

Disadvantaged Business Enterprise (DBE) Program

**For The
Hammond Northshore Regional Airport
Hammond LA**

May 2016

DBELO-David Lobue

Airport Director

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DBE PROGRAM
POLICY STATEMENT

Section 26.1, 26.23 Objectives/Policy Statement

Hammond Northshore Regional Airport has established a Disadvantaged Business Enterprise (DBE) program in accordance with regulations of the U.S. Department of Transportation and 49 CFR 26. The Airport has received Federal financial assistance from DOT and, as a condition of receiving this assistance, the Airport has signed an assurance that it will comply with 49 CFR 26.

It is the policy of the Airport to ensure that DBEs, as defined under 49 CFR 26, have an equal opportunity to receive and participate in DOT-assisted Airport contracts. It is also the Airport's policy:

1. To ensure nondiscrimination in the award and administration of DOT-assisted Airport contracts;
2. To create a level playing field on which DBEs can compete fairly for DOT-assisted Airport contracts;
3. To ensure that the DBE program is narrowly tailored in accordance with applicable law;
4. To ensure that only firms that fully meet 49 CFR 26 eligibility standards are permitted to participate as DBEs;
5. To help remove barriers to the participation of DBEs in DOT-assisted Airport contracts;
6. To promote the use of DBEs in all types of federally-assisted Airport contracts and procurement activities;
7. To assist the development of firms that can compete successfully in the market place outside the DBE program; and
8. To provide appropriate flexibility to recipients of Federal financial assistance in establishing and providing opportunities for DBEs.

David L. Lobue has been appointed DBE Liaison Officer. In this capacity, Lobue is responsible for implementing all aspects of the DBE program. Implementation of the DBE program is accorded the same priority as compliance with all other legal obligations incurred by the Airport in its financial assistance agreements with DOT.

Note: this DBE program applies only to contracts directly funded by the U.S. Department of Transportation or its administrations (e.g. the Federal Aviation Administration) at Hammond Northshore Regional Airport, City of Hammond, Tangipahoa, Louisiana. For City of Hammond non-Airport projects, pass-through funding from DOT and its administrations is subject to the DBE program established by the Regional Planning Commission for Jefferson, Orleans, Plaquemines, St. Bernard, St. Tammany, and Tangipahoa Parishes.

The Airport has disseminated this policy statement to the Mayor of the City of Hammond, the Hammond City Council, the Hammond Northshore Regional Airport Authority and other departments of the City of Hammond. The Airport has also distributed this statement to DBE and non-DBE business communities that perform work for the Airport on DOT-assisted Airport contracts. The distribution was accomplished with an advertising campaign in local, regional, and State-wide news publications.


[David L. Lobue, AIRPORT DIRECTOR]


Date


[Pete Panepinto, MAYOR]


Date

SUBPART A – GENERAL REQUIREMENTS

Section 26.1 Objectives

The objectives are found in the policy statement on the first page of this program.

Section 26.3 Applicability

The Airport is the recipient of Federal airport funds authorized by 49 USC 47101, et seq.

Section 26.5 Definitions

The Airport will use terms in this program that have the meaning defined in Section 26.5.

Section 26.7 Nondiscrimination Requirements

The Airport will never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any Airport contract covered by 49 CFR 26 on the basis of race, color, sex, or national origin.

In administering its DBE program, the Airport will not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the DBE program with respect to individuals of a particular race, color, sex or national origin.

Section 26.11 Record Keeping Requirements

Reporting to DOT: 26.11

The Airport will report DBE participation to DOT as follows:

The Airport will transmit to FAA annually on December 1 the Uniform Report of DBE Awards or Commitments and Payments form found in Appendix B to this part. The Airport will also report the DBE contractor firm information either on the FAA DBE Contractor's Form or other similar format. The Airport will begin using the revised Uniform Report of DBE Awards or Commitments and Payments for reporting FY 2016 reports due December 1, 2016.

Bidders List: 26.11(c)

The Airport will create and maintain a bidders list. The purpose of the list is to provide as accurate data as possible about the universe of DBE and non-DBE contractors and subcontractors who seek to work on DOT-assisted Airport contracts for use in helping to

set overall goals. The bidders list will include the name, address, DBE and non-DBE status, age, and annual gross receipts of firms—the latter indicated via bracketed information categorized as: less than \$500,000-\$1 million; \$1 million-\$2 million; \$2 million-\$5 million; and \$5 million and above.

The Airport will collect this information by incorporating in the bid documents a questionnaire that asks pertinent questions regarding DBE/non-DBE status, as well as additional information as required above of each firm and all subcontractors who quote on the project. In order for the bid package to be complete, this questionnaire must be completed and provided at the time of bid. Please refer to Attachment 3 for a copy of the form entitled Bidder's Questionnaire.

Section 26.13 Federal Financial Assistance Agreement

The Airport has signed the following assurances, applicable to all DOT-assisted Airport contracts and their administration:

Assurance: 26.13(a) - Each financial assistance agreement the Airport signs with a DOT operating administration (or a primary recipient) will include the following assurance:

The Airport shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any DOT-assisted Airport contract or in the administration of its DBE program or the requirements of 49 CFR 26. The Airport shall take all necessary and reasonable steps under 49 CFR 26 to ensure nondiscrimination in the award and administration of DOT-assisted Airport contracts. The Airport's DBE program, as required by 49 CFR 26 and as approved by DOT, is incorporated by reference in this agreement. Implementation of this program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to the Airport of its failure to carry out its approved program, DOT may impose sanctions as provided for under 49 CFR 26 and may, in appropriate cases, refer the matter for enforcement under 18 USC 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 USC 3801 et seq.)

Contract Assurance: 26.13(b) – The Airport will ensure that the following clause is included in each contract the Airport signs with a contractor and each subcontract the prime contractor signs with a subcontractor:

The contractor, subrecipient, or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of an Airport contract. The contractor shall carry out applicable requirements of 49 CFR 26 in the award and administration of DOT-assisted Airport contracts. Failure by the contractor to carry out these requirements is a material breach of contract that may result in the termination of the Airport contract or such other remedy as the Airport deems appropriate, including, but not limited to: (1) Withholding monthly progress

payments; (2) Assessing sanctions; (3) Liquidated damages; and/or (4) Disqualifying the contractor from future bidding as non-responsible.

SUBPART B - ADMINISTRATIVE REQUIREMENTS

Section 26.21 DBE Program Updates

The Airport is required to have a DBE program meeting the requirements of this part as it will receive grants for airport planning or development and will award prime contracts, cumulative total value of which exceeds \$250,000 in FAA funds in a federal fiscal year. The Airport is not eligible to receive DOT financial assistance unless DOT has approved the Airport's DBE program and the Airport is in compliance with it and this part. The Airport will continue to carry out our program until all funds from DOT financial assistance have been expended. The Airport does not have to submit regular updates of its program as long as the Airport remains in compliance. However, the Airport will submit significant changes in the program for approval.

Section 26.23 Policy Statement

The Policy Statement is elaborated on the first page of this DBE program.

Section 26.25 DBE Liaison Officer (DBELO)

The Airport has designated the following individual as its DBE Liaison Officer:

David L. Lobue
DBELO
Hammond Northshore Regional Airport
600 Judge Leon Ford Drive
Hammond, Louisiana 70401
Telephone: 985-277-5667
Fax: 985-277-5669
Email: Lobue_DL@hammond.org

The DBELO is responsible for implementing all aspects of the DBE program and ensuring that the Airport complies with all provision of 49 CFR 26. The DBELO has direct, independent access to the City of Hammond Mayor concerning DBE program matters. An organizational chart displaying the DBELO's position is found in Attachment 2 to this program.

The DBELO is responsible for developing, implementing, and monitoring the DBE program in coordination with other appropriate officials. The DBELO has a staff of one plus the assistance of the City Attorney and the City Grants Department (three individuals) to assist in the administration of the program. The duties and responsibilities of the DBELO include the following:

- 1, Gathers and reports statistical data and other information as required by DOT.

2. Reviews third party contracts and purchase requisitions for compliance with this program.
3. Works with all departments to set overall annual goals.
4. Ensures that bid notices and requests for proposals are available to DBEs in a timely manner.
5. Identifies Airport contracts and procurements so that DBE goals are included in solicitations (both RN means and contract specific goals) and monitors results.
6. Analyzes the Airport's progress toward attainment and identifies ways to improve progress.
7. Participates in pre-bid meetings.
8. Advises the Mayor on DBE matters and achievement.
9. Chairs the DBE Advisory Committee.
10. Determines contractor compliance with good faith efforts.
11. Provides DBEs with information and assistance in preparing bids, obtaining bonding, and insurance.
12. Plans and participates in DBE training seminars.
13. Acts as liaison to the Uniform Certification Process.
14. Provides outreach to DBEs and community organizations to advise them of opportunities.
15. Maintains the Airport's updated directory on certified DBEs.

Section 26.27 DBE Financial Institutions

It is the policy of the Airport to investigate the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in the community, to make reasonable efforts to use these institutions, and to encourage prime contractors on DOT-assisted Airport contracts to make use of these institutions. The Airport searched the U.S. Department of Treasury's Financial Management Services website (www.fms.treas.gov) for current participants in the Minority Bank Deposit Program in the State of Louisiana. To date, the Airport has identified the following institution:

Liberty Bank and Trust Company

Contact: Leroy Watts, EVP & CFO
6600 Plaza Drive
New Orleans, Louisiana 70127
Routing and Transit (ABA) Number: 065002108
Phone: 504-240-5102
Fax: 225-774-9501
E-mail: LWatts@libertybank.net
MC: 50

Section 26.29 Prompt Payment Mechanisms

The Airport has established, as part of its DBE program, an Airport contract clause to require prime contractors to pay subcontractors for satisfactory performance of their contracts no later than 30 days from receipt of each payment made to the prime contractor.

The Airport will ensure prompt and full payment of retainage from the prime contractor to the subcontractor within 30 days after the subcontractor's work is satisfactorily completed. The Airport will use the following methods to comply with this requirement:

Decline to hold retainage from prime contractors and prohibit prime contractors from holding retainage from subcontractors after 30 days.

The Airport will consider a subcontractor's work is satisfactorily completed when all the tasks called for in the subcontract have been accomplished and documented as required by the Airport. When the Airport has made an incremental acceptance of a portion of a prime contract, the work of a subcontractor covered by that acceptance is deemed to be satisfactorily completed.

The Airport will provide appropriate means to enforce the requirements of this section. In the event of the contractor's noncompliance with these prompt payment provisions, the Airport may impose such sanctions and penalties as it or DOT may determine to be appropriate, including, but not limited to:

1. Withholding of payments to the contractor under the Airport contract until the contractor complies, and/or
2. Deduction from an Airport contract funds due or to become due the contractor, and/or
3. Disqualification of the contractor as non-responsible, and/or
4. Cancellation, termination or suspension of the Airport contract in whole or in part, and/or
5. Any other remedy DOT deems appropriate.

The Airport will include the following clause in each DOT-assisted Airport prime contract:

The prime contractor agrees to pay each subcontractor under this prime Airport contract for satisfactory performance of its contract no later than 10 days from the receipt of each payment the prime contractor receives from the Airport. The prime contractor agrees further to return retainage payments to each subcontractor within 30 days after the subcontractor's work is satisfactorily completed. Any delay or postponement of payment from the above referenced timeframe may occur only for good cause following written approval of the Airport. This clause applies to both DBE and non-DBE subcontractors.

Monitoring Payments to DBEs

The Airport will require prime contractors to maintain records and documents of payments to DBEs for three years following the performance of the contract. These records will be made available for inspection upon request by any authorized representative of the Airport or DOT. This reporting requirement also extends to any certified DBE subcontractor.

The Airport will perform interim audits of Airport contract payments to DBEs. The audit will review payments to DBE subcontractors to ensure that the actual amount paid to DBE subcontractors equals or exceeds the dollar amounts stated in the schedule of DBE participation.

Section 26.31 Directory

The Airport uses the Louisiana Department of Transportation and Development's DBE directory.

This directory lists the firm's name, address, phone number, and date of most recent certification, as well as the type of work the firm has been certified to perform as a DBE. In addition, the directory lists each type of work for which a firm is eligible to be certified by using the most specific NAICS code available to describe each type of work.

LaDOTD revises the directory (Attachment 4) monthly and posts it at: http://wwwapps.dotd.la.gov/engineering/lettings/dbe_directory.aspx. The Airport maintains a current copy of the directory in the DBELO's office at the Airport, 600 Judge Leon Ford Drive in Hammond, Louisiana (70401).

Section 26.33 Over-concentration

The Airport has not identified that over-concentration exists in the types of work that DBEs perform.

Section 26.35 Business Development Programs

The Airport has not established a business development program.

Section 26.37 Monitoring and Enforcement Mechanisms

The Airport will take the following monitoring and enforcement mechanisms to ensure compliance with 49 CFR 26.

1. The Airport will bring to the attention of DOT any false, fraudulent, or dishonest conduct in connection with the program so that they can take the steps (e.g., referral to the Department of Justice for criminal prosecution, referral to the DOT Inspector General, action under suspension and debarment or Program Fraud and Civil Penalties rules) provided in 26.107.

2. The Airport will implement similar action under its legal authorities, including responsibility determinations in future Airport contracts per local government code. In the event of non-compliance with the DBE regulation by a participant in the Airport's DBE Program, the Airport will first advise violators in writing that they will be removed from the approved bidders list if any non-compliance issues are not resolved within 30 days. At the end of the 30-day period, if non-compliance issues have not been resolved to the satisfaction of the DBELO, the violator will be removed from the approved bidders list. The Airport will also suspend any payment to the violator for work on any existing Airport contracts until non-compliance issues are resolved to the satisfaction of the DBELO.

3. The Airport will implement a monitoring and enforcement mechanism to ensure that work committed to DBEs at Airport contract award or subsequently (i.e. as the result of modification to the contract) is actually performed by the DBEs to which the work was committed.

4. The Airport will implement a monitoring and enforcement mechanism that will include written certification that the Airport has reviewed contracting records and monitored work sites for this purpose. This will be accomplished by monitoring of monthly pay requests for payments to DBEs. The Airport will also require all DBEs to certify that such payments were made.

Section 26.39 Fostering Small Business Participation

The Airport has created a Small Business Element for the Airport to structure Airport contracting requirements to facilitate competition by small business concerns—taking all reasonable steps to eliminate obstacles to their participation including unnecessary and unjustified bundling of Airport contract requirements that may preclude small business participation in procurements as prime contractors or subcontractors.

The Airport's Small Business Participation Plan is incorporated as Attachment 10 to this DBE program. The Airport will actively implement plan elements to foster small business participation; doing so is a requirement of good faith implementation of the Airport's DBE program.

SUBPART C – GOALS, GOOD FAITH EFFORTS, AND COUNTING

Section 26.43 Set-asides or Quotas

The Airport does not use quotas in any way in the administration of this DBE program.

Section 26.45 Overall Goals

The Airport will establish an overall DBE goal covering a three-federal-fiscal-year period if the Airport anticipates awarding DOT- funded prime Airport contracts, the cumulative total value of which exceeds \$250,000 during any one or more of the reporting fiscal years within the three-year goal period. In accordance with Section 26.45(f), the Airport will submit its Overall Three-year DBE Goal to FAA by August 1 as required by the established schedule below.

Non-Primary (GAs, Relievers and State DOTs)	Central, Southwest, and Western-Pacific	August 1, 2016 (2016/2017/2018)	August 1, 2018 (2019/2020/2021)
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The DBE goals will be established in accordance with the 2-step process as specified in 49 CFR 26.45. If the Airport does not anticipate awarding DOT-funded prime contracts, the cumulative total value of which exceeds \$250,000 during any of the years within the three-year reporting period, the Airport will not develop an overall goal; however, this DBE program will remain in effect and the Airport will seek to fulfill the objectives outlined in 49 CFR 26.1.

(c) Step 1. The first step is to determine the relative availability of DBEs in the market area —the “base figure”. The Airport will use the Baton Rouge Metropolitan Airport’s 2016 goal of 9.19% as a base figure. The Airport will then adjust the base figure percentage from this step so that it reflects as accurately as possible the DBE participation the Airport expects in the absence of discrimination based on past participation, a disparity study, and/or information about barriers to entry to past competitiveness of DBEs on Airport contracts.

If the Airport use a bidders list, the Airport will do the following: Determine the number of DBEs that have bid or quoted (successful and unsuccessful) on its DOT-assisted Airport prime contracts or subcontracts in the past three years. Determine the number of all businesses that have bid or quoted (successful and unsuccessful) on Airport prime or subcontracts in the same time period. Divide the number of DBE bidders by the number of all businesses to derive a base figure for the relative availability of DBEs in the market. When using this approach, the Airport will establish a mechanism (documented in its goal submission) to capture data on DBE and non-DBE prime and subcontractors that submitted bids or quotes on DOT-assisted Airport contracts.

Any methodology the Airport chooses will be based on demonstrable evidence of local market conditions and be designed to ultimately attain a goal that is rationally related to

the relative availability of DBEs in the market. The Airport understands that the exclusive use of a list of prequalified contractors or plan holders or of a bidders list that does not comply with the requirements of paragraph (c)(2) of this section is not an acceptable alternative means of determining the availability of DBEs.

(d) Step 2. Once the Airport has calculated the base figure, the Airport will examine all of the evidence available in its jurisdiction to determine what adjustment, if any, is needed to the base figure to arrive at an overall goal. If the evidence does not suggest an adjustment is necessary, then no adjustment shall be made.

Please see Attachment 5 for a detailed description of the Airport's overall goal calculation methodology and the results of these calculations.

26.45(g)(1) In establishing the overall goal, the Airport will provide for consultation and publication. This includes consultation with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and the Airport's efforts to establish a level playing field for the participation of DBEs. The consultation will include a scheduled, direct, interactive exchange (e.g. a face-to-face meeting, video conference, teleconference) with as many interested stakeholders as possible focused on obtaining information relevant to the Airport's goal setting process, and it will occur before the Airport is required to submit its goal methodology to the operating administration for review pursuant to paragraph (f) of this section. The Airport will document in its goal submission the consultation process that the Airport engaged in. Notwithstanding paragraph (f)(4) of this section, the Airport will not implement its proposed goal until the Airport has complied with this requirement.

In addition, the Airport will publish a notice announcing the proposed overall goal before submission to the operating administration on August 1. The notice will be posted in the Airport's journal of record and on the City of Hammond's official website and may be posted in any other publications (e.g. minority-focused media, trade association publications). If the proposed goal changes following review by the operating administration, the revised goal will be posted on the City of Hammond's official website. The Airport will inform the public that the proposed overall goal and its rationale are available for inspection during normal business hours at its principal office and that the Airport and DOT will accept comments on the goal for 30 days from the date of the notice. Notice of the comment period will include the addresses to which comments may be sent (including offices and websites) and where the proposed goal may be reviewed. **The public comment period will not extend the August 1 deadline.**

Our Overall Three-year DBE Goal submission to DOT will include a summary of information and comments received, if any, during this public participation process and the Airport's responses. Attachment 5, Overall Goal Calculations and Appendices, also

lists our consultations and publications, as well as the comments received and resulting actions taken, if any.

The Airport will begin using this overall goal on October 1 of the reporting period, unless the Airport has received other instructions from DOT.

Section 26.45(e) - Project Goals

If permitted or required by the FAA Administrator, the Airport will express its overall goal as a percentage of funds for a particular grant or project or group of grants and/or projects. Like the overall goal, a project goal may be adjusted to reflect changed circumstances with the concurrence of the appropriate operating administration. A project goal is an overall goal and must meet all the substantive and procedural requirements of this section pertaining to the overall goal. A project goal covers the entire length of the project to which it applies. The project goal should include a projection of the DBE participation anticipated to be obtained during each fiscal year covered by the project goal. The funds for the project to which the project goal pertains are separated from the base from which the overall goal, applicable to Airport contracts not part of the project covered by a project goal, is calculated. If the Airport establishes a goal on a project basis, the Airport will begin using this goal by the time of the first solicitation for a DOT-assisted Airport contract for the project.

Section 26.45(f) - Prior Operating Administration Concurrence

The Airport understands that it is not required to obtain prior operating administration concurrence with the overall goal. However, if the operating administration's review suggests that the overall goal has not been correctly calculated or that the method for calculating the goal is inadequate, the operating administration may, after consulting with the Airport, adjust the overall goal or require that the Airport do so. The adjusted overall goal is binding. In evaluating the adequacy or soundness of the methodology used to derive the overall goal, DOT operating administration will be guided by the goal setting principles and best practices identified in guidance issued pursuant to § 26.9.

Section 26.47 Failure to meet overall goals.

The Airport will maintain an approved DBE program and overall DBE goal, if applicable, as well as administer its DBE program in good faith to be considered to be in compliance with this part.

If the Airport awards and commitments shown on its Uniform Report of Awards or Commitments and Payments at the end of any fiscal year are less than the overall goal applicable to that fiscal year, the Airport will do the following in order to be regarded by DOT as implementing the DBE program in good faith:

- (1) Analyze in detail the reasons for the difference between the overall goal and awards and commitments in that fiscal year;

(2) Establish specific steps and milestones to correct the problems the Airport identified in its analysis to enable the Airport to meet fully its goal for the new fiscal year;

(3) The Airport will prepare, within 90 days of the end of the fiscal year, the analysis and corrective actions developed under paragraphs (c)(1) and (2) of this section. The Airport will retain copy of analysis and corrective actions in records for a minimum of three years and will make it available to FAA upon request.

Section 26.51(a-c) Breakout of Estimated Race-Neutral & Race-Conscious Participation

(a) The Airport will meet the maximum feasible portion of its overall goal by using RN means of facilitating race-neutral DBE participation. Race-neutral DBE participation exists any time a DBE wins a prime Airport contract through customary competitive procurement procedures or is awarded a subcontract on a prime Airport contract that does not carry a DBE contract goal.

RN means include, but are not limited to, the following:

(1) Arranging solicitations, times for the presentation of bids, quantities, and specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses by means such as those provided under §26.39 of this part.

(2) Providing assistance in overcoming limitations such as inability to obtain bonding or financing by such means as simplifying the bonding process, reducing bonding requirements, eliminating the impact of surety costs from bids, and providing services to help DBEs and other small businesses obtain bonding and financing;

(3) Providing technical assistance and other services;

(4) Carrying out information and communications programs on contracting procedures and specific Airport contract opportunities (e.g. ensuring the inclusion of DBEs and other small businesses on recipient mailing lists for bidders; ensuring the dissemination to bidders on prime contracts of lists of potential subcontractors; providing information in languages other than English, where appropriate);

(5) Implementing a supportive services program to develop and improve immediate and long-term business management, record keeping, and financial and accounting capability for DBEs and other small businesses;

(6) Providing services to help DBEs and other small businesses improve long-term development, increase opportunities to participate in a variety of kinds of

work, handle increasingly significant projects, and achieve eventual self-sufficiency;

(7) Establishing a program to assist new, start-up firms, particularly in fields in which DBE participation has historically been low;

(8) Ensuring distribution of a DBE directory through print and electronic means to the widest feasible universe of potential prime contractors; and

(9) Assisting DBEs and other small businesses to develop their capability to utilize emerging technology and conduct business through electronic media.

The breakout of estimated race-neutral participation can be found in Attachment 5 to this program.

Section 26.51(d-g) Contract Goals

The Airport will use contract goals to meet any portion of the overall goal the Airport does not project being able to meet using RN means. Contract goals are established so that, over the period to which the overall goal applies, they will cumulatively result in meeting any portion of the overall goal that is not projected to be met through the use of RN means.

The Airport will establish contract goals only on those DOT-assisted Airport contracts that have subcontracting possibilities. The Airport need not establish a contract goal on every such contract, and the size of contract goals will be adapted to the circumstances of each such contract (e.g. type and location of work, availability of DBEs to perform the particular type of work).

The Airport will express contract goals as a percentage of the total amount of a DOT-assisted Airport contract.

Section 26.53 Good Faith Efforts Procedures

Demonstration of good faith efforts (26.53(a) & (c))

The obligation of the bidder is to make good faith efforts. The bidder can demonstrate that it has done so either by meeting the Airport contract goal or documenting good faith efforts. Examples of good faith efforts are found in Appendix A to Part 26, included as Attachment 6 to this program.

David L. Lobue, DBELO, Hammond Northshore Regional Airport, 600 Judge Leon Ford Drive, Hammond, Louisiana (70401) is responsible for determining whether a bidder who has not met an Airport contract goal has documented sufficient good faith efforts to be regarded as responsive.

The Airport will ensure that all information is complete and accurate and adequately documents the bidder's good faith efforts before the Airport commits to the performance of the Airport contract by the bidder's.

Information to be submitted (26.53(b))

In the Airport's solicitations for DOT-assisted Airport contracts for which a contract goal has been established, the Airport will require the following:

- (1) Award of the Airport contract will be conditioned on meeting the requirements of this section;
- (2) All bidders will be required to submit the following information to the Airport at the time provided in paragraph (b)(3) of this section:
 - (i) The names and addresses of DBE firms that will participate in the contract;
 - (ii) A description of the work that each DBE will perform. To count toward meeting a goal, each DBE firm must be certified in a NAICS code applicable to the kind of work the firm would perform on the contract;
 - (iii) The dollar amount of the participation of each DBE firm participating;
 - (iv) Written documentation of the bidder's commitment to use a DBE subcontractor whose participation will enable it to meet an Airport contract goal; and
 - (v) Written confirmation from each listed DBE firm that it is participating in the Airport contract of the kind and amount of work provided in the prime contractor's commitment.
 - (vi) If the Airport contract goal is not met, evidence of good faith efforts (see Appendix A of this part) must be documented. This documentation must include copies of each DBE and non-DBE subcontractor quote submitted to the bidder when a non-DBE subcontractor was selected over a DBE for work on the contract; and
- (3) The Airport will require that the bidder present the information required by paragraph (b)(2) of this section under sealed bid procedures, as a matter of responsiveness, or with initial proposals, under Airport contract negotiation procedures; provided that, in a negotiated procurement, including a design-build procurement, the bidder may make a contractually binding commitment to meet the goal at the time of bid submission or the presentation of initial proposals, but provide the information required by paragraph (b)(2) of this section before the final selection for the Airport contract is made by the Airport.

Administrative reconsideration (26.53(d))

Within five business days of being informed by the Airport that it is not responsive because it has not documented sufficient good faith efforts, a bidder may request administrative reconsideration. Bidder should make this request in writing to the following reconsideration official:

Lacy Landrum
Director of Administration
City of Hammond
Post Office Box 2788
Hammond, Louisiana 70404
Telephone: 985-277-5653
Fax: 985-277-5607
Email: Landrum_L@hammond.org

The reconsideration official will not have played any role in the original determination that the bidder did not document sufficient good faith efforts.

As part of this reconsideration, the bidder will have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so. The bidder will also have the opportunity to meet in person with the reconsideration official to discuss the same. The Airport will send the bidder a written decision on reconsideration explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts to do so. The result of the reconsideration process is not administratively appealable to DOT.

Good Faith Efforts procedures in situations when there are contract goals (26.53(f)(g))

The Airport will include in each prime Airport contract a provision stating:

The contractor shall utilize the specific DBEs listed to perform the work and supply the materials for which each is listed unless the contractor obtains the Airport's written consent as provided in this paragraph 26.53(f); and

Unless the Airport's written consent is provided under this paragraph 26.53(f), the contractor shall not be entitled to any payment for work or material unless it is performed or supplied by the listed DBE.

The Airport will require the contractor that is awarded the Airport contract make available upon request a copy of all DBE subcontracts. The subcontractor shall ensure that all subcontracts or agreements with DBEs to supply labor or materials require that all lower tier subcontractors adhere to this part's provisions.

The Airport will require that the prime contractor obtain prior Airport approval of any substitute DBE and provide copies of new or amended subcontracts or documentation of good faith efforts.

The Airport will require that a prime contractor not terminate a DBE subcontractor listed in response to paragraph (b)(2) of this section (or an approved substitute DBE) without the Airport's prior written consent. This includes, but is not limited to, instances in which a prime contractor seeks to perform work originally designated for a DBE subcontractor with its own forces or those of an affiliate, a non-DBE firm, or with another DBE firm.

The Airport will provide such written consent only if the Airport agrees, for reasons stated in its concurrence document, that the prime contractor has good cause to terminate the DBE firm. For the purposes of this paragraph, good cause includes the following circumstances:

- (1) The listed DBE subcontractor fails or refuses to execute a written contract;
- (2) The listed DBE subcontractor fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards; provided however, that good cause does not exist if the failure or refusal of the DBE subcontractor to perform its work on the subcontract results from the bad faith or discriminatory action of the prime contractor;
- (3) The listed DBE subcontractor fails or refuses to meet the prime contractor's reasonable, nondiscriminatory bond requirements.
- (4) The listed DBE subcontractor becomes bankrupt, insolvent, or exhibits credit unworthiness;
- (5) The listed DBE subcontractor is ineligible to work on public works projects because of suspension and debarment proceedings pursuant to 2 CFR 180, 215 and 1,200 or applicable State law;
- (6) The Airport has determined that the listed DBE subcontractor is not a responsible contractor;
- (7) The listed DBE subcontractor voluntarily withdraws from the project and provides written notice of its withdrawal;
- (8) The listed DBE is ineligible to receive DBE credit for the type of work required;
- (9) A DBE owner dies or becomes disabled with the result that the DBE is unable to complete its work on the contract;
- (10) Other documented good cause that the Airport has determined compels the termination of the DBE subcontractor; provided, that good cause does not exist if the prime contractor seeks to terminate a DBE it relied upon to obtain the Airport contract so that the prime contractor can self-perform the work for which the DBE contractor was engaged or so that the prime contractor can substitute another DBE or non-DBE contractor after Airport contract award.

Before transmitting to the Airport a request to terminate and/or substitute a DBE subcontractor, the prime contractor must give notice in writing to the DBE subcontractor, with a copy to the Airport, of its intent to request to terminate and/or substitute and the reason.

The prime contractor must give the DBE five days to respond to the prime contractor's notice and advise the Airport and the contractor of the reasons, if any, why the DBE objects to the proposed termination of its subcontract and why the Airport should not approve the prime contractor's action. If required in a particular case as a matter of public necessity (e.g. safety), the Airport may provide a response period shorter than five days.

In addition to post-award terminations, the provisions of this section apply to pre-award deletions of, or substitutions for, DBE firms put forward by bidders in negotiated procurements.

The Airport will require a contractor to make good faith efforts to replace a DBE that is terminated or has otherwise failed to complete its work on an Airport contract with another certified DBE. These good faith efforts shall be directed at finding another DBE to perform at least the same amount of work under the Airport contract as the DBE that was terminated to the extent needed to meet the Airport contract goal that the Airport established for the procurement. Good faith efforts shall be documented by the contractor. If the Airport requests documentation from the contractor under this provision, the contractor shall submit the documentation within seven days, which may be extended for an additional seven days if necessary at the request of the contractor and approval of the Airport, and the Airport shall provide a written determination to the contractor stating whether or not good faith efforts have been demonstrated.

The Airport will include in each prime Airport contract the clause required by 26.13(b) stating that failure by the contractor to carry out the requirements of this part is a material breach of contract and may result in the termination of the Airport contract or such other remedies set forth in that section that the Airport deems appropriate if the prime contractor fails to comply with the requirements of this section.

If the contractor fails or refuses to comply in the time specified, the Airport will issue an order stopping all or part of payment/work until satisfactory action has been taken. If the contractor still fails to comply, the Airport may issue a termination for default proceeding.

Sample Bid Specification:

The requirements of 49 CFR 26, Regulations of the U.S. Department of Transportation, apply to this Airport contract. It is the policy of Hammond Northshore Regional Airport to practice nondiscrimination based on race, color, sex, or national origin in the award or performance of this Airport contract. All firms qualifying under this solicitation are encouraged to submit bids/proposals. Award of this Airport contract will be conditioned upon satisfying the requirements of this bid specification. These requirements apply to all bidders, including those who qualify as a DBE. A DBE Airport contract goal (see Attachment 5) has been established for this Airport contract. The bidder shall make good faith efforts, as defined in Appendix A, 49 CFR 26 (Attachment 1), to meet the Airport contract goal for DBE participation in the performance of this Airport contract.

The bidder will be required to submit the following information: (1) the names and addresses of DBE firms that will participate in the contract; (2) a description of the work that each DBE firm will perform (to count toward meeting a goal, each DBE firm must be certified in a NAICS code applicable to the kind of work the

firm would perform on the contract); (3) the dollar amount of the participation of each DBE firm participating; (4) Written documentation of the bidder's commitment to use a DBE subcontractor whose participation will enable it to meet the Airport contract goal; and (5) Written confirmation from each listed DBE firm that it is participating in the Airport contract of the kind and amount of work provided in the prime contractor's commitment; and (6), if the Airport contract goal is not met, evidence of good faith efforts.

Section 26.55 Counting DBE Participation

The Airport will count DBE participation toward overall and Airport contract goals as provided in 49 CFR 26.55. The Airport will not count the participation of a DBE subcontract toward a contractor's final compliance with its DBE obligations on an Airport contract until the amount being counted has actually been paid to the DBE.

If the firm is not currently certified as a DBE in accordance with the standards of D of this part at the time of the execution of the Airport contract, the Airport will not count the firm's participation toward any DBE goals, except as provided for in 26.87(j).

SUBPART D – CERTIFICATION STANDARDS

Section 26.61 – 26.73 Certification Process

The Airport will use the certification standards of 26(D) to determine the eligibility of firms to participate as DBEs in DOT-assisted Airport contracts. To be certified as a DBE, a firm must meet all certification eligibility standards.

For information about the certification process or to apply for certification, firms should contact:

DBE/SBE Program Manager
Louisiana Department of Transportation and Development
P.O. Box 94245
Baton Rouge, Louisiana 70804
Telephone: 225-379-1762

Certification application forms and documentation requirements are found in Attachment 8 to this program.

SUBPART E – CERTIFICATION PROCEDURES

Section 26.81 Unified Certification Program

The Airport is a member of Louisiana's Unified Certification Program administered by LaDOTD. UCP will meet all of the requirements of this section. A copy of the UCP, as well as the Uniform Certification Application can be found in Attachment 8.

SUBPART F – COMPLIANCE AND ENFORCEMENT

Section 26.109 Information, Confidentiality, Cooperation and intimidation or retaliation

The Airport will safeguard from disclosure to third parties information that may reasonably be regarded as confidential business information consistent with federal, State, and local law. Please refer to the Louisiana Public Records Act, LRS 44:1 *et seq*, for details regarding disclosure to third parties of information that may be regarded as confidential business information.

Notwithstanding any provision of federal, State, or local law, the Airport will not release any information that may reasonably be construed as confidential business information to any third party without the written consent of the firm that submitted the information. This includes applications for DBE certification and supporting information. However, the Airport will transmit this information to DOT in any certification appeal proceeding under 26.89 of this part or to any other state to which the individual's firm has applied for certification under 26.85 of this part.

All participants in the Airport's DBE program (including, but not limited to, the Airport, DBE firms and applicants for DBE certification, complainants and appellants, and contractors using DBE firms to meet Airport contract goals) are required to cooperate fully and promptly with DOT and recipient compliance reviews, certification reviews, investigations, and other requests for information. Failure to do so shall be a ground for appropriate action against the party involved (e.g., with respect to the Airport, a finding of noncompliance; with respect to DBE firms, denial of certification or removal of eligibility and/or suspension and debarment; with respect to a complainant or appellant, dismissal of the complaint or appeal; with respect to a contractor that uses DBE firms to meet goals, findings of non-responsibility for future contracts and/or suspension and debarment).

The Airport, contractor, or any other participant in the program will not intimidate, threaten, coerce, or discriminate against any individual or firm for the purpose of interfering with any right or privilege secured by this part or because the individual or firm has made a complaint, testified, assisted, or participated in any manner in an investigation, proceeding, or hearing under this part. If the Airport violates this prohibition, the Airport is in noncompliance with this part.

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- Attachment 2 Organizational Chart
- Attachment 3 Bidders List Collection Form
- Attachment 4 LaDOTD DBE Directory
- Attachment 5 Overall Goal Calculations and Appendices
- Attachment 6 Demonstration of Good Faith Efforts
- Attachment 7 DBE Monitoring and Enforcement Mechanisms
- Attachment 8 DBE Certification Application Form
- Attachment 9 LaDOTD UCP Agreement
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ATTACHMENT 1

Regulations:
49 CFR 26

ELECTRONIC CODE OF FEDERAL REGULATIONS

e-CFR data is current as of April 18, 2016

Title 49 → Subtitle A → Part 26

Title 49: Transportation

PART 26—PARTICIPATION BY DISADVANTAGED BUSINESS ENTERPRISES IN DEPARTMENT OF TRANSPORTATION FINANCIAL ASSISTANCE PROGRAMS

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Appendix G to Part 26—Personal Net Worth Statement

AUTHORITY: 23 U.S.C. 304 and 324; 42 U.S.C. 2000d, *et seq.*; 49 U.S.C. 47107, 47113, 47123; Sec. 1101(b), Pub. L. 105-178, 112 Stat. 107, 113.

SOURCE: 64 FR 5126, Feb. 2, 1999, unless otherwise noted.

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Subpart A—General

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§26.1 What are the objectives of this part?

This part seeks to achieve several objectives:

- (a) To ensure nondiscrimination in the award and administration of DOT-assisted contracts in the Department's highway, transit, and airport financial assistance programs;
- (b) To create a level playing field on which DBEs can compete fairly for DOT-assisted contracts;
- (c) To ensure that the Department's DBE program is narrowly tailored in accordance with applicable law;
- (d) To ensure that only firms that fully meet this part's eligibility standards are permitted to participate as DBEs;
- (e) To help remove barriers to the participation of DBEs in DOT-assisted contracts;
- (f) To promote the use of DBEs in all types of federally-assisted contracts and procurement activities conducted by recipients.
- (g) To assist the development of firms that can compete successfully in the marketplace outside the DBE program; and
- (h) To provide appropriate flexibility to recipients of Federal financial assistance in establishing and providing opportunities for DBEs.

[64 FR 5126, Feb. 2, 1999, as amended at 79 FR 59592, Oct. 2, 2014]

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§26.3 To whom does this part apply?

- (a) If you are a recipient of any of the following types of funds, this part applies to you:

(1) Federal-aid highway funds authorized under Titles I (other than Part B) and V of the Intermodal Surface Transportation Efficiency Act of 1991 (ISTEA), Pub. L. 102-240, 105 Stat. 1914, or Titles I, III, and V of the Transportation Equity Act for the 21st Century (TEA-21), Pub. L. 105-178, 112 Stat. 107. Titles I, III, and V of the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU), Pub. L. 109-59, 119 Stat. 1144; and Divisions A and B of the Moving Ahead for Progress in the 21st Century Act (MAP-21), Pub. L. 112-141, 126 Stat. 405.

(2) Federal transit funds authorized by Titles I, III, V and VI of ISTEA, Pub. L. 102-240 or by Federal transit laws in Title 49, U.S. Code, or Titles I, III, and V of the TEA-21, Pub. L. 105-178. Titles I, III, and V of the Safe, Accountable, Flexible, Efficient Transportation Equity Act: A Legacy for Users (SAFETEA-LU), Pub. L. 109-59, 119 Stat. 1144; and Divisions A and B of the Moving Ahead for Progress in the 21st Century Act (MAP-21), Pub. L. 112-141, 126 Stat. 405.

(3) Airport funds authorized by 49 U.S.C. 47101, *et seq.*

(b) [Reserved]

(c) If you are letting a contract, and that contract is to be performed entirely outside the United States, its territories and possessions, Puerto Rico, Guam, or the Northern Marianas Islands, this part does not apply to the contract.

(d) If you are letting a contract in which DOT financial assistance does not participate, this part does not apply to the contract.

[64 FR 5126, Feb. 2, 1999, as amended at 79 FR 59592, Oct. 2, 2014]

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§26.5 What do the terms used in this part mean?

Affiliation has the same meaning the term has in the Small Business Administration (SBA) regulations, 13 CFR part 121.

(1) Except as otherwise provided in 13 CFR part 121, concerns are affiliates of each other when, either directly or indirectly:

(i) One concern controls or has the power to control the other; or

(ii) A third party or parties controls or has the power to control both; or

(iii) An identity of interest between or among parties exists such that affiliation may be found.

(2) In determining whether affiliation exists, it is necessary to consider all appropriate factors, including common ownership, common management, and contractual relationships. Affiliates must be considered together in determining whether a concern meets small business size criteria and the statutory cap on the participation of firms in the DBE program.

Alaska Native means a citizen of the United States who is a person of one-fourth degree or more Alaskan Indian (including Tsimshian Indians not enrolled in the Metlakta Indian Community), Eskimo, or Aleut blood, or a combination of those bloodlines. The term includes, in the absence of proof of a minimum blood quantum, any citizen whom a Native village or Native group regards as an Alaska Native if their father or mother is regarded as an Alaska Native.

Alaska Native Corporation (ANC) means any Regional Corporation, Village Corporation, Urban Corporation, or Group Corporation organized under the laws of the State of Alaska in accordance with the Alaska Native Claims Settlement Act, as amended (43 U.S.C. 1601, *et seq.*).

Assets mean all the property of a person available for paying debts or for distribution, including one's respective share of jointly held assets. This includes, but is not limited to, cash on hand and in banks, savings accounts, IRA or other retirement accounts, accounts receivable, life insurance, stocks and bonds, real estate, and personal property.

Business, business concern or business enterprise means an entity organized for profit with a place of business located in the United States, and which operates primarily within the United States or which makes a significant contribution to the United States economy through payment of taxes or use of American products, materials, or labor.

Compliance means that a recipient has correctly implemented the requirements of this part.

Contingent Liability means a liability that depends on the occurrence of a future and uncertain event. This includes, but is not limited to, guaranty for debts owed by the applicant concern, legal claims and judgments, and provisions for federal income tax.

Contract means a legally binding relationship obligating a seller to furnish supplies or services (including, but not limited to, construction and professional services) and the buyer to pay for them. For purposes of this part, a lease is considered to be a contract.

Contractor means one who participates, through a contract or subcontract (at any tier), in a DOT-assisted highway, transit, or airport program.

Days mean calendar days. In computing any period of time described in this part, the day from which the period begins to run is not counted, and when the last day of the period is a Saturday, Sunday, or Federal holiday, the period extends to the next day that is not a Saturday, Sunday, or Federal holiday. Similarly, in circumstances where the recipient's offices are closed for all or part of the last day, the period extends to the next day on which the agency is open.

Department or *DOT* means the U.S. Department of Transportation, including the Office of the Secretary, the Federal Highway Administration (FHWA), the Federal Transit Administration (FTA), and the Federal Aviation Administration (FAA).

Disadvantaged business enterprise or *DBE* means a for-profit small business concern—

(1) That is at least 51 percent owned by one or more individuals who are both socially and economically disadvantaged or, in the case of a corporation, in which 51 percent of the stock is owned by one or more such individuals; and

(2) Whose management and daily business operations are controlled by one or more of the socially and economically disadvantaged individuals who own it.

DOT-assisted contract means any contract between a recipient and a contractor (at any tier) funded in whole or in part with DOT financial assistance, including letters of credit or loan guarantees, except a contract solely for the purchase of land.

Good faith efforts means efforts to achieve a DBE goal or other requirement of this part which, by their scope, intensity, and appropriateness to the objective, can reasonably be expected to fulfill the program requirement.

Home state means the state in which a DBE firm or applicant for DBE certification maintains its principal place of business.

Immediate family member means father, mother, husband, wife, son, daughter, brother, sister, grandfather, grandmother, father-in-law, mother-in-law, sister-in-law, brother-in-law, and domestic partner and civil unions recognized under State law.

Indian tribe means any Indian tribe, band, nation, or other organized group or community of Indians, including any ANC, which is recognized as eligible for the special programs and services provided by the United States to Indians because of their status as Indians, or is recognized as such by the State in which the tribe, band, nation, group, or community resides. See definition of "tribally-owned concern" in this section.

Joint venture means an association of a DBE firm and one or more other firms to carry out a single, for-profit business enterprise, for which the parties combine their property, capital, efforts, skills and knowledge, and in which the DBE is responsible for a distinct, clearly defined portion of the work of the contract and whose share in the capital contribution, control, management, risks, and profits of the joint venture are commensurate with its ownership interest.

Liabilities mean financial or pecuniary obligations. This includes, but is not limited to, accounts payable, notes payable to bank or others, installment accounts, mortgages on real estate, and unpaid taxes.

Native Hawaiian means any individual whose ancestors were natives, prior to 1778, of the area which now comprises the State of Hawaii.

Native Hawaiian Organization means any community service organization serving Native Hawaiians in the State of Hawaii which is a not-for-profit organization chartered by the State of Hawaii, is controlled by Native Hawaiians, and whose business activities will principally benefit such Native Hawaiians.

Noncompliance means that a recipient has not correctly implemented the requirements of this part.

Operating Administration or *OA* means any of the following parts of DOT: the Federal Aviation Administration (FAA), Federal Highway Administration (FHWA), and Federal Transit Administration (FTA). The "Administrator" of an operating administration includes his or her designees.

Personal net worth means the net value of the assets of an individual remaining after total liabilities are deducted. An individual's personal net worth does not include: The individual's ownership interest in an applicant or participating DBE firm; or the individual's equity in his or her primary place of residence. An individual's personal net worth includes only his or her own share of assets held jointly or as community property with the individual's spouse.

Primary industry classification means the most current North American Industry Classification System (NAICS) designation which best describes the primary business of a firm. The NAICS is described in the North American Industry Classification Manual—United States, which is available on the Internet at the U.S. Census Bureau Web site: <http://www.census.gov/eos/www/naics/>.

Primary recipient means a recipient which receives DOT financial assistance and passes some or all of it on to another recipient.

Principal place of business means the business location where the individuals who manage the firm's day-to-day operations spend most working hours. If the offices from which management is directed and where the business records are kept are in different locations, the recipient will determine the principal place of business.

Program means any undertaking on a recipient's part to use DOT financial assistance, authorized by the laws to which this part applies.

Race-conscious measure or program is one that is focused specifically on assisting only DBEs, including women-owned DBEs.

Race-neutral measure or program is one that is, or can be, used to assist all small businesses. For the purposes of this part, *race-neutral* includes gender-neutrality.

Recipient is any entity, public or private, to which DOT financial assistance is extended, whether directly or through another recipient, through the programs of the FAA, FHWA, or FTA, or who has applied for such assistance.

Secretary means the Secretary of Transportation or his/her designee.

Set-aside means a contracting practice restricting eligibility for the competitive award of a contract solely to DBE firms.

Small Business Administration or *SBA* means the United States Small Business Administration.

SBA certified firm refers to firms that have a current, valid certification from or recognized by the SBA under the 8(a) BD or SDB programs.

Small business concern means, with respect to firms seeking to participate as DBEs in DOT-assisted contracts, a small business concern as defined pursuant to section 3 of the Small Business Act and Small Business Administration regulations implementing it (13 CFR part 121) that also does not exceed the cap on average annual gross receipts specified in §26.65(b).

Socially and economically disadvantaged individual means any individual who is a citizen (or lawfully admitted permanent resident) of the United States and who has been subjected to racial or ethnic prejudice or cultural bias within American society because of his or her identity as a members of groups and without regard to his or her individual qualities. The social disadvantage must stem from circumstances beyond the individual's control.

(1) Any individual who a recipient finds to be a socially and economically disadvantaged individual on a case-by-case basis. An individual must demonstrate that he or she has held himself or herself out, as a member of a designated group if you require it.

(2) Any individual in the following groups, members of which are rebuttably presumed to be socially and economically disadvantaged:

(i) "Black Americans," which includes persons having origins in any of the Black racial groups of Africa;

(ii) "Hispanic Americans," which includes persons of Mexican, Puerto Rican, Cuban, Dominican, Central or South American, or other Spanish or Portuguese culture or origin, regardless of race;

(iii) "Native Americans," which includes persons who are enrolled members of a federally or State recognized Indian tribe, Alaska Natives, or Native Hawaiians;

(iv) "Asian-Pacific Americans," which includes persons whose origins are from Japan, China, Taiwan, Korea, Burma (Myanmar), Vietnam, Laos, Cambodia (Kampuchea), Thailand, Malaysia, Indonesia, the Philippines, Brunei, Samoa, Guam, the U.S. Trust Territories of the Pacific Islands (Republic of Palau), Republic of the Northern Marianas Islands, Samoa, Macao, Fiji, Tonga, Kiribati, Tuvalu, Nauru, Federated States of Micronesia, or Hong Kong;

(v) "Subcontinent Asian Americans," which includes persons whose origins are from India, Pakistan, Bangladesh, Bhutan, the Maldives Islands, Nepal or Sri Lanka;

(vi) Women;

(vii) Any additional groups whose members are designated as socially and economically disadvantaged by the SBA, at such time as the SBA designation becomes effective.

(3) Being born in a particular country does not, standing alone, mean that a person is necessarily a member of one of the groups listed in this definition.

Spouse means a married person, including a person in a domestic partnership or a civil union recognized under State law.

Transit vehicle manufacturer means any manufacturer whose primary business purpose is to manufacture vehicles specifically built for public mass transportation. Such vehicles include, but are not limited to: Buses, rail cars, trolleys, ferries, and vehicles manufactured specifically for paratransit purposes. Producers of vehicles that receive post-production alterations or retrofitting to be used for public transportation purposes (e.g., so-called cutaway vehicles, vans customized for service to people with disabilities) are also considered transit vehicle manufacturers. Businesses that manufacture, mass-produce, or distribute vehicles solely for personal use and for sale "off the lot" are not considered transit vehicle manufacturers.

Tribally-owned concern means any concern at least 51 percent owned by an Indian tribe as defined in this section.

You refers to a recipient, unless a statement in the text of this part or the context requires otherwise (i.e., 'You must do XYZ' means that recipients must do XYZ).

[64 FR 5126, Feb. 2, 1999, as amended at 64 FR 34570, June 28, 1999; 68 FR 35553, June 16, 2003; 76 FR 5096, Jan. 28, 2011; 79 FR 59592, Oct. 2, 2014]

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§26.7 What discriminatory actions are forbidden?

(a) You must never exclude any person from participation in, deny any person the benefits of, or otherwise discriminate against anyone in connection with the award and performance of any contract covered by this part on the basis of race, color, sex, or national origin.

(b) In administering your DBE program, you must not, directly or through contractual or other arrangements, use criteria or methods of administration that have the effect of defeating or substantially impairing accomplishment of the objectives of the program with respect to individuals of a particular race, color, sex, or national origin.

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§26.9 How does the Department issue guidance and interpretations under this part?

(a) Only guidance and interpretations (including interpretations set forth in certification appeal decisions) consistent with this part 26 and issued after March 4, 1999 express the official positions and views of the Department of Transportation or any of its operating administrations.

(b) The Secretary of Transportation, Office of the Secretary of Transportation, FHWA, FTA, and FAA may issue written interpretations of or written guidance concerning this part. Written interpretations and guidance are valid, and express the official positions and views of the Department of Transportation or any of its operating administrations, only if they are issued over the signature of the Secretary of Transportation or if they contain the following statement:

The General Counsel of the Department of Transportation has reviewed this document and approved it as consistent with the language and intent of 49 CFR part 26.

[72 FR 15617, Apr. 2, 2007]

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§26.11 What records do recipients keep and report?

(a) You must transmit the Uniform Report of DBE Awards or Commitments and Payments, found in Appendix B to this part, at the intervals stated on the form.

(b) You must continue to provide data about your DBE program to the Department as directed by DOT operating administrations.

(c) You must create and maintain a bidders list.

(1) The purpose of this list is to provide you as accurate data as possible about the universe of DBE and non-DBE contractors and subcontractors who seek to work on your Federally-assisted contracts for use in helping you set your overall goals.

(2) You must obtain the following information about DBE and non-DBE contractors and subcontractors who seek to work on your Federally-assisted contracts:

(i) Firm name;

(ii) Firm address;

(iii) Firm's status as a DBE or non-DBE;

(iv) Age of the firm; and

(v) The annual gross receipts of the firm. You may obtain this information by asking each firm to indicate into what gross receipts bracket they fit (e.g., less than \$500,000; \$500,000-\$1 million; \$1-2 million; \$2-5 million; etc.) rather than requesting an exact figure from the firm.

(3) You may acquire the information for your bidders list in a variety of ways. For example, you can collect the data from all bidders, before or after the bid due date. You can conduct a survey that will result in statistically sound estimate of the universe of DBE and non-DBE contractors and subcontractors who seek to work on your Federally-assisted contracts. You may combine different data collection approaches (e.g., collect name and address information from all bidders, while conducting a survey with respect to age and gross receipts information).

(d) You must maintain records documenting a firm's compliance with the requirements of this part. At a minimum, you must keep a complete application package for each certified firm and all affidavits of no-change, change notices, and on-site reviews. These records must be retained in accordance with applicable record retention requirements for the recipient's financial assistance agreement. Other certification or compliance related records must be retained for a minimum of three (3) years unless otherwise provided by applicable record retention requirements for the recipient's financial assistance agreement, whichever is longer.

(e) The State department of transportation in each UCP established pursuant to §26.81 of this part must report to the Department of Transportation's Office of Civil Rights, by January 1, 2015, and each year thereafter, the percentage and location in the State of certified DBE firms in the UCP Directory controlled by the following:

(1) Women;

(2) Socially and economically disadvantaged individuals (other than women); and

(3) Individuals who are women and are otherwise socially and economically disadvantaged individuals.

[64 FR 5126, Feb. 2, 1999, as amended at 65 FR 68951, Nov. 15, 2000; 76 FR 5096, Jan. 28, 2011; 79 FR 59593, Oct. 2, 2014]

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§26.13 What assurances must recipients and contractors make?

(a) Each financial assistance agreement you sign with a DOT operating administration (or a primary recipient) must include the following assurance: The recipient shall not discriminate on the basis of race, color, national origin, or sex in the award and performance of any DOT-assisted contract or in the administration of its DBE program or the requirements 49 CFR part 26. The recipient shall take all necessary and reasonable steps under 49 CFR part 26 to ensure nondiscrimination in the award and administration of DOT-assisted contracts. The recipient's DBE program, as required by 49 CFR part 26 and as approved by DOT, is incorporated by reference in this agreement. Implementation of this program is a legal obligation and failure to carry out its terms shall be treated as a violation of this agreement. Upon notification to the recipient of its failure to carry out its approved program, the Department may impose sanctions as provided for under 49 CFR part 26 and may, in appropriate cases, refer the matter for enforcement under 18 U.S.C. 1001 and/or the Program Fraud Civil Remedies Act of 1986 (31 U.S.C. 3801 et seq.).

(b) Each contract you sign with a contractor (and each subcontract the prime contractor signs with a subcontractor) must include the following assurance: The contractor, sub recipient or subcontractor shall not discriminate on the basis of race, color, national origin, or sex in the performance of this contract. The contractor shall carry out applicable requirements of 49 CFR part 26 in the award and administration of DOT-assisted contracts. Failure by the contractor to carry out these requirements is a material breach of this contract, which may result in the termination of this contract or such other remedy as the recipient deems appropriate, which may include, but is not limited to:

(1) Withholding monthly progress payments;

(2) Assessing sanctions;

(3) Liquidated damages; and/or

(4) Disqualifying the contractor from future bidding as non-responsible.

[79 FR 59593, Oct. 2, 2014]

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§26.15 How can recipients apply for exemptions or waivers?

(a) You can apply for an exemption from any provision of this part. To apply, you must request the exemption in writing from the Office of the Secretary of Transportation, FHWA, FTA, or FAA. The Secretary will grant the request only if

it documents special or exceptional circumstances, not likely to be generally applicable, and not contemplated in connection with the rulemaking that established this part, that make your compliance with a specific provision of this part impractical. You must agree to take any steps that the Department specifies to comply with the intent of the provision from which an exemption is granted. The Secretary will issue a written response to all exemption requests.

(b) You can apply for a waiver of any provision of Subpart B or C of this part including, but not limited to, any provisions regarding administrative requirements, overall goals, contract goals or good faith efforts. Program waivers are for the purpose of authorizing you to operate a DBE program that achieves the objectives of this part by means that may differ from one or more of the requirements of Subpart B or C of this part. To receive a program waiver, you must follow these procedures:

(1) You must apply through the concerned operating administration. The application must include a specific program proposal and address how you will meet the criteria of paragraph (b)(2) of this section. Before submitting your application, you must have had public participation in developing your proposal, including consultation with the DBE community and at least one public hearing. Your application must include a summary of the public participation process and the information gathered through it.

(2) Your application must show that—

(i) There is a reasonable basis to conclude that you could achieve a level of DBE participation consistent with the objectives of this part using different or innovative means other than those that are provided in subpart B or C of this part;

(ii) Conditions in your jurisdiction are appropriate for implementing the proposal;

(iii) Your proposal would prevent discrimination against any individual or group in access to contracting opportunities or other benefits of the program; and

(iv) Your proposal is consistent with applicable law and program requirements of the concerned operating administration's financial assistance program.

(3) The Secretary has the authority to approve your application. If the Secretary grants your application, you may administer your DBE program as provided in your proposal, subject to the following conditions:

(i) DBE eligibility is determined as provided in subparts D and E of this part, and DBE participation is counted as provided in §26.49;

(ii) Your level of DBE participation continues to be consistent with the objectives of this part;

(iii) There is a reasonable limitation on the duration of your modified program; and

(iv) Any other conditions the Secretary makes on the grant of the waiver.

(4) The Secretary may end a program waiver at any time and require you to comply with this part's provisions. The Secretary may also extend the waiver, if he or she determines that all requirements of paragraphs (b)(2) and (3) of this section continue to be met. Any such extension shall be for no longer than period originally set for the duration of the program.

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Subpart B—Administrative Requirements for DBE Programs for Federally-Assisted Contracting

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§26.21 Who must have a DBE program?

(a) If you are in one of these categories and let DOT-assisted contracts, you must have a DBE program meeting the requirements of this part:

(1) All FHWA primary recipients receiving funds authorized by a statute to which this part applies;

(2) FTA recipients receiving planning, capital and/or operating assistance who will award prime contracts (excluding transit vehicle purchases) the cumulative total value of which exceeds \$250,000 in FTA funds in a Federal fiscal year;

(3) FAA recipients receiving grants for airport planning or development who will award prime contracts the cumulative total value of which exceeds \$250,000 in FAA funds in a Federal fiscal year.

(b)(1) You must submit a DBE program conforming to this part by August 31, 1999 to the concerned operating administration (OA). Once the OA has approved your program, the approval counts for all of your DOT-assisted programs

(except that goals are reviewed by the particular operating administration that provides funding for your DOT-assisted contracts).

(2) You do not have to submit regular updates of your DBE programs, as long as you remain in compliance. However, you must submit significant changes in the program for approval.

(c) You are not eligible to receive DOT financial assistance unless DOT has approved your DBE program and you are in compliance with it and this part. You must continue to carry out your program until all funds from DOT financial assistance have been expended.

[64 FR 5126, Feb. 2, 1999, as amended at 64 FR 34570, June 28, 1999; 65 FR 68951, Nov. 15, 2000; 79 FR 59593, Oct. 2, 2014]

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§26.23 What is the requirement for a policy statement?

You must issue a signed and dated policy statement that expresses your commitment to your DBE program, states its objectives, and outlines responsibilities for its implementation. You must circulate the statement throughout your organization and to the DBE and non-DBE business communities that perform work on your DOT-assisted contracts.

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§26.25 What is the requirement for a liaison officer?

You must have a DBE liaison officer, who shall have direct, independent access to your Chief Executive Officer concerning DBE program matters. The liaison officer shall be responsible for implementing all aspects of your DBE program. You must also have adequate staff to administer the program in compliance with this part.

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§26.27 What efforts must recipients make concerning DBE financial institutions?

You must thoroughly investigate the full extent of services offered by financial institutions owned and controlled by socially and economically disadvantaged individuals in your community and make reasonable efforts to use these institutions. You must also encourage prime contractors to use such institutions.

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§26.29 What prompt payment mechanisms must recipients have?

(a) You must establish, as part of your DBE program, a contract clause to require prime contractors to pay subcontractors for satisfactory performance of their contracts no later than 30 days from receipt of each payment you make to the prime contractor.

(b) You must ensure prompt and full payment of retainage from the prime contractor to the subcontractor within 30 days after the subcontractor's work is satisfactorily completed. You must use one of the following methods to comply with this requirement:

(1) You may decline to hold retainage from prime contractors and prohibit prime contractors from holding retainage from subcontractors.

(2) You may decline to hold retainage from prime contractors and require a contract clause obligating prime contractors to make prompt and full payment of any retainage kept by prime contractor to the subcontractor within 30 days after the subcontractor's work is satisfactorily completed.

(3) You may hold retainage from prime contractors and provide for prompt and regular incremental acceptances of portions of the prime contract, pay retainage to prime contractors based on these acceptances, and require a contract clause obligating the prime contractor to pay all retainage owed to the subcontractor for satisfactory completion of the accepted work within 30 days after your payment to the prime contractor.

(c) For purposes of this section, a subcontractor's work is satisfactorily completed when all the tasks called for in the subcontract have been accomplished and documented as required by the recipient. When a recipient has made an incremental acceptance of a portion of a prime contract, the work of a subcontractor covered by that acceptance is deemed to be satisfactorily completed.

(d) Your DBE program must provide appropriate means to enforce the requirements of this section. These means may include appropriate penalties for failure to comply, the terms and conditions of which you set. Your program may also provide that any delay or postponement of payment among the parties may take place only for good cause, with your prior written approval.

(e) You may also establish, as part of your DBE program, any of the following additional mechanisms to ensure prompt payment:

(1) A contract clause that requires prime contractors to include in their subcontracts language providing that prime contractors and subcontractors will use appropriate alternative dispute resolution mechanisms to resolve payment disputes. You may specify the nature of such mechanisms.

(2) A contract clause providing that the prime contractor will not be reimbursed for work performed by subcontractors unless and until the prime contractor ensures that the subcontractors are promptly paid for the work they have performed.

(3) Other mechanisms, consistent with this part and applicable state and local law, to ensure that DBEs and other contractors are fully and promptly paid.

[68 FR 35553, June 16, 2003]

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§26.31 What information must you include in your DBE directory?

(a) In the directory required under §26.81(g) of this Part, you must list all firms eligible to participate as DBEs in your program. In the listing for each firm, you must include its address, phone number, and the types of work the firm has been certified to perform as a DBE.

(b) You must list each type of work for which a firm is eligible to be certified by using the most specific NAICS code available to describe each type of work. You must make any changes to your current directory entries necessary to meet the requirement of this paragraph (a) by August 26, 2011.

[76 FR 5096, Jan. 28, 2011]

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§26.33 What steps must a recipient take to address overconcentration of DBEs in certain types of work?

(a) If you determine that DBE firms are so overconcentrated in a certain type of work as to unduly burden the opportunity of non-DBE firms to participate in this type of work, you must devise appropriate measures to address this overconcentration.

(b) These measures may include the use of incentives, technical assistance, business development programs, mentor-protégé programs, and other appropriate measures designed to assist DBEs in performing work outside of the specific field in which you have determined that non-DBEs are unduly burdened. You may also consider varying your use of contract goals, to the extent consistent with §26.51, to ensure that non-DBEs are not unfairly prevented from competing for subcontracts.

(c) You must obtain the approval of the concerned DOT operating administration for your determination of overconcentration and the measures you devise to address it. Once approved, the measures become part of your DBE program.

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§26.35 What role do business development and mentor-protégé programs have in the DBE program?

(a) You may or, if an operating administration directs you to, you must establish a DBE business development program (BDP) to assist firms in gaining the ability to compete successfully in the marketplace outside the DBE program. You may require a DBE firm, as a condition of receiving assistance through the BDP, to agree to terminate its participation in the DBE program after a certain time has passed or certain objectives have been reached. See Appendix C of this part for guidance on administering BDP programs.

(b) As part of a BDP or separately, you may establish a "mentor-protégé" program, in which another DBE or non-DBE firm is the principal source of business development assistance to a DBE firm.

(1) Only firms you have certified as DBEs before they are proposed for participation in a mentor-protégé program are eligible to participate in the mentor-protégé program.

(2) During the course of the mentor-protégé relationship, you must:

(i) Not award DBE credit to a non-DBE mentor firm for using its own protégé firm for more than one half of its goal on any contract let by the recipient; and

(ii) Not award DBE credit to a non-DBE mentor firm for using its own protégé firm for more than every other contract performed by the protégé firm.

(3) For purposes of making determinations of business size under this part, you must not treat protégé firms as affiliates of mentor firms, when both firms are participating under an approved mentor-protégé program. See Appendix D of this part for guidance concerning the operation of mentor-protégé programs.

(c) Your BDPs and mentor-protégé programs must be approved by the concerned operating administration before you implement them. Once approved, they become part of your DBE program.

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§26.37 What are a recipient's responsibilities for monitoring the performance of other program participants?

(a) You must implement appropriate mechanisms to ensure compliance with the part's requirements by all program participants (e.g., applying legal and contract remedies available under Federal, state and local law). You must set forth these mechanisms in your DBE program.

(b) Your DBE program must also include a monitoring and enforcement mechanism to ensure that work committed to DBEs at contract award or subsequently (e.g., as the result of modification to the contract) is actually performed by the DBEs to which the work was committed. This mechanism must include a written certification that you have reviewed contracting records and monitored work sites in your state for this purpose. The monitoring to which this paragraph refers may be conducted in conjunction with monitoring of contract performance for other purposes (e.g., close-out reviews for a contract).

(c) This mechanism must provide for a running tally of actual DBE attainments (e.g., payments actually made to DBE firms), including a means of comparing these attainments to commitments. In your reports of DBE participation to the Department, you must display both commitments and attainments.

[64 FR 5126, Feb. 2, 1999, as amended at 65 FR 68951, Nov. 15, 2000; 68 FR 35554, June 16, 2003; 76 FR 5097, Jan. 28, 2011]

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§26.39 Fostering small business participation.

(a) Your DBE program must include an element to structure contracting requirements to facilitate competition by small business concerns, taking all reasonable steps to eliminate obstacles to their participation, including unnecessary and unjustified bundling of contract requirements that may preclude small business participation in procurements as prime contractors or subcontractors.

(b) This element must be submitted to the appropriate DOT operating administration for approval as a part of your DBE program by February 28, 2012. As part of this program element you may include, but are not limited to, the following strategies:

(1) Establishing a race-neutral small business set-aside for prime contracts under a stated amount (e.g., \$1 million).

(2) In multi-year design-build contracts or other large contracts (e.g., for "megaprojects") requiring bidders on the prime contract to specify elements of the contract or specific subcontracts that are of a size that small businesses, including DBEs, can reasonably perform.

(3) On prime contracts not having DBE contract goals, requiring the prime contractor to provide subcontracting opportunities of a size that small businesses, including DBEs, can reasonably perform, rather than self-performing all the work involved.

(4) Identifying alternative acquisition strategies and structuring procurements to facilitate the ability of consortia or joint ventures consisting of small businesses, including DBEs, to compete for and perform prime contracts.

(5) To meet the portion of your overall goal you project to meet through race-neutral measures, ensuring that a reasonable number of prime contracts are of a size that small businesses, including DBEs, can reasonably perform.

(c) You must actively implement your program elements to foster small business participation. Doing so is a requirement of good faith implementation of your DBE program.

[76 FR 5097, Jan. 28, 2011]

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Subpart C—Goals, Good Faith Efforts, and Counting

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§26.41 What is the role of the statutory 10 percent goal in this program?

(a) The statutes authorizing this program provide that, except to the extent the Secretary determines otherwise, not less than 10 percent of the authorized funds are to be expended with DBEs.

(b) This 10 percent goal is an aspirational goal at the national level, which the Department uses as a tool in evaluating and monitoring DBEs' opportunities to participate in DOT-assisted contracts.

(c) The national 10 percent goal does not authorize or require recipients to set overall or contract goals at the 10 percent level, or any other particular level, or to take any special administrative steps if their goals are above or below 10 percent.

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§26.43 Can recipients use set-asides or quotas as part of this program?

(a) You are not permitted to use quotas for DBEs on DOT-assisted contracts subject to this part.

(b) You may not set-aside contracts for DBEs on DOT-assisted contracts subject to this part, except that, in limited and extreme circumstances, you may use set-asides when no other method could be reasonably expected to redress egregious instances of discrimination.

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§26.45 How do recipients set overall goals?

(a)(1) Except as provided in paragraph (a)(2) of this section, you must set an overall goal for DBE participation in your DOT-assisted contracts.

(2) If you are a FTA or FAA recipient who reasonably anticipates awarding (excluding transit vehicle purchases) \$250,000 or less in FTA or FAA funds in prime contracts in a Federal fiscal year, you are not required to develop overall goals for FTA or FAA respectively for that fiscal year. However, if you have an existing DBE program, it must remain in effect and you must seek to fulfill the objectives outlined in §26.1.

(b) Your overall goal must be based on demonstrable evidence of the availability of ready, willing and able DBEs relative to all businesses ready, willing and able to participate on your DOT-assisted contracts (hereafter, the "relative availability of DBEs"). The goal must reflect your determination of the level of DBE participation you would expect absent the effects of discrimination. You cannot simply rely on either the 10 percent national goal, your previous overall goal or past DBE participation rates in your program without reference to the relative availability of DBEs in your market.

(c) *Step 1.* You must begin your goal setting process by determining a base figure for the relative availability of DBEs. The following are examples of approaches that you may take toward determining a base figure. These examples are provided as a starting point for your goal setting process. Any percentage figure derived from one of these examples should be considered a basis from which you begin when examining all evidence available in your jurisdiction. These examples are not intended as an exhaustive list. Other methods or combinations of methods to determine a base figure may be used, subject to approval by the concerned operating administration.

(1) *Use DBE Directories and Census Bureau Data.* Determine the number of ready, willing and able DBEs in your market from your DBE directory. Using the Census Bureau's County Business Pattern (CBP) data base, determine the number of all ready, willing and able businesses available in your market that perform work in the same NAICS codes. (Information about the CBP data base may be obtained from the Census Bureau at their web site, www.census.gov/epcd/cbp/view/cbpview.html.) Divide the number of DBEs by the number of all businesses to derive a base figure for the relative availability of DBEs in your market.

(2) *Use a bidders list.* Determine the number of DBEs that have bid or quoted (successful and unsuccessful) on your DOT-assisted prime contracts or subcontracts in the past three years. Determine the number of all businesses that have bid or quoted (successful and unsuccessful) on prime or subcontracts in the same time period. Divide the number of DBE bidders and quoters by the number of all businesses to derive a base figure for the relative availability of DBEs in your market. When using this approach, you must establish a mechanism (documented in your goal submission) to directly capture data on DBE and non-DBE prime and subcontractors that submitted bids or quotes on your DOT-assisted contracts.

(3) *Use data from a disparity study.* Use a percentage figure derived from data in a valid, applicable disparity study.

(4) *Use the goal of another DOT recipient.* If another DOT recipient in the same, or substantially similar, market has set an overall goal in compliance with this rule, you may use that goal as a base figure for your goal.

(5) *Alternative methods.* Except as otherwise provided in this paragraph, you may use other methods to determine a base figure for your overall goal. Any methodology you choose must be based on demonstrable evidence of local market conditions and be designed to ultimately attain a goal that is rationally related to the relative availability of DBEs in your market. The exclusive use of a list of prequalified contractors or plan holders, or a bidders list that does not comply with

the requirements of paragraph (c)(2) of this section, is not an acceptable alternative means of determining the availability of DBEs.

(d) *Step 2.* Once you have calculated a base figure, you must examine all of the evidence available in your jurisdiction to determine what adjustment, if any, is needed to the base figure to arrive at your overall goal. If the evidence does not suggest an adjustment is necessary, then no adjustment shall be made.

(1) There are many types of evidence that must be considered when adjusting the base figure. These include:

(i) The current capacity of DBEs to perform work in your DOT-assisted contracting program, as measured by the volume of work DBEs have performed in recent years;

(ii) Evidence from disparity studies conducted anywhere within your jurisdiction, to the extent it is not already accounted for in your base figure; and

(iii) If your base figure is the goal of another recipient, you must adjust it for differences in your local market and your contracting program.

(2) If available, you must consider evidence from related fields that affect the opportunities for DBEs to form, grow and compete. These include, but are not limited to:

(i) Statistical disparities in the ability of DBEs to get the financing, bonding and insurance required to participate in your program;

(ii) Data on employment, self-employment, education, training and union apprenticeship programs, to the extent you can relate it to the opportunities for DBEs to perform in your program.

(3) If you attempt to make an adjustment to your base figure to account for the continuing effects of past discrimination (often called the "but for" factor) or the effects of an ongoing DBE program, the adjustment must be based on demonstrable evidence that is logically and directly related to the effect for which the adjustment is sought.

(e) Once you have determined a percentage figure in accordance with paragraphs (c) and (d) of this section, you should express your overall goal as follows:

(1) If you are an FHWA recipient, as a percentage of all Federal-aid highway funds you will expend in FHWA-assisted contracts in the forthcoming three fiscal years.

(2) If you are an FTA or FAA recipient, as a percentage of all FT or FAA funds (exclusive of FTA funds to be used for the purchase of transit vehicles) that you will expend in FTA or FAA-assisted contracts in the three forthcoming fiscal years.

(3) In appropriate cases, the FHWA, FTA or FAA Administrator may permit or require you to express your overall goal as a percentage of funds for a particular grant or project or group of grants and/or projects, including entire projects. Like other overall goals, a project goal may be adjusted to reflect changed circumstances, with the concurrence of the appropriate operating administration.

(i) A project goal is an overall goal, and must meet all the substantive and procedural requirements of this section pertaining to overall goals.

(ii) A project goal covers the entire length of the project to which it applies.

(iii) The project goal should include a projection of the DBE participation anticipated to be obtained during each fiscal year covered by the project goal.

(iv) The funds for the project to which the project goal pertains are separated from the base from which your regular overall goal, applicable to contracts not part of the project covered by a project goal, is calculated.

(f)(1)(i) If you set your overall goal on a fiscal year basis, you must submit it to the applicable DOT operating administration by August 1 at three-year intervals, based on a schedule established by the FHWA, FTA, or FAA, as applicable, and posted on that agency's Web site.

(ii) You may adjust your three-year overall goal during the three-year period to which it applies, in order to reflect changed circumstances. You must submit such an adjustment to the concerned operating administration for review and approval.

(iii) The operating administration may direct you to undertake a review of your goal if necessary to ensure that the goal continues to fit your circumstances appropriately.

(iv) While you are required to submit an overall goal to FHWA, FTA, or FAA only every three years, the overall goal and the provisions of Sec. 26.47(c) apply to each year during that three-year period.

(v) You may make, for informational purposes, projections of your expected DBE achievements during each of the three years covered by your overall goal. However, it is the overall goal itself, and not these informational projections, to which the provisions of section 26.47(c) of this part apply.

(2) If you are a recipient and set your overall goal on a project or grant basis as provided in paragraph (e)(3) of this section, you must submit the goal for review at a time determined by the FHWA, FTA or FAA Administrator, as applicable.

(3) You must include with your overall goal submission a description of the methodology you used to establish the goal, including your base figure and the evidence with which it was calculated, and the adjustments you made to the base figure and the evidence you relied on for the adjustments. You should also include a summary listing of the relevant available evidence in your jurisdiction and, where applicable, an explanation of why you did not use that evidence to adjust your base figure. You must also include your projection of the portions of the overall goal you expect to meet through race-neutral and race-conscious measures, respectively (see 26.51(c)).

(4) You are not required to obtain prior operating administration concurrence with your overall goal. However, if the operating administration's review suggests that your overall goal has not been correctly calculated or that your method for calculating goals is inadequate, the operating administration may, after consulting with you, adjust your overall goal or require that you do so. The adjusted overall goal is binding on you. In evaluating the adequacy or soundness of the methodology used to derive the overall goal, the operating administration will be guided by goal setting principles and best practices identified by the Department in guidance issued pursuant to §26.9.

(5) If you need additional time to collect data or take other steps to develop an approach to setting overall goals, you may request the approval of the concerned operating administration for an interim goal and/or goal-setting mechanism. Such a mechanism must:

(i) Reflect the relative availability of DBEs in your local market to the maximum extent feasible given the data available to you; and

(ii) Avoid imposing undue burdens on non-DBEs.

(6) Timely submission and operating administration approval of your overall goal is a condition of eligibility for DOT financial assistance.

(7) If you fail to establish and implement goals as provided in this section, you are not in compliance with this part. If you establish and implement goals in a way different from that provided in this part, you are not in compliance with this part. If you fail to comply with this requirement, you are not eligible to receive DOT financial assistance.

(g)(1) In establishing an overall goal, you must provide for consultation and publication. This includes:

(i) Consultation with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and your efforts to establish a level playing field for the participation of DBEs. The consultation must include a scheduled, direct, interactive exchange (e.g., a face-to-face meeting, video conference, teleconference) with as many interested stakeholders as possible focused on obtaining information relevant to the goal setting process, and it must occur before you are required to submit your methodology to the operating administration for review pursuant to paragraph (f) of this section. You must document in your goal submission the consultation process you engaged in. Notwithstanding paragraph (f)(4) of this section, you may not implement your proposed goal until you have complied with this requirement.

(ii) A published notice announcing your proposed overall goal before submission to the operating administration on August 1st. The notice must be posted on your official Internet Web site and may be posted in any other sources (e.g., minority-focused media, trade association publications). If the proposed goal changes following review by the operating administration, the revised goal must be posted on your official Internet Web site.

(2) At your discretion, you may inform the public that the proposed overall goal and its rationale are available for inspection during normal business hours at your principal office and for a 30-day comment period. Notice of the comment period must include addresses to which comments may be sent. The public comment period will not extend the August 1st deadline set in paragraph (f) of this section.

(h) Your overall goals must provide for participation by all certified DBEs and must not be subdivided into group-specific goals.

[64 FR 5126, Feb. 2, 1999, as amended at 64 FR 34570, June 28, 1999; 65 FR 68951, Nov. 15, 2000; 68 FR 35553, June 16, 2003; 75 FR 5536, Feb. 3, 2010; 76 FR 5097, Jan. 28, 2011; 79 FR 59593, Oct. 2, 2014]

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§26.47 Can recipients be penalized for failing to meet overall goals?

(a) You cannot be penalized, or treated by the Department as being in noncompliance with this rule, because your DBE participation falls short of your overall goal, unless you have failed to administer your program in good faith.

(b) If you do not have an approved DBE program or overall goal, or if you fail to implement your program in good faith, you are in noncompliance with this part.

(c) If the awards and commitments shown on your Uniform Report of Awards or Commitments and Payments at the end of any fiscal year are less than the overall goal applicable to that fiscal year, you must do the following in order to be regarded by the Department as implementing your DBE program in good faith:

(1) Analyze in detail the reasons for the difference between the overall goal and your awards and commitments in that fiscal year;

(2) Establish specific steps and milestones to correct the problems you have identified in your analysis and to enable you to meet fully your goal for the new fiscal year;

(3)(i) If you are a state highway agency; one of the 50 largest transit authorities as determined by the FTA; or an Operational Evolution Partnership Plan airport or other airport designated by the FAA, you must submit, within 90 days of the end of the fiscal year, the analysis and corrective actions developed under paragraphs (c)(1) and (2) of this section to the appropriate operating administration for approval. If the operating administration approves the report, you will be regarded as complying with the requirements of this section for the remainder of the fiscal year.

(ii) As a transit authority or airport not meeting the criteria of paragraph (c)(3)(i) of this section, you must retain analysis and corrective actions in your records for three years and make it available to FTA or FAA on request for their review.

(4) FHWA, FTA, or FAA may impose conditions on the recipient as part of its approval of the recipient's analysis and corrective actions including, but not limited to, modifications to your overall goal methodology, changes in your race-conscious/race-neutral split, or the introduction of additional race-neutral or race-conscious measures.

(5) You may be regarded as being in noncompliance with this Part, and therefore subject to the remedies in §26.103 or §26.105 of this part and other applicable regulations, for failing to implement your DBE program in good faith if any of the following things occur:

(i) You do not submit your analysis and corrective actions to FHWA, FTA, or FAA in a timely manner as required under paragraph (c)(3) of this section;

(ii) FHWA, FTA, or FAA disapproves your analysis or corrective actions; or

(iii) You do not fully implement the corrective actions to which you have committed or conditions that FHWA, FTA, or FAA has imposed following review of your analysis and corrective actions.

(d) If, as recipient, your Uniform Report of DBE Awards or Commitments and Payments or other information coming to the attention of FTA, FHWA, or FAA, demonstrates that current trends make it unlikely that you will achieve DBE awards and commitments that would be necessary to allow you to meet your overall goal at the end of the fiscal year, FHWA, FTA, or FAA, as applicable, may require you to make further good faith efforts, such as by modifying your race-conscious/race-neutral split or introducing additional race-neutral or race-conscious measures for the remainder of the fiscal year.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5098, Jan. 28, 2011]

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§26.49 How are overall goals established for transit vehicle manufacturers?

(a) If you are an FTA recipient, you must require in your DBE program that each transit vehicle manufacturer, as a condition of being authorized to bid or propose on FTA-assisted transit vehicle procurements, certify that it has complied with the requirements of this section. You do not include FTA assistance used in transit vehicle procurements in the base amount from which your overall goal is calculated.

(1) Only those transit vehicle manufacturers listed on FTA's certified list of Transit Vehicle Manufacturers, or that have submitted a goal methodology to FTA that has been approved or has not been disapproved, at the time of solicitation are eligible to bid.

(2) A TVM's failure to implement the DBE Program in the manner as prescribed in this section and throughout 49 CFR part 26 will be deemed as non-compliance, which will result in removal from FTA's certified TVMs list, resulting in that manufacturer becoming ineligible to bid.

(3) FTA recipient's failure to comply with the requirements set forth in paragraph (a) of this section may result in formal enforcement action or appropriate sanction as determined by FTA (e.g., FTA declining to participate in the vehicle procurement).

(4) FTA recipients are required to submit within 30 days of making an award, the name of the successful bidder, and the total dollar value of the contract in the manner prescribed in the grant agreement.

(b) If you are a transit vehicle manufacturer, you must establish and submit for FTA's approval an annual overall percentage goal.

(1) In setting your overall goal, you should be guided, to the extent applicable, by the principles underlying §26.45. The base from which you calculate this goal is the amount of FTA financial assistance included in transit vehicle contracts you will bid on during the fiscal year in question, less the portion(s) attributable to the manufacturing process performed entirely by the transit vehicle manufacturer's own forces.

(i) You must consider and include in your base figure all domestic contracting opportunities made available to non-DBE firms; and

(ii) You must exclude from this base figure funds attributable to work performed outside the United States and its territories, possessions, and commonwealths.

(iii) In establishing an overall goal, the transit vehicle manufacturer must provide for public participation. This includes consultation with interested parties consistent with §26.45(g).

(2) The requirements of this part with respect to submission and approval of overall goals apply to you as they do to recipients.

(c) Transit vehicle manufacturers awarded must comply with the reporting requirements of §26.11 of this part including the requirement to submit the Uniform Report of Awards or Commitments and Payments, in order to remain eligible to bid on FTA assisted transit vehicle procurements.

(d) Transit vehicle manufacturers must implement all other applicable requirements of this part, except those relating to UCPs and DBE certification procedures.

(e) If you are an FHWA or FAA recipient, you may, with FHWA or FAA approval, use the procedures of this section with respect to procurements of vehicles or specialized equipment. If you choose to do so, then the manufacturers of this equipment must meet the same requirements (including goal approval by FHWA or FAA) as transit vehicle manufacturers must meet in FTA-assisted procurements.

(f) As a recipient you may, with FTA approval, establish project-specific goals for DBE participation in the procurement of transit vehicles in lieu of complying through the procedures of this section.

[79 FR 59594, Oct. 2, 2014]

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§26.51 What means do recipients use to meet overall goals?

(a) You must meet the maximum feasible portion of your overall goal by using race-neutral means of facilitating race-neutral DBE participation. Race-neutral DBE participation includes any time a DBE wins a prime contract through customary competitive procurement procedures or is awarded a subcontract on a prime contract that does not carry a DBE contract goal.

(b) Race-neutral means include, but are not limited to, the following:

(1) Arranging solicitations, times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and other small businesses and by making contracts more accessible to small businesses, by means such as those provided under §26.39 of this part.

(2) Providing assistance in overcoming limitations such as inability to obtain bonding or financing (e.g., by such means as simplifying the bonding process, reducing bonding requirements, eliminating the impact of surety costs from bids, and providing services to help DBEs, and other small businesses, obtain bonding and financing);

(3) Providing technical assistance and other services;

(4) Carrying out information and communications programs on contracting procedures and specific contract opportunities (e.g., ensuring the inclusion of DBEs, and other small businesses, on recipient mailing lists for bidders; ensuring the dissemination to bidders on prime contracts of lists of potential subcontractors; provision of information in languages other than English, where appropriate);

(5) Implementing a supportive services program to develop and improve immediate and long-term business management, record keeping, and financial and accounting capability for DBEs and other small businesses;

(6) Providing services to help DBEs, and other small businesses, improve long-term development, increase opportunities to participate in a variety of kinds of work, handle increasingly significant projects, and achieve eventual self-sufficiency;

(7) Establishing a program to assist new, start-up firms, particularly in fields in which DBE participation has historically been low;

(8) Ensuring distribution of your DBE directory, through print and electronic means, to the widest feasible universe of potential prime contractors; and

(9) Assisting DBEs, and other small businesses, to develop their capability to utilize emerging technology and conduct business through electronic media.

(c) Each time you submit your overall goal for review by the concerned operating administration, you must also submit your projection of the portion of the goal that you expect to meet through race-neutral means and your basis for that projection. This projection is subject to approval by the concerned operating administration, in conjunction with its review of your overall goal.

(d) You must establish contract goals to meet any portion of your overall goal you do not project being able to meet using race-neutral means.

(e) The following provisions apply to the use of contract goals:

(1) You may use contract goals only on those DOT-assisted contracts that have subcontracting possibilities.

(2) You are not required to set a contract goal on every DOT-assisted contract. You are not required to set each contract goal at the same percentage level as the overall goal. The goal for a specific contract may be higher or lower than that percentage level of the overall goal, depending on such factors as the type of work involved, the location of the work, and the availability of DBEs for the work of the particular contract. However, over the period covered by your overall goal, you must set contract goals so that they will cumulatively result in meeting any portion of your overall goal you do not project being able to meet through the use of race-neutral means.

(3) Operating administration approval of each contract goal is not necessarily required. However, operating administrations may review and approve or disapprove any contract goal you establish.

(4) Your contract goals must provide for participation by all certified DBEs and must not be subdivided into group-specific goals.

(f) To ensure that your DBE program continues to be narrowly tailored to overcome the effects of discrimination, you must adjust your use of contract goals as follows:

(1) If your approved projection under paragraph (c) of this section estimates that you can meet your entire overall goal for a given year through race-neutral means, you must implement your program without setting contract goals during that year, unless it becomes necessary in order to meet your overall goal.

Example to paragraph (f)(1): Your overall goal for Year 1 is 12 percent. You estimate that you can obtain 12 percent or more DBE participation through the use of race-neutral measures, without any use of contract goals. In this case, you do not set any contract goals for the contracts that will be performed in Year 1. However, if part way through Year 1, your DBE awards or commitments are not at a level that would permit you to achieve your overall goal for Year 1, you could begin setting race-conscious DBE contract goals during the remainder of the year as part of your obligation to implement your program in good faith.

(2) If, during the course of any year in which you are using contract goals, you determine that you will exceed your overall goal, you must reduce or eliminate the use of contract goals to the extent necessary to ensure that the use of contract goals does not result in exceeding the overall goal. If you determine that you will fall short of your overall goal, then you must make appropriate modifications in your use of race-neutral and/or race-conscious measures to allow you to meet the overall goal.

Example to paragraph (f)(2): In Year II, your overall goal is 12 percent. You have estimated that you can obtain 5 percent DBE participation through use of race-neutral measures. You therefore plan to obtain the remaining 7 percent participation through use of DBE goals. By September, you have already obtained 11 percent DBE participation for the year. For contracts let during the remainder of the year, you use contract goals only to the extent necessary to obtain an additional one percent DBE participation. However, if you determine in September that your participation for the year is likely to be only 8 percent total, then you would increase your use of race-neutral and/or race-conscious means during the remainder of the year in order to achieve your overall goal.

(3) If the DBE participation you have obtained by race-neutral means alone meets or exceeds your overall goals for two consecutive years, you are not required to make a projection of the amount of your goal you can meet using such

means in the next year. You do not set contract goals on any contracts in the next year. You continue using only race-neutral means to meet your overall goals unless and until you do not meet your overall goal for a year.

Example to paragraph (f)(3): Your overall goal for Years I and Year II is 10 percent. The DBE participation you obtain through race-neutral measures alone is 10 percent or more in each year. (For this purpose, it does not matter whether you obtained additional DBE participation through using contract goals in these years.) In Year III and following years, you do not need to make a projection under paragraph (c) of this section of the portion of your overall goal you expect to meet using race-neutral means. You simply use race-neutral means to achieve your overall goals. However, if in Year VI your DBE participation falls short of your overall goal, then you must make a paragraph (c) projection for Year VII and, if necessary, resume use of contract goals in that year.

(4) If you obtain DBE participation that exceeds your overall goal in two consecutive years through the use of contract goals (*i.e.*, not through the use of race-neutral means alone), you must reduce your use of contract goals proportionately in the following year.

Example to paragraph (f)(4): In Years I and II, your overall goal is 12 percent, and you obtain 14 and 16 percent DBE participation, respectively. You have exceeded your goals over the two-year period by an average of 25 percent. In Year III, your overall goal is again 12 percent, and your paragraph (c) projection estimates that you will obtain 4 percent DBE participation through race-neutral means and 8 percent through contract goals. You then reduce the contract goal projection by 25 percent (*i.e.*, from 8 to 6 percent) and set contract goals accordingly during the year. If in Year III you obtain 11 percent participation, you do not use this contract goal adjustment mechanism for Year IV, because there have not been two *consecutive* years of exceeding overall goals.

(g) In any year in which you project meeting part of your goal through race-neutral means and the remainder through contract goals, you must maintain data separately on DBE achievements in those contracts with and without contract goals, respectively. You must report this data to the concerned operating administration as provided in §26.11.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5098, Jan. 28, 2011; 79 FR 59595, Oct. 2, 2014]

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§26.53 What are the good faith efforts procedures recipients follow in situations where there are contract goals?

(a) When you have established a DBE contract goal, you must award the contract only to a bidder/offeror who makes good faith efforts to meet it. You must determine that a bidder/offeror has made good faith efforts if the bidder/offeror does either of the following things:

(1) Documents that it has obtained enough DBE participation to meet the goal; or

(2) Documents that it made adequate good faith efforts to meet the goal, even though it did not succeed in obtaining enough DBE participation to do so. If the bidder/offeror does document adequate good faith efforts, you must not deny award of the contract on the basis that the bidder/offeror failed to meet the goal. See Appendix A of this part for guidance in determining the adequacy of a bidder/offeror's good faith efforts.

(b) In your solicitations for DOT-assisted contracts for which a contract goal has been established, you must require the following:

(1) Award of the contract will be conditioned on meeting the requirements of this section;

(2) All bidders or offerors will be required to submit the following information to the recipient, at the time provided in paragraph (b)(3) of this section:

(i) The names and addresses of DBE firms that will participate in the contract;

(ii) A description of the work that each DBE will perform. To count toward meeting a goal, each DBE firm must be certified in a NAICS code applicable to the kind of work the firm would perform on the contract;

(iii) The dollar amount of the participation of each DBE firm participating;

(iv) Written documentation of the bidder/offeror's commitment to use a DBE subcontractor whose participation it submits to meet a contract goal; and

(v) Written confirmation from each listed DBE firm that it is participating in the contract in the kind and amount of work provided in the prime contractor's commitment.

(vi) If the contract goal is not met, evidence of good faith efforts (see Appendix A of this part). The documentation of good faith efforts must include copies of each DBE and non-DBE subcontractor quote submitted to the bidder when a non-DBE subcontractor was selected over a DBE for work on the contract; and

(3)(i) At your discretion, the bidder/offeror must present the information required by paragraph (b)(2) of this section—

(A) Under sealed bid procedures, as a matter of responsiveness, or with initial proposals, under contract negotiation procedures; or

(B) No later than 7 days after bid opening as a matter of responsibility. The 7 days shall be reduced to 5 days beginning January 1, 2017.

(ii) Provided that, in a negotiated procurement, including a design-build procurement, the bidder/offeror may make a contractually binding commitment to meet the goal at the time of bid submission or the presentation of initial proposals but provide the information required by paragraph (b)(2) of this section before the final selection for the contract is made by the recipient.

(c) You must make sure all information is complete and accurate and adequately documents the bidder/offeror's good faith efforts before committing yourself to the performance of the contract by the bidder/offeror.

(d) If you determine that the apparent successful bidder/offeror has failed to meet the requirements of paragraph (a) of this section, you must, before awarding the contract, provide the bidder/offeror an opportunity for administrative reconsideration.

(1) As part of this reconsideration, the bidder/offeror must have the opportunity to provide written documentation or argument concerning the issue of whether it met the goal or made adequate good faith efforts to do so.

(2) Your decision on reconsideration must be made by an official who did not take part in the original determination that the bidder/offeror failed to meet the goal or make adequate good faith efforts to do so.

(3) The bidder/offeror must have the opportunity to meet in person with your reconsideration official to discuss the issue of whether it met the goal or made adequate good faith efforts to do so.

(4) You must send the bidder/offeror a written decision on reconsideration, explaining the basis for finding that the bidder did or did not meet the goal or make adequate good faith efforts to do so.

(5) The result of the reconsideration process is not administratively appealable to the Department of Transportation.

(e) In a "design-build" or "turnkey" contracting situation, in which the recipient lets a master contract to a contractor, who in turn lets subsequent subcontracts for the work of the project, a recipient may establish a goal for the project. The master contractor then establishes contract goals, as appropriate, for the subcontracts it lets. Recipients must maintain oversight of the master contractor's activities to ensure that they are conducted consistent with the requirements of this part.

(f)(1)(i) You must require that a prime contractor not terminate a DBE subcontractor listed in response to paragraph (b)(2) of this section (or an approved substitute DBE firm) without your prior written consent. This includes, but is not limited to, instances in which a prime contractor seeks to perform work originally designated for a DBE subcontractor with its own forces or those of an affiliate, a non-DBE firm, or with another DBE firm.

(ii) You must include in each prime contract a provision stating:

(A) That the contractor shall utilize the specific DBEs listed to perform the work and supply the materials for which each is listed unless the contractor obtains your written consent as provided in this paragraph (f); and

(B) That, unless your consent is provided under this paragraph (f), the contractor shall not be entitled to any payment for work or material unless it is performed or supplied by the listed DBE.

(2) You may provide such written consent only if you agree, for reasons stated in your concurrence document, that the prime contractor has good cause to terminate the DBE firm.

(3) For purposes of this paragraph, good cause includes the following circumstances:

(i) The listed DBE subcontractor fails or refuses to execute a written contract;

(ii) The listed DBE subcontractor fails or refuses to perform the work of its subcontract in a way consistent with normal industry standards. Provided, however, that good cause does not exist if the failure or refusal of the DBE subcontractor to perform its work on the subcontract results from the bad faith or discriminatory action of the prime contractor;

(iii) The listed DBE subcontractor fails or refuses to meet the prime contractor's reasonable, nondiscriminatory bond requirements.

(iv) The listed DBE subcontractor becomes bankrupt, insolvent, or exhibits credit unworthiness;

(v) The listed DBE subcontractor is ineligible to work on public works projects because of suspension and debarment proceedings pursuant 2 CFR Parts 180, 215 and 1,200 or applicable state law;

- (vii) You have determined that the listed DBE subcontractor is not a responsible contractor;
 - (vi) The listed DBE subcontractor voluntarily withdraws from the project and provides to you written notice of its withdrawal;
 - (vii) The listed DBE is ineligible to receive DBE credit for the type of work required;
 - (viii) A DBE owner dies or becomes disabled with the result that the listed DBE contractor is unable to complete its work on the contract;
 - (ix) Other documented good cause that you determine compels the termination of the DBE subcontractor. Provided, that good cause does not exist if the prime contractor seeks to terminate a DBE it relied upon to obtain the contract so that the prime contractor can self-perform the work for which the DBE contractor was engaged or so that the prime contractor can substitute another DBE or non-DBE contractor after contract award.
- (4) Before transmitting to you its request to terminate and/or substitute a DBE subcontractor, the prime contractor must give notice in writing to the DBE subcontractor, with a copy to you, of its intent to request to terminate and/or substitute, and the reason for the request.
- (5) The prime contractor must give the DBE five days to respond to the prime contractor's notice and advise you and the contractor of the reasons, if any, why it objects to the proposed termination of its subcontract and why you should not approve the prime contractor's action. If required in a particular case as a matter of public necessity (*e.g.*, safety), you may provide a response period shorter than five days.
- (6) In addition to post-award terminations, the provisions of this section apply to preaward deletions of or substitutions for DBE firms put forward by offerors in negotiated procurements.
- (g) When a DBE subcontractor is terminated as provided in paragraph (f) of this section, or fails to complete its work on the contract for any reason, you must require the prime contractor to make good faith efforts to find another DBE subcontractor to substitute for the original DBE. These good faith efforts shall be directed at finding another DBE to perform at least the same amount of work under the contract as the DBE that was terminated, to the extent needed to meet the contract goal you established for the procurement. The good faith efforts shall be documented by the contractor. If the recipient requests documentation under this provision, the contractor shall submit the documentation within 7 days, which may be extended for an additional 7 days if necessary at the request of the contractor, and the recipient shall provide a written determination to the contractor stating whether or not good faith efforts have been demonstrated.
- (h) You must include in each prime contract the contract clause required by §26.13(b) stating that failure by the contractor to carry out the requirements of this part is a material breach of the contract and may result in the termination of the contract or such other remedies set forth in that section you deem appropriate if the prime contractor fails to comply with the requirements of this section.
- (i) You must apply the requirements of this section to DBE bidders/offerors for prime contracts. In determining whether a DBE bidder/offeror for a prime contract has met a contract goal, you count the work the DBE has committed to performing with its own forces as well as the work that it has committed to be performed by DBE subcontractors and DBE suppliers.
- (j) You must require the contractor awarded the contract to make available upon request a copy of all DBE subcontracts. The subcontractor shall ensure that all subcontracts or an agreement with DBEs to supply labor or materials require that the subcontract and all lower tier subcontractors be performed in accordance with this part's provisions.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5098, Jan. 28, 2011; 79 FR 59595, Oct. 2, 2014]

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§26.55 How is DBE participation counted toward goals?

- (a) When a DBE participates in a contract, you count only the value of the work actually performed by the DBE toward DBE goals.
- (1) Count the entire amount of that portion of a construction contract (or other contract not covered by paragraph (a) (2) of this section) that is performed by the DBE's own forces. Include the cost of supplies and materials obtained by the DBE for the work of the contract, including supplies purchased or equipment leased by the DBE (except supplies and equipment the DBE subcontractor purchases or leases from the prime contractor or its affiliate).
 - (2) Count the entire amount of fees or commissions charged by a DBE firm for providing a bona fide service, such as professional, technical, consultant, or managerial services, or for providing bonds or insurance specifically required for the performance of a DOT-assisted contract, toward DBE goals, provided you determine the fee to be reasonable and not excessive as compared with fees customarily allowed for similar services.

(3) When a DBE subcontracts part of the work of its contract to another firm, the value of the subcontracted work may be counted toward DBE goals only if the DBE's subcontractor is itself a DBE. Work that a DBE subcontracts to a non-DBE firm does not count toward DBE goals.

(b) When a DBE performs as a participant in a joint venture, count a portion of the total dollar value of the contract equal to the distinct, clearly defined portion of the work of the contract that the DBE performs with its own forces toward DBE goals.

(c) Count expenditures to a DBE contractor toward DBE goals only if the DBE is performing a commercially useful function on that contract.

(1) A DBE performs a commercially useful function when it is responsible for execution of the work of the contract and is carrying out its responsibilities by actually performing, managing, and supervising the work involved. To perform a commercially useful function, the DBE must also be responsible, with respect to materials and supplies used on the contract, for negotiating price, determining quality and quantity, ordering the material, and installing (where applicable) and paying for the material itself. To determine whether a DBE is performing a commercially useful function, you must evaluate the amount of work subcontracted, industry practices, whether the amount the firm is to be paid under the contract is commensurate with the work it is actually performing and the DBE credit claimed for its performance of the work, and other relevant factors.

(2) A DBE does not perform a commercially useful function if its role is limited to that of an extra participant in a transaction, contract, or project through which funds are passed in order to obtain the appearance of DBE participation. In determining whether a DBE is such an extra participant, you must examine similar transactions, particularly those in which DBEs do not participate.

(3) If a DBE does not perform or exercise responsibility for at least 30 percent of the total cost of its contract with its own work force, or the DBE subcontracts a greater portion of the work of a contract than would be expected on the basis of normal industry practice for the type of work involved, you must presume that it is not performing a commercially useful function.

(4) When a DBE is presumed not to be performing a commercially useful function as provided in paragraph (c)(3) of this section, the DBE may present evidence to rebut this presumption. You may determine that the firm is performing a commercially useful function given the type of work involved and normal industry practices.

(5) Your decisions on commercially useful function matters are subject to review by the concerned operating administration, but are not administratively appealable to DOT.

(d) Use the following factors in determining whether a DBE trucking company is performing a commercially useful function:

(1) The DBE must be responsible for the management and supervision of the entire trucking operation for which it is responsible on a particular contract, and there cannot be a contrived arrangement for the purpose of meeting DBE goals.

(2) The DBE must itself own and operate at least one fully licensed, insured, and operational truck used on the contract.

(3) The DBE receives credit for the total value of the transportation services it provides on the contract using trucks it owns, insures, and operates using drivers it employs.

(4) The DBE may lease trucks from another DBE firm, including an owner-operator who is certified as a DBE. The DBE who leases trucks from another DBE receives credit for the total value of the transportation services the lessee DBE provides on the contract.

(5) The DBE may also lease trucks from a non-DBE firm, including from an owner-operator. The DBE that leases trucks equipped with drivers from a non-DBE is entitled to credit for the total value of transportation services provided by non-DBE leased trucks equipped with drivers not to exceed the value of transportation services on the contract provided by DBE-owned trucks or leased trucks with DBE employee drivers. Additional participation by non-DBE owned trucks equipped with drivers receives credit only for the fee or commission it receives as a result of the lease arrangement. If a recipient chooses this approach, it must obtain written consent from the appropriate DOT operating administration.

Example to paragraph (d)(5): DBE Firm X uses two of its own trucks on a contract. It leases two trucks from DBE Firm Y and six trucks equipped with drivers from non-DBE Firm Z. DBE credit would be awarded for the total value of transportation services provided by Firm X and Firm Y, and may also be awarded for the total value of transportation services provided by four of the six trucks provided by Firm Z. In all, full credit would be allowed for the participation of eight trucks. DBE credit could be awarded only for the fees or commissions pertaining to the remaining trucks Firm X receives as a result of the lease with Firm Z.

(6) The DBE may lease trucks without drivers from a non-DBE truck leasing company. If the DBE leases trucks from a non-DBE truck leasing company and uses its own employees as drivers, it is entitled to credit for the total value of these hauling services.

Example to paragraph (d)(6): DBE Firm X uses two of its own trucks on a contract. It leases two additional trucks from non-DBE Firm Z. Firm X uses its own employees to drive the trucks leased from Firm Z. DBE credit would be awarded for the total value of the transportation services provided by all four trucks.

(7) For purposes of this paragraph (d), a lease must indicate that the DBE has exclusive use of and control over the truck. This does not preclude the leased truck from working for others during the term of the lease with the consent of the DBE, so long as the lease gives the DBE absolute priority for use of the leased truck. Leased trucks must display the name and identification number of the DBE.

(e) Count expenditures with DBEs for materials or supplies toward DBE goals as provided in the following:

(1)(i) If the materials or supplies are obtained from a DBE manufacturer, count 100 percent of the cost of the materials or supplies toward DBE goals.

(ii) For purposes of this paragraph (e)(1), a manufacturer is a firm that operates or maintains a factory or establishment that produces, on the premises, the materials, supplies, articles, or equipment required under the contract and of the general character described by the specifications.

(2)(i) If the materials or supplies are purchased from a DBE regular dealer, count 60 percent of the cost of the materials or supplies toward DBE goals.

(ii) For purposes of this section, a regular dealer is a firm that owns, operates, or maintains a store, warehouse, or other establishment in which the materials, supplies, articles or equipment of the general character described by the specifications and required under the contract are bought, kept in stock, and regularly sold or leased to the public in the usual course of business.

(A) To be a regular dealer, the firm must be an established, regular business that engages, as its principal business and under its own name, in the purchase and sale or lease of the products in question.

(B) A person may be a regular dealer in such bulk items as petroleum products, steel, cement, gravel, stone, or asphalt without owning, operating, or maintaining a place of business as provided in this paragraph (e)(2)(ii) if the person both owns and operates distribution equipment for the products. Any supplementing of regular dealers' own distribution equipment shall be by a long-term lease agreement and not on an ad hoc or contract-by-contract basis.

(C) Packagers, brokers, manufacturers' representatives, or other persons who arrange or expedite transactions are not regular dealers within the meaning of this paragraph (e)(2).

(3) With respect to materials or supplies purchased from a DBE which is neither a manufacturer nor a regular dealer, count the entire amount of fees or commissions charged for assistance in the procurement of the materials and supplies, or fees or transportation charges for the delivery of materials or supplies required on a job site, toward DBE goals, provided you determine the fees to be reasonable and not excessive as compared with fees customarily allowed for similar services. Do not count any portion of the cost of the materials and supplies themselves toward DBE goals, however.

(4) You must determine the amount of credit awarded to a firm for the provisions of materials and supplies (e.g., whether a firm is acting as a regular dealer or a transaction expeditor) on a contract-by-contract basis.

(f) If a firm is not currently certified as a DBE in accordance with the standards of subpart D of this part at the time of the execution of the contract, do not count the firm's participation toward any DBE goals, except as provided for in §26.87 (i)).

(g) Do not count the dollar value of work performed under a contract with a firm after it has ceased to be certified toward your overall goal.

(h) Do not count the participation of a DBE subcontractor toward a contractor's final compliance with its DBE obligations on a contract until the amount being counted has actually been paid to the DBE.

[64 FR 5126, Feb. 2, 1999, as amended at 65 FR 68951, Nov. 15, 2000; 68 FR 35554, June 16, 2003; 79 FR 59595, Oct. 2, 2014]

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Subpart D—Certification Standards

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§26.61 How are burdens of proof allocated in the certification process?

(a) In determining whether to certify a firm as eligible to participate as a DBE, you must apply the standards of this subpart.

(b) The firm seeking certification has the burden of demonstrating to you, by a preponderance of the evidence, that it meets the requirements of this subpart concerning group membership or individual disadvantage, business size, ownership, and control.

(c) You must rebuttably presume that members of the designated groups identified in §26.67(a) are socially and economically disadvantaged. This means they do not have the burden of proving to you that they are socially and economically disadvantaged. In order to obtain the benefit of the rebuttable presumption, individuals must submit a signed, notarized statement that they are a member of one of the groups in §26.67(a). Applicants do have the obligation to provide you information concerning their economic disadvantage (see §26.67).

(d) Individuals who are not presumed to be socially and economically disadvantaged, and individuals concerning whom the presumption of disadvantage has been rebutted, have the burden of proving to you, by a preponderance of the evidence, that they are socially and economically disadvantaged. (See Appendix E of this part.)

(e) You must make determinations concerning whether individuals and firms have met their burden of demonstrating group membership, ownership, control, and social and economic disadvantage (where disadvantage must be demonstrated on an individual basis) by considering all the facts in the record, viewed as a whole.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35554, June 16, 2003]

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§26.63 What rules govern group membership determinations?

(a)(1) If, after reviewing the signed notarized statement of membership in a presumptively disadvantaged group (see §26.61(c)), you have a well founded reason to question the individual's claim of membership in that group, you must require the individual to present additional evidence that he or she is a member of the group.

(2) You must provide the individual a written explanation of your reasons for questioning his or her group membership and a written request for additional evidence as outlined in paragraph (b) of this section.

(3) In implementing this section, you must take special care to ensure that you do not impose a disproportionate burden on members of any particular designated group. Imposing a disproportionate burden on members of a particular group could violate §26.7(b) and/or Title VI of the Civil Rights Act of 1964 and 49 CFR part 21.

(b) In making such a determination, you must consider whether the person has held himself out to be a member of the group over a long period of time prior to application for certification and whether the person is regarded as a member of the group by the relevant community. You may require the applicant to produce appropriate documentation of group membership.

(1) If you determine that an individual claiming to be a member of a group presumed to be disadvantaged is not a member of a designated disadvantaged group, the individual must demonstrate social and economic disadvantage on an individual basis.

(2) Your decisions concerning membership in a designated group are subject to the certification appeals procedure of §26.89.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35554, June 16, 2003]

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§26.65 What rules govern business size determinations?

(a) To be an eligible DBE, a firm (including its affiliates) must be an existing small business, as defined by Small Business Administration (SBA) standards. As a recipient, you must apply current SBA business size standard(s) found in 13 CFR part 121 appropriate to the type(s) of work the firm seeks to perform in DOT-assisted contracts, including the primary industry classification of the applicant.

(b) Even if it meets the requirements of paragraph (a) of this section, a firm is not an eligible DBE in any Federal fiscal year if the firm (including its affiliates) has had average annual gross receipts, as defined by SBA regulations (see 13 CFR 121.402), over the firm's previous three fiscal years, in excess of \$23.98 million.

(c) The Department adjusts the number in paragraph (b) of this section annually using the Department of Commerce price deflators for purchases by State and local governments as the basis for this adjustment.

[74 FR 15224, Apr. 3, 2009, as amended at 79 FR 59596, Oct. 2, 2014]

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§26.67 What rules determine social and economic disadvantage?

(a) *Presumption of disadvantage.* (1) You must rebuttably presume that citizens of the United States (or lawfully admitted permanent residents) who are women, Black Americans, Hispanic Americans, Native Americans, Asian-Pacific Americans, Subcontinent Asian Americans, or other minorities found to be disadvantaged by the SBA, are socially and economically disadvantaged individuals. You must require applicants to submit a signed, notarized certification that each presumptively disadvantaged owner is, in fact, socially and economically disadvantaged.

(2)(i) You must require each individual owner of a firm applying to participate as a DBE, whose ownership and control are relied upon for DBE certification, to certify that he or she has a personal net worth that does not exceed \$1.32 million.

(ii) You must require each individual who makes this certification to support it with a signed, notarized statement of personal net worth, with appropriate supporting documentation. To meet this requirement, you must use the DOT personal net worth form provided in appendix G to this part without change or revision. Where necessary to accurately determine an individual's personal net worth, you may, on a case-by-case basis, require additional financial information from the owner of an applicant firm (e.g., information concerning the assets of the owner's spouse, where needed to clarify whether assets have been transferred to the spouse or when the owner's spouse is involved in the operation of the company). Requests for additional information shall not be unduly burdensome or intrusive.

(iii) In determining an individual's net worth, you must observe the following requirements:

(A) Exclude an individual's ownership interest in the applicant firm;

(B) Exclude the individual's equity in his or her primary residence (except any portion of such equity that is attributable to excessive withdrawals from the applicant firm). The equity is the market value of the residence less any mortgages and home equity loan balances. Recipients must ensure that home equity loan balances are included in the equity calculation and not as a separate liability on the individual's personal net worth form. Exclusions for net worth purposes are not exclusions for asset valuation or access to capital and credit purposes.

(C) Do not use a contingent liability to reduce an individual's net worth.

(D) With respect to assets held in vested pension plans, Individual Retirement Accounts, 401(k) accounts, or other retirement savings or investment programs in which the assets cannot be distributed to the individual at the present time without significant adverse tax or interest consequences, include only the present value of such assets, less the tax and interest penalties that would accrue if the asset were distributed at the present time.

(iv) Notwithstanding any provision of Federal or State law, you must not release an individual's personal net worth statement nor any documents pertaining to it to any third party without the written consent of the submitter. Provided, that you must transmit this information to DOT in any certification appeal proceeding under §26.89 of this part or to any other State to which the individual's firm has applied for certification under §26.85 of this part.

(b) *Rebuttal of presumption of disadvantage.* (1) An individual's presumption of economic disadvantage may be rebutted in two ways.

(i) If the statement of personal net worth and supporting documentation that an individual submits under paragraph (a) (2) of this section shows that the individual's personal net worth exceeds \$1.32 million, the individual's presumption of economic disadvantage is rebutted. You are not required to have a proceeding under paragraph (b)(2) of this section in order to rebut the presumption of economic disadvantage in this case.

Example to paragraph (b)(1)(i): An individual with very high assets and significant liabilities may, in accounting terms, have a PNW of less than \$1.32 million. However, the person's assets collectively (e.g., high income level, a very expensive house, a yacht, extensive real or personal property holdings) may lead a reasonable person to conclude that he or she is not economically disadvantaged. The recipient may rebut the individual's presumption of economic disadvantage under these circumstances, as provided in this section, even though the individual's PNW is less than \$1.32 million.

(ii)(A) If the statement of personal net worth and supporting documentation that an individual submits under paragraph (a)(2) of this section demonstrates that the individual is able to accumulate substantial wealth, the individual's presumption of economic disadvantage is rebutted. In making this determination, as a certifying agency, you may consider factors that include, but are not limited to, the following:

(1) Whether the average adjusted gross income of the owner over the most recent three year period exceeds \$350,000;

(2) Whether the income was unusual and not likely to occur in the future;

(3) Whether the earnings were offset by losses;

(4) Whether the income was reinvested in the firm or used to pay taxes arising in the normal course of operations by the firm;

(5) Other evidence that income is not indicative of lack of economic disadvantage; and

(6) Whether the total fair market value of the owner's assets exceed \$6 million.

(B) You must have a proceeding under paragraph (b)(2) of this section in order to rebut the presumption of economic disadvantage in this case.

(2) If you have a reasonable basis to believe that an individual who is a member of one of the designated groups is not, in fact, socially and/or economically disadvantaged you may, at any time, start a proceeding to determine whether the presumption should be regarded as rebutted with respect to that individual. Your proceeding must follow the procedures of §26.87.

(3) In such a proceeding, you have the burden of demonstrating, by a preponderance of the evidence, that the individual is not socially and economically disadvantaged. You may require the individual to produce information relevant to the determination of his or her disadvantage.

(4) When an individual's presumption of social and/or economic disadvantage has been rebutted, his or her ownership and control of the firm in question cannot be used for purposes of DBE eligibility under this subpart unless and until he or she makes an individual showing of social and/or economic disadvantage. If the basis for rebutting the presumption is a determination that the individual's personal net worth exceeds \$1.32 million, the individual is no longer eligible for participation in the program and cannot regain eligibility by making an individual showing of disadvantage, so long as his or her PNW remains above that amount.

(c) *Transfers within two years.* (1) Except as set forth in paragraph (c)(2) of this section, recipients must attribute to an individual claiming disadvantaged status any assets which that individual has transferred to an immediate family member, to a trust a beneficiary of which is an immediate family member, or to the applicant firm for less than fair market value, within two years prior to a concern's application for participation in the DBE program or within two years of recipient's review of the firm's annual affidavit, unless the individual claiming disadvantaged status can demonstrate that the transfer is to or on behalf of an immediate family member for that individual's education, medical expenses, or some other form of essential support.

(2) Recipients must not attribute to an individual claiming disadvantaged status any assets transferred by that individual to an immediate family member that are consistent with the customary recognition of special occasions, such as birthdays, graduations, anniversaries, and retirements.

(d) *Individual determinations of social and economic disadvantage.* Firms owned and controlled by individuals who are not presumed to be socially and economically disadvantaged (including individuals whose presumed disadvantage has been rebutted) may apply for DBE certification. You must make a case-by-case determination of whether each individual whose ownership and control are relied upon for DBE certification is socially and economically disadvantaged. In such a proceeding, the applicant firm has the burden of demonstrating to you, by a preponderance of the evidence, that the individuals who own and control it are socially and economically disadvantaged. An individual whose personal net worth exceeds \$1.32 million shall not be deemed to be economically disadvantaged. In making these determinations, use the guidance found in Appendix E of this part. You must require that applicants provide sufficient information to permit determinations under the guidance of appendix E of this part.

[79 FR 59596, Oct. 2, 2014]

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§26.69 What rules govern determinations of ownership?

(a) In determining whether the socially and economically disadvantaged participants in a firm own the firm, you must consider all the facts in the record viewed as a whole, including the origin of all assets and how and when they were used in obtaining the firm. All transactions for the establishment and ownership (or transfer of ownership) must be in the normal course of business, reflecting commercial and arms-length practices.

(b) To be an eligible DBE, a firm must be at least 51 percent owned by socially and economically disadvantaged individuals.

(1) In the case of a corporation, such individuals must own at least 51 percent of the each class of voting stock outstanding and 51 percent of the aggregate of all stock outstanding.

(2) In the case of a partnership, 51 percent of each class of partnership interest must be owned by socially and economically disadvantaged individuals. Such ownership must be reflected in the firm's partnership agreement.

(3) In the case of a limited liability company, at least 51 percent of each class of member interest must be owned by socially and economically disadvantaged individuals.

(c)(1) The firm's ownership by socially and economically disadvantaged individuals, including their contribution of capital or expertise to acquire their ownership interests, must be real, substantial, and continuing, going beyond pro forma ownership of the firm as reflected in ownership documents. Proof of contribution of capital should be submitted at the time of the application. When the contribution of capital is through a loan, there must be documentation of the value of assets used as collateral for the loan.

(2) Insufficient contributions include a promise to contribute capital, an unsecured note payable to the firm or an owner who is not a disadvantaged individual, mere participation in a firm's activities as an employee, or capitalization not commensurate with the value for the firm.

(3) The disadvantaged owners must enjoy the customary incidents of ownership, and share in the risks and be entitled to the profits and loss commensurate with their ownership interests, as demonstrated by the substance, not merely the form, of arrangements. Any terms or practices that give a non-disadvantaged individual or firm a priority or superior right to a firm's profits, compared to the disadvantaged owner(s), are grounds for denial.

(4) Debt instruments from financial institutions or other organizations that lend funds in the normal course of their business do not render a firm ineligible, even if the debtor's ownership interest is security for the loan.

Examples to paragraph (c): (i) An individual pays \$100 to acquire a majority interest in a firm worth \$1 million. The individual's contribution to capital would not be viewed as substantial.

(ii) A 51% disadvantaged owner and a non-disadvantaged 49% owner contribute \$100 and \$10,000, respectively, to acquire a firm grossing \$1 million. This may be indicative of a pro forma arrangement that does not meet the requirements of (c)(1).

(iii) The disadvantaged owner of a DBE applicant firm spends \$250 to file articles of incorporation and obtains a \$100,000 loan, but makes only nominal or sporadic payments to repay the loan. This type of contribution is not of a continuing nature.

(d) All securities that constitute ownership of a firm shall be held directly by disadvantaged persons. Except as provided in this paragraph (d), no securities or assets held in trust, or by any guardian for a minor, are considered as held by disadvantaged persons in determining the ownership of a firm. However, securities or assets held in trust are regarded as held by a disadvantaged individual for purposes of determining ownership of the firm, if—

(1) The beneficial owner of securities or assets held in trust is a disadvantaged individual, and the trustee is the same or another such individual; or

(2) The beneficial owner of a trust is a disadvantaged individual who, rather than the trustee, exercises effective control over the management, policy-making, and daily operational activities of the firm. Assets held in a revocable living trust may be counted only in the situation where the same disadvantaged individual is the sole grantor, beneficiary, and trustee.

(e) The contributions of capital or expertise by the socially and economically disadvantaged owners to acquire their ownership interests must be real and substantial. Examples of insufficient contributions include a promise to contribute capital, an unsecured note payable to the firm or an owner who is not a disadvantaged individual, or mere participation in a firm's activities as an employee. Debt instruments from financial institutions or other organizations that lend funds in the normal course of their business do not render a firm ineligible, even if the debtor's ownership interest is security for the loan.

(f) The following requirements apply to situations in which expertise is relied upon as part of a disadvantaged owner's contribution to acquire ownership:

(1) The owner's expertise must be—

(i) In a specialized field;

(ii) Of outstanding quality;

(iii) In areas critical to the firm's operations;

(iv) Indispensable to the firm's potential success;

(v) Specific to the type of work the firm performs; and

(vi) Documented in the records of the firm. These records must clearly show the contribution of expertise and its value to the firm.

(2) The individual whose expertise is relied upon must have a significant financial investment in the firm.

(g) You must always deem as held by a socially and economically disadvantaged individual, for purposes of determining ownership, all interests in a business or other assets obtained by the individual—

(1) As the result of a final property settlement or court order in a divorce or legal separation, provided that no term or condition of the agreement or divorce decree is inconsistent with this section; or

(2) Through inheritance, or otherwise because of the death of the former owner.

(h)(1) You must presume as not being held by a socially and economically disadvantaged individual, for purposes of determining ownership, all interests in a business or other assets obtained by the individual as the result of a gift, or transfer without adequate consideration, from any non-disadvantaged individual or non-DBE firm who is—

(i) Involved in the same firm for which the individual is seeking certification, or an affiliate of that firm;

(ii) Involved in the same or a similar line of business; or

(iii) Engaged in an ongoing business relationship with the firm, or an affiliate of the firm, for which the individual is seeking certification.

(2) To overcome this presumption and permit the interests or assets to be counted, the disadvantaged individual must demonstrate to you, by clear and convincing evidence, that—

(i) The gift or transfer to the disadvantaged individual was made for reasons other than obtaining certification as a DBE; and

(ii) The disadvantaged individual actually controls the management, policy, and operations of the firm, notwithstanding the continuing participation of a non-disadvantaged individual who provided the gift or transfer.

(i) You must apply the following rules in situations in which marital assets form a basis for ownership of a firm:

(1) When marital assets (other than the assets of the business in question), held jointly or as community property by both spouses, are used to acquire the ownership interest asserted by one spouse, you must deem the ownership interest in the firm to have been acquired by that spouse with his or her own individual resources, provided that the other spouse irrevocably renounces and transfers all rights in the ownership interest in the manner sanctioned by the laws of the state in which either spouse or the firm is domiciled. You do not count a greater portion of joint or community property assets toward ownership than state law would recognize as belonging to the socially and economically disadvantaged owner of the applicant firm.

(2) A copy of the document legally transferring and renouncing the other spouse's rights in the jointly owned or community assets used to acquire an ownership interest in the firm must be included as part of the firm's application for DBE certification.

(j) You may consider the following factors in determining the ownership of a firm. However, you must not regard a contribution of capital as failing to be real and substantial, or find a firm ineligible, solely because—

(1) A socially and economically disadvantaged individual acquired his or her ownership interest as the result of a gift, or transfer without adequate consideration, other than the types set forth in paragraph (h) of this section;

(2) There is a provision for the co-signature of a spouse who is not a socially and economically disadvantaged individual on financing agreements, contracts for the purchase or sale of real or personal property, bank signature cards, or other documents; or

(3) Ownership of the firm in question or its assets is transferred for adequate consideration from a spouse who is not a socially and economically disadvantaged individual to a spouse who is such an individual. In this case, you must give particularly close and careful scrutiny to the ownership and control of a firm to ensure that it is owned and controlled, in substance as well as in form, by a socially and economically disadvantaged individual.

[64 FR 5126, Feb. 2, 1999, as amended at 79 FR 59597, Oct. 2, 2014]

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§26.71 What rules govern determinations concerning control?

(a) In determining whether socially and economically disadvantaged owners control a firm, you must consider all the facts in the record, viewed as a whole.

(b) Only an independent business may be certified as a DBE. An independent business is one the viability of which does not depend on its relationship with another firm or firms.

(1) In determining whether a potential DBE is an independent business, you must scrutinize relationships with non-DBE firms, in such areas as personnel, facilities, equipment, financial and/or bonding support, and other resources.

(2) You must consider whether present or recent employer/employee relationships between the disadvantaged owner(s) of the potential DBE and non-DBE firms or persons associated with non-DBE firms compromise the independence of the potential DBE firm.

(3) You must examine the firm's relationships with prime contractors to determine whether a pattern of exclusive or primary dealings with a prime contractor compromises the independence of the potential DBE firm.

(4) In considering factors related to the independence of a potential DBE firm, you must consider the consistency of relationships between the potential DBE and non-DBE firms with normal industry practice.

(c) A DBE firm must not be subject to any formal or informal restrictions which limit the customary discretion of the socially and economically disadvantaged owners. There can be no restrictions through corporate charter provisions, by-law provisions, contracts or any other formal or informal devices (e.g., cumulative voting rights, voting powers attached to different classes of stock, employment contracts, requirements for concurrence by non-disadvantaged partners, conditions precedent or subsequent, executory agreements, voting trusts, restrictions on or assignments of voting rights) that prevent the socially and economically disadvantaged owners, without the cooperation or vote of any non-disadvantaged individual, from making any business decision of the firm. This paragraph does not preclude a spousal co-signature on documents as provided for in §26.69(j)(2).

(d) The socially and economically disadvantaged owners must possess the power to direct or cause the direction of the management and policies of the firm and to make day-to-day as well as long-term decisions on matters of management, policy and operations.

(1) A disadvantaged owner must hold the highest officer position in the company (e.g., chief executive officer or president).

(2) In a corporation, disadvantaged owners must control the board of directors.

(3) In a partnership, one or more disadvantaged owners must serve as general partners, with control over all partnership decisions.

(e) Individuals who are not socially and economically disadvantaged or immediate family members may be involved in a DBE firm as owners, managers, employees, stockholders, officers, and/or directors. Such individuals must not, however possess or exercise the power to control the firm, or be disproportionately responsible for the operation of the firm.

(f) The socially and economically disadvantaged owners of the firm may delegate various areas of the management, policymaking, or daily operations of the firm to other participants in the firm, regardless of whether these participants are socially and economically disadvantaged individuals. Such delegations of authority must be revocable, and the socially and economically disadvantaged owners must retain the power to hire and fire any person to whom such authority is delegated. The managerial role of the socially and economically disadvantaged owners in the firm's overall affairs must be such that the recipient can reasonably conclude that the socially and economically disadvantaged owners actually exercise control over the firm's operations, management, and policy.

(g) The socially and economically disadvantaged owners must have an overall understanding of, and managerial and technical competence and experience directly related to, the type of business in which the firm is engaged and the firm's operations. The socially and economically disadvantaged owners are not required to have experience or expertise in every critical area of the firm's operations, or to have greater experience or expertise in a given field than managers or key employees. The socially and economically disadvantaged owners must have the ability to intelligently and critically evaluate information presented by other participants in the firm's activities and to use this information to make independent decisions concerning the firm's daily operations, management, and policymaking. Generally, expertise limited to office management, administration, or bookkeeping functions unrelated to the principal business activities of the firm is insufficient to demonstrate control.

(h) If state or local law requires the persons to have a particular license or other credential in order to own and/or control a certain type of firm, then the socially and economically disadvantaged persons who own and control a potential DBE firm of that type must possess the required license or credential. If state or local law does not require such a person to have such a license or credential to own and/or control a firm, you must not deny certification solely on the ground that the person lacks the license or credential. However, you may take into account the absence of the license or credential as one factor in determining whether the socially and economically disadvantaged owners actually control the firm.

(i)(1) You may consider differences in remuneration between the socially and economically disadvantaged owners and other participants in the firm in determining whether to certify a firm as a DBE. Such consideration shall be in the context of the duties of the persons involved, normal industry practices, the firm's policy and practice concerning reinvestment of income, and any other explanations for the differences proffered by the firm. You may determine that a firm is controlled by its socially and economically disadvantaged owner although that owner's remuneration is lower than that of some other participants in the firm.

(2) In a case where a non-disadvantaged individual formerly controlled the firm, and a socially and economically disadvantaged individual now controls it, you may consider a difference between the remuneration of the former and current controller of the firm as a factor in determining who controls the firm, particularly when the non-disadvantaged individual remains involved with the firm and continues to receive greater compensation than the disadvantaged individual.

(j) In order to be viewed as controlling a firm, a socially and economically disadvantaged owner cannot engage in outside employment or other business interests that conflict with the management of the firm or prevent the individual from devoting sufficient time and attention to the affairs of the firm to control its activities. For example, absentee ownership of a business and part-time work in a full-time firm are not viewed as constituting control. However, an individual could be viewed as controlling a part-time business that operates only on evenings and/or weekends, if the individual controls it all the time it is operating.

(k)(1) A socially and economically disadvantaged individual may control a firm even though one or more of the individual's immediate family members (who themselves are not socially and economically disadvantaged individuals) participate in the firm as a manager, employee, owner, or in another capacity. Except as otherwise provided in this paragraph, you must make a judgment about the control the socially and economically disadvantaged owner exercises vis-a-vis other persons involved in the business as you do in other situations, without regard to whether or not the other persons are immediate family members.

(2) If you cannot determine that the socially and economically disadvantaged owners—as distinct from the family as a whole—control the firm, then the socially and economically disadvantaged owners have failed to carry their burden of proof concerning control, even though they may participate significantly in the firm's activities.

(l) Where a firm was formerly owned and/or controlled by a non-disadvantaged individual (whether or not an immediate family member), ownership and/or control were transferred to a socially and economically disadvantaged individual, and the nondisadvantaged individual remains involved with the firm in any capacity, there is a rebuttable presumption of control by the non-disadvantaged individual unless the disadvantaged individual now owning the firm demonstrates to you, by clear and convincing evidence, that:

(1) The transfer of ownership and/or control to the disadvantaged individual was made for reasons other than obtaining certification as a DBE; and

(2) The disadvantaged individual actually controls the management, policy, and operations of the firm, notwithstanding the continuing participation of a nondisadvantaged individual who formerly owned and/or controlled the firm.

(m) In determining whether a firm is controlled by its socially and economically disadvantaged owners, you may consider whether the firm owns equipment necessary to perform its work. However, you must not determine that a firm is not controlled by socially and economically disadvantaged individuals solely because the firm leases, rather than owns, such equipment, where leasing equipment is a normal industry practice and the lease does not involve a relationship with a prime contractor or other party that compromises the independence of the firm.

(n) You must grant certification to a firm only for specific types of work in which the socially and economically disadvantaged owners have the ability to control the firm. To become certified in an additional type of work, the firm need demonstrate to you only that its socially and economically disadvantaged owners are able to control the firm with respect to that type of work. You must not require that the firm be recertified or submit a new application for certification, but you must verify the disadvantaged owner's control of the firm in the additional type of work.

(1) The types of work a firm can perform (whether on initial certification or when a new type of work is added) must be described in terms of the most specific available NAICS code for that type of work. If you choose, you may also, in addition to applying the appropriate NAICS code, apply a descriptor from a classification scheme of equivalent detail and specificity. A correct NAICS code is one that describes, as specifically as possible, the principal goods or services which the firm would provide to DOT recipients. Multiple NAICS codes may be assigned where appropriate. Program participants must rely on, and not depart from, the plain meaning of NAICS code descriptions in determining the scope of a firm's certification. If your Directory does not list types of work for any firm in a manner consistent with this paragraph (a)(1), you must update the Directory entry for that firm to meet the requirements of this paragraph (a)(1) by August 28, 2011.

(2) Firms and recipients must check carefully to make sure that the NAICS codes cited in a certification are kept up-to-date and accurately reflect work which the UCP has determined the firm's owners can control. The firm bears the burden of providing detailed company information the certifying agency needs to make an appropriate NAICS code designation.

(3) If a firm believes that there is not a NAICS code that fully or clearly describes the type(s) of work in which it is seeking to be certified as a DBE, the firm may request that the certifying agency, in its certification documentation, supplement the assigned NAICS code(s) with a clear, specific, and detailed narrative description of the type of work in which the firm is certified. A vague, general, or confusing description is not sufficient for this purpose, and recipients should not rely on such a description in determining whether a firm's participation can be counted toward DBE goals.

(4) A certifier is not precluded from changing a certification classification or description if there is a factual basis in the record. However, certifiers must not make after-the-fact statements about the scope of a certification, not supported by evidence in the record of the certification action.

(o) A business operating under a franchise or license agreement may be certified if it meets the standards in this subpart and the franchiser or licensor is not affiliated with the franchisee or licensee. In determining whether affiliation exists, you should generally not consider the restraints relating to standardized quality, advertising, accounting format, and other provisions imposed on the franchisee or licensee by the franchise agreement or license, provided that the franchisee or licensee has the right to profit from its efforts and bears the risk of loss commensurate with ownership. Alternatively, even though a franchisee or licensee may not be controlled by virtue of such provisions in the franchise agreement or license, affiliation could arise through other means, such as common management or excessive restrictions on the sale or transfer of the franchise interest or license.

(p) In order for a partnership to be controlled by socially and economically disadvantaged individuals, any non-disadvantaged partners must not have the power, without the specific written concurrence of the socially and economically disadvantaged partner(s), to contractually bind the partnership or subject the partnership to contract or tort liability.

(q) The socially and economically disadvantaged individuals controlling a firm may use an employee leasing company. The use of such a company does not preclude the socially and economically disadvantaged individuals from controlling their firm if they continue to maintain an employer-employee relationship with the leased employees. This includes being responsible for hiring, firing, training, assigning, and otherwise controlling the on-the-job activities of the employees, as well as ultimate responsibility for wage and tax obligations related to the employees.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5099, Jan. 28, 2011; 79 FR 59597, Oct. 2, 2014]

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§26.73 What are other rules affecting certification?

(a)(1) Consideration of whether a firm performs a commercially useful function or is a regular dealer pertains solely to counting toward DBE goals the participation of firms that have already been certified as DBEs. Except as provided in paragraph (a)(2) of this section, you must not consider commercially useful function issues in any way in making decisions about whether to certify a firm as a DBE.

(2) You may consider, in making certification decisions, whether a firm has exhibited a pattern of conduct indicating its involvement in attempts to evade or subvert the intent or requirements of the DBE program.

(b)(1) You must evaluate the eligibility of a firm on the basis of present circumstances. You must not refuse to certify a firm based solely on historical information indicating a lack of ownership or control of the firm by socially and economically disadvantaged individuals at some time in the past, if the firm currently meets the ownership and control standards of this part.

(2) You must not refuse to certify a firm solely on the basis that it is a newly formed firm, has not completed projects or contracts at the time of its application, has not yet realized profits from its activities, or has not demonstrated a potential for success. If the firm meets disadvantaged, size, ownership, and control requirements of this Part, the firm is eligible for certification.

(c) DBE firms and firms seeking DBE certification shall cooperate fully with your requests (and DOT requests) for information relevant to the certification process. Failure or refusal to provide such information is a ground for a denial or removal of certification.

(d) Only firms organized for profit may be eligible DBEs. Not-for-profit organizations, even though controlled by socially and economically disadvantaged individuals, are not eligible to be certified as DBEs.

(e) An eligible DBE firm must be owned by individuals who are socially and economically disadvantaged. Except as provided in this paragraph, a firm that is not owned by such individuals, but instead is owned by another firm—even a DBE firm—cannot be an eligible DBE.

(1) If socially and economically disadvantaged individuals own and control a firm through a parent or holding company, established for tax, capitalization or other purposes consistent with industry practice, and the parent or holding company in turn owns and controls an operating subsidiary, you may certify the subsidiary if it otherwise meets all requirements of this subpart. In this situation, the individual owners and controllers of the parent or holding company are deemed to control the subsidiary through the parent or holding company.

(2) You may certify such a subsidiary only if there is cumulatively 51 percent ownership of the subsidiary by socially and economically disadvantaged individuals. The following examples illustrate how this cumulative ownership provision works:

Example 1: Socially and economically disadvantaged individuals own 100 percent of a holding company, which has a wholly-owned subsidiary. The subsidiary may be certified, if it meets all other requirements.

Example 2: Disadvantaged individuals own 100 percent of the holding company, which owns 51 percent of a subsidiary. The subsidiary may be certified, if all other requirements are met.

Example 3: Disadvantaged individuals own 80 percent of the holding company, which in turn owns 70 percent of a subsidiary. In this case, the cumulative ownership of the subsidiary by disadvantaged individuals is 56 percent (80 percent of the 70 percent). This is more than 51 percent, so you may certify the subsidiary, if all other requirements are met.

Example 4: Same as Example 2 or 3, but someone other than the socially and economically disadvantaged owners of the parent or holding company controls the subsidiary. Even though the subsidiary is owned by disadvantaged individuals, through the holding or parent company, you cannot certify it because it fails to meet control requirements.

Example 5: Disadvantaged individuals own 60 percent of the holding company, which in turn owns 51 percent of a subsidiary. In this case, the cumulative ownership of the subsidiary by disadvantaged individuals is about 31 percent. This is less than 51 percent, so you cannot certify the subsidiary.

Example 6: The holding company, in addition to the subsidiary seeking certification, owns several other companies. The combined gross receipts of the holding companies and its subsidiaries are greater than the size standard for the subsidiary seeking certification and/or the gross receipts cap of §26.65(b). Under the rules concerning affiliation, the subsidiary fails to meet the size standard and cannot be certified.

(f) Recognition of a business as a separate entity for tax or corporate purposes is not necessarily sufficient to demonstrate that a firm is an independent business, owned and controlled by socially and economically disadvantaged individuals.

(g) You must not require a DBE firm to be prequalified as a condition for certification.

(h) A firm that is owned by an Indian tribe or Native Hawaiian organization, rather than by Indians or Native Hawaiians as individuals, may be eligible for certification. Such a firm must meet the size standards of §26.65. Such a firm must be controlled by socially and economically disadvantaged individuals, as provided in §26.71.

(i) The following special rules apply to the certification of firms related to Alaska Native Corporations (ANCs).

(1) Notwithstanding any other provisions of this subpart, a direct or indirect subsidiary corporation, joint venture, or partnership entity of an ANC is eligible for certification as a DBE if it meets all of the following requirements:

(i) The Settlement Common Stock of the underlying ANC and other stock of the ANC held by holders of the Settlement Common Stock and by Natives and descendants of Natives represents a majority of both the total equity of the ANC and the total voting power of the corporation for purposes of electing directors;

(ii) The shares of stock or other units of common ownership interest in the subsidiary, joint venture, or partnership entity held by the ANC and by holders of its Settlement Common Stock represent a majority of both the total equity of the entity and the total voting power of the entity for the purpose of electing directors, the general partner, or principal officers; and

(iii) The subsidiary, joint venture, or partnership entity has been certified by the Small Business Administration under the 8(a) or small disadvantaged business program.

(2) As a recipient to whom an ANC-related entity applies for certification, you do not use the DOT uniform application form (see Appendix F of this part). You must obtain from the firm documentation sufficient to demonstrate that entity meets the requirements of paragraph (i)(1) of this section. You must also obtain sufficient information about the firm to allow you to administer your program (e.g., information that would appear in your DBE Directory).

(3) If an ANC-related firm does not meet all the conditions of paragraph (i)(1) of this section, then it must meet the requirements of paragraph (h) of this section in order to be certified, on the same basis as firms owned by Indian Tribes or Native Hawaiian Organizations.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35555, June 16, 2003; 76 FR 5099, Jan. 28, 2011; 79 FR 59598, Oct. 2, 2014]

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Subpart E—Certification Procedures

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§26.81 What are the requirements for Unified Certification Programs?

(a) You and all other DOT recipients in your state must participate in a Unified Certification Program (UCP).

(1) Within three years of March 4, 1999, you and the other recipients in your state must sign an agreement establishing the UCP for that state and submit the agreement to the Secretary for approval. The Secretary may, on the basis of extenuating circumstances shown by the recipients in the state, extend this deadline for no more than one additional year.

(2) The agreement must provide for the establishment of a UCP meeting all the requirements of this section. The agreement must specify that the UCP will follow all certification procedures and standards of this part, on the same basis as recipients; that the UCP shall cooperate fully with oversight, review, and monitoring activities of DOT and its operating administrations; and that the UCP shall implement DOT directives and guidance concerning certification matters. The agreement shall also commit recipients to ensuring that the UCP has sufficient resources and expertise to carry out the requirements of this part. The agreement shall include an implementation schedule ensuring that the UCP is fully operational no later than 18 months following the approval of the agreement by the Secretary.

(3) Subject to approval by the Secretary, the UCP in each state may take any form acceptable to the recipients in that state.

(4) The Secretary shall review the UCP and approve it, disapprove it, or remand it to the recipients in the state for revisions. A complete agreement which is not disapproved or remanded within 180 days of its receipt is deemed to be accepted.

(5) If you and the other recipients in your state fail to meet the deadlines set forth in this paragraph (a), you shall have the opportunity to make an explanation to the Secretary why a deadline could not be met and why meeting the deadline was beyond your control. If you fail to make such an explanation, or the explanation does not justify the failure to meet the deadline, the Secretary shall direct you to complete the required action by a date certain. If you and the other recipients fail to carry out this direction in a timely manner, you are collectively in noncompliance with this part.

(b) The UCP shall make all certification decisions on behalf of all DOT recipients in the state with respect to participation in the DOT DBE Program.

(1) Certification decisions by the UCP shall be binding on all DOT recipients within the state.

(2) The UCP shall provide "one-stop shopping" to applicants for certification, such that an applicant is required to apply only once for a DBE certification that will be honored by all recipients in the state.

(3) All obligations of recipients with respect to certification and nondiscrimination must be carried out by UCPs, and recipients may use only UCPs that comply with the certification and nondiscrimination requirements of this part.

(c) All certifications by UCPs shall be pre-certifications; i.e., certifications that have been made final before the due date for bids or offers on a contract on which a firm seeks to participate as a DBE.

(d) A UCP is not required to process an application for certification from a firm having its principal place of business outside the state if the firm is not certified by the UCP in the state in which it maintains its principal place of business. The "home state" UCP shall share its information and documents concerning the firm with other UCPs that are considering the firm's application.

(e) Subject to DOT approval as provided in this section, the recipients in two or more states may form a regional UCP. UCPs may also enter into written reciprocity agreements with other UCPs. Such an agreement shall outline the specific responsibilities of each participant. A UCP may accept the certification of any other UCP or DOT recipient.

(f) Pending the establishment of UCPs meeting the requirements of this section, you may enter into agreements with other recipients, on a regional or inter-jurisdictional basis, to perform certification functions required by this part. You may also grant reciprocity to other recipient's certification decisions.

(g) Each UCP shall maintain a unified DBE directory containing, for all firms certified by the UCP (including those from other states certified under the provisions of this part), the information required by §26.31. The UCP shall make the directory available to the public electronically, on the internet, as well as in print. The UCP shall update the electronic version of the directory by including additions, deletions, and other changes as soon as they are made and shall revise the print version of the Directory at least once a year.

(h) Except as otherwise specified in this section, all provisions of this subpart and subpart D of this part pertaining to recipients also apply to UCPs.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5100, Jan. 28, 2011]

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§26.83 What procedures do recipients follow in making certification decisions?

(a) You must ensure that only firms certified as eligible DBEs under this section participate as DBEs in your program.

(b) You must determine the eligibility of firms as DBEs consistent with the standards of subpart D of this part. When a UCP is formed, the UCP must meet all the requirements of subpart D of this part and this subpart that recipients are required to meet.

(c)(1) You must take all the following steps in determining whether a DBE firm meets the standards of subpart D of this part:

(i) Perform an on-site visit to the firm's principal place of business. You must interview the principal officers and review their résumés and/or work histories. You may interview key personnel of the firm if necessary. You must also perform an on-site visit to job sites if there are such sites on which the firm is working at the time of the eligibility investigation in your jurisdiction or local area. You may rely upon the site visit report of any other recipient with respect to a firm applying for certification;

(ii) Analyze documentation related to the legal structure, ownership, and control of the applicant firm. This includes, but is not limited to, Articles of Incorporation/Organization; corporate by-laws or operating agreements; organizational, annual and board/member meeting records; stock ledgers and certificates; and State-issued Certificates of Good Standing

(iii) Analyze the bonding and financial capacity of the firm; lease and loan agreements; bank account signature cards;

(iv) Determine the work history of the firm, including contracts it has received, work it has completed; and payroll records;

(v) Obtain a statement from the firm of the type of work it prefers to perform as part of the DBE program and its preferred locations for performing the work, if any.

(vi) Obtain or compile a list of the equipment owned by or available to the firm and the licenses the firm and its key personnel possess to perform the work it seeks to do as part of the DBE program;

(vii) Obtain complete Federal income tax returns (or requests for extensions) filed by the firm, its affiliates, and the socially and economically disadvantaged owners for the last 3 years. A complete return includes all forms, schedules, and statements filed with the Internal Revenue Service.

(viii) Require potential DBEs to complete and submit an appropriate application form, except as otherwise provided in §26.85 of this part.

(2) You must use the application form provided in Appendix F to this part without change or revision. However, you may provide in your DBE program, with the written approval of the concerned operating administration, for supplementing the form by requesting specified additional information not inconsistent with this part.

(3) You must make sure that the applicant attests to the accuracy and truthfulness of the information on the application form. This shall be done either in the form of an affidavit sworn to by the applicant before a person who is authorized by State law to administer oaths or in the form of an unsworn declaration executed under penalty of perjury of the laws of the United States.

(4) You must review all information on the form prior to making a decision about the eligibility of the firm. You may request clarification of information contained in the application at any time in the application process.

(d) When another recipient, in connection with its consideration of the eligibility of a firm, makes a written request for certification information you have obtained about that firm (e.g., including application materials or the report of a site visit, if you have made one to the firm), you must promptly make the information available to the other recipient.

(e) [Reserved]

(f) Subject to the approval of the concerned operating administration as part of your DBE program, you may impose a reasonable application fee for certification. Fee waivers shall be made in appropriate cases.

(g) You must safeguard from disclosure to unauthorized persons information gathered as part of the certification process that may reasonably be regarded as proprietary or other confidential business information, consistent with applicable Federal, state, and local law.

(h)(1) Once you have certified a DBE, it shall remain certified until and unless you have removed its certification, in whole or in part, through the procedures of §26.87 of this part, except as provided in §26.67(b)(1) of this part.

(2) You may not require DBEs to reapply for certification or undergo a recertification process. However, you may conduct a certification review of a certified DBE firm, including a new on-site review, if appropriate in light of changed circumstances (e.g., of the kind requiring notice under paragraph (i) of this section or relating to suspension of certification under §26.88), a complaint, or other information concerning the firm's eligibility. If information comes to your attention that leads you to question the firm's eligibility, you may conduct an on-site review on an unannounced basis, at the firm's offices and job sites.

(i) If you are a DBE, you must inform the recipient or UCP in writing of any change in circumstances affecting your ability to meet size, disadvantaged status, ownership, or control requirements of this part or any material change in the information provided in your application form.

(1) Changes in management responsibility among members of a limited liability company are covered by this requirement.

(2) You must attach supporting documentation describing in detail the nature of such changes.

(3) The notice must take the form of an affidavit sworn to by the applicant before a person who is authorized by state law to administer oaths or of an unsworn declaration executed under penalty of perjury of the laws of the United States. You must provide the written notification within 30 days of the occurrence of the change. If you fail to make timely notification of such a change, you will be deemed to have failed to cooperate under §26.109(c).

(j) If you are a DBE, you must provide to the recipient, every year on the anniversary of the date of your certification, an affidavit sworn to by the firm's owners before a person who is authorized by State law to administer oaths or an unsworn declaration executed under penalty of perjury of the laws of the United States. This affidavit must affirm that there have been no changes in the firm's circumstances affecting its ability to meet size, disadvantaged status, ownership, or control requirements of this part or any material changes in the information provided in its application form, except for changes about which you have notified the recipient under paragraph (i) of this section. The affidavit shall specifically affirm that your firm continues to meet SBA business size criteria and the overall gross receipts cap of this part, documenting this affirmation with supporting documentation of your firm's size and gross receipts (e.g., submission of Federal tax returns). If you fail to provide this affidavit in a timely manner, you will be deemed to have failed to cooperate under §26.109(c).

(k) If you are a recipient, you must make decisions on applications for certification within 90 days of receiving from the applicant firm all information required under this part. You may extend this time period once, for no more than an additional 60 days, upon written notice to the firm, explaining fully and specifically the reasons for the extension. You may establish a different time frame in your DBE program, upon a showing that this time frame is not feasible, and subject to the approval of the concerned operating administration. Your failure to make a decision by the applicable deadline under this paragraph is deemed a constructive denial of the application, on the basis of which the firm may appeal to DOT under §26.89.

(l) As a recipient or UCP, you must advise each applicant within 30 days from your receipt of the application whether the application is complete and suitable for evaluation and, if not, what additional information or action is required.

(m) Except as otherwise provided in this paragraph, if an applicant for DBE certification withdraws its application before you have issued a decision on the application, the applicant can resubmit the application at any time. As a recipient or UCP, you may not apply the waiting period provided under §26.86(c) of this part before allowing the applicant to resubmit its application. However, you may place the reapplication at the "end of the line," behind other applications that have been made since the firm's previous application was withdrawn. You may also apply the waiting period provided under §26.86(c) of this part to a firm that has established a pattern of frequently withdrawing applications before you make a decision.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35555, June 16, 2003; 76 FR 5100, Jan. 28, 2011; 79 FR 59598, Oct. 2, 2014]

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§26.85 Interstate certification.

(a) This section applies with respect to any firm that is currently certified in its home state.

(b) When a firm currently certified in its home state ("State A") applies to another State ("State B") for DBE certification, State B may, at its discretion, accept State A's certification and certify the firm, without further procedures.

(1) To obtain certification in this manner, the firm must provide to State B a copy of its certification notice from State A.

(2) Before certifying the firm, State B must confirm that the firm has a current valid certification from State A. State B can do so by reviewing State A's electronic directory or obtaining written confirmation from State A.

(c) In any situation in which State B chooses not to accept State A's certification of a firm as provided in paragraph (b) of this section, as the applicant firm you must provide the information in paragraphs (c)(1) through (4) of this section to State B.

(1) You must provide to State B a complete copy of the application form, all supporting documents, and any other information you have submitted to State A or any other state related to your firm's certification. This includes affidavits of no change (see §26.83(j)) and any notices of changes (see §26.83(i)) that you have submitted to State A, as well as any correspondence you have had with State A's UCP or any other recipient concerning your application or status as a DBE firm.

(2) You must also provide to State B any notices or correspondence from states other than State A relating to your status as an applicant or certified DBE in those states. For example, if you have been denied certification or decertified in State C, or subject to a decertification action there, you must inform State B of this fact and provide all documentation concerning this action to State B.

(3) If you have filed a certification appeal with DOT (see §26.89), you must inform State B of the fact and provide your letter of appeal and DOT's response to State B.

(4) You must submit an affidavit sworn to by the firm's owners before a person who is authorized by State law to administer oaths or an unsworn declaration executed under penalty of perjury of the laws of the United States.

(i) This affidavit must affirm that you have submitted all the information required by 49 CFR 26.85(c) and the information is complete and, in the case of the information required by §26.85(c)(1), is an identical copy of the information submitted to State A.

(ii) If the on-site report from State A supporting your certification in State A is more than three years old, as of the date of your application to State B, State B may require that your affidavit also affirm that the facts in the on-site report remain true and correct.

(d) As State B, when you receive from an applicant firm all the information required by paragraph (c) of this section, you must take the following actions:

(1) Within seven days contact State A and request a copy of the site visit review report for the firm (see §26.83(c)(1)), any updates to the site visit review, and any evaluation of the firm based on the site visit. As State A, you must transmit this information to State B within seven days of receiving the request. A pattern by State B of not making such requests in a timely manner or by "State A" or any other State of not complying with such requests in a timely manner is noncompliance with this Part.

(2) Determine whether there is good cause to believe that State A's certification of the firm is erroneous or should not apply in your State. Reasons for making such a determination may include the following:

(i) Evidence that State A's certification was obtained by fraud;

(ii) New information, not available to State A at the time of its certification, showing that the firm does not meet all eligibility criteria;

(iii) State A's certification was factually erroneous or was inconsistent with the requirements of this part;

(iv) The State law of State B requires a result different from that of the State law of State A.

(v) The information provided by the applicant firm did not meet the requirements of paragraph (c) of this section.

(3) If, as State B, unless you have determined that there is good cause to believe that State A's certification is erroneous or should not apply in your State, you must, no later than 60 days from the date on which you received from the applicant firm all the information required by paragraph (c) of this section, send to the applicant firm a notice that it is certified and place the firm on your directory of certified firms.

(4) If, as State B, you have determined that there is good cause to believe that State A's certification is erroneous or should not apply in your State, you must, no later than 60 days from the date on which you received from the applicant firm all the information required by paragraph (c) of this section, send to the applicant firm a notice stating the reasons for your determination.

(i) This notice must state with particularity the specific reasons why State B believes that the firm does not meet the requirements of this Part for DBE eligibility and must offer the firm an opportunity to respond to State B with respect to these reasons.

(ii) The firm may elect to respond in writing, to request an in-person meeting with State B's decision maker to discuss State B's objections to the firm's eligibility, or both. If the firm requests a meeting, as State B you must schedule the meeting to take place within 30 days of receiving the firm's request.

(iii) The firm bears the burden of demonstrating, by a preponderance of evidence, that it meets the requirements of this Part with respect to the particularized issues raised by State B's notice. The firm is not otherwise responsible for further demonstrating its eligibility to State B.

(iv) The decision maker for State B must be an individual who is thoroughly familiar with the provisions of this Part concerning certification.

(v) State B must issue a written decision within 30 days of the receipt of the written response from the firm or the meeting with the decision maker, whichever is later.

(vi) The firm's application for certification is stayed pending the outcome of this process.

(vii) A decision under this paragraph (d)(4) may be appealed to the Departmental Office of Civil Rights under s§26.89 of this part.

(e) As State B, if you have not received from State A a copy of the site visit review report by a date 14 days after you have made a timely request for it, you may hold action required by paragraphs (d)(2) through (4) of this section in abeyance pending receipt of the site visit review report. In this event, you must, no later than 30 days from the date on which you received from an applicant firm all the information required by paragraph (c) of this section, notify the firm in writing of the delay in the process and the reason for it.

(f)(1) As a UCP, when you deny a firm's application, reject the application of a firm certified in State A or any other State in which the firm is certified, through the procedures of paragraph (d)(4) of this section, or decertify a firm, in whole or in part, you must make an entry in the Department of Transportation Office of Civil Rights' (DOCR's) Ineligibility Determination Online Database. You must enter the following information:

- (i) The name of the firm;
- (ii) The name(s) of the firm's owner(s);
- (iii) The type and date of the action;
- (iv) The reason for the action.

(2) As a UCP, you must check the DOCR Web site at least once every month to determine whether any firm that is applying to you for certification or that you have already certified is on the list.

(3) For any such firm that is on the list, you must promptly request a copy of the listed decision from the UCP that made it. As the UCP receiving such a request, you must provide a copy of the decision to the requesting UCP within 7 days of receiving the request. As the UCP receiving the decision, you must then consider the information in the decision in determining what, if any, action to take with respect to the certified DBE firm or applicant.

(g) You must implement the requirements of this section beginning January 1, 2012.

[76 FR 5100, Jan. 28, 2011]

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§26.86 What rules govern recipients' denials of initial requests for certification?

(a) When you deny a request by a firm, which is not currently certified with you, to be certified as a DBE, you must provide the firm a written explanation of the reasons for the denial, specifically referencing the evidence in the record that supports each reason for the denial. All documents and other information on which the denial is based must be made available to the applicant, on request.

(b) [Reserved]

(c) When a firm is denied certification, you must establish a time period of no more than twelve months that must elapse before the firm may reapply to the recipient for certification. You may provide, in your DBE program, subject to approval by the concerned operating administration, a shorter waiting period for reapplication. The time period for reapplication begins to run on the date the explanation required by paragraph (a) of this section is received by the firm. An applicant's appeal of your decision to the Department pursuant to §26.89 does not extend this period.

(d) When you make an administratively final denial of certification concerning a firm, the firm may appeal the denial to the Department under §26.89.

[64 FR 5126, Feb. 2, 1999. Redesignated and amended at 68 FR 35555, June 16, 2003; 79 FR 59598, Oct. 2, 2014]

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§26.87 What procedures does a recipient use to remove a DBE's eligibility?

(a) *Ineligibility complaints.* (1) Any person may file with you a written complaint alleging that a currently-certified firm is ineligible and specifying the alleged reasons why the firm is ineligible. You are not required to accept a general allegation that a firm is ineligible or an anonymous complaint. The complaint may include any information or arguments supporting the complainant's assertion that the firm is ineligible and should not continue to be certified. Confidentiality of complainants' identities must be protected as provided in §26.109(b).

(2) You must review your records concerning the firm, any material provided by the firm and the complainant, and other available information. You may request additional information from the firm or conduct any other investigation that you deem necessary.

(3) If you determine, based on this review, that there is reasonable cause to believe that the firm is ineligible, you must provide written notice to the firm that you propose to find the firm ineligible, setting forth the reasons for the proposed determination. If you determine that such reasonable cause does not exist, you must notify the complainant and the firm in writing of this determination and the reasons for it. All statements of reasons for findings on the issue of reasonable cause must specifically reference the evidence in the record on which each reason is based.

(b) *Recipient-initiated proceedings.* If, based on notification by the firm of a change in its circumstances or other information that comes to your attention, you determine that there is reasonable cause to believe that a currently certified firm is ineligible, you must provide written notice to the firm that you propose to find the firm ineligible, setting forth the reasons for the proposed determination. The statement of reasons for the finding of reasonable cause must specifically reference the evidence in the record on which each reason is based.

(c) *DOT directive to initiate proceeding.* (1) If the concerned operating administration determines that information in your certification records, or other information available to the concerned operating administration, provides reasonable cause to believe that a firm you certified does not meet the eligibility criteria of this part, the concerned operating administration may direct you to initiate a proceeding to remove the firm's certification.

(2) The concerned operating administration must provide you and the firm a notice setting forth the reasons for the directive, including any relevant documentation or other information.

(3) You must immediately commence and prosecute a proceeding to remove eligibility as provided by paragraph (b) of this section.

(d) *Hearing.* When you notify a firm that there is reasonable cause to remove its eligibility, as provided in paragraph (a), (b), or (c) of this section, you must give the firm an opportunity for an informal hearing, at which the firm may respond to the reasons for the proposal to remove its eligibility in person and provide information and arguments concerning why it should remain certified.

(1) In such a proceeding, you bear the burden of proving, by a preponderance of the evidence, that the firm does not meet the certification standards of this part.

(2) You must maintain a complete record of the hearing, by any means acceptable under state law for the retention of a verbatim record of an administrative hearing. If there is an appeal to DOT under §26.89, you must provide a transcript of the hearing to DOT and, on request, to the firm. You must retain the original record of the hearing. You may charge the firm only for the cost of copying the record.

(3) The firm may elect to present information and arguments in writing, without going to a hearing. In such a situation, you bear the same burden of proving, by a preponderance of the evidence, that the firm does not meet the certification standards, as you would during a hearing.

(e) *Separation of functions.* You must ensure that the decision in a proceeding to remove a firm's eligibility is made by an office and personnel that did not take part in actions leading to or seeking to implement the proposal to remove the firm's eligibility and are not subject, with respect to the matter, to direction from the office or personnel who did take part in these actions.

(1) Your method of implementing this requirement must be made part of your DBE program.

(2) The decisionmaker must be an individual who is knowledgeable about the certification requirements of your DBE program and this part.

(3) Before a UCP is operational in its state, a small airport or small transit authority (*i.e.*, an airport or transit authority serving an area with less than 250,000 population) is required to meet this requirement only to the extent feasible.

(f) *Grounds for decision.* You may base a decision to remove a firm's eligibility only on one or more of the following grounds:

(1) Changes in the firm's circumstances since the certification of the firm by the recipient that render the firm unable to meet the eligibility standards of this part;

(2) Information or evidence not available to you at the time the firm was certified;

(3) Information relevant to eligibility that has been concealed or misrepresented by the firm;

(4) A change in the certification standards or requirements of the Department since you certified the firm;

(5) Your decision to certify the firm was clearly erroneous;

(6) The firm has failed to cooperate with you (see §26.109(c));

(7) The firm has exhibited a pattern of conduct indicating its involvement in attempts to subvert the intent or requirements of the DBE program (see §26.73(a)(2)); or

(8) The firm has been suspended or debarred for conduct related to the DBE program. The notice required by paragraph (g) of this section must include a copy of the suspension or debarment action. A decision to remove a firm for this reason shall not be subject to the hearing procedures in paragraph (d) of this section.

(g) *Notice of decision.* Following your decision, you must provide the firm written notice of the decision and the reasons for it, including specific references to the evidence in the record that supports each reason for the decision. The notice must inform the firm of the consequences of your decision and of the availability of an appeal to the Department of Transportation under §26.89. You must send copies of the notice to the complainant in an ineligibility complaint or the concerned operating administration that had directed you to initiate the proceeding. Provided that, when sending such a notice to a complainant other than a DOT operating administration, you must not include information reasonably construed as confidential business information without the written consent of the firm that submitted the information.

(h) [Reserved]

(i) *Status of firm during proceeding.* (1) A firm remains an eligible DBE during the pendency of your proceeding to remove its eligibility.

(2) The firm does not become ineligible until the issuance of the notice provided for in paragraph (g) of this section.

(j) *Effects of removal of eligibility.* When you remove a firm's eligibility, you must take the following action:

(1) When a prime contractor has made a commitment to using the ineligible firm, or you have made a commitment to using a DBE prime contractor, but a subcontract or contract has not been executed before you issue the decertification notice provided for in paragraph (g) of this section, the ineligible firm does not count toward the contract goal or overall goal. You must direct the prime contractor to meet the contract goal with an eligible DBE firm or demonstrate to you that it has made a good faith effort to do so.

(2) If a prime contractor has executed a subcontract with the firm before you have notified the firm of its ineligibility, the prime contractor may continue to use the firm on the contract and may continue to receive credit toward its DBE goal for the firm's work. In this case, or in a case where you have let a prime contract to the DBE that was later ruled ineligible, the portion of the ineligible firm's performance of the contract remaining after you issued the notice of its ineligibility shall not count toward your overall goal, but may count toward the contract goal.

(3) *Exception:* If the DBE's ineligibility is caused solely by its having exceeded the size standard during the performance of the contract, you may continue to count its participation on that contract toward overall and contract goals.

(k) *Availability of appeal.* When you make an administratively final removal of a firm's eligibility under this section, the firm may appeal the removal to the Department under §26.89.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35556, June 16, 2003; 76 FR 5101, Jan. 28, 2011; 79 FR 59599, Oct. 2, 2014]

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§26.88 Summary suspension of certification.

(a) A recipient shall immediately suspend a DBE's certification without adhering to the requirements in §26.87(d) of this part when an individual owner whose ownership and control of the firm are necessary to the firm's certification dies or is incarcerated.

(b)(1) A recipient may immediately suspend a DBE's certification without adhering to the requirements in §26.87(d) when there is adequate evidence to believe that there has been a material change in circumstances that may affect the eligibility of the DBE firm to remain certified, or when the DBE fails to notify the recipient or UCP in writing of any material change in circumstances as required by §26.83(i) of this part or fails to timely file an affidavit of no change under §26.83(j).

(2) In determining the adequacy of the evidence to issue a suspension under paragraph (b)(1) of this section, the recipient shall consider all relevant factors, including how much information is available, the credibility of the information and allegations given the circumstances, whether or not important allegations are corroborated, and what inferences can reasonably be drawn as a result.

(c) The concerned operating administration may direct the recipient to take action pursuant to paragraph (a) or (b) this section if it determines that information available to it is sufficient to warrant immediate suspension.

(d) When a firm is suspended pursuant to paragraph (a) or (b) of this section, the recipient shall immediately notify the DBE of the suspension by certified mail, return receipt requested, to the last known address of the owner(s) of the DBE.

(e) Suspension is a temporary status of ineligibility pending an expedited show cause hearing/proceeding under §26.87 of this part to determine whether the DBE is eligible to participate in the program and consequently should be removed. The suspension takes effect when the DBE receives, or is deemed to have received, the Notice of Suspension.

(f) While suspended, the DBE may not be considered to meet a contract goal on a new contract, and any work it does on a contract received during the suspension shall not be counted toward a recipient's overall goal. The DBE may continue to perform under an existing contract executed before the DBE received a Notice of Suspension and may be counted toward the contract goal during the period of suspension as long as the DBE is performing a commercially useful function under the existing contract.

(g) Following receipt of the Notice of Suspension, if the DBE believes it is no longer eligible, it may voluntarily withdraw from the program, in which case no further action is required. If the DBE believes that its eligibility should be reinstated, it must provide to the recipient information demonstrating that the firm is eligible notwithstanding its changed circumstances. Within 30 days of receiving this information, the recipient must either lift the suspension and reinstate the firm's certification or commence a decertification action under §26.87 of this part. If the recipient commences a decertification proceeding, the suspension remains in effect during the proceeding.

(h) The decision to immediately suspend a DBE under paragraph (a) or (b) of this section is not appealable to the US Department of Transportation. The failure of a recipient to either lift the suspension and reinstate the firm or commence a decertification proceeding, as required by paragraph (g) of this section, is appealable to the U.S. Department of Transportation under §26.89 of this part, as a constructive decertification.

[79 FR 59599, Oct. 2, 2014]

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§26.89 What is the process for certification appeals to the Department of Transportation?

(a)(1) If you are a firm that is denied certification or whose eligibility is removed by a recipient, including SBA-certified firms, you may make an administrative appeal to the Department.

(2) If you are a complainant in an ineligibility complaint to a recipient (including the concerned operating administration in the circumstances provided in §26.87(c)), you may appeal to the Department if the recipient does not find reasonable cause to propose removing the firm's eligibility or, following a removal of eligibility proceeding, determines that the firm is eligible.

(3) Send appeals to the following address: U.S. Department of Transportation, Departmental Office of Civil Rights, 1200 New Jersey Avenue SE., Washington, DC 20590-0001.

(b) Pending the Department's decision in the matter, the recipient's decision remains in effect. The Department does not stay the effect of the recipient's decision while it is considering an appeal.

(c) If you want to file an appeal, you must send a letter to the Department within 90 days of the date of the recipient's final decision, including information and setting forth a full and specific statement as to why the decision is erroneous, what significant fact that the recipient failed to consider, or what provisions of this Part the recipient did not properly apply. The Department may accept an appeal filed later than 90 days after the date of the decision if the Department determines that there was good cause for the late filing of the appeal or in the interest of justice.

(d) When it receives an appeal, the Department requests a copy of the recipient's complete administrative record in the matter. If you are the recipient, you must provide the administrative record, including a hearing transcript, within 20 days of the Department's request. The Department may extend this time period on the basis of a recipient's showing of good cause. To facilitate the Department's review of a recipient's decision, you must ensure that such administrative records are well organized, indexed, and paginated. Records that do not comport with these requirements are not acceptable and will be returned to you to be corrected immediately. If an appeal is brought concerning one recipient's certification decision concerning a firm, and that recipient relied on the decision and/or administrative record of another recipient, this requirement applies to both recipients involved.

(e) The Department makes its decision based solely on the entire administrative record as supplemented by the appeal. The Department does not make a de novo review of the matter and does not conduct a hearing. The Department may also supplement the administrative record by adding relevant information made available by the DOT Office of Inspector General; Federal, State, or local law enforcement authorities; officials of a DOT operating administration or other appropriate DOT office; a recipient; or a firm or other private party.

(f) As a recipient, when you provide supplementary information to the Department, you shall also make this information available to the firm and any third-party complainant involved, consistent with Federal or applicable state laws

concerning freedom of information and privacy. The Department makes available, on request by the firm and any third-party complainant involved, any supplementary information it receives from any source.

(1) The Department affirms your decision unless it determines, based on the entire administrative record, that your decision is unsupported by substantial evidence or inconsistent with the substantive or procedural provisions of this part concerning certification.

(2) If the Department determines, after reviewing the entire administrative record, that your decision was unsupported by substantial evidence or inconsistent with the substantive or procedural provisions of this part concerning certification, the Department reverses your decision and directs you to certify the firm or remove its eligibility, as appropriate. You must take the action directed by the Department's decision immediately upon receiving written notice of it.

(3) The Department is not required to reverse your decision if the Department determines that a procedural error did not result in fundamental unfairness to the appellant or substantially prejudice the opportunity of the appellant to present its case.

(4) If it appears that the record is incomplete or unclear with respect to matters likely to have a significant impact on the outcome of the case, the Department may remand the record to you with instructions seeking clarification or augmentation of the record before making a finding. The Department may also remand a case to you for further proceedings consistent with Department instructions concerning the proper application of the provisions of this part.

(5) The Department does not uphold your decision based on grounds not specified in your decision.

(6) The Department's decision is based on the status and circumstances of the firm as of the date of the decision being appealed.

(7) The Department provides written notice of its decision to you, the firm, and the complainant in an ineligibility complaint. A copy of the notice is also sent to any other recipient whose administrative record or decision has been involved in the proceeding (see paragraph (d) of this section). The Department will also notify the SBA in writing when DOT takes an action on an appeal that results in or confirms a loss of eligibility to any SBA-certified firm. The notice includes the reasons for the Department's decision, including specific references to the evidence in the record that supports each reason for the decision.

(8) The Department's policy is to make its decision within 180 days of receiving the complete administrative record. If the Department does not make its decision within this period, the Department provides written notice to concerned parties, including a statement of the reason for the delay and a date by which the appeal decision will be made.

(g) All decisions under this section are administratively final, and are not subject to petitions for reconsideration.

[64 FR 5126, Feb. 2, 1999, as amended at 65 FR 68951, Nov. 15, 2000; 68 FR 35556, June 16, 2003; 73 FR 33329, June 12, 2008; 79 FR 59599, Oct. 2, 2014]

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§26.91 What actions do recipients take following DOT certification appeal decisions?

(a) If you are the recipient from whose action an appeal under §26.89 is taken, the decision is binding. It is not binding on other recipients.

(b) If you are a recipient to which a DOT determination under §26.89 is applicable, you must take the following action:

(1) If the Department determines that you erroneously certified a firm, you must remove the firm's eligibility on receipt of the determination, without further proceedings on your part. Effective on the date of your receipt of the Department's determination, the consequences of a removal of eligibility set forth in §26.87(i) take effect.

(2) If the Department determines that you erroneously failed to find reasonable cause to remove the firm's eligibility, you must expeditiously commence a proceeding to determine whether the firm's eligibility should be removed, as provided in §26.87.

(3) If the Department determines that you erroneously declined to certify or removed the eligibility of the firm, you must certify the firm, effective on the date of your receipt of the written notice of Department's determination.

(4) If the Department determines that you erroneously determined that the presumption of social and economic disadvantage either should or should not be deemed rebutted, you must take appropriate corrective action as determined by the Department.

(5) If the Department affirms your determination, no further action is necessary.

(c) Where DOT has upheld your denial of certification to or removal of eligibility from a firm, or directed the removal of a firm's eligibility, other recipients with whom the firm is certified may commence a proceeding to remove the firm's eligibility under §26.87. Such recipients must not remove the firm's eligibility absent such a proceeding. Where DOT has reversed your denial of certification to or removal of eligibility from a firm, other recipients must take the DOT action into account in any certification action involving the firm. However, other recipients are not required to certify the firm based on the DOT decision.

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Subpart F—Compliance and Enforcement

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§26.101 What compliance procedures apply to recipients?

(a) If you fail to comply with any requirement of this part, you may be subject to formal enforcement action under §26.103 or §26.105 or appropriate program sanctions by the concerned operating administration, such as the suspension or termination of Federal funds, or refusal to approve projects, grants or contracts until deficiencies are remedied. Program sanctions may include, in the case of the FHWA program, actions provided for under 23 CFR 1.36; in the case of the FAA program, actions consistent with 49 U.S.C. 47106(d), 47111(d), and 47122; and in the case of the FTA program, any actions permitted under 49 U.S.C. chapter 53 or applicable FTA program requirements.

(b) As provided in statute, you will not be subject to compliance actions or sanctions for failing to carry out any requirement of this part because you have been prevented from complying because a Federal court has issued a final order in which the court found that the requirement is unconstitutional.

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§26.103 What enforcement actions apply in FHWA and FTA programs?

The provisions of this section apply to enforcement actions under FHWA and FTA programs:

(a) *Noncompliance complaints.* Any person who believes that a recipient has failed to comply with its obligations under this part may file a written complaint with the concerned operating administration's Office of Civil Rights. If you want to file a complaint, you must do so no later than 180 days after the date of the alleged violation or the date on which you learned of a continuing course of conduct in violation of this part. In response to your written request, the Office of Civil Rights may extend the time for filing in the interest of justice, specifying in writing the reason for so doing. The Office of Civil Rights may protect the confidentiality of your identity as provided in §26.109(b). Complaints under this part are limited to allegations of violation of the provisions of this part.

(b) *Compliance reviews.* The concerned operating administration may review the recipient's compliance with this part at any time, including reviews of paperwork and on-site reviews, as appropriate. The Office of Civil Rights may direct the operating administration to initiate a compliance review based on complaints received.

(c) *Reasonable cause notice.* If it appears, from the investigation of a complaint or the results of a compliance review, that you, as a recipient, are in noncompliance with this part, the appropriate DOT office promptly sends you, return receipt requested, a written notice advising you that there is reasonable cause to find you in noncompliance. The notice states the reasons for this finding and directs you to reply within 30 days concerning whether you wish to begin conciliation.

(d) *Conciliation.* (1) If you request conciliation, the appropriate DOT office shall pursue conciliation for at least 30, but not more than 120, days from the date of your request. The appropriate DOT office may extend the conciliation period for up to 30 days for good cause, consistent with applicable statutes.

(2) If you and the appropriate DOT office sign a conciliation agreement, then the matter is regarded as closed and you are regarded as being in compliance. The conciliation agreement sets forth the measures you have taken or will take to ensure compliance. While a conciliation agreement is in effect, you remain eligible for FHWA or FTA financial assistance.

(3) The concerned operating administration shall monitor your implementation of the conciliation agreement and ensure that its terms are complied with. If you fail to carry out the terms of a conciliation agreement, you are in noncompliance.

(4) If you do not request conciliation, or a conciliation agreement is not signed within the time provided in paragraph (d)(1) of this section, then enforcement proceedings begin.

(e) *Enforcement actions.* (1) Enforcement actions are taken as provided in this subpart.

(2) Applicable findings in enforcement proceedings are binding on all DOT offices.

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§26.105 What enforcement actions apply in FAA programs?

(a) Compliance with all requirements of this part by airport sponsors and other recipients of FAA financial assistance is enforced through the procedures of Title 49 of the United States Code, including 49 U.S.C. 47106(d), 47111(d), and 47122, and regulations implementing them.

(b) The provisions of §26.103(b) and this section apply to enforcement actions in FAA programs.

(c) Any person who knows of a violation of this part by a recipient of FAA funds may file a complaint under 14 CFR part 16 with the Federal Aviation Administration Office of Chief Counsel.

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§26.107 What enforcement actions apply to firms participating in the DBE program?

(a) If you are a firm that does not meet the eligibility criteria of subpart D of this part and that attempts to participate in a DOT-assisted program as a DBE on the basis of false, fraudulent, or deceitful statements or representations or under circumstances indicating a serious lack of business integrity or honesty, the Department may initiate suspension or debarment proceedings against you under 2 CFR parts 180 and 1200.

(b) If you are a firm that, in order to meet DBE contract goals or other DBE program requirements, uses or attempts to use, on the basis of false, fraudulent or deceitful statements or representations or under circumstances indicating a serious lack of business integrity or honesty, another firm that does not meet the eligibility criteria of subpart D of this part, the Department may initiate suspension or debarment proceedings against you under 2 CFR parts 180 and 1200.

(c) In a suspension or debarment proceeding brought under paragraph (a) or (b) of this section, the concerned operating administration may consider the fact that a purported DBE has been certified by a recipient. Such certification does not preclude the Department from determining that the purported DBE, or another firm that has used or attempted to use it to meet DBE goals, should be suspended or debarred.

(d) The Department may take enforcement action under 49 CFR Part 31, Program Fraud and Civil Remedies, against any participant in the DBE program whose conduct is subject to such action under 49 CFR part 31.

(e) The Department may refer to the Department of Justice, for prosecution under 18 U.S.C. 1001 or other applicable provisions of law, any person who makes a false or fraudulent statement in connection with participation of a DBE in any DOT-assisted program or otherwise violates applicable Federal statutes.

[64 FR 5126, Feb. 2, 1999, as amended at 76 FR 5101, Jan. 28, 2011]

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§26.109 What are the rules governing information, confidentiality, cooperation, and intimidation or retaliation?

(a) *Availability of records.* (1) In responding to requests for information concerning any aspect of the DBE program, the Department complies with provisions of the Federal Freedom of Information and Privacy Acts (5 U.S.C. 552 and 552a). The Department may make available to the public any information concerning the DBE program release of which is not prohibited by Federal law.

(2) Notwithstanding any provision of Federal or state law, you must not release any information that may reasonably be construed as confidential business information to any third party without the written consent of the firm that submitted the information. This includes applications for DBE certification and supporting information. However, you must transmit this information to DOT in any certification appeal proceeding under §26.89 of this part or to any other state to which the individual's firm has applied for certification under §26.85 of this part.

(b) *Confidentiality of information on complainants.* Notwithstanding the provisions of paragraph (a) of this section, the identity of complainants shall be kept confidential, at their election. If such confidentiality will hinder the investigation, proceeding or hearing, or result in a denial of appropriate administrative due process to other parties, the complainant must be advised for the purpose of waiving the privilege. Complainants are advised that, in some circumstances, failure to waive the privilege may result in the closure of the investigation or dismissal of the proceeding or hearing. FAA follows the procedures of 14 CFR part 16 with respect to confidentiality of information in complaints.

(c) *Cooperation.* All participants in the Department's DBE program (including, but not limited to, recipients, DBE firms and applicants for DBE certification, complainants and appellants, and contractors using DBE firms to meet contract goals) are required to cooperate fully and promptly with DOT and recipient compliance reviews, certification reviews, investigations, and other requests for information. Failure to do so shall be a ground for appropriate action against the party involved (e.g., with respect to recipients, a finding of noncompliance; with respect to DBE firms, denial of certification or removal of eligibility and/or suspension and debarment; with respect to a complainant or appellant, dismissal of the complaint or appeal; with respect to a contractor which uses DBE firms to meet goals, findings of non-responsibility for future contracts and/or suspension and debarment).

(d) *Intimidation and retaliation.* If you are a recipient, contractor, or any other participant in the program, you must not intimidate, threaten, coerce, or discriminate against any individual or firm for the purpose of interfering with any right or privilege secured by this part or because the individual or firm has made a complaint, testified, assisted, or participated in any manner in an investigation, proceeding, or hearing under this part. If you violate this prohibition, you are in noncompliance with this part.

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35556, June 16, 2003; 76 FR 5101, Jan. 28, 2011]

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Appendix A to Part 26—Guidance Concerning Good Faith Efforts

I. When, as a recipient, you establish a contract goal on a DOT-assisted contract for procuring construction, equipment, services, or any other purpose, a bidder must, in order to be responsible and/or responsive, make sufficient good faith efforts to meet the goal. The bidder can meet this requirement in either of two ways. First, the bidder can meet the goal, documenting commitments for participation by DBE firms sufficient for this purpose. Second, even if it doesn't meet the goal, the bidder can document adequate good faith efforts. This means that the bidder must show that it took all necessary and reasonable steps to achieve a DBE goal or other requirement of this part which, by their scope, intensity, and appropriateness to the objective, could reasonably be expected to obtain sufficient DBE participation, even if they were not fully successful.

II. In any situation in which you have established a contract goal, Part 26 requires you to use the good faith efforts mechanism of this part. As a recipient, you have the responsibility to make a fair and reasonable judgment whether a bidder that did not meet the goal made adequate good faith efforts. It is important for you to consider the quality, quantity, and intensity of the different kinds of efforts that the bidder has made, based on the regulations and the guidance in this Appendix.

The efforts employed by the bidder should be those that one could reasonably expect a bidder to take if the bidder were actively and aggressively trying to obtain DBE participation sufficient to meet the DBE contract goal. Mere pro forma efforts are not good faith efforts to meet the DBE contract requirements. We emphasize, however, that your determination concerning the sufficiency of the firm's good faith efforts is a judgment call. Determinations should not be made using quantitative formulas.

III. The Department also strongly cautions you against requiring that a bidder meet a contract goal (*i.e.*, obtain a specified amount of DBE participation) in order to be awarded a contract, even though the bidder makes an adequate good faith efforts showing. This rule specifically prohibits you from ignoring bona fide good faith efforts.

IV. The following is a list of types of actions which you should consider as part of the bidder's good faith efforts to obtain DBE participation. It is not intended to be a mandatory checklist, nor is it intended to be exclusive or exhaustive. Other factors or types of efforts may be relevant in appropriate cases.

A. (1) Conducting market research to identify small business contractors and suppliers and soliciting through all reasonable and available means the interest of all certified DBEs that have the capability to perform the work of the contract. This may include attendance at pre-bid and business matchmaking meetings and events, advertising and/or written notices, posting of Notices of Sources Sought and/or Requests for Proposals, written notices or emails to all DBEs listed in the State's directory of transportation firms that specialize in the areas of work desired (as noted in the DBE directory) and which are located in the area or surrounding areas of the project.

(2) The bidder should solicit this interest as early in the acquisition process as practicable to allow the DBEs to respond to the solicitation and submit a timely offer for the subcontract. The bidder should determine with certainty if the DBEs are interested by taking appropriate steps to follow up initial solicitations.

B. Selecting portions of the work to be performed by DBEs in order to increase the likelihood that the DBE goals will be achieved. This includes, where appropriate, breaking out contract work items into economically feasible units (for example, smaller tasks or quantities) to facilitate DBE participation, even when the prime contractor might otherwise prefer to perform these work items with its own forces. This may include, where possible, establishing flexible timeframes for performance and delivery schedules in a manner that encourages and facilitates DBE participation.

C. Providing interested DBEs with adequate information about the plans, specifications, and requirements of the contract in a timely manner to assist them in responding to a solicitation with their offer for the subcontract.

D. (1) Negotiating in good faith with interested DBEs. It is the bidder's responsibility to make a portion of the work available to DBE subcontractors and suppliers and to select those portions of the work or material needs consistent with the available DBE subcontractors and suppliers, so as to facilitate DBE participation. Evidence of such negotiation includes the names, addresses, and telephone numbers of DBEs that were considered; a description of the information provided regarding the plans and specifications for the work selected for subcontracting; and evidence as to why additional Agreements could not be reached for DBEs to perform the work.

(2) A bidder using good business judgment would consider a number of factors in negotiating with subcontractors, including DBE subcontractors, and would take a firm's price and capabilities as well as contract goals into consideration. However, the fact that there may be some additional costs involved in finding and using DBEs is not in itself sufficient reason for a bidder's failure to meet the contract DBE goal, as long as such costs are reasonable. Also, the ability or desire of a prime contractor to perform the work of a contract with its own organization does not relieve the bidder of the responsibility to make good faith efforts. Prime contractors are not, however, required to accept higher quotes from DBEs if the price difference is excessive or unreasonable.

E. (1) Not rejecting DBEs as being unqualified without sound reasons based on a thorough investigation of their capabilities. The contractor's standing within its industry, membership in specific groups, organizations, or associations and political or social affiliations (for example union vs. non-union status) are not legitimate causes for the rejection or non-solicitation of bids in the contractor's efforts to meet the project goal. Another practice considered an insufficient good faith effort is the rejection of the DBE because its quotation for the work was not the lowest received. However, nothing in this paragraph shall be construed to require the bidder or prime contractor to accept unreasonable quotes in order to satisfy contract goals.

(2) A prime contractor's inability to find a replacement DBE at the original price is not alone sufficient to support a finding that good faith efforts have been made to replace the original DBE. The fact that the contractor has the ability and/or desire to perform the contract work with its own forces does not relieve the contractor of the obligation to make good faith efforts to find a replacement DBE, and it is not a sound basis for rejecting a prospective replacement DBE's reasonable quote.

F. Making efforts to assist interested DBEs in obtaining bonding, lines of credit, or insurance as required by the recipient or contractor.

G. Making efforts to assist interested DBEs in obtaining necessary equipment, supplies, materials, or related assistance or services.

H. Effectively using the services of available minority/women community organizations; minority/women contractors' groups; local, State, and Federal minority/women business assistance offices; and other organizations as allowed on a case-by-case basis to provide assistance in the recruitment and placement of DBEs.

V. In determining whether a bidder has made good faith efforts, it is essential to scrutinize its documented efforts. At a minimum, you must review the performance of other bidders in meeting the contract goal. For example, when the apparent successful bidder fails to meet the contract goal, but others meet it, you may reasonably raise the question of whether, with additional efforts, the apparent successful bidder could have met the goal. If the apparent successful bidder fails to meet the goal, but meets or exceeds the average DBE participation obtained by other bidders, you may view this, in conjunction with other factors, as evidence of the apparent successful bidder having made good faith efforts. As provided in §26.53(b)(2)(vi), you must also require the contractor to submit copies of each DBE and non-DBE subcontractor quote submitted to the bidder when a non-DBE subcontractor was selected over a DBE for work on the contract to review whether DBE prices were substantially higher; and contact the DBEs listed on a contractor's solicitation to inquire as to whether they were contacted by the prime. Pro forma mailings to DBEs requesting bids are not alone sufficient to satisfy good faith efforts under the rule.

VI. A promise to use DBEs after contract award is not considered to be responsive to the contract solicitation or to constitute good faith efforts.

[79 FR 59600, Oct. 2, 2014]

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Appendix B to Part 26—Uniform Report of DBE Awards or Commitments and Payments Form

INSTRUCTIONS FOR COMPLETING THE UNIFORM REPORT OF DBE AWARDS/COMMITMENTS AND PAYMENTS

Recipients of Department of Transportation (DOT) funds are expected to keep accurate data regarding the contracting opportunities available to firms paid for with DOT dollars. Failure to submit contracting data relative to the DBE program will result in noncompliance with Part 26. All dollar values listed on this form should represent the DOT share attributable to the Operating Administration (OA): Federal Highway Administration (FHWA), Federal Aviation Administration (FAA) or Federal Transit Administration (FTA) to which this report will be submitted.

1. Indicate the DOT (OA) that provides your Federal financial assistance. If assistance comes from more than one OA, use separate reporting forms for each OA. If you are an FTA recipient, indicate your Vendor Number in the space provided.

2. If you are an FAA recipient, indicate the relevant AIP Numbers covered by this report. If you are an FTA recipient, indicate the Grant/Project numbers covered by this report. If more than ten attach a separate sheet.

3. Specify the Federal fiscal year (*i.e.*, October 1–September 30) in which the covered reporting period falls.

4. State the date of submission of this report.

5. Check the appropriate box that indicates the reporting period that the data provided in this report covers. For FHWA and FTA recipients, if this report is due June 1, data should cover October 1-March 31. If this report is due December 1, data should cover April 1-September 30. If the report is due to the FAA, data should cover the entire year.

6. Provide the name and address of the recipient.

7. State your overall DBE goal(s) established for the Federal fiscal year of the report being submitted to and approved by the relevant OA. Your overall goal is to be reported as well as the breakdown for specific Race Conscious and Race Neutral projections (both of which include gender-conscious/neutral projections). The Race Conscious projection should be based on measures that focus on and provide benefits only for DBEs. The use of contract goals is a primary example of a race conscious measure. The Race Neutral projection should include measures that, while benefiting DBEs, are not solely focused on DBE firms. For example, a small business outreach program, technical assistance, and prompt payment clauses can assist a wide variety of businesses in addition to helping DBE firms.

Section A: Awards and Commitments Made During This Period

The amounts in items 8(A)-10(I) should include all types of prime contracts awarded and all types of subcontracts awarded or committed, including: professional or consultant services, construction, purchase of materials or supplies, lease or purchase of equipment and any other types of services. All dollar amounts are to reflect only the Federal share of such contracts and should be rounded to the nearest dollar.

Line 8: Prime contracts awarded this period: The items on this line should correspond to the contracts directly between the recipient and a supply or service contractor, with no intermediaries between the two.

8(A). Provide the *total dollar amount* for all prime contracts assisted with DOT funds and awarded during this reporting period. This value should include the entire Federal share of the contracts without removing any amounts associated with resulting subcontracts.

8(B). Provide the *total number* of all prime contracts assisted with DOT funds and awarded during this reporting period.

8(C). From the total dollar amount awarded in item 8(A), provide the *dollar amount* awarded in prime contracts to certified DBE firms during this reporting period. This amount should not include the amounts sub contracted to other firms.

8(D). From the total number of prime contracts awarded in item 8(B), specify the *number* of prime contracts awarded to certified DBE firms during this reporting period.

8(E&F). This field is closed for data entry. Except for the very rare case of DBE-set asides permitted under 49 CFR part 26, all prime contracts awarded to DBES are regarded as race-neutral.

8(G). From the total dollar amount awarded in item 8(C), provide the *dollar amount* awarded to certified DBEs through the use of Race Neutral methods. See the definition of Race Neutral in item 7 and the explanation in item 8 of project types to include.

8(H). From the total number of prime contracts awarded in 8(D), specify the *number* awarded to DBEs through Race Neutral methods.

8(I). Of all prime contracts awarded this reporting period, calculate the *percentage* going to DBEs. Divide the dollar amount in item 8(C) by the dollar amount in item 8(A) to derive this percentage. Round percentage to the nearest tenth.

Line 9: Subcontracts awarded/committed this period: Items 9(A)-9(I) are derived in the same way as items 8(A)-8(I), except that these calculations should be based on subcontracts rather than prime contracts. Unlike prime contracts, which may only be awarded, subcontracts may be either awarded or committed.

9(A). If filling out the form for general reporting, provide the total dollar amount of subcontracts assisted with DOT funds awarded or committed during this period. This value should be a subset of the total dollars awarded in prime contracts in 8(A), and therefore should never be greater than the amount awarded in prime contracts. If filling out the form for project reporting, provide the total dollar amount of subcontracts assisted with DOT funds awarded or committed during this period. This value should be a subset of the total dollars awarded or previously in prime contracts in 8(A). The sum of all subcontract amounts in consecutive periods should never exceed the sum of all prime contract amounts awarded in those periods.

9(B). Provide the total number of all sub contracts assisted with DOT funds that were awarded or committed during this reporting period.

9(C). From the total dollar amount of sub contracts awarded/committed this period in item 9(A), provide the total dollar amount awarded in sub contracts to DBEs.

9(D). From the total number of sub contracts awarded or committed in item 9(B), specify the number of sub contracts awarded or committed to DBEs.

9(E). From the total dollar amount of sub contracts awarded or committed to DBEs this period, provide the amount in dollars to DBEs using Race Conscious measures.

9(F). From the total number of sub contracts awarded or committed to DBEs this period, provide the number of sub contracts awarded or committed to DBEs using Race Conscious measures.

9(G). From the total dollar amount of sub contracts awarded/committed to DBEs this period, provide the amount in dollars to DBEs using Race Neutral measures.

9(H). From the total number of sub contracts awarded/committed to DBEs this period, provide the number of sub contracts awarded to DBEs using Race Neutral measures.

9(I). Of all subcontracts awarded this reporting period, calculate the *percentage* going to DBEs. Divide the dollar amount in item 9(C) by the dollar amount in item 9(A) to derive this percentage. Round percentage to the nearest tenth.

Line 10: Total contracts awarded or committed this period. These fields should be used to show the total dollar value and number of contracts awarded to DBEs and to calculate the overall percentage of dollars awarded to DBEs.

10(A)-10(B). These fields are unavailable for data entry.

10(C-H). Combine the total values listed on the prime contracts line (Line 8) with the corresponding values on the subcontracts line (Line 9).

10(I). Of all contracts awarded this reporting period, calculate the *percentage* going to DBEs. Divide the total dollars awarded to DBEs in item 10(C) by the dollar amount in item 8(A) to derive this percentage. Round percentage to the nearest tenth.

Section B: Breakdown by Ethnicity & Gender of Contracts Awarded to DBEs This Period

11-17. Further breakdown the contracting activity with DBE involvement. The Total Dollar Amount to DBEs in 17(C) should equal the Total Dollar Amount to DBEs in 10(C). Likewise the total number of contracts to DBEs in 17(F) should equal the Total Number of Contracts to DBEs in 10(D).

Line 16: The "Non-Minority" category is reserved for any firms whose owners are not members of the presumptively disadvantaged groups already listed, but who are either "women" OR eligible for the DBE program on an individual basis. All DBE firms must be certified by the Unified Certification Program to be counted in this report.

Section C: Payments on Ongoing Contracts

Line 18(A-E). Submit information on contracts that are currently in progress. All dollar amounts are to reflect only the Federal share of such contracts, and should be rounded to the nearest dollar.

18(A). Provide the total dollar amount paid to all firms performing work on contracts.

18(B). Provide the total number of contracts where work was performed during the reporting period.

18(C). From the total number of contracts provided in 18(A) provide the total number of contracts that are currently being performed by DBE firms for which payments have been made.

18(D). From the total dollar amount paid to all firms in 18(A), provide the total dollar value paid to DBE firms currently performing work during this period.

18(E). Provide the total number of DBE firms that received payment during this reporting period. For example, while 3 contracts may be active during this period, one DBE firm may be providing supplies or services on all three contracts. This field should only list the number of DBE firms performing work.

18(F). Of all payments made during this period, calculate the percentage going to DBEs. Divide the total dollar value to DBEs in item 18(D) by the total dollars of all payments in 18(B). Round percentage to the nearest tenth.

Section D: Actual Payments on Contracts Completed This Reporting Period

This section should provide information only on contracts that are closed during this period. All dollar amounts are to reflect the entire Federal share of such contracts, and should be rounded to the nearest dollar.

19(A). Provide the total number of contracts completed during this reporting period that used Race Conscious measures. Race Conscious contracts are those with contract goals or another race conscious measure.

19(B). Provide the total dollar value of prime contracts completed this reporting period that had race conscious measures

19(C). From the total dollar value of prime contracts completed this period in 19(B), provide the total dollar amount of dollars awarded or committed to DBE firms in order to meet the contract goals. This applies only to Race Conscious contracts.

19(D). Provide the actual total DBE participation in dollars on the race conscious contracts completed this reporting period.

19(E). Of all the contracts completed this reporting period using Race Conscious measures, calculate the percentage of DBE participation. Divide the total dollar amount to DBEs in item 19(D) by the total dollar value provided in 19(B) to derive this percentage. Round to the nearest tenth.

20(A)-20(E). Items 21(A)-21(E) are derived in the same manner as items 19(A)-19(E), except these figures should be based on contracts completed using Race Neutral measures.

20(C). This field is closed.

21(A)-21(D). Calculate the totals for each column by adding the race conscious and neutral figures provided in each row above.

21(C). This field is closed

21(E). Calculate the overall percentage of dollars to DBEs on completed contracts. Divide the Total DBE participation dollar value in 21(D) by the Total Dollar Value of Contracts Completed in 21(B) to derive this percentage. Round to the nearest tenth.

23. Name of the Authorized Representative preparing this form.

24. Signature of the Authorized Representative.

25. Phone number of the Authorized Representative.

****Submit your completed report to your Regional or Division Office.**

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[79 FR 59601, Oct. 2, 2014]

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Appendix C to Part 26—DBE Business Development Program Guidelines

The purpose of this program element is to further the development of DBEs, including but not limited to assisting them to move into non-traditional areas of work and/or compete in the marketplace outside the DBE program, via the provision of training and assistance from the recipient.

(A) Each firm that participates in a recipient's business development program (BDP) program is subject to a program term determined by the recipient. The term should consist of two stages; a developmental stage and a transitional stage.

(B) In order for a firm to remain eligible for program participation, it must continue to meet all eligibility criteria contained in part 26.

(C) By no later than 6 months of program entry, the participant should develop and submit to the recipient a comprehensive business plan setting forth the participant's business targets, objectives and goals. The participant will not be eligible for program benefits until such business plan is submitted and approved by the recipient. The approved business plan will constitute the participant's short and long term goals and the strategy for developmental growth to the point of economic viability in non-traditional areas of work and/or work outside the DBE program.

(D) The business plan should contain at least the following:

(1) An analysis of market potential, competitive environment and other business analyses estimating the program participant's prospects for profitable operation during the term of program participation and after graduation from the program.

(2) An analysis of the firm's strengths and weaknesses, with particular attention paid to the means of correcting any financial, managerial, technical, or labor conditions which could impede the participant from receiving contracts other than those in traditional areas of DBE participation.

(3) Specific targets, objectives, and goals for the business development of the participant during the next two years, utilizing the results of the analysis conducted pursuant to paragraphs (C) and (D)(1) of this appendix;

(4) Estimates of contract awards from the DBE program and from other sources which are needed to meet the objectives and goals for the years covered by the business plan; and

(5) Such other information as the recipient may require.

(E) Each participant should annually review its currently approved business plan with the recipient and modify the plan as may be appropriate to account for any changes in the firm's structure and redefined needs. The currently approved plan should be considered the applicable plan for all program purposes until the recipient approves in writing a modified plan. The recipient should establish an anniversary date for review of the participant's business plan and contract forecasts.

(F) Each participant should annually forecast in writing its need for contract awards for the next program year and the succeeding program year during the review of its business plan conducted under paragraph (E) of this appendix. Such forecast should be included in the participant's business plan. The forecast should include:

(1) The aggregate dollar value of contracts to be sought under the DBE program, reflecting compliance with the business plan;

(2) The aggregate dollar value of contracts to be sought in areas other than traditional areas of DBE participation;

(3) The types of contract opportunities being sought, based on the firm's primary line of business; and

(4) Such other information as may be requested by the recipient to aid in providing effective business development assistance to the participant.

(G) Program participation is divided into two stages; (1) a developmental stage and (2) a transitional stage. The developmental stage is designed to assist participants to overcome their social and economic disadvantage by providing such assistance as may be necessary and appropriate to enable them to access relevant markets and strengthen their financial and managerial skills. The transitional stage of program participation follows the developmental stage and is designed to assist participants to overcome, insofar as practical, their social and economic disadvantage and to prepare the participant for leaving the program.

(H) The length of service in the program term should not be a pre-set time frame for either the developmental or transitional stages but should be figured on the number of years considered necessary in normal progression of achieving the firm's established goals and objectives. The setting of such time could be factored on such items as, but not limited to, the number of contracts, aggregate amount of the contract received, years in business, growth potential, etc.

(I) Beginning in the first year of the transitional stage of program participation, each participant should annually submit for inclusion in its business plan a transition management plan outlining specific steps to promote profitable business operations in areas other than traditional areas of DBE participation after graduation from the program. The transition

management plan should be submitted to the recipient at the same time other modifications are submitted pursuant to the annual review under paragraph (E) of this section. The plan should set forth the same information as required under paragraph (F) of steps the participant will take to continue its business development after the expiration of its program term.

(J) When a participant is recognized as successfully completing the program by substantially achieving the targets, objectives and goals set forth in its program term, and has demonstrated the ability to compete in the marketplace, its further participation within the program may be determined by the recipient.

(K) In determining whether a concern has substantially achieved the goals and objectives of its business plan, the following factors, among others, should be considered by the recipient:

(1) Profitability;

(2) Sales, including improved ratio of non-traditional contracts to traditional-type contracts;

(3) Net worth, financial ratios, working capital, capitalization, access to credit and capital;

(4) Ability to obtain bonding;

(5) A positive comparison of the DBE's business and financial profile with profiles of non-DBE businesses in the same area or similar business category; and

(6) Good management capacity and capability.

(L) Upon determination by the recipient that the participant should be graduated from the developmental program, the recipient should notify the participant in writing of its intent to graduate the firm in a letter of notification. The letter of notification should set forth findings, based on the facts, for every material issue relating to the basis of the program graduation with specific reasons for each finding. The letter of notification should also provide the participant 45 days from the date of service of the letter to submit in writing information that would explain why the proposed basis of graduation is not warranted.

(M) Participation of a DBE firm in the program may be discontinued by the recipient prior to expiration of the firm's program term for good cause due to the failure of the firm to engage in business practices that will promote its competitiveness within a reasonable period of time as evidenced by, among other indicators, a pattern of inadequate performance or unjustified delinquent performance. Also, the recipient can discontinue the participation of a firm that does not actively pursue and bid on contracts, and a firm that, without justification, regularly fails to respond to solicitations in the type of work it is qualified for and in the geographical areas where it has indicated availability under its approved business plan. The recipient should take such action if over a 2-year period a DBE firm exhibits such a pattern.

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Appendix D to Part 26—Mentor-Protégé Program Guidelines

(A) The purpose of this program element is to further the development of DBEs, including but not limited to assisting them to move into non-traditional areas of work and/or compete in the marketplace outside the DBE program, via the provision of training and assistance from other firms. To operate a mentor-protégé program, a recipient must obtain the approval of the concerned operating administration.

(B)(1) Any mentor-protégé relationship shall be based on a written development plan, approved by the recipient, which clearly sets forth the objectives of the parties and their respective roles, the duration of the arrangement and the services and resources to be provided by the mentor to the protégé. The formal mentor-protégé agreement may set a fee schedule to cover the direct and indirect cost for such services rendered by the mentor for specific training and assistance to the protégé through the life of the agreement. Services provided by the mentor may be reimbursable under the FTA, FHWA, and FAA programs.

(2) To be eligible for reimbursement, the mentor's services provided and associated costs must be directly attributable and properly allowable to specific individual contracts. The recipient may establish a line item for the mentor to quote the portion of the fee schedule expected to be provided during the life of the contract. The amount claimed shall be verified by the recipient and paid on an incremental basis representing the time the protégé is working on the contract. The total individual contract figures accumulated over the life of the agreement shall not exceed the amount stipulated in the original mentor/protégé agreement.

(C) DBEs involved in a mentor-protégé agreement must be independent business entities which meet the requirements for certification as defined in subpart D of this part. A protégé firm must be certified *before* it begins participation in a mentor-protégé arrangement. If the recipient chooses to recognize mentor/protégé agreements, it should establish formal general program guidelines. These guidelines must be submitted to the operating administration for approval prior to the recipient executing an individual contractor/ subcontractor mentor-protégé agreement.

Appendix E to Part 26—Individual Determinations of Social and Economic Disadvantage

The following guidance is adapted, with minor modifications, from SBA regulations concerning social and economic disadvantage determinations (see 13 CFR 124.103(c) and 124.104).

SOCIAL DISADVANTAGE

I. Socially disadvantaged individuals are those who have been subjected to racial or ethnic prejudice or cultural bias within American society because of their identities as members of groups and without regard to their individual qualities. Social disadvantage must stem from circumstances beyond their control. Evidence of individual social disadvantage must include the following elements:

(A) At least one objective distinguishing feature that has contributed to social disadvantage, such as race, ethnic origin, gender, disability, long-term residence in an environment isolated from the mainstream of American society, or other similar causes not common to individuals who are not socially disadvantaged;

(B) Personal experiences of substantial and chronic social disadvantage in American society, not in other countries; and

(C) Negative impact on entry into or advancement in the business world because of the disadvantage. Recipients will consider any relevant evidence in assessing this element. In every case, however, recipients will consider education, employment and business history, where applicable, to see if the totality of circumstances shows disadvantage in entering into or advancing in the business world.

(1) *Education.* Recipients will consider such factors as denial of equal access to institutions of higher education and vocational training, exclusion from social and professional association with students or teachers, denial of educational honors rightfully earned, and social patterns or pressures which discouraged the individual from pursuing a professional or business education.

(2) *Employment.* Recipients will consider such factors as unequal treatment in hiring, promotions and other aspects of professional advancement, pay and fringe benefits, and other terms and conditions of employment; retaliatory or discriminatory behavior by an employer or labor union; and social patterns or pressures which have channeled the individual into non-professional or non-business fields.

(3) *Business history.* The recipient will consider such factors as unequal access to credit or capital, acquisition of credit or capital under commercially unfavorable circumstances, unequal treatment in opportunities for government contracts or other work, unequal treatment by potential customers and business associates, and exclusion from business or professional organizations.

II. With respect to paragraph I.(A) of this appendix, the Department notes that people with disabilities have disproportionately low incomes and high rates of unemployment. Many physical and attitudinal barriers remain to their full participation in education, employment, and business opportunities available to the general public. The Americans with Disabilities Act (ADA) was passed in recognition of the discrimination faced by people with disabilities. It is plausible that many individuals with disabilities—especially persons with severe disabilities (e.g., significant mobility, vision, or hearing impairments)—may be socially and economically disadvantaged.

III. Under the laws concerning social and economic disadvantage, people with disabilities are not a group presumed to be disadvantaged. Nevertheless, recipients should look carefully at individual showings of disadvantage by individuals with disabilities, making a case-by-case judgment about whether such an individual meets the criteria of this appendix. As public entities subject to Title II of the ADA, recipients must also ensure their DBE programs are accessible to individuals with disabilities. For example, physical barriers or the lack of application and information materials in accessible formats cannot be permitted to thwart the access of potential applicants to the certification process or other services made available to DBEs and applicants.

ECONOMIC DISADVANTAGE

(A) *General.* Economically disadvantaged individuals are socially disadvantaged individuals whose ability to compete in the free enterprise system has been impaired due to diminished capital and credit opportunities as compared to others in the same or similar line of business who are not socially disadvantaged.

(B) *Submission of narrative and financial information.* (1) Each individual claiming economic disadvantage must describe the conditions which are the basis for the claim in a narrative statement, and must submit personal financial information.

(2) [Reserved]

(C) *Factors to be considered.* In considering diminished capital and credit opportunities, recipients will examine factors relating to the personal financial condition of any individual claiming disadvantaged status, including personal income for the past two years (including bonuses and the value of company stock given in lieu of cash), personal net worth, and the fair market value of all assets, whether encumbered or not. Recipients will also consider the financial condition of the applicant compared to the financial profiles of small businesses in the same primary industry classification, or, if not available, in similar lines of business, which are not owned and controlled by socially and economically disadvantaged individuals in evaluating the individual's access to credit and capital. The financial profiles that recipients will compare include total assets, net sales, pre-tax profit, sales/working capital ratio, and net worth.

(D) *Transfers within two years.* (1) Except as set forth in paragraph (D)(2) of this appendix, recipients will attribute to an individual claiming disadvantaged status any assets which that individual has transferred to an immediate family member, or to a trust, a beneficiary of which is an immediate family member, for less than fair market value, within two years prior to a concern's application for participation in the DBE program, unless the individual claiming disadvantaged status can demonstrate that the transfer is to or on behalf of an immediate family member for that individual's education, medical expenses, or some other form of essential support.


(2) Recipients will not attribute to an individual claiming disadvantaged status any assets transferred by that individual to an immediate family member that are consistent with the customary recognition of special occasions, such as birthdays, graduations, anniversaries, and retirements.

(3) In determining an individual's access to capital and credit, recipients may consider any assets that the individual transferred within such two-year period described by paragraph (D)(1) of this appendix that are not considered in evaluating the individual's assets and net worth (e.g., transfers to charities).

[64 FR 5126, Feb. 2, 1999, as amended at 68 FR 35559, June 16, 2003]

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Appendix F to Part 26—Uniform Certification Application Form



Appendix F

UNIFORM CERTIFICATION APPLICATION
DISADVANTAGED BUSINESS ENTERPRISE (DBE)/
AIRPORT CONCESSION DISADVANTAGED BUSINESS ENTERPRISE (ACDBE)
49 C.F.R. Parts 23 and 26

Readings for Applicants

1. Should I apply?
You may be eligible to participate in the DBE or ACDBE program if:
 • The focus is to provide business development and/or training opportunities to disadvantaged individuals who are currently unemployed or underemployed.
 • The focus is to provide training and/or technical assistance to disadvantaged individuals who are currently unemployed or underemployed.
 • The focus is to provide training and/or technical assistance to disadvantaged individuals who are currently unemployed or underemployed.
 • The focus is to provide training and/or technical assistance to disadvantaged individuals who are currently unemployed or underemployed.

2. How do I apply?
First-time applicants for DBE certification must complete and submit the certification application and related material to the certifying agency as soon as possible and participate in an on-site interview conducted by that agency. The material submitted should include the information you need to be eligible for the agency's DBE program. If you fail to submit the required documents, your application may be delayed and/or denied. First-time applicants for ACDBE do not have to complete this form, but may be asked by certifying agencies to provide a copy of your initial application form, supporting documents, and any other information you submitted to your local DOT or other certifying agency for your DBE certification.

3. Where can I find my application? (UNDER THE PARTS OF THE DOT'S WEBSITE)

4. Who will contact me about my application and what are the eligibility standards?
The DBE and ACDBE Programs require that all U.S. Departments of Transportation (DOT) recipients of federal assistance participate in a voluntary Unified Certification Program (UCP). The UCP is a one-stop certification program that allows the user to find the information, certification, and training resources you need. The UCP is responsible for certifying firms and maintaining a database of certified DBEs and ACDBEs for DOT projects. Contact the eligible individual listed in 49 C.F.R. Parts 23 and 26.

5. Where can I find more information?
U.S. DOT—http://www.dot.gov/ucp/ (This site provides useful links to the rules and regulations governing the DBE/ACDBE program, questions and answers, and other pertinent information.)
 SBA—Small Business Size Standards are listed in the Small Business Administration's (SBA) website (SBA's):
 http://www.sba.gov/size/size.html and http://www.sba.gov/size/size.html#smallbusinesssizestandards.

In collecting the information requested on this form, the Department of Transportation (DOT) complies with the provisions of the Privacy Act of 1974 (5 U.S.C. 552a) and the Freedom of Information Act (5 U.S.C. 552). The information you provide on this form will be used for the purpose of certifying you as a DBE or ACDBE. The information you provide on this form will be used for the purpose of certifying you as a DBE or ACDBE. The information you provide on this form will be used for the purpose of certifying you as a DBE or ACDBE. The information you provide on this form will be used for the purpose of certifying you as a DBE or ACDBE.

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**INSTRUCTIONS FOR COMPLETING THE
DISADVANTAGED BUSINESS ENTERPRISE (DBE)
AIRPORT CONCESSIONS DISADVANTAGED BUSINESS ENTERPRISE (ACDBE)
UNIFORM CERTIFICATION APPLICATION**

NOTE: All participating firms must be for-profit enterprises. If your firm is not for-profit, how you do NOT qualify for the DBE or ACDBE program and should not complete this application. If you require additional space for your answer to this application, please attach additional sheets or pages as needed, taking care to indicate on each attached sheet/ page the section and number of this application to which it refers.

Section 1: CERTIFICATION INFORMATION

A. Basic Contact Information

- (1) Enter the contact name and title of the person completing this application and the person who will serve as your firm's contact for this application.
- (2) Enter the legal name of your firm, as indicated in your firm's Articles of Incorporation or charter.
- (3) Enter the primary phone number of your firm.
- (4) Enter a secondary phone number, if any.
- (5) Enter your firm's fax number, if any.
- (6) Enter the current person's email address.
- (7) Enter your firm's website address, if any.
- (8) Enter the street address of the firm where its offices are presently located (a P.O. Box).
- (9) Enter the mailing address of your firm, if it is different from your firm's street address.

B. Prior Other Certifications and Applications

- (10) Check the appropriate box indicating whether your firm is currently certified in the DBE or ACDBE program, and provide the name of the certifying agency that certified your firm. List the dates of any valid certifications by your firm (one and only one term of DBE certification). Also provide the reason if your DBE certification was terminated for cause.
- (11) Indicate whether your firm is currently certified in any of the following: (a) DBE, (b) ACDBE, (c) Small Disadvantaged Business (SDB), (d) Small and Local Business (SLB), (e) Minority Business Enterprise (MBE), (f) Women Business Enterprise (WBE), (g) Veteran Business Enterprise (VBE), (h) Service-Disabled Veteran Business Enterprise (SDVBE), (i) Other. If your firm is currently certified in any of these programs, indicate if the certification was voluntary or whether the firm was involuntarily suspended, or otherwise had its holding privileges denied or suspended by any state or local agency or Federal entity. If your answer is yes, identify the name of the agency, explain fully the nature of the action in the space provided, indicate if you have ever appealed that decision to the Department and if so, attach a copy of USDO's final agency decision.

Section 2: GENERAL INFORMATION

A. Business Profile

- (1) Give a concise description of the firm's primary activities, the product(s) or services the company provides, or type of transactions. If your company offers more than one product/service, list primary product or service first, followed by others, if necessary. This description may be used as an SBA Uniform Resource if you are certified as a DBE.

(2) If you have the appropriate SBA's Code for the line(s) of work you intend to use for business, provide that code in the space provided.

- (3) Enter the date on which your firm was established or used in your firm's Articles of Incorporation or charter.
- (4) Enter the first date your firm became a firm owner.
- (5) Check the appropriate box describing the status at which you will make other major contracts during your term. If you checked "Other," explain in the space provided.
- (6) Check the appropriate box indicating whether your firm is "for profit." If you checked "Yes," then you do NOT qualify for the DBE or ACDBE program and should not complete this application. All participating firms must be for-profit enterprises. If the firm is a for-profit enterprise, provide the Federal Tax ID number as used on your firm's Federal tax return.
- (7) Check the appropriate box that describes the type of legal business structure of your firm, as indicated in your firm's Articles of Incorporation or similar document. Identify all your business partners if applicable. If you checked "Other," identify others in the space provided.
- (8) Indicate in the space provided how many employees your firm has, specifying the number of employees who work on a full-time, part-time, and seasonal basis. Attach a list of employees, their job titles, and dates of employment to your application.
- (9) Identify the firm's gross receipts for each of the past three years, or until to your firm's first Federal tax return. You must attach complete copies of the firm's Federal tax returns for each year. If there are any changes or subsidiaries of the applicant firm or owners, you must provide these firm's gross receipts and attach complete copies of their federal tax returns. Attachments to include: a) C.F.R. 1.131-1 and 1.131-2, Part 11.

B. Relationships and Dealings with Other Businesses

- (10) Check the appropriate box that indicates whether your firm is involved in any of the following activities, or whether your firm claims a relationship that is a joint venture, any other type of joint venture, or other business relationship. If you checked "Yes," then specify the nature of the relationship and fully explain the nature of your relationship with these other businesses by identifying the business in question and what you have any financial, technical, or other relationship with these other businesses.



- (1) Check the appropriate box indicating whether you are currently certified in any of the following: (a) DBE, (b) ACDBE, (c) Small Disadvantaged Business (SDB), (d) Small and Local Business (SLB), (e) Minority Business Enterprise (MBE), (f) Women Business Enterprise (WBE), (g) Veteran Business Enterprise (VBE), (h) Service-Disabled Veteran Business Enterprise (SDVBE), (i) Other. If your firm is currently certified in any of these programs, indicate if the certification was voluntary or whether the firm was involuntarily suspended, or otherwise had its holding privileges denied or suspended by any state or local agency or Federal entity. If your answer is yes, identify the name of the agency, explain fully the nature of the action in the space provided, indicate if you have ever appealed that decision to the Department and if so, attach a copy of USDO's final agency decision.

If you answered "Yes" to any of the questions in (10)-(11), you may be asked to explain the relationship in detail.

Section 3: MAJORITY OWNER INFORMATION

Identify all individuals in holding companies with any ownership interest in your firm, providing the information requested below. If your firm has more than one owner, provide completed copies of this section for each owner.

A. Identify the majority owner of the firm holding 50% or more ownership interest.

- (1) Give the full name of the owner.
- (2) Enter his/her title or position within your firm.
- (3) Give his/her home phone number.
- (4) Give his/her home fax number.
- (5) Indicate the owner's gender.
- (6) Identify the owner's ethnic group membership, if you checked "Other," specify the owner's ethnic group identity in the space provided.
- (7) Check the appropriate box to indicate whether the owner is a U.S. citizen or a lawfully admitted permanent resident of the U.S. If the owner is not a U.S. citizen or a lawfully admitted permanent resident of the U.S., then the owner is NOT eligible for certification as a DBE owner.
- (8) Enter the number of years during which this owner has been a member of your firm.
- (9) Indicate the percentage of the total ownership this person holds and the date this owner became a member of your firm.
- (10) Indicate the dollar value of the owner's total investment to acquire an ownership interest in your firm, broken down by stock, real estate, equipment, and/or other investments. Describe how you acquired your business and attach documentation substantiating this statement.

B. Additional Owner Information

- (1) Describe the financial relationship of this owner to each other owner of your firm and explain.
- (2) Indicate whether this owner performs a management or supervisory function for any other business. If you

checked "Yes," enter the name of the other business, and the owner's business title in that business.

- (3) Check the appropriate box that indicates whether the owner owns or works for any other firm(s) that has any relationship with your firm. If you checked "Yes," identify the name of the other business, the nature of the business relationship, and the owner's business title in that firm.
- (4) If the owner owns or works for any other firm, state profit, organization, or is engaged in any other activity more than 10 hours per week, please identify the activity.
- (5) Provide the personal net worth of the owner applying for certification in the space provided. Complete and attach the accompanying "Personal Net Worth Statement" for DBE or ACDBE Program Eligibility with your application. Note: complete this section and accompanying statement only for each owner applying for DBE certification (i.e., for each owner claiming to be minority and economically disadvantaged).
- (6) Check the appropriate box that indicates whether any owner has been arrested for the offense of the Bankruptcy Statute(s) of your country. If you checked "Yes," you may be asked to provide a copy of the arrest record.
- (7) Check the appropriate box indicating whether any of your immediate family members, spouses, or immediate relatives (as defined in 49 C.F.R. 1.131-1, 1.131-2) are currently employed by your firm. If you checked "Yes," provide the name of each person, your relationship to them, the nature of the company, the type of business, and whether they own or manage the company.

Section 4: CERTIFICATION

A. Identify the firm's Officers and Board of Directors

- (1) In the space provided, enter the names, titles, date of appointment, ethnicity and gender of each officer.
- (2) In the space provided, enter the names, titles, date of appointment, ethnicity and gender of each individual serving on your firm's Board of Directors.
- (3) Check the appropriate box to indicate whether any of your firm's officers and/or Board of Directors hold other positions or management or supervisory function for any other business. If you answered "Yes," identify the other business, the owner's title, the nature of the other business in which the officer and/or Board of Directors is involved, and the owner's business title in that other business.
- (4) Check the appropriate box that indicates whether any of your firm's officers and/or Board of Directors hold other positions or management or supervisory function for any other business. If you answered "Yes," identify the other business, the owner's title, the nature of the other business in which the officer and/or Board of Directors is involved, and the owner's business title in that other business.

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- (13) (2) Specify the roles of the country and country citizens, directors, officers, and managers, and key personnel who caused the violations listed by the business. Indicate reasons for each country and non-country identified below. Note the name of the individual, title, race and gender and percentage ownership if any. Circle the frequency of each person's involvement in below: "always, frequently, seldom, or never" in each case.

Indicate whether any of the persons listed in this section, parties to a transaction or intermediary financial in any way that business, directly or indirectly, for the person, business, and they are involved. Identify if any of the persons listed above own or hold, in any other form (a) that has a relationship with the firm (i.e., ownership, control, shared office space, financial assistance, equipment, loans, personal items, etc.) If you answered "Yes," describe the nature of the business relationship with that person below.

C. Emergency: Indicate how emergency is being managed.

- 11) **Equipment and Vehicle.** Items that make up the total, net current dollar value of each piece of equipment and motor vehicle held under lease for your firm. Indicate whether each piece is either owned or leased by your firm or owner, whether it is used or inflated, and where this item is stored.

- (7) Office Space**
State the street address of each office space held and/or used by your firm, indicate whether your firm or another owner or lessee of the office space and the amount dollar value of the company or its lease.

- (2) **Storage Space.** State the street address of each storage space held and/or used by your firm, business whether you own or lease same as shown, the storage space and the current dollar value of that property in its best. Provide a rated lease agreement for each property.

D. Does your firm rely on any other firm for management functions or employee payroll?

Check the appropriate box that indicates whether you file taxes on any other line for investment transactions or for employee payroll. If you checked "Yes," you may be asked to explain the nature of that activity and the amount to which the other limitations on such limitations.

E. Financial Reporting Subsystem

Posting Information: Post the name, City and State of your loan's bank to the space provided, identify the person able to sign checks on this account. Provide bank information and signature card.

Reading Instruction: How good is a reading tutor in dollars? spending with the program and parent time.

7. Interest, charges, and penalties if money lent to your firm, including the amount of penalty or fees accruing for late.

State the name and address of each owner, the name of person receiving the loan, original dollar amount and the current balance of each loan, and the purpose for which each loan was made in your firm. Florida copies of signed loan agreements and security agreements.

G. Collateralization or transfers of assets to/from your firm and to/from any of its officers or another individual over the past two years:

Indirect in the species provided the type of modification is such that was considered. By contrast Miller states, the present in *Gem. King. Stone* is not considered, but present in *How. M. Stone* is not considered, the relationship between the two persons said to be same, and the date of the transfer.

11. Current Homeownership held by any owner or employee of your firm.

Let the mean of each person in your firm who holds a professional license in general be the type of person in business the reputation flow of the person or business and having State of the Kansas or person. A little capital of business, business moved from, person, and had sufficient time.

1. Largest contracts completed by your firm in the past three years, if any:

Let the *name* of each process or component be each element, the *name* and *location* of the projects under each element the *type* of work performed on each element, and the *value* of each element.

2. Largest online job on which your firm is currently working

For each active job board, state the names of the prime contractors and the project number, the location, the type of work performed, the project start date, the anticipated completion date, and the dollar value of the contract.

AUTHOR DECLARATION OF INTERESTS

identify the instrument used, whether and whether to the subject, the value of the property or item, and the time payments paid to the taxpayer. Private information concerning any other asset acquisition transaction for the taxpayer from or any affiliate must include questions, including name, location, type of transaction, and cost less of the instrument's purchase.

ATTORNEY'S SIGNATURE

The Director of Certification must designate four applicants for certification. Carefully read the attached affidavit in its entirety. Fill in the required information for each blood spot, and sign and date the affidavit in the presence of a Notary Public, who must then attest to the facts.

Section 1: CERTIFICATION INFORMATION

A. Basic Contact Information

- (1) Contact person and Title _____ (2) Large name of firm _____
- (3) Phone 1: (_____) _____ (4) Other Phone 2: (_____) _____ (5) Fax 3: (_____) _____
- (6) E-mail _____ (7) Fax Facsimile _____
- (8) Street address of firm (do not use P.O. Box) _____ City _____ Country/Province _____ State _____ Zip _____
- (9) Mailing address of firm (if different) _____ City _____ (omit) Province _____ State _____ Zip _____

B. Prior CHRP Certifications and Sanctions

- (10) Is your firm currently certified for any of the following U.S. DOT programs?
☐ DBE ☐ ACTDB: Minority of certified owners.

NO: If you are certified in your lastest state as a LBSA, we will not require you to apply for the application for other states. A.A. you must LBSA about the business certification process.

List the dates of any site visits conducted by your home state and any other states or UCF members:

Date / / State/UT/Member _____ Date / / State/UT/Member _____

(1.f) Indicate whether the firm or any persons listed in this application have ever been:

- (b) Withdrawn an application for these programs, or deferred or suspended or otherwise had bidding privileges denied or restricted by any state or local agency, or Federal agency? ☐ Yes ☐ No

If you explain the nature of the activity, if you appoint the device to DNT or another agency, attach a copy of the device.

Section 2: GENERAL INFORMATION

A. Business Profile: (1) Give a concise description of the firm's primary activities and the product(s) or service(s) it provides. If your company offers more than one product/service, list the primary product or service first. Please use additional paper if necessary. This description may be used in our database and the UCF online directory if you are certified in a DBF or ACTSD.

- (5) Method of acquisition (check all that apply):
☐ Started new business ☐ Bought existing business ☐ Inherited business ☐ Secured financing
☐ Merged or consolidation ☐ Other acquisition

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Section 3: OWNER INFORMATION, Cont'd.

A. Identify all individuals, firms, or holding companies that hold LESS THAN 51% ownership interest in the firm (attach separate sheets for each additional owner).

(1) Full Name: _____ (2) Title: _____ (3) Enter Phone #: _____
 (4) Enter Address (Street and Number): _____ City: _____ State: _____ Zip: _____

(5) Gender: ☐ Male ☐ Female

(6) Ethnic group membership (check all that apply):
☐ Black ☐ Hispanic
☐ Asian Pacific ☐ Native American
☐ Subcontinental Asian
☐ Other (specify): _____

(7) U.S. Citizenship:
☐ U.S. Citizen
☐ Lawfully Admitted Permanent Resident

(8) Number of years as owner: _____
 (9) Percentage owned: _____ %
 Cause of stock owned: _____
 Date acquired: _____

(10) Initial investment in: Type: _____ Dollar Value: _____
 acquire ownership: Cash: \$ _____
 interest in firm: Real Estate: \$ _____
 Equipment: \$ _____
 Other: \$ _____

Describe how you acquired your business:
☐ Started business myself
☐ It was a gift from: _____
☐ I bought it from: _____
☐ I inherited it from: _____
☐ Other: _____
 (attach documentation substantiating your statements)

B. Additional Owner Information

(1) Describe familial relationship to other owners and employees: _____

(2) Does this owner perform a management or supervisory function for any other business? ☐ Yes ☐ No
 If Yes, identify: Name of Business: _____ Position Title: _____

(3a) Does this owner own or work for any other firm(s) that has a relationship with this firm? (e.g., ownership, common, shared office space, financial transactions, equipment, loans, personnel sharing, etc.) ☐ Yes ☐ No
 Identify the name of the business, and the nature of the relationship, and the owner's function at the firm: _____

(3b) Does this owner work for any other firm, non-profit organization, or is engaged in any other activity more than 10 hours per week? If yes, identify this activity: _____

(4a) What is the personal net worth of this disadvantaged owner applying for certification? \$ _____

(4b) Has any trust been created for the benefit of this disadvantaged owner(s)? ☐ Yes ☐ No
 If Yes, you may be asked to provide a copy of the trust instrument.

(5) Do any of your immediate family members, managers, or employees own, manage, or are associated with another company? ☐ Yes ☐ No If Yes, provide name, relationship, company type of business, and indicate whether they own or manage. (attach separate sheets if needed): _____

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Section 4: CONTROL

A. Identify your firm's Officers and Board of Directors (if additional space is required, attach a separate sheet).

	Name	Title	Date Appointed	Authority	Consider
(1) Officers of the Company	(a)				
	(b)				
	(c)				
	(d)				
(2) Board of Directors	(e)				
	(f)				
	(g)				
	(h)				

(3) Do any of the persons listed above perform a management or supervisory function for any other business? ☐ Yes ☐ No If Yes, identify for each:
 Person: _____ Title: _____
 Business: _____ Function: _____

(4) Do any of the persons listed in section A above own or work for any other firm(s) that has a relationship with this firm? (e.g., ownership, common, shared office space, financial transactions, equipment, loans, personnel sharing, etc.) ☐ Yes ☐ No If Yes, identify for each:
 Firm Name: _____ Person: _____
 Nature of Business Relationship: _____

B. Duties of Owners, Officers, Directors, Managers, and Key Personnel

1. Identify your firm's management personnel who control your firm in the following areas (attach separate sheets as needed).

	Ownership Control (51% or more)				Management Control (49% or less)			
	Name	Title	Percent Owned	Percent Owned	Name	Title	Percent Owned	Percent Owned
Form policy for company decisions/decisions of operations	A	F	S	N	A	F	S	N
Marketing and accounting	A	F	S	N	A	F	S	N
Human resources management	A	F	S	N	A	F	S	N
Customer and sales	A	F	S	N	A	F	S	N
Inventory and production	A	F	S	N	A	F	S	N
Financial management and strategy	A	F	S	N	A	F	S	N
Production and management (including accounts receivable, etc.)	A	F	S	N	A	F	S	N
Legal and law enforcement (and)	A	F	S	N	A	F	S	N
Other and law enforcement (and)	A	F	S	N	A	F	S	N
Dispute resolution (including arbitration)	A	F	S	N	A	F	S	N
Other dispute resolution (including arbitration)	A	F	S	N	A	F	S	N
Procurement equipment	A	F	S	N	A	F	S	N
Sign business identity	A	F	S	N	A	F	S	N

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1. List the three largest contracts completed by your firm in the past three years, if any:

Name of Owner/Contractor	Name/Location of Project	Type of Work Performed	Dollar Value of Contract
1.			
2.			
3.			

2. List the three largest active jobs on which your firm is currently working:

Name of Prime Contractor and Project Number	Location of Project	Type of Work	Project Start Date	Anticipated Completion Date	Dollar Value of Contract
1.					
2.					
3.					

AIRPORT CONCESSION (ACDBE) APPLICANTS ONLY MUST COMPLETE THIS SECTION

Identify the following information concerning the ACDBE applicant firm:

Minority Share	Address/Location of Asset	Value of Property at Asset	Per-Seat Payments Paid to the Airport

Provide information concerning any other airport concession involves the applicant firm or any affiliate, owner and/or operator, including name, location, type of concession, and start date of concession:

Name of Concession	Location	Type of Concession	Start Date of Concession

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AFFIDAVIT OF CERTIFICATION
This form must be signed and sworn to by the applicant upon which the certification value is raised.

A MATERIAL OR FALSE STATEMENT OR OMISSION MADE IN CONNECTION WITH THIS APPLICATION IS A CAUSE FOR DENIAL OF CERTIFICATION, REVOCATION OF A PRIOR APPROVAL, INTILATION OF A SUSPENSION OR DEBARMENT FROM BIDDING, AND MAY SUBJECT THE PERSON AND/OR ENTITY MAKING THE FALSE STATEMENT TO ANY AND ALL CIVIL AND CRIMINAL PENALTIES AVAILABLE PURSUANT TO APPLICABLE FEDERAL AND STATE LAW.

I, _____ (full name printed),
swear to affirm under penalty of perjury that I am _____ (title of the applicant firm) and that I have read and understood all of the questions on this application and that all of the foregoing statements and statements referenced in this application such as attachments and supporting documents are true and correct to the best of my knowledge, and that all responses to the questions are full and complete, containing no material information. The responses include all material information necessary to fully and accurately identify and explain the questions, regulations and pertinent history of the issued firm to both the contracting, award, and affiliation history.

I recognize that the information referenced in this application is for the purpose of seeking certification approval by a government agency. I understand that a government agency may, by statute or license appropriate, determine the accuracy and truth of the statements in the application, and I authorize such agency to conduct any inquiry deemed to be appropriate, and the named firm's bonding companies, banking institutions, credit agencies, contractors, clients, and other verifying agencies for the purpose of verifying the information supplied and determining the named firm's eligibility.

I agree to submit to government audit, examination and review of books, records, documents and files, in whatever form they exist, at the named firm and its affiliates, inspection of its plant(s) or business and equipment, and its present and future principals, agents, and employees. I understand that refusal to permit such inspection shall be grounds for denial of certification.

If awarded a contract, subcontract, concession letter or otherwise, I agree to promptly and fairly provide the entire contract, of this, and the Department, request subject, or federal bonding agency on an ongoing basis, current, complete and accurate information regarding (1) work performed on the project (2) payments and (3) proposed changes, if any, to the foregoing information.

I agree to provide written notice to the requester agency or United Certification Program of any material change in the information contained in the original application within 30 calendar days of such change (e.g., ownership changes, address/telephone number, personnel not exceeding 1% of total, etc.).

I understand and agree that any misrepresentation in this application or in records pertaining to a contract or subcontract will be grounds for terminating any contract or subcontract which may be awarded; denial or revocation of certification; suspension and debarment; and for entering into any future contract or subcontract for construction false statement, listed at other applicable officials.

I certify that I am a socially and economically disadvantaged individual who is an owner of the above-referenced firm seeking certification as a Disadvantaged Business Enterprise or Airport Concession Disadvantaged Business Enterprise in support of my application. I verify that I am a member of one or more of the following groups, and that I have held myself out as a member of the group(s) (check all that apply):

☐ Female ☐ Black American ☐ Hispanic American
☐ Native American ☐ Asian-Pacific American
☐ Subcontinent Asian American ☐ Other (specify): _____

I certify that I am socially disadvantaged because I have been subjected to racial or ethnic prejudice or hatred bias, or have suffered the effects of discrimination, because of my identity as a member of one or more of the groups identified above, without regard to my individual qualities.

I further certify that my personal net worth does not exceed \$1 million, and that I am economically disadvantaged because my ability to compete in the free enterprise system has been impaired due to discrimination against and credit opportunities are compared to others in the same or similar line of business who are not socially and economically disadvantaged.

I declare under penalty of perjury that the information provided in this application and supporting documents is true and correct.

Signature: _____ (DBE/ACDBE Applicant) (Date): _____

NOTARY CERTIFICATE

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UNIFORM CERTIFICATION APPLICATION SUPPORTING DOCUMENTS CHECKLIST

In order to complete your application for DBE or AC DBE certification, you must attach copies of all of the following REQUIRED documents. A failure to supply any information requested by the U.S. DOT may result in your firm being denied DBE/AC DBE certification.

Required Documents for all Applicants

- 1. Records that include photos of equipment with corresponding dates for all owners, sales, and key personnel of the applicant firm.
- 2. Personal Net Worth Statement for each security and economically disadvantaged owner comprising 51% or more of the ownership percentage of the applicant firm.
- 3. Personal Federal tax returns for the past 3 years, if applicable, for each disadvantaged owner.
- 4. Federal tax returns (and separate fee statements) filed by the firm and its affiliates with related schedules, for the past 3 years.
- 5. Documented proof of membership used to support ownership for each owner (e.g., both sides of membership card(s)).
- 6. Signed lease and security agreements, and bonding forms.
- 7. List of equipment and/or vehicles owned and leased including VIN numbers, copy of title, proof of ownership, insurance cards for each vehicle.
- 8. Federal registration certificate(s) and U.S. DOT numbers for each truck owned or operated by your firm.
- 9. Licenses, current financial forms, permits, and bond authority forms.
- 10. Description of all real estate (including office storage space, etc.) owned/leased by your firm and documented proof of current day-owned lease.
- 11. Documented proof of any transfers of assets between your firm and its former or future owners in the past 2 years.
- 12. DBE/AC DBE and other firm, NDBE, NDBE, WDBE, certifications, awards, and/or endorsements, if applicable, and any U.S. DOT appeal decisions on these actions.
- 13. Bank statements and agency cards.
- 14. Schedule of salaries for other compensation paid to all officers, managers, owners, and/or directors of the firm.
- 15. List of all employees, job titles, and dates of employment.
- 16. Proof of compliance storage facility (including on-line management).

Partnership or Joint Venture

- 1. Signed and notated Partnership or Joint Venture Agreement.

Corporation or LLC

- 1. Official Articles of Incorporation/LLC signed by the state officials.
- 2. Both sides of all unique stock certificates and your firm's stock transfer ledger.
- 3. Shareholders' Agreements.
- 4. Minutes of all shareholders and board of directors meetings.

- 5. Corporate by-laws and any amendments.
- 6. Corporate bank statements and bank signature cards.
- 7. Official Certificate of Incorporation and Operating Agreement with any amendments (for LLCs).

Optional Documents to be Provided on Request

The U.S. DOT to which you are applying may require the submission of the following documents. If requested to provide these documents, you must supply them with your application or at the site visit.

Proof of citizenship

- 1. Insurance representative for each truck owned or operated by your firm.
- 2. Audited financial statements (if available).
- 3. Personal Federal Tax returns for the past 3 years, if applicable, for each disadvantaged owner of the firm.
- 4. Trust agreements held by any owner claiming disadvantaged status.
- 5. Year-end business plans and income statements for the past 3 years (or life of firm, if less than three years).

Subsidiaries

- 1. List of products line owned and list of subsidiaries equipment owned and/or leased.

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list all co-ownership interests in such to wife/partnerships, partnerships, joint ventures, corporations, or limited liability companies (other than the applicant firm). Do not include the value of those assets for any loans from the outside firm to the DBE/ACDBE applicant business.

Liabilities:

Mortgages on Real Estate: Enter the total volume on all mortgages payable on real estate on page 1.

Loans on Life Insurance: Enter the total value of all loans due on life insurance policies on page 1, and complete section 3 on page 2.

Notes or Accounts Payable to Banks and Others: On page 1, section 2, enter details concerning any liability, including name of institution, original and current balances, payment terms, and security collateral statements. The entries should include automobile installment accounts. The detail information include any mortgage balance as the information is required in section 3. Do not include loans for your business or mortgages for your properties on this section. You may be asked to submit copy of some security agreements, and the most recent account statements.

Other Liabilities: On page 1, enter the total value due on all other liabilities not listed in the previous section. In section 3, page 1, enter the name of the individual obligated, name of co-owner, description of the liability, the name of the equity fund, the date of the obligation, payment amounts and terms. Do not include contingent liabilities on this section. Contingent liabilities are liabilities that belong to you only if an event or event occurs. For example, if you

are a co-owner in a partner's firm, but you are not responsible for the debt until your partner's liability, this is a contingent liability. Contingent liabilities do not count toward your net worth until they become actual liabilities.

Unpaid Taxes: Enter the total amount of all taxes that are currently due, but are unpaid on page 1, and complete section 3 on page 1. Contingent tax liabilities or anticipated taxes are taxes you should not be included. Do not include the name of the individual obligated, name of co-owner, the type of unpaid tax, to whom the tax is payable, the date, amount, and to what property, if any, the tax has attached. If you owe state "sales" tax, you must include documentation, such as tax bills, to support the amounts.

Liabilities of Assets:

Transfer of Assets: If you checked the box indicating you on page 1 in the category provide details on all asset transfers within 2 years of the date of this personal net worth statement to a spouse, domestic partner, relative or entity in which you have an ownership or beneficial interest including a trust. Include a description of the asset, name of individual on the deed, title, date of other statement, including ownership rights, the names of individuals receiving the assets and their relation to the transferor, the date of the transfer, and the value or consideration received. Submit documentation requested on the form related to the transfer.

Attache:

Be sure to sign and date the statement. The Personal Net Worth Statement must be certified.

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Need assistance?

ATTACHMENT 2

Organizational Chart

ATTACHMENT 2

Organizational Chart



ATTACHMENT 3

Bidders List Collection Form

Bidder's Questionnaire

Sponsor's Name:	
Airport Name:	
City, State:	
AIP Number:	
Federal Fiscal Year:	

In accordance with Section 26.11 Record Keeping Requirements -- Bidders List: 26.11(C), this form shall be completed by each firm and all subcontractors quoting on the project as indicated above.

Name of Bidder	Address	DBE Status (Check Box as applicable)	Age of Firm	Type(s) of Work	Annual Gross Receipts (Check Box as applicable)
		<input type="checkbox"/> DBE <input type="checkbox"/> Non DBE			<input type="checkbox"/> Less than \$500,000 <input type="checkbox"/> \$500,000-\$1 million <input type="checkbox"/> \$1 million-\$2 million <input type="checkbox"/> \$2 million-\$5 million <input type="checkbox"/> \$5 million and above
		<input type="checkbox"/> DBE <input type="checkbox"/> Non DBE			<input type="checkbox"/> Less than \$500,000 <input type="checkbox"/> \$500,000-\$1 million <input type="checkbox"/> \$1 million-\$2 million <input type="checkbox"/> \$2 million-\$5 million <input type="checkbox"/> \$5 million and above
		<input type="checkbox"/> DBE <input type="checkbox"/> Non DBE			<input type="checkbox"/> Less than \$500,000 <input type="checkbox"/> \$500,000-\$1 million <input type="checkbox"/> \$1 million-\$2 million <input type="checkbox"/> \$2 million-\$5 million <input type="checkbox"/> \$5 million and above
		<input type="checkbox"/> DBE <input type="checkbox"/> Non DBE			<input type="checkbox"/> Less than \$500,000 <input type="checkbox"/> \$500,000-\$1 million <input type="checkbox"/> \$1 million-\$2 million <input type="checkbox"/> \$2 million-\$5 million <input type="checkbox"/> \$5 million and above
		<input type="checkbox"/> DBE <input type="checkbox"/> Non DBE			<input type="checkbox"/> Less than \$500,000 <input type="checkbox"/> \$500,000-\$1 million <input type="checkbox"/> \$1 million-\$2 million <input type="checkbox"/> \$2 million-\$5 million <input type="checkbox"/> \$5 million and above
		<input type="checkbox"/> DBE <input type="checkbox"/> Non DBE			<input type="checkbox"/> Less than \$500,000 <input type="checkbox"/> \$500,000-\$1 million <input type="checkbox"/> \$1 million-\$2 million <input type="checkbox"/> \$2 million-\$5 million <input type="checkbox"/> \$5 million and above
		<input type="checkbox"/> DBE <input type="checkbox"/> Non DBE			<input type="checkbox"/> Less than \$500,000 <input type="checkbox"/> \$500,000-\$1 million <input type="checkbox"/> \$1 million-\$2 million <input type="checkbox"/> \$2 million-\$5 million <input type="checkbox"/> \$5 million and above

(Duplicate form as necessary.)

ATTACHMENT 4

La-DOTD DBE Directory

ALL DBE Certified Contractors for the Letting of 5/11/2016 LA DOTD Headquarters

This list is to be used for the following proposals

H.001689.6, H.007259.6, H.009532.6, H.009547.6, H.009559.6, H.009576.6, H.010024.6, H.010275.6, H.010300.6, H.010344.6, H.010379.6, H.010391.6, H.010398.6-R1, H.010680.6, H.010901.6, H.010915.6, H.011341.6, H.011575.6, H.012185.6, H.012358.6, H.012361.6

The following is a list of those firms currently certified by the Louisiana Department of Transportation and Development as Disadvantaged and/or Women Business Enterprises. Only these firms are certified eligible to participate for work or services to be counted toward contract goals for the above stated projects.

It is the Prime Contractor's responsibility to insure only properly licensed contractors perform work in excess of \$50,000. While it is not necessary to be licensed to bid Federal Aid Projects, the license must be obtained prior to issuance of a Notice To Proceed. Questions regarding licensing should be directed to the State Licensing Board For Contractors, (225) 765-2301.

This list is not an endorsement or guarantee of capability, dependability, or availability of any firm listed. Credit for DBE/WBE participation will only be given for use of certified firms who perform a commercially useful function in accordance with 49CFR26.

Should you have any questions concerning the information contained in this list, please contact the Compliance Programs Section, (225) 379-1382 or Email: [Remy.Graves](mailto:Remy.Graves@dotd.la.gov).

Select by Agency	
<input checked="" type="radio"/> All	Go
<input type="radio"/> DOTD	

Select list by work code

A B C D E F G H I J K L M N O P Q R S T U V W Export
X Y Z to
[Excel](#)

Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
1ST RESOURCE SOLUTIONS, LLC 1811 N DUMONT DRIVE MARION, IN 46952 SANDERS, DARRYL C73-Broker Fees for Construction Materials	MINORITY BUSINESS ENTERPRISE BLACK 765-618-8800 888-499-1527 jterry@1stresourcesolutions.com	7/31/2013
1ST TEAM INSURANCE AGENCY LLC 3745 CHOCTAW DRIVE, STE. A BATON ROUGE, LA 70805 WILLIAMS, HAROLD III C23-Insurance Management	MINORITY BUSINESS ENTERPRISE BLACK 225-354-2848 225-372-8105 hwilliams@1stteaminsurance.com	12/31/2012
2 C's Freight Broker, LLC 522 FINNIE FLAT RD. E-618 CAMP VERDE, AR 86322 MASON-YOUNG, LAURA C77-Broker Fees for Trucking, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 602-509-8924 623-546-8876 lauramason@2csfreight.com	9/1/2013
216 RESOURCES, INC. 10700 RICHMOND AVE. SUITE 154 HOUSTON, TX 77042 PORTER, BOBBIE C73-Broker Fees for Construction Materials, C74-Construction Management, TRK-Trucking, 201-Clearing and Grubbing	MINORITY ENTERPRISE BLACK 713-975-8800 888-442-8054 216resources@gmail.com	WOMEN BUSINESS 10/31/2012
2R Construction, LLC 305 E. UNION ST. MINDEN, LA 71055 DILLARD, ROMANO TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and 2rtruckingllc@bellsouth.net Embankment, 706-Concrete Walks, Drives And Incidental Paving, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 318-382-9028 318-382-9029	5/1/2009 48687
3 STEP COLLECTIONS, LLC 7500 CANAL STREET NEW ORLEANS, LA 70124 ANNE ZOLLER KEIFER C58-Telecommunications Call Center, C89-Collection Agency	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-329-7882 804-368-7573 azk7500@aol.com	2/17/2010
360 TRUCKING, LLC 2913 LAKEWOOD DRIVE VIOLET, LA 70092 RANADA L. SANTIAGO-ROBINSON BC-Building Construction, B65-Freight Transportation, B67-Hazardous Waste Removal, B84-Residential Building Construction, 504-592-7866 B89-Building Site Preparation, B90-Roll Off Containers for Hazardous/Non-Hazardous Debris, C62-Hazardous Waste Removal, 360bizz@gmail.com TRK-Trucking, 203-Excavation and Embankment	MINORITY ENTERPRISE BLACK 504-915-5051 504-592-7866	WOMEN BUSINESS 3/16/2016
4A ERA, LLC 802 SHORT STREET, BLDG F KENNER, LA 70062 ERIC BURKS BC-Building Construction, B45-Janitorial Services, B48-Commercial Cleaning, B96-Housing Weatherization, C17-Supportive eric.burks@4aera.com Services, 719-Landscaping	MINORITY BUSINESS ENTERPRISE BLACK 504-287-4508 866-877-8957	3/5/2015

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
A & A Enterprises, Inc. 84 23RD STREET KENNER, LA 70062 Albaral, Gail B07-Core Drilling, B08-Wall Sawing, B09-Saw Cutting, B11-Grooving, B85-Joint Cleaning and Sealing, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-468-2527 504-468-2734 galbaral@aa-companies.com	10/1/1988 24023
A CUBED CORPORATION P. O. BOX 872695 NEW ORLEANS, LA 70187 BAKER, FRED B05-Plumbing, C10-Management	MINORITY BUSINESS ENTERPRISE BLACK 504-382-9622 5042403114 fmbakerjr@earthlink.net	3/18/2014
A Thru Z Janitorial Serv. & Supply 9473 HWY 941 GONZALES, LA 70737 JOHNSON, KEVIN E SR B45-Janitorial Services, 045-Janitorial Supplies, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 225-675-3014 225-675-6056 kevin@athruzjanitorial.com	12/1/2012
A&E ENTERPRISE 78 SAWGRASS DRIVE	MINORITY ENTERPRISE	WOMEN BUSINESS 4/1/2015

LAPLACE, LA 70068 D16-Grant Research, Writing and Administration	BLACK 504-355-1512 andrea@aaandeeenterprise.com	
A-1 AMERICAN FENCE, INC. 701 EAST LUTCHER DR. ORANGE, TX 77632 HINDS, ANGELINA A. C74-Construction Management, G90-No Item, 010-Supply of Fence and Guardrail, 704-Guardrails, 705-Fences	WHITE WOMEN BUSINESS ENTERPRISE OTHER 409-883-8986 409-883-7832 info@a1americanfenceco.com	8/15/2002
A-T SPECIALTIES, LLC P.O. BOX 4157 NEW ORLEANS, LA 70178-4157 ASBERRY, H. TONY 081-Supply of Instruments and Related Products	MINORITY BUSINESS ENTERPRISE BLACK 504-828-1424 504-831-4664 tony.asberry@atspecialties.com	6/12/2002
A. ONTIVEROS & ASSOCIATES 8403 Colesville Road, Suite 1100 Silver Spring, MD 20910 Amber R. Ontiveros C14-Transportation Planning	MINORITY WOMEN BUSINESS ENTERPRISE HISPANIC 240-462-5407 amber@aouassociates.org	10/6/2015
A.G. GASTON CONSTRUCTION COMPANY, INC. 2 20TH STREET, NORTH SUITE 150 BIRMINGHAM, AL 35203 HOWLETT, WALTER BC-Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 205-328-0376 2058761138 whowlett@aggaston.com	8/3/2015
A.L. RICHARD, LLC 11441 ALMONASTER STREET NEW ORLEANS, LA 70129 ALVIN L. RICHARD, III B67-Hazardous Waste Removal, B81-Solid Waste Disposal, C61-Real Estate Sales, C62-Hazardous Waste Removal, C80-alviniiii@richardsdisposal.com TEMPORARY HELP SERVICES	MINORITY BUSINESS ENTERPRISE BLACK 504-512-2952	8/21/2009
AA CONTRACTING SERVICES, LLC 1211 GOV. NICHOLLS STREET NEW ORLEANS, LA 70116 AARON ANDERSON, III BC-Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 504-628-0569 504-525-2899 acontractllc@aol.com	2/22/2012 37998
Abaci Research & Consulting, LLC 135 CRENSHAW LANE BASTROP, TX 78602 STEWART, KIM C15-Research Surveys, C17-Supportive Services	WHITE WOMEN BUSINESS ENTERPRISE OTHER 512-663-0493 855-692-3529 kim@abacirc.com	1/1/2013
ABATEMENT CONSTRUCTION & SVC CONTRACTOR 5117 DESIRE DRIVE NEW ORLEANS, LA 70126 CHARLES R. WILLIAMS BC-Building Construction, B10-Asbestos Abatement, B82-Mold Remediation, B94-Concrete Block Installation, C62-Hazardous Waste Removal, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 733-Concrete Roadway Barriers, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 504-283-3801 504-283-3802 acscinc@gmail.com	10/21/2011
ABBIGAIL A. BROWN CONSULTING, LLC 5956 COLLEGE DRIVE BATON ROUGE, LA 70806 BROWN, ABBIGAIL ANN C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-324-2002 abbigail@aabconsultingllc.com	12/31/2010
ABM ENTERPRISES, INC. 3246 BEHRMAN PL. NEW ORLEANS, LA 70114 MINNARD, BLAIR P. BC-Building Construction, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-782-6046 8665943730 abm_email@abmenterprise.com	10/8/2009
ABP LLC dba Express Employ. Profess 100 BEAUVAIS AVENUESUITE B-3 LAFAYETTE, LA 70507 Prejean, Arica C80-TEMPORARY HELP SERVICES	WHITE WOMEN BUSINESS ENTERPRISE OTHER 337-896-6066 337-896-6773 arica.prejean@expresspros.com	9/1/2010
ABSOLUTE CONCRETE SERVICES, LLC 17432 CHEF MENTEUR HIGHWAY NEW ORLEANS, LA 70129 BACKES, LINDA 051-Supply of Ready Mix Concrete, 062-Ready Mix Concrete Manufacturer	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-254-0025 5042548964 absoluteconcreteservices@gmail.com	2/6/2014
Absolute Contractors 627 SCHOOL STREET HOUMA, LA 70360 CRAIG STEWART	MINORITY BUSINESS ENTERPRISE BLACK 985-232-8955	5/1/2013 54606

B89-Building Site Preparation, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-985-223-6288
Excavation and Embankment, 727-Mobilization
craigh.stewart@aol.com

AC SWEEPERS AND MAINTENANCE, INC.
3620 KENNESAW NORTH INDUSTRIAL PKWY.
KENNESAW, GA 30144
CRENSHAW, LATAHSA
B86-Pressure Washing, B98-Street Sweeping

MINORITY ENTERPRISE
BLACK
678-807-9337
WOMEN
BUSINESS 8/3/2015
serviceteam@acsweepers.com

Acacia Industries, LLC
11507 OLD MANSFIELD ROAD
KEITHVILLE, LA 71047
CARLA MAYNARD

WHITE WOMEN BUSINESS ENTERPRISE
OTHER
318-470-1917
318-925-6709
9/1/2010
54258

015-Supply of Signs and Pavement Markings, 202-Removal or Relocating Structures and Obstructions, 302-Base Course - Class II, acacia.ind@gmail.com
305-Subgrade Layer, 307-Permeable Bases, 502-Superpave Asphaltic Concrete Mixtures, 508-Stone Matrix Asphalt, 602-Portland Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 704-Guardrails, 706-Concrete Walks, Drives And Incidentals Paving, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 719-Landscaping, 727-Mobilization, 729-Traffic Signs and Devices, 730-Electrical Systems, 732-Plastic Pavement Markings, 804-Driven Piles, 813-Concrete Approach Slabs

Acadiana Companies, LLC
PO BOX 236
ESTHERWOOD, LA 70534
Klump, Keith L.

MINORITY BUSINESS ENTERPRISE
NATIVE AMERICAN
337-783-8803
337-783-8803
10/1/2012
51015

B69-Construction Machinery & Equipment Rental & Leasing, C21-Construction Inspections, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 305-Subgrade Layer, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 711-RipRap, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 726-Bedding Materials, 727-Mobilization, 805-Structural Concrete
keith.klump@acadianacompanies.com

Accusess Environmental, Inc.
PO BOX 886
BATON ROUGE, LA 70821
BAUM, DIANE T.

MINORITY ENTERPRISE
ASIAN OR PACIFIC ISLANDER
225-268-1477
866-848-3721
WOMEN
BUSINESS 1/1/2012
diane@greenroads360.com

C20-Environmental Impact Assessments, C63-Environmental Remediation, C95-Stormwater Plans/Inspections, 204-Temporary Erosion Control, 720-Erosion Control Systems

ACE SERVICES & TRANSPORTATION, LLC
5605 HIGHWAY 171
ANACOCO, LA 71403
BRENT COSIO
TRK-Trucking

MINORITY BUSINESS ENTERPRISE
HISPANIC
337-238-3190
337-392-8932
8/31/2003
acoservic@krieket.net

ACE SERVICES & TRANSPORTATION, LLC
5605 HIGHWAY 171
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COSIO, BRENT
TRK-Trucking

MINORITY BUSINESS ENTERPRISE
HISPANIC
337-238-4190
337-392-8932
8/31/2003

ACI Group
1001 Mopac Circle
Austin, TX 78746
Janna Paulson
C63-Environmental Remediation

OTHER
512-347-9000
512-306-0974
1/4/2016
jpaulson@aci-group.net

Actuarial Insurance Data Analyst Consulting
44 Bliss Street
Ludlow, MA 01056
Moise Lubin
C23-Insurance Management

MINORITY BUSINESS ENTERPRISE
BLACK
800-604-0841
347-342-3853
12/16/2015
moiselubin@aidac.com

ADVANCED ENGINEERING DESIGN, INC.
6525 BELCREST ROAD SUITE 426
HAYTTSVILLE, MD 20782
BROWN, TERRENCE
C16-Computer Analysis, C18-System Design, C21-Construction Inspections, C44-Information Technology

MINORITY BUSINESS ENTERPRISE
BLACK
301-683-2112
240-465-0653
8/31/2009
info@aeworld.com

ADVANCED ENVIRONMENTAL CONSULT, INC.
5450 EXECUTIVE PLACESUITE 2A
JACKSON, MS 39206
DEJONNETTE G. KING
C20-Environmental Impact Assessments, C63-Environmental Remediation

MINORITY ENTERPRISE
BLACK
601-362-1788
601-362-3967
WOMEN
BUSINESS 5/31/2010
45895
dgking@advancedenviroconsultants.com

ADVANCED MECHANICAL, INC.
4914 MAJOR DRIVE
NEW ORLEANS, LA 70128
LEBEAU, MARK S.
B05-Plumbing

MINORITY BUSINESS ENTERPRISE
BLACK
504-239-3624
504-244-8700
6/9/2014
amicontracting@yahoo.com

ADVANTAGE MANHOLE & CONCRETE SERVICES, *
P.O BOX 841477
HOUSTON, TX 77284
WILLIAMS, PATRICIA F.
742-Sanitary Sewer Systems

WHITE WOMEN BUSINESS ENTERPRISE
OTHER
832-428-2902
7138490225
3/30/2010
advantagemanhole@att.net

Advoqt 245 First Street Suite 1800 Cambridge, MA 02142 Reinier Moquete C16-Computer Analysis, C18-System Design, C44-Information Technology	MINORITY BUSINESS ENTERPRISE HISPANIC 617-835-4525 rm@advoqt.com	3/8/2016
Aerial Data Service, Inc. 8301 E 51ST, STE 100 TULSA, OK 74145 CARTER, REGINA C69-Aerial Mapping Topographic	WHITE WOMEN BUSINESS ENTERPRISE OTHER 918-622-4144 918-622-4119 jrcarter@aerialdata.com	1/1/2013
AFFORDABLE TRUCKING CONTRACTORS, LLC D/* 6060 CARTIER AVENUE NEW ORLEANS, LA 70122 KELLY, RUSSELL TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-458-4604 5043422268 rebuildno06@yahoo.com	12/4/2007
AGE Avicon General Enterprises, LLC PO BOX 83556 BATON ROUGE, LA 70884 LEE, CURTIS G. B77-FLOORING, B80-Wall Covering and Painting, B84-Residential Building Construction, B86-Pressure Washing, C74- ageclee@gmail.com Construction Management, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 225-220-5280	11/1/2012 53054
Air Hub, LLC 1124 YORKTOWN COURT MOUNT PLEASANT, SC 29465 SCIARRO, TERRI C20-Environmental Impact Assessments, C95-Stormwater Plans/Inspections	WHITE WOMEN BUSINESS ENTERPRISE OTHER 843-343-3618 888-203-2156 tts@airhubllc.com	8/1/2014
AIR PROJECTS, INC. 908 KING STREET SUITE 400E ALEXANDRIA, VA 22314 FERRAGUTO, ANN F. C10-Management, C19-Accounting	WHITE WOMEN BUSINESS ENTERPRISE OTHER 703-683-5507 7036835508 brendab@airports.net	9/24/2003
AIRCO SERVICES, LLC 1600 WELLS ISLAND ROAD SHREVEPORT, LA 71107 COLLINS, JOHNNY TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 318-458-9559 318-222-2498 johnnycollins113@gmail.com	5/31/2010
AIRPORT BUSINESS ENTERPRISE, LLC 3735 PIN OAK AVENUE NEW ORLEANS, LA 70131 HUNTER, SEAN C10-Management, C11-Planning, C14-Transportation Planning, C15-Research Surveys, C17-Supportive Services, C20-huntersoan13@yahoo.com Environmental Impact Assessments, C30-Airport Planning and Design, C36-Marketing, C37-Contract Compliance, C45-Business Process Analysis, C47-Public Relations, C56-Real Estate Evaluation and Consulting, C57-DBE Plans & Goal Preparation, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-628-0270	10/30/2009
Airport Contractors Services 8264 Shay Lynn Court Orlando, FL 32810 Sherrie Wasley C10-Management, C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 407-722-1735 acsplanetservices@yahoo.com	7/13/2015
AIRWARE TRANSPORTATION & LOGISTICS, LLC P.O. BOX 2781 NEW ORLEANS, LA 70176 WILLIAMS, TERRY C10-Management, C11-Planning, C14-Transportation Planning	MINORITY BUSINESS ENTERPRISE BLACK 504-486-7700 8007311714 tlwcpa@aol.com	7/30/2007
AJA Management & Tech. Ser., Inc. 912 NORTH WEST STREET JACKSON, MS 39202 JENKINS, ANDREW B35-Right-of-Way Acquisitions, C17-Supportive Services, C21-Construction Inspections	MINORITY BUSINESS ENTERPRISE BLACK 601-352-6800 601-352-6807 amjenkins@ajaservices.com	3/1/2012
AL'S PEST CONTROL SERVICE, INC. 3246 BEHRMAN PLACE NEW ORLEANS, LA 70114 CELESTINE, ANDRE B83-Pest and Termite Exterminating	MINORITY BUSINESS ENTERPRISE BLACK 504-368-5927 5043685928 andre@alspestcontrol.com	10/26/2011
ALARM DETECTION AND SUPPRESSION D/B/A A* 30 VETERANS BLVD. KENNER, LA 70062 FERNANDEZ, DELFIN B99-Fire Protections Systems, C26-Security Systems, C32-Installation of Audio and Video Equipment, C55-Security Surveillance, del@adssystemsllc.com 089-Supply of Fire Protection Equipment	MINORITY BUSINESS ENTERPRISE HISPANIC 504-471-0917 5044710924	1/28/2015
ALEXIS PAINTING COMPANY 7320 SHUBRICK STREET NEW ORLEANS, LA 70127	MINORITY BUSINESS ENTERPRISE BLACK 504-717-1982	5/24/2011

ALEXIS, LINCOLN 811-Painting and Protective Coatings	5047317017 lincolnalexis46@yahoo.com		
ALL STATE PROTECTIVE SERVICE PO BOX 1882 BATON ROUGE, LA 70821 WILLIAMS, MIRT III C26-Security Systems, C41-Network Security Services	MINORITY BUSINESS ENTERPRISE BLACK 225-346-0974 mwilliams@aspsla.com	10/31/2009	
ALL THE WAY CLEAN CAR WASH 6374 DIANNE ST. SHREVEPORT, LA 71119 ALLEN, DENASSO V. B79-Automotive Detailing Services	MINORITY BUSINESS ENTERPRISE BLACK 318-402-8608 allthewaycleancarwash4@gmail.com	10/31/2011	
ALLEN ACCOUNTING & CONSULTING, LLC 4480 GEN DEGAULLE DRIVE, SUITE 207 NEW ORLEANS, LA 70114 ALLEN, ARTHUR C19-Accounting	MINORITY BUSINESS ENTERPRISE BLACK 504-231-0247 5043246711 allenacctllc@yahoo.com	6/23/2011	
ALLEN HART, LLC 7920 ZIMPEL STREET NEW ORLEANS, LA 70118 ALLEN-HART, MICHELLE C31-Legal Services	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-450-6241 mallenhart@allenhartlaw.com	5/30/2014	
ALLIANCE MEDICAL EQUIPMENT & SUPPLY, INC 7240 CROWDER BLVD NEW ORLEANS, LA 70127 PRUDHOMME, GERALDINE 090-Medical Supplies	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-242-2738 504-240-4916 gprudhomme@gmail.com	5/20/2011	
ALLIANCE TRANSPORTATION GROUP, INC. 751 BAYOU PINES EAST SUITE M LAKE CHARLES, LA 70601 GAYLE HEATH C09-Civil Engineering, C14-Transportation Planning, C33-Traffic Counting and Data Collection	WHITE WOMEN BUSINESS ENTERPRISE OTHER 512-821-2081 512-821-2085 mmamirez@emailatg.com	8/1/2010	
ALLIED PLANNING GROUP, LLC 1100 POYDRAS STREET, SUITE 2900-112 NEW ORLEANS, LA 70163 RODRIGUEZ, YOLANDA C11-Planning	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-393-1230 5043981995 alliedplanninggroup@cox.net	7/14/2014	
Allworld Project Management 266 South Front Street Suite 219 Memphis, TN 38103 Michael Hooks C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 901-881-2985 ronnie@allworldmail.com	3/8/2016	
ALPHA AND OMEGA, LLC 11001 CURRAN BLVD. NEW ORLEANS, LA 70127 SLAN, MACK B45-Janitorial Services, B48-Commercial Cleaning	MINORITY BUSINESS ENTERPRISE BLACK 504-430-7977 5042468208 macksan@bellsouth.net	5/28/2010	
Alpha Service And Products, Inc. 6925 HWY 175 FRIERSON, LA 71027 JANET LILLEY 202-Removal or Relocating Structures and Obstructions, 704-Guardrails, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 720-Erosion Control Systems, 727-Mobilization, 729-Traffic Signs and Devices, 735-Mailboxes and Mailbox Support, 740-Construction Layout	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-872-5611 318-872-5616 mwall@alpha-la.com	7/1/2000 34068	
ALTERNATIVE INSURANCE SOLUTIONS OF LOUI* 59250 AMBER STREET SLIDELL, LA 70461 WILLIAMS, DELORIS C23-Insurance Management, C53-Performance and Payment Bonds and Insurance	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-913-0066 9856610264 delo1amber@yahoo.com	3/1/2009	
ALTERNATIVE SOURCE, INC. 2601 N. HULLEN STREET, SUITE 101 METAIRIE, LA 70002 HOLLIDAY, FRED BC-Building Construction, B01-Roofing, B03-Masonry, B52-Commercial Painting, B77-FLOORING, B87-Drywall Contractor, fholliday@alternativesourceinc.com C09-Civil Engineering, C74-Construction Management, 805-Structural Concrete, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 504-355-3540 5042980524	9/13/2011	
Alutiq General Contractors 3909 Arctic Blvd., Suite 400 Anchorage, AK 99503	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 907-222-9500	4/16/2015	

BC-Building Construction, B01-Roofing, B52-Commercial Painting, B80-Wall Covering and Painting, B87-Drywall Contractor, B89-Building Site Preparation, B95-Wood Framing	907-222-9501 dhobbs@afognak.com		
ALWAYS FANTASTIC JOB MECHANICAL, LLC 264 HARBOR CIRCLE, UNIT H NEW ORLEANS, LA 70126 THOMAS, KEITH A B06-HVAC	MINORITY BUSINESS ENTERPRISE BLACK 504-287-5677 504-943-6755 afjmechanical@yahoo.com	1/31/2013	06387
AMERICA SIGN & LIGHTING, LLC 935 GRAVIER STREETSUITE 1028 NEW ORLEANS, LA 70112 CORTNEY GRAY 055-Electrical Supplies	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-239-3374 504-324-0603 cortney@signandlighting.com	2/5/2016	61704
American Eagle Electric, LLC 5665 Jackson Street MONROE, LA 71202 Brown, Eddie 727-Mobilization, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 318-267-5515 318-329-2151 americanagleelect@att.net	12/22/2014	43489
AMERICAN INFRASTRUCTURE DEVELOPMENT, IN* 13000 N. DALE MABRY HWY. TAMPA, FL 33618 MOHAMMADI, SABINA C. C09-Civil Engineering	MINORITY WOMEN BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 813-374-2200 8133748905 sabina@aidinc.us	3/6/2012	
American Native Veterans of Louisiana 808 N Hwy 190 Covington, LA 70433 Michael P Wisner, II C74-Construction Management	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 985-373-6752 985-892-6460 mwisner@anvlna.com	8/25/2015	
American Testing Lab, LLC 1317 CANYON COURT BOSSIER CITY, LA 71111 THOMAS, CHRISTINE D. B63-Construction Material Testing, C09-Civil Engineering, C21-Construction Inspections	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-752-6605 318-752-6617 cthomas1966@aol.com	7/1/2006	
American Venture Construction 388 Middlewood Road Middletown, NJ 07748 Alan Francisco BC-Building Construction, B03-Masonry, B77-FLOORING, B80-Wall Covering and Painting, B87-Drywall Contractor, B89-algilfran@aol.com Building Site Preparation, B95-Wood Framing, 201-Clearing and Grubbing	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 732-895-5656	3/18/2015	
Amerisafe Services Inc 7455 SOUTH DEWEY RD AMHERST, OH 44001 TARI REPH C46-Training Development, C84-Drug Testing, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 440-988-8005 440-985-2174 treph@amerisafesvcs.com	1/1/2013	
AMETHYST & ASSOCIATES, LLC D/B/A REACH* P.O. BOX 7792 METAIRIE, LA 70010 PIERCE-JACKSON, DONNA M. C66-Employee Background Checks, C84-Drug Testing	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-832-4989 5048317712 djacks504@gmail.com	10/22/2012	
Amigo Services 5916 Wisdom Creek Dallas, TX 75249 Sylvia Villanueva B05-Plumbing, C74-Construction Management	MINORITY WOMEN BUSINESS ENTERPRISE HISPANIC 972-780-4710 972-780-4710 amigoservices@sbcglobal.net	3/10/2016	
Amy's Contractor Services LLC PO BOX 1285 DENHAM SPRINGS, LA 70727-1285 MARTIN, ANNETTE TRK-Trucking, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 727-Mobilization, 729-Traffic Signs and annette@amysllc.com Devices, 735-Mailboxes and Mailbox Support	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-667-0054 225-667-0416	9/1/2001	38372
ANASTASIA BRENAN COMMUNICATIONS, LLC D/* 857 COLDWATER CREEK CIRCLE NICEVILLE, FL 32578 WALLACE, ANASTASIA B C47-Public Relations	WHITE WOMEN BUSINESS ENTERPRISE OTHER 850-228-2667 sbrenan@earthlink.net	7/30/2009	
ANDREA MCNEIL, LLC 2316 REV JOHN RAPHAEL JR WAY NEW ORLEANS, LA 70113 ANDREA MCNEIL C10-Management, C36-Marketing, C45-Business Process Analysis, C46-Training Development, C47-Public Relations, C48-Community Involvement, C49-Broker Fees for Sound Insulated Windows	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-621-2444 mcneil.andrea@gmail.com	11/17/2015	

ANDREWS CONSTRUCTION MANAGEMENT 550 HUNTERS RUN BOSSIER CITY, LA 71111 ANDREWS BOBBY C10-Management, C21-Construction Inspections	MINORITY BUSINESS ENTERPRISE BLACK 318-746-3528 318-746-3528	11/30/2006
ANGELIC HANDS CLEANING SERVICE, LLC 315 WESTMINSTER DRIVE SLIDELL, LA 70460 ALLEN P. MOSES B45-Janitorial Services	MINORITY BUSINESS ENTERPRISE BLACK 985-774-1864 angelic13@gmail.com	5/15/2015
Angelique Realty University AvenueULM Stubbs Hall, Suite 156 Monroe, LA 71209 Tabitha Hollins C56-Real Estate Evaluation and Consulting, C61-Real Estate Sales	MINORITY BUSINESS ENTERPRISE WOMEN BLACK 318-512-0837 419-791-5327 tabitha@angeliquerealty.com	BUSINESS 9/29/2015
ANIL VERMA ASSOCIATES, INC. 444 SOUTH FLOWER STREET, SUITE 1688 LOS ANGELES, CA 90071 VERMA, ANIL C10-Management, C11-Planning	MINORITY BUSINESS ENTERPRISE WOMEN SUBCONTINENTAL ASIAN 213-624-6908 2136241188 anilverma@earthlink.net	BUSINESS 10/4/2007
APC Construction, LLC 400 Lafayette StreetSTE. 100 NEW ORLEANS, LA 70130 Porta, Keith BC-Building Construction, B09-Saw Cutting, B32-Maintenance Mowing, B41-PVC Sewer and Drain Pipe, B42-Polyethylene Pipe <15 inches in Diameter, B46-Full Depth Patching of Jointed Concrete Pavement, B80-Wall Covering and Painting, B84-Residential Building Construction, B85-Joint Cleaning and Sealing, B87-Drywall Contractor, B94-Concrete Block Installation, B95-Wood Framing, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 305-Subgrade Layer, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 711-RipRap, 714-Slab Sodding, 719-Landscaping, 727-Mobilization, 730-Electrical Systems, 739-Hydro-Seeding, 741-Water Distribution Systems, 802-Structural Excavation and Backfill, 803-Sheet Piles, 806-Reinforcement	MINORITY BUSINESS ENTERPRISE HISPANIC 504-275-9588 504-324-0777 keith.porta@apcconstruction.com	5/1/2010 51053
APPLE DESIGNS, INC. 52 RILEY ROADSUITE 520 CELEBRATION, FL 34747 SUSAN ERHART C10-Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 321-443-1428 301-434-4500 susan.erhart@appledesigns.net	7/15/2014
APS Engineering And Testing, LLC 8000 Innovation Park Drive8000 Innovation Park Drive BATON ROUGE, LA 70820 Sergio Aviles B63-Construction Material Testing, C01-Geotechnical Engineering, C06-Land Surveying, C09-Civil Engineering, C20-Environmental Impact Assessments, 727-Mobilization	MINORITY BUSINESS ENTERPRISE HISPANIC 225-456-5714 225-456-5734 sergio@aps-testing.com	10/1/2011 04849
Arcadia Rebar, Inc. 174 PERES ROAD CARRIERE, MS 39426 JUSTICE, SUE 727-Mobilization, 806-Reinforcement	WHITE WOMEN BUSINESS ENTERPRISE OTHER 601-798-2356 allenhomier@bellsouth.net	5/1/2002 20173
ARCHI-DINAMICA ARCHITECTS, LLC 217 SOUTH JEFFERSON DAVIS PKWY NEW ORLEANS, LA 70119-6229 ROLAND ARRIAGA/JEANNETTE ARRIAGA C04-Architectural Engineering, C74-Construction Management	MINORITY BUSINESS ENTERPRISE HISPANIC 504-486-8617 504-486-8617 archid@cox.net	11/8/2012 LL0366
Ark Engineer And Consultants, Inc. 9668 WESTHEIMER ROADSTE. 200-#153 Houston, TX 77063 Harvey, James B99-Fire Protections Systems, CSL-Construction Layout Design, C02-Mechanical Engineering	MINORITY BUSINESS ENTERPRISE BLACK 832-236-7165 832-218-9181 jharvey@arkengineer.com	10/1/2012
ARMAND RESOURCE GROUP, INC. 300 FRANK W. BURR BLVD, 2ND FLOOR E TEANECK, NJ 07666 JENIFER, GREGORY A. C45-Business Process Analysis, C57-DBE Plans & Goal Preparation	MINORITY BUSINESS ENTERPRISE BLACK 201-357-8725 2013578727 armandresourcegroup@msn.com	1/29/2010
ARMSTRONG N CONSTRUCTION, LLC 1840 INDUSTRIAL BLVD HARVEY, LA 70058 THOMAS TRUC NGUYEN BC-Building Construction, B84-Residential Building Construction	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 504-621-4255 504-265-0423 tnguyen56@hotmail.com	7/19/2012 41528
Arrow Fence Co., LLC 3722 VICTORIA DRIVE BATON ROUGE, LA 70812 SCOTT, WILBERT E. 705-Fences, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 225-356-4595 225-356-4596 wilbertscott@bellsouth.net	10/1/2010

ART JANITORIAL SERVICES, L.L.C. 1029 ESPLANADE AVENUE NEW ORLEANS, LA 70116 TORRES, ALMA B45-Janitorial Services	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-939-8676 5042188970 earlinetorres@yahoo.com	9/16/2008
ASA ELECTRICAL, LLC 3513 PALMISANO BLVD CHALMETTE, LA 70043 DONNA L GRAVES BC-Building Construction, B78-Underground Utility Lines, B99-Fire Protection Systems, C07-Electrical Engineering, C26-asaelectricllc@yahoo.com Security Systems, C32-Installation of Audio and Video Equipment, C35-Lighting and Lamp Design	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-512-7811 504-309-8200	7/30/2015
Asakura Robinson Company 1902 Washington Ave, #A Houston, TX 77007 Keiji Asakura C08-Landscape Architecture, C11-Planning	MINORITY WOMEN BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 713-337-5830 732-201-7198 hayley@asakurarobinson.com	5/28/2015
ASD CONSULTANTS INC PO BOX 180052 AUSTIN, TX 78758 CURTIS BROWN C10-Management, C11-Planning	MINORITY BUSINESS ENTERPRISE BLACK 512-836-3329 512-836-3802 curtis2aia@aol.com	12/31/2005
ASHBY HVAC, LLC 5164 HEMINGWAY DR. DARROW, LA 70725 ASHBY, DAVID B06-HVAC	MINORITY BUSINESS ENTERPRISE BLACK 225-257-4368 225-257-4369 katieashby@cox.net	5/31/2010 47152
ASSOCIATED COST ENGINEERS OF DELAWARE, I 801 N. PINE HILLS ROAD ORLANDO, FL 32808 WADE, JAJA BC-Building Construction, B01-Roofing, B49-Stay in Place Metal Forms, B86-Pressure Washing, CSI-Construction Layout Design, C02-Mechanical Engineering, C21-Construction Inspections, C43-Computer Assisted Drafting, C74-Construction Management, 202-Removal or Relocating Structures and Obstructions, 704-Guardrails, 705-Fences, 709-Steel Cattle Guars, 713- Temporary Signs, Barricades, Barriers and Pavement Markings, 729-Traffic Signs and Devices, 733-Concrete Roadway Barriers, 740-Construction Layout, 802-Structural Excavation and Backfill, 803-Sheet Piles, 805-Structural Concrete, 806-Reinforcement, 807-Structural Metals, 808-Steel Grid Flooring, 810-Bridge Railing and Barriers, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 407-704-7803 407-704-7937 jwade@aceconstructionmanagement.com	10/15/2009
Associated Lumber Enterprises 1117 B Sampson Westlake, LA 70669 Linda Flory 014-Supply of Timber and Timber Preservatives	WHITE WOMEN BUSINESS ENTERPRISE OTHER 832-545-2591 979-532-5993 linda@associatedlumberenterprises.com	9/16/2015
ASSORTED PRODUCTS P. O. BOX 26503 NEW ORLEANS, LA 70186 BONNAFFONS, TINA B44-Adhesives/Sealants/Lubricants, B45-Janitorial Services	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-242-0749 504-245-0144 assortedproducts@bellsouth.net	5/1/2002
Astro Engineering & Manufacturing 11059 LAMONT AVENUE NE HANOVER, MN 55341 ROSS, SUZANNE B93-Metal Fabrication, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 763-777-8087 763-777-8088 sue@astroeng.com	11/1/2014
ASTYRA CORPORATION 411 E FRANKLIN STREET STE 105 RICHMOND, VA 23219 AMPY, KEN C80-TEMPORARY HELP SERVICES	MINORITY BUSINESS ENTERPRISE BLACK 804-433-1100 804-433-1101 info@astyra.com	10/31/2014
Athena Construction Group 10831 DUMFRIES SHOPPING PLAZA DUMFRIES, VA 22026 Peebles, Amber BC-Building Construction, B01-Roofing, B87-Drywall Contractor, B91-Plastering and Stucco, B95-Wood Framing, 705-Fences, amber@athenaconstructiongroup.com 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 703-221-7131 703-221-7929	10/1/2014
Atwood Fence Company Inc. PO BOX 565 KOSCIUSKO, MS 39090-0565 KAY ATWOOD-VANSKIVER 202-Removal or Relocating Structures and Obstructions, 704-Guardrails, 705-Fences, 727-Mobilization, 729-Traffic Signs and Devices, 735-Mailboxes and Mailbox Support	WHITE WOMEN BUSINESS ENTERPRISE OTHER 662-289-6338 662-289-7463 atwoodfence@aol.com	11/1/1980 38764
AUGUILLARD CONSTRUCTION COMPANY 5901 NORTH CLAIBORNE AVENUE NEW ORLEANS, LA 70117 SLAUGHTER-AUGUILLARD, DENISE TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-945-2233	7/23/2004

Embankment, 302-Base Course - Class II, 402-Traffic Maintenance Aggregates, 501-Asphaltic Concrete Mixtures, 502-Superpave 5049458922
 Asphaltic Concrete Mixtures, 503-Asphaltic Concrete Equipment and Processes, 504-Asphalt Tack Coat, 505-Asphalt Prime Coat, d_auguillard@auguillardconstruction.com
 507-Asphaltic Surface Treatment, 509-Cold Planing Asphalt Pavement, 706-Concrete Walks, Drives And Incidental Paving, 724-Pavement Patching, Widening, and Joint Repair, 725-Temporary Detour Roads and Bridges, 813-Concrete Approach Slabs

AUZENNE & ASSOCIATES, L.L.C. 1515 POYDRAS STREET, SUITE 2260 NEW ORLEANS, LA 70112 AUZENNE, MARIA C31-Legal Services	MINORITY ENTERPRISE HISPANIC 504-566-7999 5045690087 maria@auzennelaw.com	WOMEN	BUSINESS 10/28/2014
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AVCON, INC. 5555 E. MICHIGAN ST. SUITE 200 ORLANDO, FL 32822 SINGH, SANDEEP C05-Structural Engineering, C09-Civil Engineering, C74-Construction Management	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 407-599-1122 407-599-1133 s_singh@avconinc.com		10/31/2013
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AVIATION ALLIANCE, INC. P. O. BOX 799 COLLEYVILLE, TX 76034 SHIRLEY A. ROBERTS C02-Mechanical Engineering, C03-Drafting, C05-Structural Engineering, C09-Civil Engineering, C10-Management, C30-Airport Planning and Design, C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 817-498-0388 817-281-1867 raven@aviationallianceinc.com		11/13/1994
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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
B & B Rentals & Sales Inc 6624 Greenwood Road SHREVEPORT, LA 71119 Brown, Phillip 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 318-631-2720 318-631-2721 calvinbeales@yahoo.com	7/1/2009 52363
B & F DISTRIBUTORS, LLC 3203 FERNWAY DRIVE HATTIESBURG, MS 39401 MINOR, DESSIE 091-Tactical Supplies	MINORITY BUSINESS ENTERPRISE BLACK 601-310-4156 601-544-4463 dessie@bfdistributorsllc.com	7/31/2011
B & R PROJECT MANAGEMENT, INC. 7192 S. PERTH STREET AURORA, CO 80016 COLEMAN, BARBARA C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 303-304-2098 7207471001 bcoleman@br-pm.com	12/27/2011
B & S Equipment Co. Inc. 3601 PATRIOT ST. HARVEY, LA 70058 Ryals, Sue TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 302-Base Course - Class II, 401-Aggregates Surface Course, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 602-Portland Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 709-Steel Cattle Guards, 710-Flowable Fill, 711-RipRap, 712-Revetments, 714-Slab Sodding, 726-Bedding Materials, 727-Mobilization, 733-Concrete Roadway Barriers, 802-Structural Excavation and Backfill, 812-Treated Timber, 813-Concrete Approach Slabs	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-340-2091 504-340-2062 handsequeit@aol.com	9/1/2002 19404
B&P Enterprises of Avoyelles Parish 250 Bluebird Lane Marksville, LA 71351 Rena Harrell B32-Maintenance Mowing, 201-Clearing and Grubbing, 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-Seeding, 719-Landscaping, 726-Bedding Materials, 738-Mulch Sodding, 739-Hydro-Seeding	MINORITY ENTERPRISE BLACK 318-201-5946 318-253-8449 bruce_harrell@bellsouth.net	WOMEN BUSINESS 12/22/2014
B&P Management & Support Services PO Box 491132 Lawrenceville, GA 30049 Oceanna Pappillion B45-Janitorial Services, B79-Automotive Detailing Services	MINORITY ENTERPRISE BLACK 678-765-6844 admin@bpmass.com	WOMEN BUSINESS 5/28/2015
B.E.F. CONSTRUCTION, L.L.C. 158 ENTERPRISE DRIVE GRETN, LA 70056 PERTUIT, BRENDA 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 302-Base Course - Class II, 601-Portland Cement Concrete Pavement, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-297-1612 5042971616 brenda@befconstruction.com	6/30/2015
B.M. Grace, Inc. 8680 BLUEBONNET BLVD. STE. A BATON ROUGE, LA 70810	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-938-0112	5/1/2010 52388

Grace, Cathy P. TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 301-Base Course - Class I, 302-Base Course - Class II, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 726-Bedding Materials, 727-Mobilization, 802-Structural Excavation and Backfill, 805-B-Structural Concrete-Precast Box Culverts and Headwalls 225-761-0620 info@bmgrace.com			
BACKSTROM MCCARLEY BERRY & CO., LLC 115 SANSOME STREET, MEZ A SAN FRANCISCO, CA 94104 MCCARLEY, VINCENT C59-Financial Consulting	MINORITY BUSINESS ENTERPRISE BLACK 415-392-5505 4153925276 vmccarley@bmcbco.com	12/11/2008	
Baez Consulting 706 Nocona Court Allen, TX 75013 719-Landscaping	MINORITY BUSINESS ENTERPRISE HISPANIC 972-359-1630 214-864-9619 gbaez@baezconsulting.com	9/29/2015	
BAKER MANAGEMENT GROUP, INC. 3101 NAPOLEON AVENUE NEW ORLEANS, LA 70125 JAMES W. BAKER C10-Management	MINORITY BUSINESS ENTERPRISE BLACK 504-495-6436 bakerpmg@msn.com	8/23/2012	
BAKER READY MIX, LLC 2800 FRENCHMEN STREET NEW ORLEANS, LA 70122 BAKER, ARNOLD 051-Supply of Ready Mix Concrete, 062-Ready Mix Concrete Manufacturer	MINORITY BUSINESS ENTERPRISE BLACK 504-947-8081 5049478085 abaker@bakerreadymix.com	11/8/2010	
BALTHAZAR ENTERPRISES D/B/A BALTHAZAR E* 201 ST. CHARLES AVE., STE. 2570 NEW ORLEANS, LA 70170 BALTHAZAR, CAROL 028-Supply of Electrical Equipment, 053-Supply of Lamps and Bulbs, 054-Supply of Light Fixtures, 055-Electrical Supplies	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-891-5504 5048915580 belectriks@balthazarinc.com	4/18/2016	
Barnes, Ferland And Associates, Inc 1230 HILLCREST ST ORLANDO, FL 32803 Barnes, Patrick A C20-Environmental Impact Assessments	WHITE WOMEN BUSINESS ENTERPRISE OTHER 407-896-8608 407-896-1822 pbarnes@bfaenvironmental.com	7/1/2011	
Barnett Concrete Work 137 Red Roan Road Hattisburg, MS 39402 Lemmanuel Barnett B03-Masonry, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters	MINORITY BUSINESS ENTERPRISE BLACK 601-573-1949 601-336-6043 barnettlee22@yahoo.com	7/27/2015	
Barrier Cable, Inc 665 LEE ROAD 212 PHENIX CITY, AL 36870 Addison, Merri C D02-Barrier Cables, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 334-448-4998 334-448-4998 merri81@bellsouth.net	4/1/2011 45692	
BARRIER CONSTRUCTION, INC PO BOX 8189 BOSSIER CITY, LA 71113-8189 BARR, DAWN 202-Removal or Relocating Structures and Obstructions, 704-Guardrails, 705-Fences, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 729-Traffic Signs and Devices, 810-Bridge Railing and Barriers	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-741-1710 318-742-6204 gdawnbarr@suddenlink.net	3/31/2004 40572	
Barrister Global Ser. Network, Inc PO BOX 1979 HAMMOND, LA 70404 Bowers, Debra D. C58-Telecommunications Call Center, C99-BROKER FEES FOR IT SERVICE/REPAIR	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-365-0802 985-310-5510 jlacy@barrister.com	7/1/2012	
BARRY TECHNOLOGIES, INC 2115 E. 79TH STREET CHICAGO, IL 60649 BARRY, BERNARD M. C30-Airport Planning and Design	MINORITY BUSINESS ENTERPRISE BLACK 773-406-8288 773-752-2975 bbarry@barrytechnologies.com	11/30/2012	
BART'S OFFICE FURNITURE REPAIRS, INC 709 CARROLLTON AVENUE METAIRIE, LA 70005 THIBODEAUX, KATHLEEN D09-Warehouse/Storage Facility	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-484-6324 5048339598 barts30@cox.net	6/30/2015	
Baseline Supply, LLC 65 TURNBERRY DRIVE MONROE TOWNSHIP, NJ 08831 Meents, Tracey 008-Supply of Paints, 009-Supply of Reinforcing Steel, 018-Supply of Miscellaneous Materials, 034-Supply of Geotextile Fabric baselineupply@gmail.com	WHITE WOMEN BUSINESS ENTERPRISE OTHER 732-835-2080 888-398-2080	3/1/2011	

and GROUT, 053-Supply of Lamps and Bulbs, 054-Supply of Light Fixtures, 055-Electrical Supplies, 064-Supply of Doors and Windows, 070-Supplier Bolts, Nuts and Screws, 082-HEATING & AIR CONDITIONER SUPPLIES, 727-Mobilization

BASS CONTRACTORS, INC. 2439 MANHATTAN BLVD., STE 102 HARVEY, LA 70058 SMITH, PHILIP R. SR. BC-Building Construction, B01-Roofing, B03-Masonry, B04-Ceramic, B52-Commercial Painting, B77-FLOORING, B80-Wall Covering and Painting, B84-Residential Building Construction, B86-Pressure Washing, B87-Drywall Contractor, B89-Building Site Preparation, C39-Commercial Printing, C74-Construction Management, C81-Interior Design, 049-Furnish and Install Flooring and Ceiling Products, 058-Interior Design Services, 064-Supply of Doors and Windows, 201-Clearing and Grubbing, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revelments, 715-Topsoil, 803-Sheet Piles, 804-Driven Piles, 805-Structural Concrete, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 504-738-7876 504-738-7876 basscontractors@yahoo.com	9/1/2010
Bates Management 6047 West End Blvd New Orleans, LA 70124 Ryan Bates C59-Financial Consulting, D07-Sustainable Energy and Design	MINORITY BUSINESS ENTERPRISE BLACK 504-235-3676 ryanbates@ymail.com	1/20/2015
BAYARD MANAGEMENT GROUP, LLC 1440 DEVONSHIRE DRIVE SLIDELL, LA 70461 GILMORE, JAMES A JR C46-Training Development, C94-Human Resources Consulting	MINORITY BUSINESS ENTERPRISE BLACK 225-236-7692 james@bayardmanagement.com	11/30/2011
BAYOU CAJUN ENTERPRISE, LLC 39652 East Tiger Loop PONCHATOULA, LA 70454 Nicosia, Lester B45-Janitorial Services, B67-Hazardous Waste Removal, C74-Construction Management, 727-Mobilization	MINORITY BUSINESS ENTERPRISE HISPANIC 985-222-5922 985-467-4130 bayoucajun8080@bellsouth.net	10/1/2013 48589
BAYOU GENERAL CONTRACTORS, INC 1223 SEVILLE DRIVE NEW ORLEANS, LA 70122 KAMBI, AMAKIRI C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-421-0876 504-283-4212 bayougeneralcontractors@yahoo.com	2/28/2014 29774
BBS Construction 7276 E. Caprice ave Baton Rouge, LA 70811 Brett Blake, Sr. TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 225-733-0103 225-412-3869 brettblake09@gmail.com	7/16/2015
Bear Creek Contracting, Inc 911 Highway 29 N ALEXANDRIA, MN 56308 Cavers, Leslie D. B09-Saw Cutting, B46-Full Depth Patching of Jointed Concrete Pavement, B85-Joint Cleaning and Sealing, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 727-Mobilization	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 320-815-3070 320-759-3071 leslie@bearcreekonline.com	4/1/2010 54041
BEL-CAGE CONSTRUCTION, LLC 12415 WARDLINE ROAD HAMMOND, LA 70401 WILLIE CAGE BC-Building Construction, B01-Roofing, B03-Masonry, B04-Ceramic, B52-Commercial Painting, B77-FLOORING, B80-Wall Covering and Painting, B84-Residential Building Construction, B86-Pressure Washing, B87-Drywall Contractor, B89-Building Site Preparation, C39-Commercial Printing, C74-Construction Management, C81-Interior Design, 003-Supply of Aggregates, 018-Supply of Miscellaneous Materials, 049-Furnish and Install Flooring and Ceiling Products, 058-Interior Design Services, 064-Supply of Doors and Windows, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 304-Lime Treatment, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed, 401-Aggregates Surface Course, 402-Traffic Maintenance Aggregates, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 704-Guardrails, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 710-Flowable Fill, 711-RipRap, 712-Revelments, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 714-Slab Sodding, 723-Granular Materials, 725-Temporary Detour Roads and Bridges, 726-Bedding Materials	MINORITY BUSINESS ENTERPRISE BLACK 504-684-5443 985-231-4153 belcageconstruction@belcage.com	7/10/2012
Belle Fontaine Interests 7025 CR 46A Suite 1071 #438 Lake Mary, FL 32746 Dana Hoyle 019-Supply of Geotextile Fabrics & Geocomposite Systems, 034-Supply of Geotextile Fabric and GROUT	WHITE WOMEN BUSINESS ENTERPRISE OTHER 407-808-5072 dana@bfontinterests.com	7/2/2015
BENNETT BLANCHARD, LLC 118 W. HALL AVENUE SLIDELL, LA 70460 AMY B. BLANCHARD C19-Accounting, C59-Financial Consulting	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-432-2858 504-410-0061 amy@bennettblanchard.com	2/13/2015
BENPAUL HOUSING INITIATIVES, LLC 1630 MARTIN LUTHER KING JR. BLVD. NEW ORLEANS, LA 70130 EUGENE BEN BC-Building Construction, B01-Roofing, B89-Building Site Preparation, CSL-Construction Layout Design, C05-Structural Engineering, C10-Management, C11-Planning, C21-Construction Inspections, C74-Construction Management, C88-Architectural Services	MINORITY BUSINESS ENTERPRISE BLACK 504-400-2435 ben_pauldesign.build@yahoo.com	5/12/2015

BETATESTING & INSPECTION, LLC D/B/A THE* 1428 1/2 CLAIRE STREET GRETN, LA 70053- WHITE, MURRAY CLT-Concrete Labs and Field Testing, C01-Geotechnical Engineering, 722-Field Laboratories	MINORITY BUSINESS ENTERPRISE BLACK 504-227-2273 5042272274 mwhite@betatestingonline.com	3/31/2005
BIG YELLOW CONSTRUCTION, LLC 2204 MILAN STREET NEW ORLEANS, LA 70115 MAURICE SIMMONS, JR BC-Building Construction, B01-Roofing, B03-Masonry, B04-Ceramic, B10-Asbestos Abatement, B52-Commercial Painting, B77-FLOORING, B80-Wall Covering and Painting, B84-Residential Building Construction, B86-Pressure Washing, B87-Drywall Contractor, B89-Building Site Preparation, C10-Management, C20-Environmental Impact Assessments, C39-Commercial Printing, C62-Hazardous Waste Removal, C74-Construction Management, C81-Interior Design, G60-No Item, TRK-Trucking, 049-Furnish and Install Flooring and Ceiling Products, 058-Interior Design Services, 064-Supply of Doors and Windows, 201-Clearing and Grubbing, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 715-Topsoil, 803-Sheet Piles, 804-Driven Piles, 805-Structural Concrete, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 504-267-4679 504-267-4681 bigyellow@cox.net	4/28/2010
BILLBAR CONSTRUCTION, INC. 40225 CROWES LANDING ROAD PEARL RIVER, LA 70452 CHRISTINE BARNHILL BC-Building Construction, B01-Roofing, B03-Masonry, B04-Ceramic, B52-Commercial Painting, B77-FLOORING, B80-Wall Covering and Painting, B84-Residential Building Construction, B86-Pressure Washing, B87-Drywall Contractor, B89-Building Site Preparation, C39-Commercial Printing, C74-Construction Management, C81-Interior Design, 049-Furnish and Install Flooring and Ceiling Products, 058-Interior Design Services, 064-Supply of Doors and Windows, 201-Clearing and Grubbing, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 715-Topsoil, 803-Sheet Piles, 805-Structural Concrete, 813-Concrete Approach Slabs	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-863-5610 985-863-5609 billbarl@bellsouth.net	5/13/2015
BILLES PARTNERS, L.L.C. 1055 ST. CHARLES AVE., STE 220 NEW ORLEANS, LA 70130 BILLES, GERALD C04-Architectural Engineering, C11-Planning	MINORITY BUSINESS ENTERPRISE BLACK 504-301-1622 5043246222 gbilles@billesarchitecture.com	10/27/2010
BJ Electric 113 Duke Drive Kenner, LA 70062 William Barton 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 678-852-2353 wbarton2010buymantech@gmail.com	7/16/2015
BJ Mosely, LLC 12101 FOXHILL LANE BOWIE MARYLA, MD 20715 MOSELY, WAYNE B40-Scheduling, C74-Construction Management, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 240-232-6554 240-235-9565 wayne@bjmosely.com	2/1/2014
BLACKSTAR RECOVERY GROUP, LLC 2416 BLACKWELL STREET LAKE CHARLES, LA 70601-1502 LORETHA LITTLE B89-Building Site Preparation, C74-Construction Management, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 337-302-8978 337-497-0184 blackstarrecoverygroup@gmail.com	11/1/2010
BLEUWATER'S TRUCKING, LLC 966 WINEBERRY LANE LAKE CHARLES, LA 70611 HEBERT, STACY LEBLEU TRK-Trucking	WHITE WOMEN BUSINESS ENTERPRISE OTHER 337-429-2433 337-429-2432 bleuwaterstrucking@yahoo.com	7/31/2010
BLOC Global 505 20th Street NSuite 900 Birmingham, AL 35203 Herschell L. Jamilton C27-Real Estate Appraisals, C61-Real Estate Sales	MINORITY BUSINESS ENTERPRISE BLACK 205-328-4435 205-328-4436 lhamilton@blocglobal.com	1/15/2016
BLUE FLASH SEWER SERVICE, INC. 648 HICKORY AVENUE HARAHAN, LA 70123 KELLY C. CAZAUX B05-Plumbing, B41-PVC Sewer and Drain Pipe, B85-Joint Cleaning and Sealing, 703-Underdrain Systems, 742-Sanitary Sewer Systems	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-888-2024 504-738-0604	8/19/2014
BLUE-RIBBON PAINTING 105 SALVADOR LAFAYETTE, LA 70507 BATISTE, KENDRICK B80-Wall Covering and Painting, B86-Pressure Washing, B87-Drywall Contractor, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 337-654-3584 337-235-2720 blue-ribbonpainting@yahoo.com	7/31/2010
BMK MARKETING SOLUTIONS POST OFFICE BOX 38401 SHREVEPORT, LA 71133 Cole, Karl C36-Marketing, C47-Public Relations, C79-MEDIA & ADVERTISING	MINORITY BUSINESS ENTERPRISE BLACK 318-221-6252 318-459-6901 kcole@bmkmktg.net	8/1/2007
BNR Engineering, LLC 120 INDUSTRIAL AVENUE	MINORITY BUSINESS ENTERPRISE BLACK	9/1/2014

LITTLE FERRY, NJ 07643 Rogers, Jeron C06-Land Surveying, C09-Civil Engineering, C74-Construction Management	201-450-0375 aboutemine@bnengineering.com			
BOINES CONST. & EQUIPMENT CO., INC. 2401 NORMAN STREET HARVEY, LA 70058 BOINES, MICHAEL 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-mboines@aol.com Temporary Erosion Control, 401-Aggregates Surface Course, 402-Traffic Maintenance Aggregates, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 704-Guardrails, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 714-Slab Sodding, 726-Bedding Materials, 802-Structural Excavation and Backfill, 803-Sheet Piles, 804-Driven Piles, 810-Bridge Railing and Barriers, 812-Treated Timber, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 504-368-2735 504-368-2749 mboines@aol.com	5/31/1993 24299		
Bon's Barricades, Inc. 4300 FIRESTONE ROAD METAIRIE, LA 70001 OSOUNA, TAMA-ANN 015-Supply of Signs and Pavement Markings, 020-Supply of Traffic Signals, 041-Supply of Right of Way Markers, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 727-Mobilization, 729-Traffic Signs and Devices	MINORITY ENTERPRISE BLACK 954-968-1261 954-968-1271 tosouna@bonsbarricades.com	WOMEN BUSINESS 7/1/2013		
Bonne Terre Landscapes 6221 S. Claiborne Avenue Suite 423 New Orleans, LA 70124 Don LeNoir B03-Masonry, B36-Landscape Pavers and Modular Retaining Walls, 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, don@bonterrelandscapes.com 717-Seeding, 719-Landscaping	MINORITY BUSINESS ENTERPRISE BLACK 504-453-2377 don@bonterrelandscapes.com	6/12/2015		
Bonton Associates, LLC 2148 OLEANDER STREET BATON ROUGE, LA 70806 BONTON, DARIUS C09-Civil Engineering, C95-Stormwater Plans/Inspections	MINORITY BUSINESS ENTERPRISE BLACK 225-588-3843 225-208-1180 darius@bontonassociates.com	6/1/2013		
Bossier Foundation Drilling Company 1401 EAST TEXAS STREET BOSSIER CITY, LA 71111 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-742-4833 318-742-4879 foundations@bossiersignco.com	10/1/2005 31880		
BOUDOUSQUIE, AND ASSOCIATES/GAYLE 228 ST. CHARLES AVENUE SUITE 1331 NEW ORLEANS, LA 70130 BOUDOUSQUIE, GAYLE C27-Real Estate Appraisals	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-525-5700 504-525-5705 gaylehb@bellsouth.net	10/31/1994		
BR GROUP, LLC P.O. BOX 1128 PRAIRIEVILLE, LA 70769 ROWAN, BERNARD BC-Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 225-335-7118 2257443030 brgroupone@hotmail.com	3/31/2009		
BRC & ASSOCIATES, LLC 401 WHITNEY STREET, SUITE 205 GRETN, LA 70056 CARTER, BRYANT BC-Building Construction, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-304-9530 5043043642 bcartersr@usa.net	5/24/2010		
BRIARWOOD CONTRACTORS, INC. 5909 RICKEY STREET METAIRIE, LA 70003 PATRICIA CAZABON B57-Fuel Oil Transportation, B81-Solid Waste Disposal, 20J-Clearing and Grubbing, 203-Excavation and Embankment	MINORITY ENTERPRISE HISPANIC 504-427-9261 504-324-0945 pcazabon@briarwoodcontractors.com	WOMEN BUSINESS 4/8/2011		
BRIDGES BUILDERS CONSTRUCTION GROUP, LLC 252 HARBOR CIRCLE METAIRIE, LA 70005 EARIN BRIDGES BC-Building Construction, B01-Roofing, B11-Grooving, B80-Wall Covering and Painting, B89-Building Site Preparation, C74-Construction Management, 201-Clearing and Grubbing, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 803-Sheet Piles, 804-Driven Piles	MINORITY BUSINESS ENTERPRISE BLACK 504-237-0008 888-875-2891 earin@bridgesconstruction.org	9/5/2014		
BRIGHT MOMENTS, LLC 2249 ORETHA CASTLE HALEY BLVD. NEW ORLEANS, LA 70113 ROUSELLE, WILLIAM C47-Public Relations	MINORITY BUSINESS ENTERPRISE BLACK 504-592-1800 5045928150 billr@brightmomentsnola.com	2/17/2004		
Brockington And Associates, Inc. 3850 HOLCOMB BRIDGE ROAD SUITE 105 NOORCROSS, GA 30062 BROCKINGTON, SARAH C10-Management, C15-Research Surveys	WHITE WOMEN BUSINESS ENTERPRISE OTHER 770-662-5807 770-662-5824 andrewscam@brockington.org	4/1/2013		

BROTHERHOOD WAY GENERAL CONTRACTORS, LLC 2004 ST. ANDREW STREET NEW ORLEANS, LA 70113 PEARL WEATHERSBY BC-Building Construction	MINORITY ENTERPRISE BLACK 504-287-4416 team@teainbwc.com	WOMEN	BUSINESS 2/21/2014 49624
BROTHERS CONCR & HARD, DESIGN, LLC 9391 HIGHWAY ONE SHREVEPORT, LA 71115 NELSON, JOSEPH 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 701-Irrigation Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 726-Bedding Materials	MINORITY BUSINESS ENTERPRISE BLACK 318-517-3093 866-493-5882 laramieguillot@yahoo.com		8/31/2012 47392
BROWN'S COMMUNICATIONS, INC. 10955 GOLDEN WEST DRIVE, SUITE B HUNT VALLEY, MD 21031 BROWN, TIMOTHY C42-Computer Maintenance and Repair, C54-Marine Radar/Radio Repair Services	MINORITY BUSINESS ENTERPRISE BLACK 410-832-1889 4108321875 tbrown@brownscomm.com		2/13/2014
Brown+Danos Landdesign, Inc. 601 LAUREL STREET BATON ROUGE, LA 70801 Brown, Dana Nunez C08-Landscape Architecture, C11-Planning	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-381-3139 225-381-3140 dbrown@browndanos.com		11/1/2007
BRUDD CONSTRUCTION CO., LLC PO BOX 729 SIMMESPORT, LA 71369 AUGUSTINE, BRAD TRK-Trucking, 002-Supply of Asphaltic Materials and Additives, 003-Supply of Aggregates, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 507-Asphaltic Surface Treatment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 711-RipRap, 712-Revetments, 726-Bedding Materials, 727-Mobilization, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 318-941-2212 318-941-2249 baugustine@bruddconstruction.com		9/1/2007 46716
BRUNO & TERVALON, LLP 4298 ELYSIAN FIELDS AVENUE NEW ORLEANS, LA 70122 TERVALON, ALCIDE J C19-Accounting	MINORITY BUSINESS ENTERPRISE BLACK 504-284-8733 504-284-8296		10/4/2012
Burt Brown Construction, LLC 3722 HWY 146 CHATAM, LA 71226 Brown, Oswald C74-Construction Management, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 318-249-4175 318-249-4498 ozbrown81@hotmail.com		5/1/2014 55209
Burt Brown Painting & Floor Coating 3722 HWY 146 CHATAM, LA 71226 Brown, Oswald B52-Commercial Painting, B77-FLOORING, B80-Wall Covering and Painting, B87-Drywall Contractor, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 318-245-5175 318-249-4498 ozbrown81@hotmail.com		6/1/2014
Business Efficiency Services, LLC 2136 OAKDALE DRIVE BATON ROUGE, LA 70810 Sarka, Sonhita C16-Computer Analysis, C18-System Design, C19-Accounting, C25-Computer System Architecture	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 225-767-1710 225-767-1710 tapansarkark@gmail.com info@beservices.com		3/1/2006
BYRON J. STEWART & ASSOCIATES, APC 2300 MARENGO STREET NEW ORLEANS, LA 70115 STEWART, BYRON J. C04-Architectural Engineering	MINORITY BUSINESS ENTERPRISE BLACK 5045275339 5045275342 byron@bjsarchitects.com		7/17/1999

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
C & A HAULING 3043 MORNINGSIDE DRIVE SHREVEPORT, LA 71108 RASCO, CHARLES ALLEN TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 318-635-6932 granita45@gmail.com	2/28/2005
C & K UNITED SHEET METAL & MECH, INC PO BOX 16095 EVANSVILLE, IN 47716 COATES, JR., MAURICE D13-Wall Panel Installation	MINORITY BUSINESS ENTERPRISE BLACK 812-423-5090 812-423-5499 m.coatesjr@ckunited.com	1/31/2013

C & M CONSTRUCTION GROUP, INC. 9 CALCASIEU COURT KENNER, LA 70065 MENDIETA, CARLOS RAMON B09-Saw Cutting, G30-No Item, G90-No Item, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 705-Fences	MINORITY BUSINESS ENTERPRISE HISPANIC 504-559-9691 5043054586 carlos@candmccg.com	4/25/2012
C & R Contracting Services 501 E Law Street Chalmette, LA 70043 Elsa Deleon B09-Saw Cutting, TRK-Trucking, 003-Supply of Aggregates, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 301-Base Course - Class I, 302-Base Course - Class II, 401-Aggregates crcontractingservices@yahoo.com Surface Course, 711-RipRap, 723-Granular Materials, 725-Temporary Detour Roads and Bridges, 726-Bedding Materials, 727-Mobilization	MINORITY ENTERPRISE HISPANIC 504-279-5343 504-279-5342 crcontractingservices@yahoo.com	WOMEN BUSINESS 4/1/2014 49742
C WATSON GROUP, LLC 3811 NAPOLEON AVENUE NEW ORLEANS, LA 70125 COREY WATSON 028-Supply of Electrical Equipment	MINORITY BUSINESS ENTERPRISE BLACK 504-909-1160 504-309-9418 cwatson42@cox.net	5/13/2015
C&R CONSULTING, INC. 2315 FRANCE STREET NEW ORLEANS, LA 70117 CYNTHIA KELLY BC-Building Construction, B89-Building Site Preparation, D08-Stain, Score, Stamp or Polish Concrete, 051-Supply of Ready Mix Concrete, 062-Ready Mix Concrete Manufacturer	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-934-3300 985-960-1961 dbkelly225@gmail.com	5/13/2015
C. Eliot Thomas Construction Co. 1652 MILAM STREET SUITE B SHREVEPORT, LA 71103 Thomas, C. Eliot BC-Building Construction, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 318-673-1039 celiot@jun0.com	9/1/2014 50016
C. HARRIS COMPANIES, INC. PO BOX 871537 NEW ORLEANS, LA 70187 HARRIS, CATHY C46-Training Development	MINORITY ENTERPRISE BLACK 504-241-3255 504-242-0423 cathy@cathyharris.com	WOMEN BUSINESS 6/11/2003
C. Spencer Smith, Aia, LLC 1018 BIENVILLE ST NEW ORLEANS, LA 70112 C88-Architectural Services	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-566-0585 504-566-0587 sally@cssaia.com	2/1/2010
C.J. Hensch 5215 Sycamore Avenue Pasadena, TX 77503 Carol J. Hensch C33-Traffic Counting and Data Collection	WHITE WOMEN BUSINESS ENTERPRISE OTHER 281-487-5417 281-991-8887 carolhensch@cjhensch.com	1/22/2016
C.J. SAM TRUCKING, LLC 115 AVANTI DRIVE CARENCRO, LA 70520 SAM, MONICA M TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 337-896-0723 msam01@bellsouth.net	8/31/2009
C.N. HOUSEWORKS, INC. 2023 MERCEDES BLVD NEW ORLEANS, LA 70114 CUONG NGUYEN BC-Building Construction, B01-Roofing, B03-Masonry, B04-Ceramic, B52-Commercial Painting, B77-FLOORING, B80-Wall Covering and Painting, B84-Residential Building Construction, B86-Pressure Washing, B87-Drywall Contractor, B89-Building Site Preparation, C39-Commercial Printing, C74-Construction Management, C81-Interior Design, 049-Furnish and Install Flooring and Ceiling Products, 058-Interior Design Services, 064-Supply of Doors and Windows, 201-Clearing and Grubbing, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 715-Topsoil, 803-Sheet Piles, 805-Structural Concrete, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 504-813-5296 504-366-0431 cntp199@gmail.com	5/13/2015
Cabildo Staffing, LLC 1515 POYDRAS ST SUITE 2270 NEW ORLEANS, LA 70112 HUTCHINSON, GEORGE C80-TEMPORARY HELP SERVICES, 727-Mobilization	MINORITY BUSINESS ENTERPRISE HISPANIC 504-524-8650 504-910-8804 hutch@cabildestaffing.com	5/1/2007 49376
Cadit Company PO Box 784 Roanoke, TX 76262 Kathryn Carlisle B93-Metal Fabrication, 013-Supply of Metals, 807-Structural Metals	WHITE WOMEN BUSINESS ENTERPRISE OTHER 817-430-4409 817-430-0409 k.carlisle@caditcompany.com	7/2/2015
Calvin Pettaway Trucking, Inc. 3087 BRADFORD SHREVEPORT, LA 71119 Pettaway, Calvin TRK-Trucking, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 318-455-6830 318-631-1674	6/1/2011

CANDEAU INDUSTRIES, LLC 65365 LENNY LANE MANDEVILLE, LA 70448 SANDRA M. DUFFAU B07-Core Drilling, B08-Wall Sawing, B09-Saw Cutting, B11-Grooving, B46-Full Depth Patching of Jointed Concrete Pavement, B70-SIGN MANUFACTURING, B76-Noise Barrier Walls (Fiberglass), B85-Joint Cleaning and Sealing, C39-Commercial Printing, C74-Construction Management, G50-No Item, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed, 402-Traffic Maintenance Aggregates, 403-Aggregates Roadway Surfacing, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 602-Portland Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 720-Erosion Control Systems, 725-Temporary Detour Roads and Bridges, 726-Bedding Materials, 733-Concrete Roadway Barriers, 740-Construction Layout, 802-Structural Excavation and Backfill, 803-Sheet Piles, 804-Driven Piles, 805-Structural Concrete, 806-Reinforcement, 807-Structural Metals, 810-Bridge Railing and Barriers, 812-Treated Timber, 813-Concrete Approach Slabs	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-630-3452 985-674-9339 candeauintdustries@yahoo.com	4/9/2010
CANDICO, LLC 2327 HICKORY AVENUE HARAHAN, LA 70123 CANDICE CHONG BC-Building Construction, B05-Plumbing, B81-Solid Waste Disposal, B89-Building Site Preparation, B90-Roll Off Containers for Hazardous/Non-Hazardous Debris, C82-Debris Monitoring, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 801-General Requirement for Structures, 802-Structural Excavation and Backfill, 803-Sheet Piles, 804-Driven Piles, 805-Structural Concrete, 805-A-Structural Concrete-Bridges, 805-B-Structural Concrete-Precast Box Culverts and Headwalls, 805-C-Structural Concrete-Cast in Place Box Culverts, 806-Reinforcement, 813-Concrete Approach Slabs	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-737-4357 504-737-5839 candicechong@yahoo.com	5/15/2013
CAROLYN'S PRINTING & ADMIN CONSULT 1268 HWY 2 PLAIN DEALING, LA 71064 TAYLOR, CAROLYN D12-Printing of Promotional Items	MINORITY ENTERPRISE BLACK 318-326-5682 318-326-5982 sueroyatpd2@aol.com	WOMEN BUSINESS 8/31/2014
Carter Electric Supply 10121 Stonehaven Avenue Baton Rouge, LA 70810 Herman Galatas C64-Broker Fees - Miscellaneous	MINORITY BUSINESS ENTERPRISE BLACK 504-388-9690 carterelectricsupplyllc@gmail.com	1/26/2016
Carter Electric Supply 10121 Stonehaven Avenue Baton Rouge, LA 70810 Herman Galatas C64-Broker Fees - Miscellaneous	MINORITY BUSINESS ENTERPRISE BLACK 504-388-9690 carterelectricsupplyllc@gmail.com	1/26/2016
CASTLE ROCK PAVERS, LLC 1858 BURGUNDY STREET NEW ORLEANS, LA 70116 DRYGALLA, SUSANNE B36-Landscape Pavers and Modular Retaining Walls	MINORITY ENTERPRISE HISPANIC 985-643-3311 debliss@cox.net	WOMEN BUSINESS 2/28/2005 32878
CATCO SERVICES, LLC 700 COMMERCE STREET #307 NEW ORLEANS, LA 70130 CAROLYN TAYLOR C35-Lighting and Lamp Design, D03-Solar Energy Equipment Installation, 028-Supply of Electrical Equipment, 054-Supply of Light Fixtures, 081-Supply of Instruments and Related Products	MINORITY ENTERPRISE BLACK 504-301-6427 510-872-0989 catco1@sbcglobal.net	WOMEN BUSINESS 5/4/2015
CB Morgan Equipment Baton Rouge, LA 70802 Christopher Morgan B89-Building Site Preparation, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions	MINORITY BUSINESS ENTERPRISE BLACK 225-772-5718 225-771-8283 cbmorgan06@yahoo.com	2/22/2016
CC & S CORPORATION 2036 BETTY BLVD MARRERO, LA 70072 COOPER, REGINALD BC-Building Construction, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 304-Lime Treatment, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed, 401-Aggregates Surface Course, 402-Traffic Maintenance Aggregates, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 709-Steel Cattle Guards, 710-Flowable Fill, 711-RipRap, 712-Revetments, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 714-Slab Sodding, 723-Granular Materials, 725-Temporary Detour Roads and Bridges, 726-Bedding Materials, 740-Construction Layout, 801-General Requirement for Structures, 802-Structural Excavation and Backfill, 803-Sheet Piles, 805-A-Structural Concrete-Bridges, 805-B-Structural Concrete-Precast Box Culverts and Headwalls, 805-C-Structural Concrete-Cast in Place Box Culverts, 806-Reinforcement, 810-Bridge Railing and Barriers, 812-Treated Timber, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 504-347-4383 504-304-2829 ccns@nccoxmail.com	9/7/1995
CC Brown & Associates, LLC 1337 CHARIOT DRIVE BATON ROUGE, LA 70816	MINORITY BUSINESS ENTERPRISE BLACK 225-272-8450	11/1/2010

Brown, Chuck Carr C10-Management, C11-Planning, C20-Environmental Impact Assessments	225-663-8545 chuck@ccbrownaandassociates.com			
CCCS International PO Box 51765 Summerville, SC 29485 Calvin Whitfield C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 800-221-6610 843-486-6725 cwhitfield@cccsinternational.com		7/1/2015	
CCR Fire Protection, li, LLC 11842 COYELL ST. WALKER, LA 70785 Rodríguez, Rosael B99-Fire Protections Systems, 727-Mobilization	MINORITY BUSINESS ENTERPRISE HISPANIC 225-247-1564 257-564-0301 jr@ccrfire.com		10/1/2013	
CDW SERVICES, LLC 721 PAPWORTH AVE., STE 101 METAIRIE, LA 70005 WALKER, CHRISTOPHER D BC-Building Construction, B11-Grooving, B82-Mold Remediation, C74-Construction Management, TRK-Trucking, 049-Furnish and Install Flooring and Ceiling Products, 058-Interior Design Services, 201-Clearing and Grubbing, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 803- Sheet Piles, 804-Driven Piles	MINORITY BUSINESS ENTERPRISE BLACK 504-828-2061 504-828-2063 ewalker@cdwservices.com		4/9/2009	
CEA BUILDERS, LLC 6839 GENERAL HAIG STREET NEW ORLEANS, LA 70124 ARBELAEZ, CLAUDIA B84-Residential Building Construction	MINORITY ENTERPRISE BLACK 504-256-8614 504-327-5290 ceabuildersllc@gmail.com	WOMEN	BUSINESS 4/8/2014	
Cekra PO Box 7964 Wilmington, NC 28406 Anika Kratsa 811-Painting and Protective Coatings	WHITE WOMEN BUSINESS ENTERPRISE OTHER 910-338-3643 866-893-5798 anika@cekra.com		10/15/2015	
CENTROID CONSULTANTS, LLC 120 S. CORTEZ STREET NEW ORLEANS, LA 70119 ANIL DESA BC-Building Construction, CSL-Construction Layout Design, C05-Structural Engineering, C09-Civil Engineering, C10-anildesa@yahoo.com Management, C22-Environmental Engineering, C63-Environmental Remediation	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 504-615-1557		2/23/2016	
Cercontec, LLC 7505 PINES ROAD, SUITE 1190 SHREVEPORT, LA 71129 WILLIAMS, KERRY L. BC-Building Construction, 701-Culverts and Storm Drains, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 726-Bedding Materials, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 318-671-4914 318-671-4917 kerrywilliams61@aol.com		4/1/2012	
CF Consulting Services, LLC 4144 SAFER DRIVE SLAUGHTER, LA 70777 Bostick, Cara C23-Insurance Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-993-8584 253-550-7204 cara.bostick@bccg.com		12/1/2010	
CFO INK, LLC 4640 S. CARROLLTON AVE., STE. 280 NEW ORLEANS, LA 70119 PATRICIA JONES C19-Accounting, C59-Financial Consulting, C67-Notary Services, C85-Payroll Services	MINORITY ENTERPRISE BLACK 504-942-1912 504-273-2604 pjones@galcanelectric.com	WOMEN	BUSINESS 5/12/2015	
CFR TRUCKING, LLC 916 N. TONTI STREET NEW ORLEANS, LA 70119 FERRAND, CASSONDRA TRK-Trucking	MINORITY ENTERPRISE BLACK 504-366-9750 5043669750 cassondra@cftruckng.com	WOMEN	BUSINESS 2/7/2014	
Chad Pody Construction Company, LLC 275 GOODGOIN ROAD RUSTON, LA 71270 Pody, Angela B01-Roofing, B09-Saw Cutting, B41-PVC Sewer and Drain Pipe, B77-FLOORING, B80-Wall Covering and Painting, B84- Residential Building Construction, B87-Drywall Contractor, B89-Building Site Preparation, B95-Wood Framing, C74-Construction Management, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed, 401- Aggregates Surface Course, 403-Aggregates Roadway Surfacing, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 710-Flowable Fill, 712-Revetments, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 719-Landscaping, 727-Mobilization, 729-Traffic Signs and Devices, 742-Sanitary Sewer Systems, 805-Structural Concrete	MINORITY ENTERPRISE NATIVE AMERICAN 318-251-1886	WOMEN	BUSINESS 6/1/2013 54549	

7/14/2015

CHALLENGING CAREER PLACEMENT RESOURCES * 317 BURGUNDY STREET, SUITE 3 NEW ORLEANS, LA 70117 SANCHEZ, JANICE C46-Training Development, C78-BROKER FEES FOR TEMPORARY STAFFING, C80-TEMPORARY HELP SERVICES, C94-Human Resources Consulting	MINORITY ENTERPRISE BLACK 504-722-1188 apsanchezjr@aol.com	WOMEN	BUSINESS	
CHAMORRO CONTRACTORS, LLC 4605 BAYOUSIDE DRIVE CHAUVIN, LA 70344 VINCENTE PEREZ D11-Dredging, 204-Temporary Erosion Control	MINORITY BUSINESS ENTERPRISE HISPANIC 985-209-6346 985-594-5959 vperez@chamorrousa.com			2/20/2015
CHAMPION CONSTRUCTION GROUP, LLC 170 TURNBERRY DRIVE NEW ORLEANS, LA 70128 KIMBERLY D. WILLIAMSON BC-Building Construction, B01-Roofing, B03-Masonry, B04-Ceramic, B52-Commercial Painting, B77-FLOORING, B80-Wall Covering and Painting, B84-Residential Building Construction, B86-Pressure Washing, B87-Drywall Contractor, B89-Building Site Preparation, B94-Concrete Block Installation, C39-Commercial Printing, C74-Construction Management, C81-Interior Design, 048- Supply of Airfield Reflective Markers, Signs & Lights, 058-Interior Design Services, 064-Supply of Doors and Windows, 201- Clearing and Grubbing, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 715-Topsoil, 803-Sheet Piles, 805-Structural Concrete, 813-Concrete Approach Slabs	MINORITY ENTERPRISE BLACK 504-452-0099 504-910-8999 kimberly@championconstructiongroup.com	WOMEN	BUSINESS	5/13/2015
CHANDLER & CAMPBELL INVESTMENT GROUP, * 310 VIZCAYA DRIVE PALM GARDENS, FL 33418 SEARCY, DARRELL C36-Marketing, C46-Training Development, C47-Public Relations	MINORITY BUSINESS ENTERPRISE BLACK 404-643-9747 5618286382 darrell@chandlercambelle.com			6/19/2013
Changing Lives Construction Company LLC 625 Vouray Street Apt. A Kenner, LA 70065 Raft L. Jones, Sr. BC-Building Construction, B03-Masonry, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 726-lifechangersone@yahoo.com Bedding Materials	MINORITY BUSINESS ENTERPRISE BLACK 504-463-4084			6/8/2015
CHARBONNET & ASSOCIATES, PLANNERS & CON* 365 CANAL STREET, SUITE 1155 NEW ORLEANS, LA 70130 CHARBONNET, BERNARD L. C20-Environmental Impact Assessments	MINORITY BUSINESS ENTERPRISE BLACK 504-561-0996 5045617850 kspiess@charbonnetassociates.com			5/2/2001
CHASE CATERING & CONCESSIONS, LLC 4979 PAINTERS STREET NEW ORLEANS, LA 70122 CHASE, EDGAR L. B74-CATERERS	MINORITY BUSINESS ENTERPRISE BLACK 504-458-2689 5042081697 edgarchaseiv@yahoo.com			3/15/2012
CHASM ARCHITECTURE, LLC 1513 EAST CLEVELAND AVENUE, SUITE 2 EAST POINT, GA 30344 CLARK, NATHANIEL O. C03-Drafting, C04-Architectural Engineering	MINORITY BUSINESS ENTERPRISE BLACK 404-305-0050 4043058868 nclark@chasmarchitecture.com			1/23/2009
CHATMON CONSTRUCTION, LLC 118 BUCKINGHAM LA PLACE, LA 70068 CHATMON, MICHAEL J. BC-Building Construction, B01-Roofing	MINORITY BUSINESS ENTERPRISE BLACK 504-669-2103 5044682094 mchatmon@chatmonconstruction.com			12/27/2011
CHAVES & ASSOCIATES 289 PARK STREET SAN LEANDRO, CA 94577 CHAVES, ARLENE C45-Business Process Analysis, C46-Training Development	MINORITY ENTERPRISE HISPANIC 510-268-6905 5102686901 arlene@chaves-associates.com	WOMEN	BUSINESS	4/2/2003
CHELCO CONSTRUCTION, LLC 5848 LACOMBE AVENUE MARRERO, LA 70072 YOLANDA HAYES B52-Commercial Painting	MINORITY ENTERPRISE BLACK 504-215-0834 504-324-6032 chelco.construction@cox.net	WOMEN	BUSINESS	3/9/2016
Cheniere Construction PO BOX 1408 MANDEVILLE, LA 70470 Phillips, Amanda 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 701-info@cheniereconstruction.com Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 711- RipRap, 712-Revetments, 726-Bedding Materials, 727-Mobilization, 802-Structural Excavation and Backfill, 803-Sheet Piles, 804- Driven Piles, 805-B-Structural Concrete-Precast Box Culverts and Headwalls	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-626-5204 985-727-3878 info@cheniereconstruction.com			3/1/2011 38325
CHESTER ELECTRIC, LLC P O BOX 1224 KENNER, LA 70062	MINORITY BUSINESS ENTERPRISE BLACK 504-275-5603			3/1/2013

CHESTER WILLIAMS BC-Building Construction, B84-Residential Building Construction, B89-Building Site Preparation, C07-Electrical Engineering, chesterelctricllc@yahoo.com 730-Electrical Systems	504-242-0063	
CHOICE SUPPLY SOLUTIONS, LLC 10363 AIRLINE HIGHWAY ST. ROSE, LA 70087 SHERRILL, REBECCA B44-Adhesives/Sealants/Lubricants, 006-Supply of Concrete & Plastic Pipe, 007-Supply of Metal Pipe, 016-Supply of Precast Reinforced Concrete Drainage Units, 018-Supply of Miscellaneous Materials, 034-Supply of Geotextile Fabric and Grout, 044-Supply of Adhesives/Lubricants/Sealants, 070-Supplier Bolts, Nuts and Screws, 075-Supply of PVC Sewer and Drain Pipe, 076-Supply Polyethylene Pipe Less than 15" diameter, 079-Supply Valves, Fittings and Flanges	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-468-1113 5044693336 choicesupply@att.net	11/21/2012
Cinderella Cleaning 530 Ashbury Drive Suite E Mandeville, LA 70471 Marcie Herberger B45-Janitorial Services, B48-Commercial Cleaning	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-727-3636 985-727-3636 cindclean@bellsouth.net	1/20/2015
CIRCULAR CONSULTING, L.L.C. 1515 POYDRAS STREET, SUITE 2215 NEW ORLEANS, LA 70112 EGANA, BRIAN P. C10-Management, C17-Supportive Services, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-302-1626 5043021627 begana@circularconsultingllc.com	2/18/2010
Civil Design & Construction, Inc. PO BOX 857 PORT ALLEN, LA 70767 WESTON, KARLA E. CSL-Construction Layout Design, C03-Drafting, C05-Structural Engineering, C06-Land Surveying, C09-Civil Engineering, C12-kweston@cdcb.com Right-of-Way, C21-Construction Inspections, 727-Mobilization, 740-Construction Layout	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-765-1802 225-765-1803	3/1/2006 03414
Civil Solutions Consulting Group 13138 BLUFFTON AVENUE BATON ROUGE, LA 70817 COHRAN, KAHLI C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 225-892-7979 cohran@civilsolutionscgi.com	9/1/2014
CLAIBORNE LAND & TITLE LLC PO BOX 13616 ALEXANDRIA, LA 71315 ROBINSON, DAPHNE C28-Title Abstracts, C31-Legal Services, C67-Notary Services	MINORITY BUSINESS ENTERPRISE BLACK 318-487-8885 318-487-9822 attys@claibornelandandtitle.com	12/31/2007
CLARK CONST & MAINTENANCE LLC 183 OCEAN DRIVE BATON ROUGE, LA 70806 ROGEE CLARK BC-Building Construction, B32-Maintenance Mowing, C21-Construction Inspections, C43-Computer Assisted Drafting, 201-yvaelle@lsu.edu Clearing and Grubbing	MINORITY BUSINESS ENTERPRISE BLACK 225-216-2667 225-216-9121	1/31/2009 87304
Clark Construction Services 401 S Claiborne Avenue New Orleans, LA 70112 Darian Clark C73-Broker Fees for Construction Materials	MINORITY BUSINESS ENTERPRISE BLACK 504-251-7943 clarkconstructionservicesllc@gmail.com	12/15/2015
CLAY CONSTRUCTION GROUP, LLC P O BOX 58048 NEW ORLEANS, LA 70158 LEON DUPCLAY, JR BC-Building Construction, B84-Residential Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 504-327-5272 504-327-5763 ldupclay@clayconstructiongroup.com	6/4/2015
CLB PORTER, LLC 650 POYDRAS STREETSUITE 1400 NEW ORLEANS, LA 70130 SHAWN BARNEY C56-Real Estate Evaluation and Consulting	MINORITY BUSINESS ENTERPRISE BLACK 504-299-3433 504-299-3411 sbarney@clylebarney.com	2/24/2012
CLEAN FORCE, LLC 1820 L AND A ROAD JEFFERSON, LA 70001 GARIN, JENNIFER L. 043-Supply of Safety Equipment, 045-Janitorial Supplies	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-200-9990 5048352345 jennifer@cleanforcellc.com	12/11/2013
CLEANING CONCIERGE, LLC 4118 CLEMATIS STREET NEW ORLEANS, LA 70122 WILEY, BARRETT B45-Janitorial Services, B86-Pressure Washing	MINORITY BUSINESS ENTERPRISE BLACK 504-298-8834 5049420719 barrett@mycleaningconcierge.com	12/20/2012
CLEE'S INTERIORS, LLC PO BOX 15104 MONROE, LA 71207 LANG, VICKI C81-Interior Design	MINORITY BUSINESS ENTERPRISE BLACK 318-388-2533 318-388-2533 vickialang@aol.com	5/31/2009

[illegible]

B4)-PVC Sewer and Drain Pipe, B43-Safety Equipment, B46-Full Depth Patching of Jointed Concrete Pavement, B78-5048878906
Underground Utility Lines, 015-Supply of Signs and Pavement Markings, 201-Clearing and Grubbing, 202-Removal or Relocating
Structures and Obstructions, 203-Excavation and Embankment, 301-Base Course - Class I, 302-Base Course - Class II, 304-Lime
Treatment, 305-Subgrade Layer, 402-Traffic Maintenance Aggregates, 601-Portland Cement Concrete Pavement, 602-Portland
Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End
Treatments, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-
RipRap, 712-Revetments, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 723-Granular Materials, 724-
Pavement Patching, Widening, and Joint Repair, 725-Temporary Detour Roads and Bridges, 726-Bedding Materials, 729-Traffic
Signs and Devices, 733-Concrete Roadway Barriers, 735-Mailboxes and Mailbox Support, 740-Construction Layout, 802-Structural
Excavation and Backfill, 805-Structural Concrete, 806-Reinforcement, 807-Structural Metals, 810-Bridge Railing and Barriers, 813-
Concrete Approach Slabs

COMMANDER CORPORATION 2339 A. P. TUREAUD AVE NEW ORLEANS, LA 70119- TAYLOR, WILLIE BC-Building Construction, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-948-8862 504-948-8832 comcorp@bellsouth.net	8/21/2012 13278
Commercial Design Interiors, LLC 9121 INTERLINE AVENUE, STE. 1B BATON ROUGE, LA 70809 BURNS, TRACY C81-Interior Design	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-928-1190 225-928-1199 tracy@c-d-interiors.com	3/1/2010
COMPLIANCE CONSULTANTS, INC. 14666 S. HARRELL'S FERRY ROAD BATON ROUGE, LA 70816 FIELD, MARY C09-Civil Engineering, C20-Environmental Impact Assessments, C22-Environmental Engineering	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-755-0044 225-755-1699 mfield@complianceconsultants.org	1/31/1993 25041
CONCRETE PAVERS, INC. 160 RIVERLANDS DRIVE LAPLACE, LA 70068 JACK M. FROST BC-Building Construction, B44-Adhesives/Sealants/Lubricants, B46-Full Depth Patching of Jointed Concrete Pavement, B89- Building Site Preparation, B94-Concrete Block Installation, C08-Landscape Architecture, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 719-Landscaping, 724-Pavement Patching, Widening, and Joint Repair	MINORITY BUSINESS ENTERPRISE BLACK 504-628-2526 concretepavers6@yahoo.com	1/28/2016
CONCRETE PLACEMENT, INC. 4642 CHARLMARK DRIVE NEW ORLEANS, LA 70127- FELTON, SELES 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 724-Pavement Patching, Widening, and Joint Repair	MINORITY BUSINESS ENTERPRISE BLACK 504-615-5275 5046444622 concreteplacementllc@yahoo.com	10/1/2009
CONDALL CONSULTING GROUP, L.L.C. P O BOX 13181 NEW ORLEANS, LA 70185 JAMES, SHARMAINE C20-Environmental Impact Assessments, C21-Construction Inspections, C74-Construction Management	MINORITY ENTERPRISE BLACK 504-592-4000 5045924001 sajames@condall.com	WOMEN BUSINESS 3/2/2006
CONERLY CORPORATION/THE 7470 CHAMBERLEY DRIVE NEW ORLEANS, LA 70128 CONERLY, JESSIE BC-Building Construction, B01-Roofing, B03-Masonry, B04-Ceramic, B05-Plumbing, B52-Commercial Painting, B77- FLOORING, B89-Building Site Preparation, B94-Concrete Block Installation, C74-Construction Management, C81-Interior Design, 049-Furnish and Install Flooring and Ceiling Products, 201-Clearing and Grubbing, 701-Culverts and Storm Drains, 702- Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 715-Topsoil, 724-Pavement Patching, Widening, and Joint Repair, 726- Bedding Materials, 803-Sheet Piles, 804-Driven Piles, 805-Structural Concrete, 806-Reinforcement, 810-Bridge Railing and Barriers, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 504-450-6877 504-571-5337 jconerly@bellsouth.net	6/3/2015 28008
CONNICO INCORPORATED 2594 N. MOUNT JULIET ROAD MOUNT JULIET, TN 37122 GOWDER, CONNIE S. C10-Management, C11-Planning, C37-Contract Compliance, C57-DBE Plans & Goal Preparation	WHITE WOMEN BUSINESS ENTERPRISE OTHER 615-758-7474 6157587477 cgowder@connico.com	9/8/2003
Const Recruiters Amer Staffing, Inc. 14931 FOXHEATH DRIVE SOUTHWEST RANCHES, FL 33331 DIANE DALMAN C80-TEMPORARY HELP SERVICES	WHITE WOMEN BUSINESS ENTERPRISE OTHER 520-270-9923 888-457-3336 diane@crastaffing.com	6/1/2010
Contractor's Source, Inc. POST OFFICE BOX 2515 CYPRESS, TX 77410-2515 Brecher, Merri Nell 034-Supply of Geotextile Fabric and Grout, 727-Mobilization	MINORITY BUSINESS ENTERPRISE HISPANIC 281-304-0812 832-408-7531	1/1/2000
COOLEY'S TRUCKING 3919 MERIWETHER ROAD SHREVEPORT, LA 71109	MINORITY BUSINESS ENTERPRISE BLACK 318-762-7851	5/31/2010

COOLEY, JEROME A TRK-Trucking	cooleys_trucking@yahoo.com		
Corbin Management Group 15444 Levee Avenue Baton Rouge, LA 70817 Troy Corbin B32-Maintenance Mowing, B45-Junitorial Services, 719-Landscaping	MINORITY BUSINESS ENTERPRISE BLACK 504-495-5599 225-421-1118 troycorbin999@hotmail.com	1/26/2016	
CORDEIRO, LLC 26 HICKMAN STREET, SUITE D KENNER, LA 70062 CORDEIRO, MARCIO 706-Concrete Walks, Drives And Incidental Paving, 805-Structural Concrete	MINORITY BUSINESS ENTERPRISE HISPANIC 504-613-4149 info@cordeiroconcrete.com	4/3/2013	
COUNTER TECHNOLOGY, INC. 20410 OBSERVATION DRIVE, SUITE 203 GERMANTOWN, MD 20876 GARZA, SANTOS F. C16-Computer Analysis, C18-System Design	MINORITY BUSINESS ENTERPRISE HISPANIC 301-528-8591 3015282037 michelle@cticonsulting.org	1/15/2004	
COVENANT GENERAL CONTRACTORS, INC. 3213 MONTERREY BLVD., SUITE C BATON ROUGE, LA 70814-4065 ENIME, NOBLE BC-Building Construction, B67-Hazardous Waste Removal, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 711-RipRap, 712-Revetments	MINORITY BUSINESS ENTERPRISE BLACK 225-216-3357 225-216-3359 covenantgeneral@bellsouth.net	2/28/2006 42486	
Crawford Consulting Services, Inc 239 HIGHLAND AVENUE EAST PITTSBURG, PA 15112 Crawford, Mary C74-Construction Management, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 412-823-0400 412-823-2004 lschroeder@crawfordconsultingservices.com	11/1/2014	
CREATIVE INSURANCE CONCEPTS, INC. 8012 MIDLOTHIAN TURNPIKE, SUITE 202 N CHESTERFIELD, VA 23235 REYNOLDS, CHARLENE C10-Management, C23-Insurance Management	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 804-674-8330 8046748332 cjreynolds@creativeic.com	7/8/2014	
CREATIVE MANAGEMENT RESOURCES, INC. 10715 MORRISON RD NEW ORLEANS, LA 70127 GEORGE RABB C19-Accounting, C23-Insurance Management	MINORITY BUSINESS ENTERPRISE BLACK 504-450-4719 225-933-3899 grabb@cmrmla.com	5/5/2015	
CREATIVE VISION RESOURCES, LLC 11441 ALMONASTER AVE NEW ORLEANS, LA 70129 RICHARD, ALVIN L. III B67-Hazardous Waste Removal, B81-Solid Waste Disposal, C61-Real Estate Sales, C62-Hazardous Waste Removal, C80-creativevllc@aol.com TEMPORARY HELP SERVICES	MINORITY BUSINESS ENTERPRISE BLACK 504-244-9715 504-244-9773 creativevllc@aol.com	6/24/2010	
CRESCENT CITY CYBERSECURITY, LLC 2201 BARATARIA BLVD., SUITE N-247 MARRERO, LA 70072 NGUYEN, NAM C16-Computer Analysis, C41-Network Security Services	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 225-435-9897 nam.nguyen@c2cybersec.com	7/2/2014	
CRESCENT RESOURCES, LLC D/B/A CRESCENT * 650 POYDRAS STREET, SUITE 2317 NEW ORLEANS, LA 70130 CABRERA, LEONARD C10-Management, C11-Planning, C16-Computer Analysis, C18-System Design, C44-Information Technology	MINORITY BUSINESS ENTERPRISE HISPANIC 504-302-0950 5043240433 leonard@crebres.com	11/24/2009	
CROSS RHODES REPROGRAPHICS, INC 68467 HIGHWAY 59, SUITE I MANDEVILLE, LA 70433 RHODES, ELMER B70-SIGN MANUFACTURING, C39-Commercial Printing	MINORITY BUSINESS ENTERPRISE BLACK 985-273-3200 9852733201 erhodes@x-rhodes.com	9/2/2014	
CSW Funding LLC 2741 LEMON GROVE AVE #202 LEMON GROVE, CA 91945 Wanda Rogers C75-Loan Processing	MINORITY BUSINESS ENTERPRISE BLACK 619-303-6890 619-303-6891 wrogers@constructionserviceworkers.com	8/1/2008	
Curdco 2746 A Maiden Loop Maiden, VA 23102 Danny Curd B30-Railroads	MINORITY BUSINESS ENTERPRISE BLACK 804-556-9157 703-991-5598 danny@curdco.com	10/8/2015	

8/31/2012

CURTIS WRIGHT BUILDERS
2775 STANDARD OIL ROAD
SHREVEPORT, LA 71108
WRIGHT, CURTIS
BC-Building Construction, B01-Roofing, B77-FLOORING, B80-Wall Covering and Painting, B84-Residential Building Construction, B87-Drywall Contractor, B95-Wood Framing

MINORITY BUSINESS ENTERPRISE
BLACK
318-564-5332
318-671-8464
curtiswright81@gmail.com

CUZAN SERVICES, LLC
PO BOX 481
BELLE CHASE, LA 70037
JOHN HYMES
BC-Building Construction, B52-Commercial Painting, B67-Hazardous Waste Removal, B80-Wall Covering and Painting, B84-Residential Building Construction, B87-Drywall Contractor, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 704-Guardrails, 706-Concrete Walks, Drives And Incidentals Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 715-Topsoil, 724-Pavement Patching, Widening, and Joint Repair, 802-Structural Excavation and Backfill, 803-Sheet Piles, 804-Driven Piles, 805-Structural Concrete, 806-Reinforcement, 807-Structural Metals, 808-Steel Grid Flooring, 811-Painting and Protective Coatings

MINORITY BUSINESS ENTERPRISE
BLACK
504-570-3089
866-819-7053
john@cuzanservices.com

9/1/2006

CYGNET, INC.
731 NAPOLEON AVENUE
NEW ORLEANS, LA 70115
LIEDER, FAYE
C15-Research Surveys, C47-Public Relations

WHITE WOMEN BUSINESS ENTERPRISE
OTHER
504-891-1114
5048910204
liederf@bellsouth.net

3/4/2002

Back to Top

Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
D&L Landscaping 530 SOUTH ELM HAUGHTON, LA 71037 ISOM, DANA 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-Seeding, 719-Landscaping, 727-Mobilization, 738-Mulch Sodding, 739-Hydro-Seeding	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-949-0243 318-949-1288 bdison@suddenlink.net	2/1/2013 57657
D. Clark Harris, Inc. 225 BANKS ROAD FAYETTEVILLE, GA 30214 HARRIS, DOROTHY C10-Management, C11-Planning, C48-Community Involvement, C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 404-218-3453 770-716-9252 dclarkharris@bellsouth.net	10/1/2014 33870
D. EVANS ELECTRIC, LLC 121 CYPRESS GROVE CT. NEW ORLEANS, LA 70131 DARYL EVANS 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 504-287-9404 504-309-1037 daryl@devanselectric.com	9/20/2011 51186
D. Honore Construction, LLC 383 HIGHLANDIA DRIVE BATON ROUGE, LA 70810 Honore, Dwayne BC-Building Construction, B03-Masonry, B04-Ceramic, B32-Maintenance Mowing, B36-Landscape Pavers and Modular Retaining Walls, B40-Scheduling, B41-PVC Sewer and Drain Pipe, B52-Commercial Painting, B77-FLOORING, B80-Wall Covering and Painting, B85-Joint Cleaning and Sealing, B91-Plastering and Stucco, B94-Concrete Block Installation, B95-Wood Framing, B97-Parking Lot Paint Striping, CSL-Construction Layout Design, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 303-In-Place Stabilized Cement Base Course, 304-Lime Treatment, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed, 307-Permeable Bases, 504-Asphalt Tack Coat, 505-Asphalt Prime Coat, 507-Asphaltic Surface Treatment, 509-Cold Planing Asphalt Pavement, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 601-A-PCCP ? Crossovers, Turnouts and Less Than 400 Foot Sections, 602-Portland Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 705-Fences, 706-Concrete Walks, Drives And Incidentals Paving, 707-Curbs and Gutters, 711-RipRap, 712-Revetments, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 719-Landscaping, 720-Erosion Control Systems, 721-Asphalt Mulch, 727-Mobilization, 740-Construction Layout, 802-Structural Excavation and Backfill, 805-C-Structural Concrete-Cast in Place Box Culverts, 806-Reinforcement,	MINORITY BUSINESS ENTERPRISE BLACK 225-751-3078 225-751-3079 dwayne@dhonore.com	4/1/1998 33870
D. T. Read Steel Co. Inc. 1751 WEST ROAD CHESAPEAKE, VA 23323-6430 DONALD T. READ, JR 303-In-Place Stabilized Cement Base Course, 403-Aggregates Roadway Surfacing, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 727-Mobilization, 805-Structural Concrete, 806-Reinforcement, 807-Structural Metals	MINORITY BUSINESS ENTERPRISE HISPANIC 757-487-2047 757-487-0768 dtread@dtreadsteel.com	1/1/2006 55826
D.J.'S JANITORIAL SERVICES, L.L.C. P.O. BOX 2294 KENNER, LA 70063 JONES, DARLENE B45-Janitorial Services	MINORITY BUSINESS ENTERPRISE BLACK 504-554-0681 5043052846 djones1230@comcast.net	2/20/2009
D1 Lawn and Contractor Services 21 Foster Drive Deville, LA 71328	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-419-0387	2/22/2016

Renea Duote B32-Maintenance Mowing, 719-Landscaping	duoter@gmail.com		
DALE STOCKSTILL & ASSOCIATES PO BOX 849 MCNEILL, MS 39457 CHIVERS, BILLY A C06-Land Surveying	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 601-798-2326 601-798-2000 brenda@dalestockstill.com	11/30/2008	
Dana Brown & Associates, Inc. 601 LAUREL STREET BATON ROUGE, LA 70802 Brown, Dana C08-Landscape Architecture, C11-Planning	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-266-8180 dbrown@danabrownassociates.com	11/1/2011	
DAP Construction 516 West Vermont Avenue Phoenix, AZ 85013 Alicia Hernandez BC-Building Construction	MINORITY WOMEN BUSINESS ENTERPRISE HISPANIC 602-541-0229 602-454-1777 ahernandez@dapeconstructionmgt.com	7/13/2015	
DARREL J. SAIZAN & ASSOCIATES, INC. P.O. BOX 8683 NEW ORLEANS, LA 70128 SAIZAN, DARREL J. C10-Management, C14-Transportation Planning	MINORITY BUSINESS ENTERPRISE BLACK 5045225224 dsaizan1@cox.net	4/18/2016	
Davis Freight Management, Inc. 13238 BROADWAY ALDEN, NY 14004 SCHLABACH, WENDY C77-Broker Fees for Trucking, D09-Warehouse/Storage Facility, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 716-902-4244 716-902-4243 wendy.davisfrt@verizon.net	11/1/2012	
DBE Plans & Goals Preparation Ser. 210 LAKE HOLLOW DRIVE WEATHERFORD, TX 76087 DOUGHERTY, ANITA C57-DBE Plans & Goal Preparation	WHITE WOMEN BUSINESS ENTERPRISE OTHER 817-594-7283 817-594-7283 ahdough@hotmail.com	9/1/2003	
DCD CONSTRUCTION, INC. P O BOX 7136 D IBERVILLE, MS 39540 DAVIS, ELLIOT BC-Building Construction, B01-Roofing, B49-Stay in Place Metal Forms, B86-Pressure Washing, CSL-Construction Layout decoconcrete@aol.com Design, C03-Drafting, C21-Construction Inspections, C43-Computer Assisted Drafting, C74-Construction Management, G70-No Item, G90-No Item, TRK-Trucking, 202-Removal or Relocating Structures and Obstructions, 401-Aggregates Surface Course, 403-Aggregates Roadway Surfacing, 501-Asphaltic Concrete Mixtures, 502-Superpave Asphaltic Concrete Mixtures, 503-Asphaltic Concrete Equipment and Processes, 601-Portland Cement Concrete Pavement, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 740-Construction Layout, 803-Sheet Piles, 805-A-Structural Concrete-Bridges, 805-B-Structural Concrete-Precast Box Culverts and Headwalls, 805-C-Structural Concrete-Cast in Place Box Culverts, 808-Steel Grid Flooring, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 228-872-8060 228-872-0709	10/30/2009	
DEAN'S AIR-CONDITION & HEATING, LLC 6245 WESTBANK EXPWYSTE 46-47 MARRERO, LA 70072 DEAN WALTERS BC-Building Construction, B01-Roofing, B04-Ceramic, B05-Plumbing, B11-Grooving, B52-Commercial Painting, B77-czydino@yahoo.com FLOORING, B80-Wall Covering and Painting, B84-Residential Building Construction, B87-Drywall Contractor, C74-Construction Management, 201-Clearing and Grubbing, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 724-Pavement Patching, Widening, and Joint Repair, 730-Electrical Systems, 801-General Requirement for Structures, 802-Structural Excavation and Backfill, 803-Sheet Piles, 804-Driven Piles, 805-Structural Concrete, 806-Reinforcement, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 504-485-9226	1/31/2013	
DEATS DEVELOPMENT, LLC 5712 WILTON DRIVE NEW ORLEANS, LA 70122 SHERMAN, TERRY BC-Building Construction, B84-Residential Building Construction, CSL-Construction Layout Design, C74-Construction terry@deatsdevelopment.com Management	MINORITY BUSINESS ENTERPRISE BLACK 504-427-1084 5044273436	12/27/2011	
Deborah Murphy Lagos & Associates 4635 ALISA CIRCLE NE ST PETERSBURG, FL 33703 LAGOS, DEBORAH C20-Environmental Impact Assessments	WHITE WOMEN BUSINESS ENTERPRISE OTHER 727-631-1553 deborah.murphy.lagos@gmail.com	11/1/2014	
DEBOSE CONSTRUCTION 1823 E. AFTON VILLE GONZALES, LA 70737 DEBOSE, WILLIS 706-Concrete Walks, Drives And Incidental Paving, 708-Right-of-Way Monuments, 806-Reinforcement	MINORITY BUSINESS ENTERPRISE BLACK 225-803-4978 225-644-5019 willisdeboscjr@yahoo.com	2/28/2013 45783	
DEBRA GOULD & ASSOCIATES, INC. P.O. BOX 871211	MINORITY WOMEN BUSINESS ENTERPRISE	8/8/2001	

NEW ORLEANS, LA 70187 GOULD, DEBRA C46-Training Development, C52-Broker Fees Promotional Products	BLACK 5042446576 5042432058 djgould@gouldassoc.com		
DeCuir, Clark & Adams, LLP 732 North Blvd. Baton Rouge, LA 70802 WINSTON G. DECUIR, SR. C31-Legal Services	MINORITY BUSINESS ENTERPRISE BLACK 225-346-8716 225-336-1950 winston@decuirlaw.com	12/11/2015	
DEL VALLE SERVICES, LLC 2505 LAKE BLVD. VIOLET, LA 70092 DEL VALLE, SIGEBEETO V. BC-Building Construction	MINORITY BUSINESS ENTERPRISE HISPANIC 504-228-6024 5046824576 delvalleservicesllc@gmail.com	4/16/2015	
DELL TECH AIR, LLC 1800 CONTI STREET NEW ORLEANS, LA 70112 SMITH, WANDELL B05-Plumbing	MINORITY BUSINESS ENTERPRISE BLACK 504-906-1488 5042416035 delltechair@yahoo.com	5/27/2010	
Delmet Services 5750 N SAM HOUSTON PKWY ESUITE 501 HOUSTON, TX 77032 Leblanc, Thessalonja B45-Janitorial Services, B48-Commercial Cleaning, C80-TEMPORARY HELP SERVICES, 727-Mobilization	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 281-206-2615 281-605-5859 thessleblanc@delmet-services.com	9/1/2014	
DELTA PERSONNEL, INC. 2709 L & A ROAD, STE 200 METAIRIE, LA 70001 LAWRENCE, TERESA C80-TEMPORARY HELP SERVICES, 023-Supply of Work Crews - Employment Agency	MINORITY WOMEN BUSINESS ENTERPRISE HISPANIC 504-833-5200 504-833-5296 tlawrence@deltapersonnel.com	9/17/2009	
DELTHA CORPORATION 3520 GEN. DEGAULLE DRIVE, SUITE 506 NEW ORLEANS, LA 70114 WASHINGTON, EARL C59-Financial Consulting	MINORITY BUSINESS ENTERPRISE BLACK 504-367-6766 5043676966 ewashington@delthacorporation.com	9/8/2011	
DESIGN OFFICE, LLC 3308 TULANE AVENUE 324 NEW ORLEANS, LA 70119 MARC ROBERT C03-Drafting, C05-Structural Engineering, C10-Management, C11-Planning, C17-Supportive Services, C43-Computer Assisted Drafting	MINORITY BUSINESS ENTERPRISE BLACK 504-309-1410 504-309-1817 marc@dostudio.us	6/19/2013	
DESTINY CONSTRUCTION COMPANY, LLC 338 CHAD B BAKER STREET RESERVE, LA 70084 DONNIE JOHNSON BC-Building Construction, B01-Roofing, B03-Masonry, B04-Ceramic, B52-Commercial Painting, B77-FLOORING, B86-Pressure Washing, B87-Drywall Contractor, B89-Building Site Preparation, C39-Commercial Printing, C74-Construction Management, C81-Interior Design, TRK-Trucking, 049-Furnish and Install Flooring and Ceiling Products, 058-Interior Design Services, 064-Supply of Doors and Windows, 201-Clearing and Grubbing, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 803-Sheet Piles, 804-Driven Piles, 805-Structural Concrete, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 504-915-5580 985-536-7358 djdestiny51@gmail.com	5/1/2012	
DESTINY'S CLOSET LL, LLC 4701 CHARLMARK DRIVE NEW ORLEANS, LA 70127 RENARD, DEANNE C46-Training Development	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-373-1885 deanne.renard@yahoo.com	7/15/2014	
DET Trucking Services, LLC 3857 Greenbriar Lane HARVEY, LA 70058 Riley, Ernest J. TRK-Trucking, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 504-508-0830 504-363-5957 riley4@aol.com	2/1/2007	
Detailed Painting & Drywall LLC 3940 NORWOOD DRIVE CHALMETTE, LA 70043 B52-Commercial Painting, B80-Wall Covering and Painting, B87-Drywall Contractor	MINORITY BUSINESS ENTERPRISE HISPANIC 504-655-3233 504-277-4091 info@detailpainting.com	4/1/2015 56911	
DEVCOM, L.L.C. 2608 CERRITAS VIA HARVEY, LA 70058 MICHAEL BABATUNDE C10-Management, C17-Supportive Services, C21-Construction Inspections, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-261-8455 michaelb@devcomcorp.com	10/28/2013	

Diamond Logistics, LLC 2624 Touro Street NEW ORLEANS, LA 70119 Dejean, Rosa C77-Broker Fees for Trucking, 727-Mobilization	MINORITY ENTERPRISE BLACK 504-535-1557 504-304-1255 diamondlogisticsllc@yahoo.com	WOMEN	BUSINESS 2/1/2013
DIEUDONNE ENTERPRISES, INC. 5800 RIVER OAKS ROAD SOUTH HARAHAN, LA 70123 DIEUDONNE, TINA K. B09-Saw Cutting, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 401-Aggregates Surface Course, 502-Superpave Asphaltic Concrete Mixtures, 508-Stone Matrix Asphalt, 509-Cold Planing Asphalt Pavement, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 601-Portland Cement Concrete Pavement, 602-Portland Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 723-Granular Materials, 726-Bedding Materials, 727-Mobilization, 741-Water Distribution Systems, 742-Sanitary Sewer Systems	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-304-7794 504-304-7933 bperrin@dieudonne-enterprises.com		1/1/2007 45794
DILLON BROS READY MIX CONCRETE 11100 ALMONASTER AVENUE NEW ORLEANS, LA 70127 DILLON, LARRY 051-Supply of Ready Mix Concrete, 062-Ready Mix Concrete Manufacturer	MINORITY BUSINESS ENTERPRISE BLACK 504-248-2966 5042482963 gpdl@aol.com		8/9/2010
Direnzie Technology & Consulting 700 University AveStubbs Hall Suite 120 Monroe, LA 71209 Ieshea Jones C16-Computer Analysis, C41-Network Security Services	MINORITY ENTERPRISE BLACK 318-512-9133 318-342-5872 ieshea@direnzic.com	WOMEN	BUSINESS 11/16/2015
DIRT DOBBER EARTHWORKS 3745 CHOCTAW DRIVE SUITE H BATON ROUGE, LA 70805 WILLIAMS, HAROLD D09-Warehouse/Storage Facility	MINORITY BUSINESS ENTERPRISE BLACK 225-806-6923 225-372-8105 haroldwms@aol.com		6/30/2014
DIRT2CLEAN MOBILE DETAIL, LLC 1341 TALLWOOD DRIVE BATON ROUGE, LA 70816 DEDRICK MCCARVEY B79-Automotive Detailing Services	MINORITY BUSINESS ENTERPRISE BLACK 504-283-0249 504-282-5597 dirtmarj@prodigy.net		11/2/2007
DISASTER RECOVERY TEAM, LLC 736 MOCKINGBIRD LANE ST. ROSE, LA 70087 DERRICK MCCRAY BC-Building Construction, B81-Solid Waste Disposal, B84-Residential Building Construction, B89-Building Site Preparation, B90-Roll Off Containers for Hazardous/Non-Hazardous Debris, C62-Hazardous Waste Removal	MINORITY BUSINESS ENTERPRISE BLACK 504-473-6744 504-529-7441 dmccray33@gmail.com drwine.wms@hotmail.com		1/28/2016
DISCOUNT REALTY LLC D/B/A WINDFEEL PROP* 603 SAINT JOSEPH STREET NEW ORLEANS, LA 70130 WINFIELD, REGGIE C56-Real Estate Evaluation and Consulting, C61-Real Estate Sales	MINORITY BUSINESS ENTERPRISE BLACK 504-821-2001 8778636098 reggie@windfeelproperties.com		6/26/2013
DISPOSAL SERVICES, INC. 11037 S HARDY ST NEW ORLEANS, LA 70127 RALPH, TYRONE JR B90-Roll Off Containers for Hazardous/Non-Hazardous Debris	MINORITY BUSINESS ENTERPRISE BLACK 504-495-3896 504-302-9181 tralph@disposalservicesinc.net		10/31/2009
DIVERSE BUILDING ENTERPRISE, LLC 3350 RIDGELAKE DRIVE, SUITE 200 METAIRIE, LA 70002 VIADA, MARIA E. C34-Procurement Specialist, C52-Broker Fees Promotional Products, C64-Broker Fees - Miscellaneous, C73-Broker Fees for Materials Construction Materials	MINORITY BUSINESS ENTERPRISE HISPANIC 504-231-1705 5048377988 formarelena522@yahoo.com		10/27/2010
Division I6, LLC PO BOX 3941 GUAYNABO, PR 00970 Rodriguez, Carlos C02-Mechanical Engineering, 727-Mobilization, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE HISPANIC 787-286-6464 787-284-6440 crodz@division16pr.com		10/1/2014
DLA TRUCKING, LLC 1540 WESTMINSTER MARRERO, LA ADDISON, DEVIN TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-621-3279 8887167779 dlatrucking38@gmail.com		2/25/2016
DLANDstudio 137 Clinton Street Brooklyn, NY 11201 C88-Architectural Services, 719-Landscaping	WHITE WOMEN BUSINESS ENTERPRISE OTHER 718-634-0244 718-923-0035 sdrake@dlandstudio.com		10/7/2015

DMM & ASSOCIATES, LLC 4298 ELYSIAN FIELDS, SUITE B NEW ORLEANS, LA 70122 DOTTIE REESE/MARGARET MONTGOMERY RICHARD C36-Marketing, C46-Training Development, C47-Public Relations	MINORITY ENTERPRISE BLACK 504-282-8222 504-282-2929 margaret@dmmassociates.com	WOMEN	BUSINESS 12/4/2009
DOMINGO GONZALEZ ASSOCIATES 25 PARK PLACE, 5TH FLOOR NEW YORK, NY 10007 GONZALEZ, DOMINGO C35-Lighting and Lamp Design	MINORITY BUSINESS ENTERPRISE HISPANIC 212-608-4800 212-385-9160 admin@dgalight.com		5/31/2012
Doon Technologies 200 Middlesex Essex Tpke, Suite 309 Iselin, NJ 08830 Meenu Gupta C80-TEMPORARY HELP SERVICES	MINORITY ENTERPRISE ASIAN OR PACIFIC ISLANDER 732-404-1334 732-404-1335 doon@doontec.com	WOMEN	BUSINESS 5/8/2015
DORSEY BRYANT GENERAL CONTRACTORS, LLC 6911 LAKE WILLOW DRIVE NEW ORLEANS, LA 70126 HARRIS, RENEE BC-Building Construction	MINORITY ENTERPRISE BLACK 504-231-8795 5043736052 renee@dorseybryant.com	WOMEN	BUSINESS 12/22/2010
DP DEVELOPERS, LLC 32448 N. PEARLIE CAUSEY ROAD FRANKLINTON, LA 70438 PETERS, WALTER W. BC-Building Construction, B77-FLOORING, B84-Residential Building Construction, B91-Plastering and Stucco, TRK-Trucking, wwaynepeters@gmail.com 806-Reinforcement	MINORITY BUSINESS ENTERPRISE BLACK 601-248-9723		10/23/2014
DRAGON LIMITED, INC. 2901 INDEPENDENCE STSTE 101 METAIRIE, LA 70006 YU-CHIAO LO BC-Building Construction, B84-Residential Building Construction, B89-Building Site Preparation, CSL-Construction Layout dragonlimitedinc@gmail.com Design, C06-Land Surveying, C09-Civil Engineering, C74-Construction Management	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 504-883-9041 504-883-9023		5/1/2014
DREW DEVELOPERS, LLC 7700 DOWNMAN RDAPT 16A NEW ORLEANS, LA 70126 METOYER, WINN BC-Building Construction, B01-Roofing, B84-Residential Building Construction, C39-Commercial Printing, C61-Real Estate Sales, drewdevelopers@hotmail.com C74-Construction Management, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 401-Aggregates Surface Course, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 710-Flowable Fill, 714-Slab Sodding, 715-Topsoil, 726- Bedding Materials, 802-Structural Excavation and Backfill, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 504-339-5100 504-286-3739		7/20/2009
Driven Engineering 8005 Morris Hill Road Semmes, AL 36575 Analisha Fisher C09-Civil Engineering	WHITE WOMEN BUSINESS ENTERPRISE OTHER 251-649-4011 251-645-0971 lia.barnes@drivenengineering.com		10/8/2015
DUAL CONSULTING, LLC 1814 DUBLIN NEW ORLEANS, LA 70118 JONES, DWAYNE B40-Scheduling, C10-Management, C77-Broker Fees for Trucking.	MINORITY BUSINESS ENTERPRISE BLACK 504-252-2493 dwaynejones21@gmail.com		5/22/2015
DUFRAZIER SERVICES, LLC 981 BALD CYPRESS DRIVE MANDEVILLE, LA 70448 DUFRENE, NICKY C74-Construction Management	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 985-869-0970 jamie@dufrazierservices.com		9/18/2015
DUPLESSIS & SONS, INC. LEON PO BOX 184 BELLE CHASSE, LA 70037-0184 DUPLESSIS, ALEX B32-Maintenance Mowing, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, leonduplessis@bellsouth.net 203-Excavation and Embankment	MINORITY BUSINESS ENTERPRISE BLACK 504-392-4903 504-656-2436		10/31/2013 26438
Dyna-Play, LLC PO BOX 6497 METAIRIE, LA 70009 WERNER, EVE M. C97-Broker of Playground, Pavillion & Shade Structures, C98-Create Design for Playground Environments	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-342-2875 504-342-2873 eve@dynaplay.com		6/1/2012
DYNAMIC CONSTRUCTION & DEVELOPMENT, INC. P.O. BOX 7948 METAIRIE, LA 70010	MINORITY BUSINESS ENTERPRISE BLACK 504-298-8558		2/7/2012 55213

SEAN LAURENT AND NEIL METOYER
BC-Building Construction

888-486-9320
sean@dynamicnola.com

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
E Z LOPEZ PAINTING & DRYWALL, LLC 705 N PIERCE AVENUE METAIRIE, LA 70003 LOPEZ, ZAIRA B52-Commercial Painting, 811-Painting and Protective Coatings	MINORITY ENTERPRISE HISPANIC 504-884-2039 5047372462 admin@ezlpainting.com	BUSINESS 8/11/2010
E-I ELECTRIC, LLC 1440 N. DORGENOIS STREET NEW ORLEANS, LA 70119 LAWRENCE, EUGENE BC-Building Construction, C07-Electrical Engineering, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 504-947-3392 504-947-3391 elelec@aol.com	1/28/2010
E.A. BIGGS & ASSOCIATES, INC. 1120 ENGINEERS RDSTE 25 BELLE CHASSE, LA 70037 SMITH, PAM TRK-Trucking	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-393-1601 504-393-1607 pam@eabiggs.biz	6/25/2008
E.T.I., INC. D/B/A EXCEPTIONAL TEMPORAR* 365 CANAL STREET, SUITE 2450 NEW ORLEANS, LA 70130 MOORE, RANDALL C78-BROKER FEES FOR TEMPORARY STAFFING	MINORITY BUSINESS ENTERPRISE BLACK 504-522-5664 504-523-1256 rm2284@aol.com	10/5/1999
E.T.I., INC. D/B/A EXCEPTIONAL TEMPORAR* 365 CANAL STREET, SUITE 2450 NEW ORLEANS, LA 70130 MOORE, RANDALL C78-BROKER FEES FOR TEMPORARY STAFFING	MINORITY BUSINESS ENTERPRISE BLACK 5045225664 5045231256 rm2284@aol.com	10/5/1999
EARTH SEARCH, INC. P. O. BOX 770336 NEW ORLEANS, LA 70177-0336 YAKUBIK, JILL-KAREN C20-Environmental Impact Assessments	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-947-0737 504-947-1714 esi@cris.com	1/31/2003
EBE FENCE COMPANY, INC 2024 BAYOU ROAD NEW ORLEANS, LA 70116 BROWN, ELLIS E G90-No Item, 705-Fences	MINORITY BUSINESS ENTERPRISE BLACK 5048221678 5048270947 ebefence@msn.com	4/18/2016
EcoGENSIS 4152 Independence Court Suite C-7 Sarasota, FL 34234 Pamela Fetterman C63-Environmental Remediation	WHITE WOMEN BUSINESS ENTERPRISE OTHER 941-351-0300 941-870-5154 pfetterman@ecogenesisllc.com	2/15/2016
EDR Construction, LLC 4156 CONVENTON STREET BATON ROUGE, LA 70806 JACKSON, EDWARD BC-Building Construction, B52-Commercial Painting, B84-Residential Building Construction, B89-Building Site Preparation, 727-edrconstructionllc@yahoo Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 225-772-1473	2/1/2011 51886
Edrush Consulting & Development Group 3255 Landmark Drive Building 200, Suite 214 North Charleston, SC 29418 C10-Management, C12-Right-of-Way, C29-Relocation Assistance, C55-Security Surveillance, C61-Real Estate Sales, C84-Drug Testing	MINORITY ENTERPRISE BLACK 704-281-5614 keena@edrushcdg.com	WOMEN BUSINESS 4/13/2015
Eduok Associates PO Box 2975 Baton Rouge, LA 70821 Uyoho Eduok C10-Management, C11-Planning	MINORITY ENTERPRISE BLACK 504-655-2942 ueduok@eduokassociates.com	WOMEN BUSINESS 9/3/2015
EDWARDS-KAMADULSKI, LLC 2230 CLEVELAND AVENUE EAST SAINT LOUIS, IL 62205 EDWARDS, KEVIN C26-Security Systems, C42-Computer Maintenance and Repair, C44-Information Technology	MINORITY BUSINESS ENTERPRISE BLACK 678-274-7150 618-274-7153 fjones@ed-kam.com	3/31/2013

EEC Electric PO BOX 10946 JEFFERSON, LA 70181 TEJEDA, RAFAEL A. 727-Mobilization, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE HISPANIC 504-467-4005 504-443-2690 wtejeda@cox.net	7/1/2011 30090
EFT DIVERSIFIED, INC. 1485 29TH STREET KENNER, LA 70062 ERIN TALBOT BC-Building Construction, B84-Residential Building Construction, C09-Civil Engineering, C10-Management, C20-Environmental Impact Assessments, C21-Construction Inspections, C22-Environmental Engineering, C63-Environmental Remediation, C74-Construction Management, 005-Supply of Joint Materials for Pavement and Structures, 006-Supply of Concrete & Plastic Pipe, 011-Supply of Concrete Curing Materials, 016-Supply of Precast Reinforced Concrete Drainage Units, 018-Supply of Miscellaneous Materials, 051-Supply of Ready Mix Concrete, 065-Supply of Highway Concrete Dividers, 074-Supply Concrete/Asphalt Release Agent, 201-Clearing and Grubbing, 801-General Requirement for Structures, 802-Structural Excavation and Backfill, 803-Sheet Piles, 804-Driven Piles, 805-Structural Concrete	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-296-1817 504-910-7714 etalbot@eftdiversified.com	1/10/2013
EGLE, LLC 435 GAIENNIE STREET NEW ORLEANS, LA 70130 EGLE, JOLYN C35-Lighting and Lamp Design, 075-Supply of PVC Sewer and Drain Pipe, 077-Manufacturer/Packager of Industrial Cleaning & Maintenance Chemic	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-684-1022 8666692755 joklyn@eglesolutions.com	9/19/2012
EJ WARNER MANAGEMENT, INC. 103 THERESA COURT SLIDELL, LA 70458 WARNER, ERIN C10-Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-290-7873 ejeanie22@hotmail.com	6/26/2014
EJES, Inc. 12655 N CENTRAL EXPRESSWAY SUITE 500 DALLAS, TX 75243 JONES, EDWIN C03-Drafting, C09-Civil Engineering	MINORITY BUSINESS ENTERPRISE BLACK 318-670-7275 318-670-7284 tbaker@ejesinc.com	6/1/2001
Electricworks 460 Briarwood Drive #400 Jackson, MS 39206 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 601-720-0036 601-709-4611 joe@electricworksinc.net	4/16/2015
ELEVATED PLACES, LLC 5333 EADS STREET NEW ORLEANS, LA 70122 PATRICK THOMAS BC-Building Construction, C07-Electrical Engineering, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 504-270-6166 patelElec1977@aol.com	10/22/2014
Elite Professionals LLC 5174 SOUTH UNIVERSITY DRIVE DAVIE, FL 33328 WANSER, DANIELLE B64-Electronic Toll Collection Systems	WHITE WOMEN BUSINESS ENTERPRISE OTHER 832-316-9488 954-680-6416 dwan@eliteprofessionalsllc.com	5/1/2011
ELITE QUALITY SERVICES, LLC 1631 ELYSIAN FIELDS AVE NEW ORLEANS, LA 70117 BOBBY HIGGINBOTHAM, JR. B32-Maintenance Mowing, B45-Janitorial Services, B48-Commercial Cleaning, C08-Landscape Architecture, C80-TEMPORARY HELP SERVICES	MINORITY BUSINESS ENTERPRISE BLACK 504-430-8150 985-224-8136 protemp@att.net	7/3/2012
ELITE SERVICES OF LOUISIANA 15446 RIVERDALE AVENUE BATON ROUGE, LA 70816 JONES, KRISTI D16-Grant Research, Writing and Administration	MINORITY BUSINESS ENTERPRISE BLACK 225-205-5578 888-766-4894 eliteservicesla@yahoo.com	1/31/2014
Ellana, Inc. 32 BROADWAY, STE 801 NEW YORK, NY 10004 BEREZNITSKY, ELLA B40-Scheduling, C74-Construction Management, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 212-971-0936 212-361-6169 ebereznitsky@ellana.net	1/1/2011 22933
Elle Water Works Supply, LLC 8349 1st Avenue Leeds, AL 35094 Foote, Angela D05-Broker Fees for Mechanical Components and Assemblies, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 205-314-5783 205-373-0262 cmynrick@ellewws.com	2/1/2013
ELLIOTT SECURITY SOLUTIONS, LLC 4650 GENERAL DEGAULLE DRIVESUITE 210 NEW ORLEANS, LA 70131 ELLIOTT DARRIN SHAWN C55-Security Surveillance	MINORITY BUSINESS ENTERPRISE BLACK 504-390-1749 elliottsecuritysolutions@gmail.com	5/31/2012

EME CONSULTING GROUP, LLC 2015 WEST AIRLINE HIGHWAY LA PLACE, LA 70068 LEWIS-EUGENE, ELIZA M. C36-Marketing, C74-Construction Management	MINORITY ENTERPRISE BLACK 504-451-4712 eliza@elizaeugene.com	WOMEN	BUSINESS 5/22/2015
EMP ENTERPRISES, LLC 7021 COVE DRIVE NEW ORLEANS, LA 70126 MONIQUE PERRILLOUS BC-Building Construction, B03-Masonry, B32-Maintenance Mowing, B80-Wall Covering and Painting, B84-Residential Building Construction, B89-Building Site Preparation, C08-Landscape Architecture, C09-Civil Engineering, 201-Clearing and Grubbing, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 724-Pavement Patching, Widening, and Joint Repair, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 504-881-5810 moniqueperrilloux@gmail.com		3/17/2015
EMPOWERMENT CONSULTANTS, LLC 1536 FOY STREET NEW ORLEANS, LA 70122 MARTIN, GINA J. B62-Event Planning, C17-Supportive Services, C19-Accounting, C36-Marketing, C37-Contract Compliance, C46-Training Development	MINORITY ENTERPRISE BLACK 504-975-6091 8887167779 empowermentconsultants@gmail.com	WOMEN	BUSINESS 8/23/2011
ENDARA ENTERPRISES, LLC 225 NORTH COMMON SHREVEPORT, LA 71101 GREGG, RUBBY 045-Janitorial Supplies	MINORITY ENTERPRISE HISPANIC 318-752-4514 318-752-4512 rubby@endara.com	WOMEN	BUSINESS 4/30/2002 36653
ENGINEERING CONSULTING SERVICES, INC. 4515 SHORES DRIVE, SUITE 200 METAIRIE, LA 70006 JANI, PH.D, JAYANT S. C05-Structural Engineering, C09-Civil Engineering	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 504-779-2167 5047792169 jay.jani@engconsultsvcs.com		4/18/2016
ENVIRONMENTAL RESEARCH GROUP, LLC PO BOX 11544 FORT WORTH, TX 76110 ASHE LINDA C20-Environmental Impact Assessments	WHITE WOMEN BUSINESS ENTERPRISE OTHER 817-923-6455 817-923-6456 erg@envrg.com		12/31/2007
EP56 1740 Jutland Drive Marrero, LA 70072 Elfrid Payton, Sr TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-390-3324 swac56@yahoo.com		3/14/2016
ERP Resources, Inc 15524 TUXEDO LANE GAINESVILLE, VA 20155 Faine, Roger P C16-Computer Analysis, C18-System Design, C25-Computer System Architecture, C36-Marketing, C44-Information Technology, rfaine@erps.com C47-Public Relations, C48-Community Involvement	MINORITY BUSINESS ENTERPRISE BLACK 703-776-9003 703-776-9002 rfaine@erps.com		11/1/2013
ESP PRODUCTIONS, LLC 7918 FRERET STREET NEW ORLEANS, LA 70118 FERRERA, MAX B72-ADVERTISING AGENCIES, C79-MEDIA & ADVERTISING	MINORITY BUSINESS ENTERPRISE HISPANIC 504-319-8441 5048626262 max@espideas.com		9/24/2014
EUGENES AND ASSOCIATES, LLC P O BOX 934 ST. ROSE, LA 70085 DESMOND CARLOS EUGENE BC-Building Construction, B84-Residential Building Construction, B87-Drywall Contractor, B89-Building Site Preparation, B94-Concrete Block Installation, C20-Environmental Impact Assessments, C63-Environmental Remediation, C74-Construction Management, TRK-Trucking, 049-Furnish and Install Flooring and Ceiling Products, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 724-Pavement Patching, Widening, and Joint Repair, 726-Bedding Materials, 801-General Requirement for Structures, 802-Structural Excavation and Backfill, 805-Structural Concrete, 806-Reinforcement, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 504-717-6800 eugenecarlos86@gmail.com		6/19/2015
EVOLVE ENTERPRISE, LLC 13128 HIGHWAY 90, STE #3 BOULTE, LA 70039 JERILYN DAVIS B45-Janitorial Services, B62-Event Planning, B86-Pressure Washing, C08-Landscape Architecture, C39-Commercial Printing, C80-TEMPORARY HELP SERVICES, C83-Courier Messenger Services, C94-Human Resources Consulting, TRK-Trucking	MINORITY ENTERPRISE BLACK 985-331-8862 985-331-8863 evolveenterpriselle@yahoo.com	WOMEN	BUSINESS 2/2/2015
EXCEPTIONAL INSPECTIONS, LLC 3251 WALL BLVD #506 GRETN, LA 70053 VALERIA WHITFIELD - DUNN C74-Construction Management	MINORITY ENTERPRISE BLACK 504-669-1034	WOMEN	BUSINESS 5/13/2011

504-304-5190
valwdunn@aol.com

EXPERT MAINTENANCE & CONST SVC LLC
PO BOX 741
PRAIRIEVILLE, LA 70769
MOORE, JAMES
B32-Maintenance Mowing, B45-Janitorial Services, B98-Street Sweeping, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 509-Cold Planing Asphalt Pavement, 701-Culverts and Storm Drains, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving

MINORITY BUSINESS ENTERPRISE
BLACK
225-910-1121
225-622-5695
jmoore@catel.net

8/31/2010
54488

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
F.W. INSURANCE SERVICES, LLC 1903 WYNDEMERE DRIVE SLIDELL, LA 70461- WALTER, FELTON C10-Management, C23-Insurance Management	MINORITY BUSINESS ENTERPRISE BLACK 504-884-1425 9856439860 fwinsservices@aol.com	2/3/2004
F1 PERFORMANCE CONTRACTORS, LLC 141 ROBERT E LEE DRIVE, SUITE 314 NEW ORLEANS, LA 70124 LEE, FRANKLIN B84-Residential Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 504-473-8383 flpfct@gmail.com	9/18/2014
FAZANDE CONSULTING, LLC 5713 FLAGLER STREET METAIRIE, LA 70003 FAZANDE, SHANNON C11-Planning, C46-Training Development, C94-Human Resources Consulting	MINORITY ENTERPRISE BLACK 504-373-9928 fazande@gmail.com	WOMEN BUSINESS 7/14/2015
FEBRUARY ENTERPRISES, INC. P.O. BOX 5448 DENVER, CO 80221 BENAVIDEZ, FRANK C65-Airport Equipment Installation and Maintenance, 809-Movable Bridges	MINORITY BUSINESS ENTERPRISE BLACK 303-429-5457 3034295065 fbenavidez@febent.com	7/14/2015
FERNANDEZ PLANS, LLC P. O. BOX 791596 NEW ORLEANS, LA 70179 FERNANDEZ, KAREN C47-Public Relations	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-483-7801 504-483-7802 karen@fernandezplans.com	3/24/2003
Fields Professional Services & Consulting 7814 Seville Court Baton Rouge, LA 70820 Bethany Fields C10-Management, D16-Grant Research, Writing and Administration	MINORITY ENTERPRISE BLACK 318-416-6064 318-402-4974 bethany@fpsellc.com	WOMEN BUSINESS 5/12/2015
Finch Constructors, Inc. 5528 W. 84th Street Indianapolis, IN 46268 C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 317-916-6770 317-916-6774 (finch@finchconstructors.com)	12/29/2014
FIRST IMPRESSION CONSTRUCTION LLC 14519 BEEKMAN RD. NEW ORLEANS, LA 70128 BRIDGES, GLENN BC-Building Construction, B01-Roofing	MINORITY BUSINESS ENTERPRISE BLACK 504-416-1104 firstimpressions.construction@gmail.com	3/19/2009
FLEUR DES MAISONS AU 5130 L3C P.O. BOX 26384 NEW ORLEANS, LA 70186 MICHEL D. JACKSON C10-Management	MINORITY ENTERPRISE BLACK 504-799-7337 7997337@gmail.com	WOMEN BUSINESS 2/7/2012
FlowStream Management 620 N. Farmerville #2 Ruston, LA 71270 B62-Event Planning, C10-Management, C11-Planning, C15-Research Surveys, C34-Procurement Specialist, C43-Computer Aided Design, C46-Training Development, C48-Community Involvement, D16-Grant Research, Writing and Administration	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-265-2590 flowstream-mgmt.com	12/15/2014
FOREST PHOTOGRAPHY, LLC 113 APRICOT STREET LAPLACE, LA 70068	MINORITY BUSINESS ENTERPRISE BLACK 504-201-5874	9/30/2014

FOREST, PETER
C72-Progress Photos

pforest68@gmail.com

Forte & Tablada, Inc.
9107 INTERLINE AVE
BATON ROUGE, LA 70809

WHITE WOMEN BUSINESS ENTERPRISE 5/1/1994
OTHER 00578
225-927-9321
225-927-9326
atappey@forteandtablada.com

Trappey, Ann Forte
CSL-Construction Layout Design, C02-Mechanical Engineering, C03-Drafting, C05-Structural Engineering, C06-Land Surveying, C07-Electrical Engineering, C09-Civil Engineering, C10-Management, C12-Right-of-Way, C17-Supportive Services, C21-Construction Inspections, C22-Environmental Engineering, 727-Mobilization

FP RICHARD CONSTR, DBA RUE CONTRACTORS
4425 KAWANEE AVE
METAIRIE, LA 70006
FRANCESCA RICHARD

WHITE WOMEN BUSINESS ENTERPRISE 6/19/2013
OTHER
504-259-8211
504-461-9780

B89-Building Site Preparation, B94-Concrete Block Installation, C74-Construction Management, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 711-RipRap, 712-Revetments, 726-Bedding Materials, 733-Concrete Roadway Barriers, 802-Structural Excavation and Backfill, 813-Concrete Approach Slabs

FRANCIS FINANCIAL GROUP, LLC D/B/A FFC *
400 POYDRAS STREET, SUITE 2400
NEW ORLEANS, LA 70130-
FRANCIS, OCTAVE J.
C11-Planning, C59-Financial Consulting

MINORITY BUSINESS ENTERPRISE 7/21/2008
BLACK
504-299-2990
504-299-2991
ofrancis@ffc-capital.com

FREEDOM DEVELOPMENT GROUP, LLC
7130 CAMBERLY DRIVE
NEW ORLEANS, LA 70128
KNIGHT, LARRY D
730-Electrical Systems

MINORITY BUSINESS ENTERPRISE 7/26/2010
BLACK
504-452-0127
5042417573
lknight@freedomdevelopmentno.com

FRONT & BACK, LLC
7230 ARBOR DRIVE
NEW ORLEANS, LA 70126
TIOMBI HINTON

MINORITY BUSINESS ENTERPRISE 10/24/2011
BLACK
504-259-8053
504-302-0260

BC-Building Construction, B84-Residential Building Construction, B89-Building Site Preparation, C08-Landscape Architecture, C56-Real Estate Evaluation and Consulting, C74-Construction Management

FSC INTERACTIVE, LLC
1943 SOPHIE WRIGHT PLACE
NEW ORLEANS, LA 70130
COCO, MCKENZIE
C36-Marketing

WHITE WOMEN BUSINESS ENTERPRISE 1/13/2014
OTHER
504-894-8011
5048948012
mckenzie@fscinteractive.com

FUEL FACILITY MANAGEMENT, INC.
7586 WORRAL DRIVE
LAKE WORTH, FL 33463
HOOSE, JANET
C10-Management

WHITE WOMEN BUSINESS ENTERPRISE 10/12/2012
OTHER
561-662-0305
5619651857
janethoose@bellsouth.net

FULL CIRCLE COMMUNICATIONS, INC.
2046 HATTERAS WAY
ATLANTA, GA 30318
FATZINGER, HEATHER
C36-Marketing, C47-Public Relations

MINORITY BUSINESS ENTERPRISE 5/31/2011
BLACK
404-210-0253
866-596-5412
heathier@fcc360.com

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
G & M ASSOCIATES 6516 EUDALEY COVINGTON COLLEGE GROVE, TN 37046 RICE, GREG BC-Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 615-554-9408 6153683318 gmassociates99@hotmail.com	7/17/2009
G. BLACKWELL & ASSOCIATES, INC. P.O. BOX 311410 ATLANTA, GA 31131- BLACKWELL, GARRY C10-Management, C34-Procurement Specialist	MINORITY ENTERPRISE BLACK 404-389-8383 4043497716 gebwell@aol.com	WOMEN BUSINESS 11/7/2003
G.D. Swing 5835 Mill Crest Way Lithonia, GA 30038 Gerald Swing 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 726-Bedding Materials, 806-Reinforcement	MINORITY BUSINESS ENTERPRISE BLACK 770-323-1446 770-323-8966 info@gdswing.com	6/19/2015

G.E.N.T.'S ENTERPRISES LLC 4330 VICTORIA DRIVE BATON ROUGE, LA 70812 Evelyn F. Braud 727-Mobilization, 811-Painting and Protective Coatings	MINORITY ENTERPRISE BLACK 225-892-5122 225-778-7481 evelynbraud1@yahoo.com	WOMEN	BUSINESS 6/1/2008 51075
GAC SERVICES, LLC 2821 JUDITH STREET METAIRIE, LA 70003 GUILLERMO CARLOS C03-Drafting	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 504-884-7805 gacservices.llc@gmail.com		10/21/2015
GAEA Consultants, LLC 536 WASHINGTON AVENUE NEW ORLEANS, LA 70130 KOOB, TONJA C20-Environmental Impact Assessments, C22-Environmental Engineering	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-962-5360 504-962-5362 gaca@gacaconsultants.com		2/1/2005
Gail Charles Consulting Group 9815 Reston River Lane Cypress, TX 77433 Gail Charles C17-Supportive Services	MINORITY ENTERPRISE BLACK 909-797-0692 909-797-0675 gcoconsulting3@verizon.net	WOMEN	BUSINESS 12/19/2014
GALCAN ELECTRIC, LLC 4640 S. CARROLLTON AVE., STE. 280 NEW ORLEANS, LA 70119 PATRICIA JONES BC-Building Construction, B06-HVAC, C03-Drafting, C07-Electrical Engineering, C71-Fiber Optics, 730-Electrical Systems	MINORITY ENTERPRISE BLACK 504-942-1912 504-273-2604 pjones@galcanelectric.com	WOMEN	BUSINESS 5/12/2015
GALLAGHER SECURITY, INC. 781 BEHRMAN HIGHWAY #201 TERRYTOWN, LA 70174 GALLAGHER, HORACE C26-Security Systems	MINORITY BUSINESS ENTERPRISE BLACK 504-392-3577 5043402087 gall2secure@bellsouth.net		11/2/2015
GALLARDO ADVERTISING AGENCY, LLC 19300 N 3RD STREET COVINGTON, LA 70433 GALLARDO, GERARDO BC-Building Construction, B70-SIGN MANUFACTURING	MINORITY BUSINESS ENTERPRISE HISPANIC 985-893-5596 9858935596 rorygallardo@hotmail.com		10/13/2015
GARDEN DOCTORS, LLC 201 ST. CHARLES AVENUE, STE. 114-26 NEW ORLEANS, LA 70170 SCALES, NATHANAEAL B32-Maintenance Mowing, 717-Seeding, 719-Landscaping	MINORITY BUSINESS ENTERPRISE BLACK 504-818-2626 5049103038 rsidney@gardendoctorslandscaping.com		1/28/2010
GARDEN OF EDEN LAWN CARE, LLC 106 JASMINE CT BELLE CHASSE, LA 70037 ARENALES, JOSEPH B32-Maintenance Mowing, 201-Clearing and Grubbing, 204-Temporary Erosion Control, 705-Fences, 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 719-Landscaping, 721-Asphalt Mulch, 739-Hydro-Seeding	MINORITY BUSINESS ENTERPRISE HISPANIC 504-450-3548 504-391-2216 gardenofeden57@bellsouth.net		4/30/2011
Garrett ECLIV 2659 Livingston Road Jackson, MS 39213 Q. Talecia Garrett Sa'Andar C10-Management, C74-Construction Management	MINORITY ENTERPRISE BLACK 601-896-0084 601-896-0091 certifications@garretteci.com	WOMEN	BUSINESS 2/15/2016
Gartek Engineering 7210 WE 39 Terrace Miami, FL C02-Mechanical Engineering	MINORITY BUSINESS ENTERPRISE HISPANIC 954-404-8100 priveros@gartek.cc		1/28/2016
Gautier's Contracting & Trucking 3594 Hwy 316 Gray, LA 70359 Joey Gautier C77-Broker Fees for Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters	MINORITY BUSINESS ENTERPRISE BLACK 985-713-4076 985-262-0386 jgautier11@yahoo.com		1/15/2016
Gb2 Associates, LLC 1450 ANNUNCIATION ST.# 2320 NEW ORLEANS, LA 70130-8603 Bonfert, Gretchen C10-Management, C11-Planning, C15-Research Surveys, C20-Environmental Impact Assessments, C45-Business Process Analysis	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-355-8107 gretchenbonfert@hotmail.com		8/1/2011

8/31/2012

GEAUX DATA, LLC 215 REPUBLIC AVE #9108 LAFAYETTE, LA 70508 LOCKE, ANNA C33-Traffic Counting and Data Collection	MINORITY ENTERPRISE HISPANIC 409-363-9542 geauxdata@gmail.com	WOMEN	BUSINESS
GENDUSA ENTERPRISES, INC. 18 COMMERCE COURT HARAHAN, LA 70123 GENDUSA, JULIE L. BC-Building Construction, B84-Residential Building Construction, B95-Wood Framing, 202-Removal or Relocating Structures and Obstructions	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-731-1070 5047311044 julie@gendusaenterprises.com		9/28/2012
GENERATIONS TRANSPORT, LLC PO BOX 3612 BATON ROUGE, LA 70821 DICKERSON, CYNTHIA TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 225-304-4588 225-304-6322 gentransport@outlook.com		8/31/2011
GENTILLY DEBRIS REMOVAL, INC. 3828 BRIANT DRIVE MARRERO, LA 70072-6046 MARK A. DENIS B81-Solid Waste Disposal, TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-722-8452 504-328-5392 markdenis.gdr@gmail.com		7/30/2015
GEOSTELLAR ENGINEERING, LLC 1077 RODNEY DRIVE BATON ROUGE, LA 70808 TAVERA, EDUARDO C01-Geotechnical Engineering, C09-Civil Engineering, C22-Environmental Engineering	MINORITY BUSINESS ENTERPRISE HISPANIC 225-772-4229 etavera@geostellareng.com		3/31/2011
Ghosa Research 223 Guidry Road Unit B Lafayette, LA 70503 Belinda Omoregbee C36-Marketing	MINORITY ENTERPRISE BLACK 337-281-1593 contactus@ghosaresearch.com	WOMEN	BUSINESS 1/25/2016
GILLEY CONSTRUCTION, INC. 4741 MURFREESBORO HWY MANCHESTER, TN 37355 VICKIE A. GILLEY BC-Building Construction, B49-Stay in Place Metal Forms, C74-Construction Management, 202-Removal or Relocating Structures and Obstructions, 704-Guardrails, 709-Steel Cattle Guars, 733-Concrete Roadway Barriers, 740-Construction Layout, 803-Sheet Piles, 805-Structural Concrete, 806-Reinforcement, 807-Structural Metals, 808-Steel Grid Flooring, 813-Concrete Approach Slabs	WHITE WOMEN BUSINESS ENTERPRISE OTHER 931-728-3296 931-728-4574 vgilley@gilleyconstruction.com		3/11/2014
GIRAU & ASSOCIATES, LLC 3721 HESSMER AVENUE METAIRIE, LA 70002 GIRAU, SERGIO J. C09-Civil Engineering	MINORITY BUSINESS ENTERPRISE HISPANIC 504-239-1861 sigirau@reagan.com		12/11/2013
GLADYS F. SMITH REAL ESTATE CO. 309 SOUTH 1ST STREET MONROE, LA 71201 SMITH, GLADYS F. C61-Real Estate Sales	MINORITY BUSINESS ENTERPRISE BLACK 318-387-0057 318-387-0046 gfsmith@bellsouth.net		5/31/2009
GLENDON PREWITT CONTRACTOR, INC. 720 ENERGY CENTER BLVD, STE 501 TUSCALOOSA, AL 35473 PREWITT, GLENDON BC-Building Construction, B84-Residential Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 205-750-0086 844-269-8432 prewittg@bellsouth.net		11/30/2014
GLOBAL CLEANING SERVICES, LLC P O BOX 58914 NEW ORLEANS, LA 70158-8914 BADD00, PATRICE B48-Commercial Cleaning	MINORITY ENTERPRISE BLACK 504-615-9500 504-558-9002 globalsvcs@bellsouth.net	WOMEN	BUSINESS 1/26/2005
GLOBAL COMMERCE & SERVICES, L.L.C. 2439 MANHATTAN BLVD., SUITE 500 HARVEY, LA 70058 SMITH, JOANEANE C16-Computer Analysis	MINORITY ENTERPRISE BLACK 504-308-1308 5043081309 jsmith@globalcoimserv.com	WOMEN	BUSINESS 4/18/2016
GLOBAL CONVEYOR INSTALLATION, INC. 3909 BOWFIN TRL KISSIMMEE, FL 34746 HENRY, BRANDON E. C65-Airport Equipment Installation and Maintenance	MINORITY ENTERPRISE BLACK 571-235-2594 4072016232 b.henry26@yahoo.com	WOMEN	BUSINESS 7/30/2007

GLOBAL MANAGEMENT ENTERPRISE 3226 LAKE STREET LAKE CHARLES, LA 70601 MATHEUS, DALIA C80-TEMPORARY HELP SERVICES	MINORITY ENTERPRISE HISPANIC 337-477-1862 337-477-1863 gmelle@bellsouth.net	WOMEN	BUSINESS 6/30/2011
GLOBAL PARKING SYSTEMS, L.L.C. 6600 PLAZA DRIVE, SUITE 307 NEW ORLEANS, LA 70127- BURNS, RONALD A01-Airport Shuttle Bus	MINORITY BUSINESS ENTERPRISE BLACK 504-246-1668 5042466312 rvburns@bmgerprises.com		2/17/2004
GLOBENET TELECOMMUNICATIONS 210 TITUS LANE PINEVILLE, SC 29468 MIDDLETON, DAVID L. C71-Fiber Optics	MINORITY BUSINESS ENTERPRISE BLACK 828-320-3291 888-558-5742 dlm Middleton@charter.net		1/31/2011
GOLDEN HOLLEY JAMES, LLP 1805 MARTIN LUTHER KING, JR BLVD SAVANNAH, GA 31415 ROBERT E, JAMES, II C31-Legal Services, C67-Notary Services	MINORITY BUSINESS ENTERPRISE BLACK 912-232-0910 866-653-9193 rjames@goldenholleyjames.com		10/22/2014
GONZALEZ REBAR, LLC 110A SOUTH LAKESHORE DR. LANE VILLAGE,, AR 71653 GONZALEZ, JOSE S. 806-Reinforcement	MINORITY BUSINESS ENTERPRISE HISPANIC 662-695-0084 sggonzalez@aol.com		7/31/2013
GOTECH INC. 8383 BLUEBONNET BLD BATON ROUGE, LA 70810-2826 GUILLAUME, RHAOUL A. C03-Drafting, C06-Land Surveying, C09-Civil Engineering, C11-Planning, C21-Construction Inspections, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 225-766-5358 225-766-5879 rhaoul@gotech-inc.com		1/31/1981 37193
Government Supply Services 1015 NW Avenue Suite 360 El Dorado, AR 71730 Gregory Modica 053-Supply of Lamps and Bulbs, 054-Supply of Light Fixtures, 055-Electrical Supplies, 057-Office Supplies	MINORITY BUSINESS ENTERPRISE BLACK 855-477-5528 customerservice@governmentsupplyservices.com		2/29/2016
Gram Traffic Counting, Inc. 3751 FM1105 BLDG A GEORGETOWN, TX 78626 BIELSS, AUDREY C33-Traffic Counting and Data Collection, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 512-832-8650 512-833-6471 audrey@gramtraffic.com		8/1/2014
GRANT L. ROBERTSON, INC 312 N. CAUSEWAY BLVD. METAIRIE, LA 70001- PARKER, LYNNE ROBERTSON 057-Office Supplies	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-835-0952 lynne@robertsonpostcards.com		7/14/2003
Greco Construction 106 Rho Street Belle Chasse, LA 70003 Lane Greco B89-Building Site Preparation, C63-Environmental Remediation	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 504-421-1505 504-393-7185 lanegreco@aol.com		8/11/2015
GRECO CONSTRUCTION, INC P.O. BOX 608 BELLE CHASSE, LA 70037 GRECO, LANE B89-Building Site Preparation, C63-Environmental Remediation	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 504-421-1505 504-393-7185 lanegreco@aol.com		8/11/2015
GREEN INNOVATIONS ENTERPRISES 8210 Southdowns Drive Shreveport, LA 71107 D07-Sustainable Energy and Design	MINORITY ENTERPRISE BLACK 810-429-0062 318-929-3680 greeninnovationsenterprises@gmail.com	WOMEN	BUSINESS 12/17/2014
Green Tiger Painting 2490 Delta Street Baton Rouge, LA 70808 Chisolu Isiadinso 811-Painting and Protective Coatings	MINORITY ENTERPRISE BLACK 225-610-8142 chisolu@greentigerpainting.com	WOMEN	BUSINESS 4/7/2016
GREENBELT PROTECTION SERVICE, LLC 10555 LAKE FOREST BLVD STE 7B NEW ORLEANS, LA 70127	MINORITY BUSINESS ENTERPRISE BLACK 504-302-7870		3/15/2010

SHEPARD P. GREEN, JR. C26-Security Systems, C55-Security Surveillance	504-252-9451 hr@greenbeltsecurity.com		
Greenhart Group 3810 Octavia Street New Orleans, LA 70125 Mindy Airhart C64-Broker Fees - Miscellaneous	HISPANIC 504-220-0819 mindy@greenheart.biz	5/22/2015	
GRIDLINE SERVICES, LLC 426 RUTHERFORD DRIVE COVINGTON, LA 70433 JULIE BOUDREAU BC-Building Construction, C10-Management, C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-247-9255 985-910-7714 julie@gridlineusa.com	8/25/2015	
GRIFFITH SOLUTIONS, LLC P.O. BOX 241 SEVERNA PARK, MD 21146 GRIFFITH, NANCY C16-Computer Analysis	WHITE WOMEN BUSINESS ENTERPRISE OTHER 443-982-3948 4435571675 nancy@griffith-solutions.com	2/23/2011	
GRISKO, LLC 410 NORTH MICHIGAN AVENUE, SUITE 60 CHICAGO, IL 60611 GRISKO, CAROLYN C47-Public Relations	WHITE WOMEN BUSINESS ENTERPRISE OTHER 312-724-8120 3123350103 beth@grisko.com	3/22/2002	
GROWTH DEVELOPMENT MARKETING, INC. 101 W. MISSIN BLVD #110-303 POMONA, CA 91766 GATES, GREG C73-Broker Fees for Construction Materials	MINORITY BUSINESS ENTERPRISE BLACK 909-627-0200 909-627-0300 gates@gdminc.us	2/28/2012	
GT & Associates Of Texas, Inc. POST OFFICE BOX 4243 BATON ROUGE, LA 70821-4243 Gupta, Siri B40-Scheduling, C02-Mechanical Engineering, C03-Drafting, C05-Structural Engineering, C06-Land Surveying, C09-Civil Engineering, C10-Management, C17-Supportive Services, C21-Construction Inspections	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 225-266-4470 225-663-8353 siri@gtandassociates.com	10/1/1998	
GULF SOUTH ENGINEERING & TESTING, INC. 2201 ABERDEEN STREET KENNER, LA 70062 GREENUP, RODNEY B63-Construction Material Testing, CLT-Concrete Labs and Field Testing, C01-Geotechnical Engineering, C21-Construction Inspections	MINORITY BUSINESS ENTERPRISE BLACK 504-491-8998 5043054408 rgreenup@gulfsoutheng.com	12/27/2011	
GULF SOUTH RESEARCH CORPORATION 8081 GSRI ROAD BATON ROUGE, LA 70820 KNAUS, SUNA ADAM C22-Environmental Engineering	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-757-8088 225-761-8077 suna@gsrscorp.com	5/31/1994	
GULF SOUTH SERVICE SOLUTIONS, LLC 103 GAIL DRIVE LA PLACE, LA 70068- WOLVERTON, NORMA B32-Maintenance Mowing, C83-Courier Messenger Services	MINORITY WOMEN BUSINESS ENTERPRISE HISPANIC 504-712-0700 normawolvertont@gmail.com	8/24/2006	
GULF STATES CONSTRUCTORS, L.L.C. PO BOX 982 METAIRIE, LA 70004 VILLANUEVA, IGNACIO B51-Directional Drilling, 728-Jacked or Bored Pipe, 804-Driven Piles	MINORITY BUSINESS ENTERPRISE HISPANIC 504-887-6500 504-887-6549 gulfstcon@gmail.com	9/30/1999 35436	
GULF TO GULF BRIDGE ENGINEERING 5021 ACADEMY DRIVE METAIRIE, LA 70003 BANIAHMAD, SUHAD C05-Structural Engineering, C09-Civil Engineering, C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-287-7095 g2g_bridge@gmail.com	9/27/2012	
Gutcon, Inc. PO BOX 80645 BATON ROUGE, LA 70898-0645 Gutierrez, Humberto C06-Land Surveying, 201-Clearing and Grubbing, 306-Scarifying & Compacting Roadbed, 401-Aggregates Surface Course, 510- Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 602-Portland Cement Concrete Pavement Rehabilitation, 701- Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 704- Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 709-Steel Cattle Guars, 711-RipRap, 712-Revetments, 727-Mobilization, 733-Concrete Roadway Barriers, 812-Treated Timber	MINORITY BUSINESS ENTERPRISE HISPANIC 225-343-5366 225-343-5367 hertgut@aol.com	7/1/1991 25587	
GWJ CONSTRUCTION AND SUPPLIES, LLC 4711 SHERWOOD DRIVE NEW ORLEANS, LA 70128	MINORITY BUSINESS ENTERPRISE BLACK 504-237-9535	3/6/2013	

WHITE, GEORGE W.
BC-Building Construction, C73-Broker Fees for Construction Materials, 003-Supply of Aggregates

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george@gwjconstruction.com

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
H & W Demolition, Inc 2055 MCCALL STREET BOSSIER CITY, LA 71111 MOORE, DIANE C 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-742-3922 318-742-3920 diane@hwdemolition.com	6/1/2010 06862
H. Williams, LLC 59090 CONN LANE AMITE, LA 70422 WILLIAMS, HEATHER C10-Management, C34-Procurement Specialist	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-517-0133 225-208-1335 hwcavaretta@gmail.com	10/1/2013
HAFCO SERVICES INC 11411 BRISTLE OAK TRAIL AUSTIN, TX 78750 FRIEDE, HUMBERTO B30-Railroads, 060-Supply of Railroad Materials, 094-Supply of Sheet Piling	MINORITY BUSINESS ENTERPRISE HISPANIC 512-925-1193 512-996-0722 humberto.friede@hafcoservices.com	8/31/2011
Haibach Trucking 8615 OLIVER ROAD ERIE, PA 16509 HAIBACH, SALLY TRK-Trucking, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 814-864-2199 814-864-2199 shaibach814@aol.com	7/1/2003
HALL BUILDERS, INC. 1185 HAWN AVENUE SHREVEPORT, LA 71107 HALL, RICKEY R BC-Building Construction, B84-Residential Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 318-222-4610 318-424-2430 rickeyhall@hallbuildersinc.com	7/31/2009 23092
HARMON CONSTRUCTION, LLC 1248 OPELOUSAS STREET LAKE CHARLES, LA 70601 PAULA HARMON B89-Building Site Preparation, B94-Concrete Block Installation, C74-Construction Management, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 601-Portland Cement Concrete Pavement, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 711-RipRap, 712-Revetments, 726-Bedding Materials, 733-Concrete Roadway Barriers, 802-Structural Excavation and Backfill, 813-Concrete Approach Slabs	MINORITY ENTERPRISE BLACK 337-436-3489 337-436-1960 harmonconstruct@bellsouth.net	WOMEN BUSINESS 10/14/2011
Harrison Law & Associates 4164 Canal Street New Orleans, LA 70119 Schulyee Harrison C31-Legal Services	MINORITY ENTERPRISE BLACK 504-486-0300 888-742-1128 harrisonandassociates@outlook.com	WOMEN BUSINESS 1/20/2015
Harrison Paint Co. 1526 Fairfield Avenue Shreveport, LA 71101 Christopher Hamm 008-Supply of Paints	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 318-222-0791 318-222-8315 chamm@harrisonpaintco.com	9/29/2015
HARVARD CONSTRUCTION COMPANY 5031 READ BLVD. NEW ORLEANS, LA 70127 RICHARDSON, WILLIAM BC-Building Construction, C09-Civil Engineering, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-376-6498 wrichardson79@yahoo.com	6/26/2014
HAWTHORNE AGENCY, INC. 818 HOWARD AVE., STE 300 NEW ORLEANS, LA 70113 COLEMAN, GENEVA C36-Marketing, C47-Public Relations, C48-Community Involvement	MINORITY BUSINESS ENTERPRISE BLACK 504-488-6100 504-488-6175 gcoleman@hawthorneagency.com	11/30/2004
HC Services, Inc 1455 WEST DRIVE LAUREL, MS 39440 BRIDGES, PAMELA SUE B99-Fire Protections Systems, 089-Supply of Fire Protection Equipment, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 601-399-4800 601-399-4888 sue@int-fire.com	1/1/2011 14854
HD & ASSOCIATES, LLC 3624 PIN OAK AVENUE NEW ORLEANS, LA 70131 DAVILLIER, JOHN C	MINORITY BUSINESS ENTERPRISE BLACK 504-415-3112	9/29/2010

C02-Mechanical Engineering, C03-Drafting, C05-Structural Engineering, C09-Civil Engineering, C10-Management, C30-Airport Planning and Design, C74-Construction Management

john@hdanda.net

<p>HD TRUCK & TRACTOR, LLC 5501 OPELOUSAS ST LAKE CHARLES, LA 70615 DUROUSSEAU, HIRAM B32-Maintenance Mowing, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 401-Aggregates Surface Course, 602-Portland Cement Concrete Pavement Rehabilitation, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 709-Steel Cattle Guards, 710-Flowable Fill, 711-RipRap, 712-Revetments, 714-Slab Sodding, 726-Bedding Materials, 733-Concrete Roadway Barriers, 802-Structural Excavation and Backfill, 812-Treated Timber, 813-Concrete Approach Slabs</p>	<p>MINORITY BUSINESS ENTERPRISE BLACK 337-439-9710 337-439-0078 jenad@hdtmail.com</p>	<p>1/31/2002 39155</p>
<p>HDB Construction, Inc 729 SE WEAR AVE TOPEKA, KS 66607 Harrison Alonzo TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 727-Mobilization</p>	<p>MINORITY BUSINESS ENTERPRISE BLACK 785-232-5444 785-232-5445 info@hdbconstruction.com</p>	<p>2/1/2007</p>
<p>HEALTHCARE SUPPORT MANAGEMENT 3740 FLORIDA AVENUE JEFFERSON, LA 70065 SONIAT, WAYNE B45-Janitorial Services, C17-Supportive Services</p>	<p>MINORITY BUSINESS ENTERPRISE BLACK 504-469-0299 5044699907 waynes@hsm1.com</p>	<p>7/29/2015</p>
<p>HEALTHY CLEANING SERVICE SOLUTIONS, LLC 317 ADAMS STREET NEW ORLEANS, LA 70118 JOHNSON, TERRI B45-Janitorial Services</p>	<p>MINORITY BUSINESS ENTERPRISE BLACK 504-453-4761 5048611585 terri@hcsyoursolutions.com</p>	<p>WOMEN BUSINESS 2/19/2014</p>
<p>HEBERT'S TRUCKING & EQUIP SER., LLC 5110 CARMELITE STREET CROWN POINT, LA 70072 HEBERT, EMILE TRK-Trucking, 003-Supply of Aggregates, 201-Clearing and Grubbing, 203-Excavation and Embankment, 301-Base Course - Class I, 302-Base Course - Class II, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 714-Slab Sodding, 723-Granular Materials, 726-Bedding Materials</p>	<p>MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 504-689-2420 504-689-2228 emileandbev@cox.net</p>	<p>8/31/1992 40256</p>
<p>HEIDELBERG ACCOUNTING SERVICES, INC. 7013 PINEBROOK DR. NEW ORLEANS, LA 70128 WADE, MARLENE H. BC-Building Construction, C19-Accounting, C74-Construction Management</p>	<p>MINORITY BUSINESS ENTERPRISE BLACK 504-450-4171 5042432526 marlenewade@aol.com</p>	<p>WOMEN BUSINESS 7/27/2010</p>
<p>HENDERSON CONSTRUCTION SERVICES INC PO BOX 6232 SHREVEPORT, LA 71136 HENDERSON, SHELTON 302-Base Course - Class II, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters</p>	<p>MINORITY BUSINESS ENTERPRISE BLACK 318-861-0512 318-861-0513 concret2@bellsouth.net</p>	<p>1/31/1999 28660</p>
<p>HENRY CONSULTING, LLC 1010 COMMON ST, STE 2500 NEW ORLEANS, LA 70112 HENRY, TROY C10-Management, C11-Planning, C17-Supportive Services</p>	<p>MINORITY BUSINESS ENTERPRISE BLACK 504-529-9890 504-529-9899 adminmanager@henryconsulting.net</p>	<p>1/31/2005</p>
<p>HERNANDEZ CONSULTING, LLC 3221 TULANE AVENUE NEW ORLEANS, LA 70119 ALEX HERNANDEZ BC-Building Construction, C10-Management, C55-Security Surveillance, C74-Construction Management, C88-Architectural Services</p>	<p>MINORITY BUSINESS ENTERPRISE HISPANIC 504-305-8571 504-617-6590 alex@hernandezconsulting.com</p>	<p>2/19/2008</p>
<p>HEWITT-WASHINGTON & ASSOCIATES 6100 ELYSIAN FIELDS AVENUE NEW ORLEANS, LA 70122 HEWITT, LONNIE C04-Architectural Engineering, C08-Landscape Architecture</p>	<p>MINORITY BUSINESS ENTERPRISE BLACK 504-286-1432 5042861439 lonniehewitt@hwassoc.com</p>	<p>2/23/2012</p>
<p>HMD CONTRACTING, LLC 6436 MUSIC STREET NEW ORLEANS, LA 70122 HOPE DUPLECHAIN BC-Building Construction, B77-FLOORING, C81-Interior Design</p>	<p>MINORITY BUSINESS ENTERPRISE BLACK 504-481-1643 504-754-7933 hmdcontracting@live.com</p>	<p>WOMEN BUSINESS 4/21/2014</p>
<p>HMMH 77 South Bedford Street Burlington, MD 01804 Mary Ellen Eagan C50-Sound Testing</p>	<p>WHITE WOMEN BUSINESS ENTERPRISE OTHER 781-229-0707 781-229-7939 meagan@hmmh.com</p>	<p>10/8/2015</p>

Holmes Solutions 1015 Richsmith Lane Hammond, LA 70403 Brian Holmes C26-Security Systems, C32-Installation of Audio and Video Equipment	MINORITY BUSINESS ENTERPRISE BLACK 504-251-1934 985-318-7286 holmesllc@mail.com	5/22/2015
HOMEGROWN GARDENS & LAWN, L.L.C. #8 SOUTH PARK PLACE NEW ORLEANS, LA 70124 BALLANCO, BARBARA 042-Supply of Bedding Materials, 719-Landscaping	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-909-9807 5042670885 homegrownola84@yahoo.com	9/8/2009
HOMEILLUSION 9225 DANCY AVENUE BATON ROUGE, LA 70814 MOSES, KRYSTAL B45-Janitorial Services	MINORITY ENTERPRISE BLACK 225-235-4132 moseskrystal@yahoo.com	WOMEN BUSINESS 8/31/2014
HOOKE TOP OF THE LINE JANITORIAL SVC 4037 S. DELLS STREET HARVEY, LA 70058 CHARLIE HOOKER B45-Janitorial Services	MINORITY BUSINESS ENTERPRISE BLACK 504-287-9404 504-341-1571 cfhooker@bellsouth.net	10/20/2011
HOPE CONTRACTORS PO BOX 3726 SHREVEPORT, LA 71133-3726 Pyles, Ron BC-Building Construction, 727-Mobilization, 730-Electrical Systems, 736-Traffic Signals - Installation	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 318-221-8924 318-221-5236 ron@hopecontractors.com	5/1/2006 36034
HP Executive Solutions 224 McGehee Drive Ste 1 Baton Rouge, LA 70815 C10-Management, C48-Community Involvement	MINORITY ENTERPRISE BLACK 832-510-4737 888-954-9393 shanta@hpesolutions.com	WOMEN BUSINESS 12/1/2014
HRV Conformance Verification Assoc 420 Rouser Road Ste 400 Moon Township, PA 15108 STACHEL, ROCHELLE B63-Construction Material Testing, C21-Construction Inspections, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 412-299-2000 412-299-2007 hrstachel@hrvinc.com	3/1/2014
HT & J, LLC 10351 STELLA LINK ROAD HOUSTON, TX 77025 CHANG, HUI-FONG C09-Civil Engineering	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 713-204-7115 2815452675 hfu@ht-j.com	3/26/2013
HTC 5700 FLORIDA BLVD, STE 424 BATON ROUGE, LA 70806 BELLA, SHEILA B32-Maintenance Mowing, B45-Janitorial Services, B48-Commercial Cleaning, B86-Pressure Washing, C46-Training Development, C67-Notary Services, 727-Mobilization	MINORITY ENTERPRISE BLACK 225-412-4728 225-412-4729 bella_htc@louisiana@contractor.net	WOMEN BUSINESS 10/1/2013
HUBB'S PROPERTIES, LLC 37093 WHITE ROAD PRAIRIEVILLE, LA 70769 HUBBARD, TIMOTHY B32-Maintenance Mowing, B45-Janitorial Services, C80-TEMPORARY HELP SERVICES	MINORITY BUSINESS ENTERPRISE BLACK 225-281-4614 225-673-8081 ttmkstr@cox.net	6/30/2007 89219
HUEY JANITORIAL SERVICE 416 MARVIN GARDNES STREET LA PLACE, LA 70068 NARCISSEE, HUEY B45-Janitorial Services	MINORITY BUSINESS ENTERPRISE BLACK 985-652-6856	11/2/2015

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
I G H CONTRACTING SERVICES, LLC 32 MAGNOLIA TRAC DRIVE HARVEY, LA 70058 THOMPSON, ERIC BC-Building Construction, C24-Telecommunications	MINORITY BUSINESS ENTERPRISE BLACK 504-931-6983 5043627241 lenouveau@nocoxtmail.com	10/22/2008
IDEAL CONNECTIONS, LLC 4965 ELYSIANS FIELDS AVENUE NEW ORLEANS, LA 70122	MINORITY ENTERPRISE BLACK 504-442-6628	WOMEN BUSINESS 8/24/2012

GLAPION-DAYS, LYDIA C11-Planning, C36-Marketing, C47-Public Relations	lgd@idealconnectionsllc.com			
IMDC, INC. 1060 MATTLAND CENTER COMMONS, SUITE MATTLAND, FL 32751- MUNDY, GREGORY C04-Architectural Engineering	MINORITY BUSINESS ENTERPRISE BLACK 407-645-4049 4076451230 gsmundy@imdc-inc.com	4/18/2016		
IMMACULATE CLEANING LLC 14 JAY PLACE WESTWEGO, LA 70094 GORDON, DOMINIQUE B45-Janitorial Services, B48-Commercial Cleaning, B80-Wall Covering and Painting, B87-Drywall Contractor	MINORITY ENTERPRISE BLACK 504-799-5250 cleanngimmaculate@hotmail.com	WOMEN	BUSINESS 11/30/2011	
Impressions Advertising Specialties 903 SHREVEPORT RD. MINDEN, LA 71055 PHYLLIS WATSON C52-Broker Fees Promotional Products, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-377-8413 318-382-0872 phyllis@promoteyourbusiness.net	12/1/2005		
IN THE EVENT, INC. 4421 S. DERBIGNY ST. NEW ORLEANS, LA 70125 ROUSSEAU, MICHELLE B72-ADVERTISING AGENCIES, C36-Marketing, C47-Public Relations	MINORITY ENTERPRISE BLACK 504-895-9408 5043048682 michelle@intheevent.us	WOMEN	BUSINESS 8/14/2002	
INFINITY CONSTRUCTION AND TRUCKING, LLC 3604 CANAL STREET NEW ORLEANS, LA 70119 CROSSLEY, MICHAEL BC-Building Construction, TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-235-9595 5048224339 c_mike100@yahoo.com	10/23/2008		
INFINITY ENGINEERING CONSULTANTS, LLC P.O. BOX 792745 NEW ORLEANS, LA 70179-2745 CHAUVIN, RAOUL III, P.E. C02-Mechanical Engineering, C05-Structural Engineering, C07-Electrical Engineering, C09-Civil Engineering, C10-Management	MINORITY BUSINESS ENTERPRISE BLACK 504-304-0548 504-355-0265 rchauvin@infinityec.com	11/13/2006 3109		
Ingage Incentives 1395 Black Willow Trail Altamonte Altamonte, FL 32714 Lisa Marcheskie C36-Marketing	WHITE WOMEN BUSINESS ENTERPRISE OTHER 407-521-7777 lisan@ingageincentives.com	4/4/2016		
INNOVATIVE ARCHITECTURAL PLANNERS 2740 AIRPORT DRIVESUITE 300 COLUMBUS, OH 43219 BANKS, THOMAS G C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 614-416-0614 614-416-0613 tgbanks@iap-gsg.com	9/14/2010 05858		
INNOVATIVE SALES AND CONSULTING OF AMER* 125 N. THEARD STREET COVINGTON, LA 70433 ENGLAND, KAREN C45-Business Process Analysis	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-871-8981 8153617419 kengland100@aol.com	3/7/2012		
INSURANCE DESIGN & PLACEMENT, INC. 1615 POYDRAS STREET, SUITE 900 NEW ORLEANS, LA 70112 HILLARD, SEBRINA BUSH C23-Insurance Management	MINORITY ENTERPRISE BLACK 504-408-1437 3036079008 sebrinab@insurancedp.net	WOMEN	BUSINESS 10/8/2014	
INTEC OF LOUISIANA 53531 CROSSOVER ROAD INDEPENDENCE, LA 70443 PALANIAPPAN, ELLAPPAYAN A C01-Geotechnical Engineering, C09-Civil Engineering, C22-Environmental Engineering	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 985-878-8690 9858788692 eap@intec-la.com	1/5/2010		
INTEGRATED MANAGEMENT SERVICES, PA D/B/* 400 POYDRAS ST., STE. 1335 NEW ORLEANS, LA 70130 HILL, RODERICK C02-Mechanical Engineering, C05-Structural Engineering, C09-Civil Engineering, C21-Construction Inspections, C22-Environmental Engineering	MINORITY BUSINESS ENTERPRISE BLACK 504-561-7399 5045618968 dcannon@imsengineers.com	1/26/2004		
INTEGRATED MANAGEMENT SOLUTIONS, LLC 4300 S I-10 SERVICE ROAD SUITE 101- METAIRIE, LA 70002 LEE, EMILE BC-Building Construction, B01-Roofing, B77-FLOORING, B84-Residential Building Construction, B87-Drywall Contractor	MINORITY BUSINESS ENTERPRISE BLACK 504-327-5840 5044755986 emile@imsdb.com	2/19/2014		

5/5/2015

INTEGRATED PROJECT CONTROLS 2923 23rd Street South Arlington, VA 22206 Maurice A. Tauzard D26-Construction Cost Consulting	MINORITY BUSINESS ENTERPRISE HISPANIC 703-798-8414 estimating@integratedprojectcontrols.com		
Integrity Wire Inc 1060 CEDAR CREST DRIVE HUNTINGTON, WV 25705 IRWIN, SHARON K 028-Supply of Electrical Equipment, 055-Electrical Supplies, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE 7/1/2011 OTHER 304-525-9300 304-525-0900 kim@integritywire.com		
INTELLECTUAL CONCEPTS, LLC 227 SANDY SPRINGS PLACE NE D74 SANDY SPRINGS, GA 30328 DELOIS B. BABIKER C18-System Design	MINORITY BUSINESS ENTERPRISE BLACK 678-222-2993 678-222-2993 dbabiker@intellectualconcepts.net	WOMEN	BUSINESS 3/16/2016
INTERNATIONAL CONTRACTORS, INC. 6540 126 AVE NORTH LARGO, FL 33773-1834 CENAL, WALTER B11-Grooving, C74-Construction Management, 201-Clearing and Grubbing, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 803-Sheet Piles, 804-Driven Piles	MINORITY BUSINESS ENTERPRISE 11/15/1994 HISPANIC 727-531-3574 727-535-1333 and cyvur@tampabay.ir.com		
Interstate Sealant & Concrete, Inc. S40 W24211 ROCKWOOD WAY WAUKESHA, WI 53189 SMENT, CHERYL A. B09-Saw Cutting, B46-Full Depth Patching of Jointed Concrete Pavement, B85-Joint Cleaning and Sealing, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE 7/1/2009 OTHER 262-547-6316 262-547-6844 csment@interstatescalant.com		
IRON TRIANGLE DEVELOPMENT, LLC 1602 CHARLTON DRIVE NEW ORLEANS, LA 70112 VARNADO, DERRICK BC-Building Construction, B01-Roofing, B03-Masonry, B04-Ceramic, B52-Commercial Painting, B77-FLOORING, B80-Wall Covering and Painting, B84-Residential Building Construction, B86-Pressure Washing, B87-Drywall Contractor, B89-Building Site Preparation, C39-Commercial Printing, C74-Construction Management, C81-Interior Design, TRK-Trucking, 049-Furnish and Install Flooring and Ceiling Products, 058-Interior Design Services, 064-Supply of Doors and Windows, 201-Clearing and Grubbing, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 715-Topsoil, 803-Sheet Piles, 805-Structural Concrete, 813-Concrete Approach Slabs, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE 8/4/2010 BLACK 504-235-5115 djv-04@excite.com		
ISI PROFESSIONAL SERVICES, INC. 11628 S. CHOCTAW DRIVE, SUITE 251 BATON ROUGE, LA 70815 CHAMBERLAIN, GRACE C44-Information Technology, C78-BROKER FEES FOR TEMPORARY STAFFING	MINORITY BUSINESS ENTERPRISE BLACK 225-273-1222 2252731262 info@isips-no.com	WOMEN	BUSINESS 10/13/1998
ITS Regional, LLC 4744 KAWANEE AVENUE METARJE, LA 70006 GUTIERREZ, CARMELO C06-Land Surveying, C09-Civil Engineering, C96-Traffic and Transportation Engineering, 727-Mobilization	MINORITY BUSINESS ENTERPRISE 2/1/2012 HISPANIC 504-832-9332 504-236-8911 cgutierrez@itsregionalllc.com		22903
IVY ENVIRONMENTAL CONSULTING, INC. 4035 WASHINGTON AVE NEW ORLEANS, LA 70125 LATONIA VIVERETTE B63-Construction Material Testing, C20-Environmental Impact Assessments, C22-Environmental Engineering, C37-Contract Compliance, C63-Environmental Remediation, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-345-9571 504-265-9483 latonia@ivyenvironmental.com	WOMEN	BUSINESS 5/1/2015
IWES Contractors & Solutions 5151 Brook Hollow Hwy Norcross, GA 30071 Cesar Arbelaez B87-Drywall Contractor, B95-Wood Framing	MINORITY BUSINESS ENTERPRISE 4/4/2016 HISPANIC 770-374-0300 cesar@iwescontractors.com		

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
J & 2T's Trucking 302 South 12th Street Monroe, LA 71201 Trandy L. Barnes Sr TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 318-791-1131 318-388-5443 j2ttrucking@hotmail.com	12/16/2015
J & R CONCRETE PUMPING, LLC P.O. BOX 222 RESERVE, LA 70084	MINORITY BUSINESS ENTERPRISE BLACK 866-641-8069	6/15/2010

REID, CLYDE 050-Concrete Pumping, 706-Concrete Walks, Drives And Incidental Paving	2256120306 jrconcrete@yahoo.com		
J STAR ENTERPRISES, INC. P.O. BOX 6639 NEW ORLEANS, LA 70174 COLEMAN, JILL B03-Masonry, B07-Core Drilling, B08-Wall Sawing, B09-Saw Cutting, B41-PVC Sewer and Drain Pipe, B46-Full Depth Patching of Jointed Concrete Pavement, B52-Commercial Painting, G10-No Item, G50-No Item, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 301-Base Course - Class I, 305-Subgrade Layer, 601-Portland Cement Concrete Pavement, 602-Portland Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 712-Revetments, 715-Topsoil, 719-Landscaping, 723-Granular Materials, 726-Bedding Materials, 727-Mobilization, 803-Sheet Piles, 805-Structural Concrete, 805-C-Structural Concrete-Cast in Place Box Culverts, 806-Reinforcement, 811-Painting and Protective Coatings	MINORITY ENTERPRISE BLACK 504-433-5227 5043983477 jstarenterprises@bellsouth.net	WOMEN	BUSINESS 12/26/2007
J TERRANCE CONSTRUCTION, LLC 208 FLUSHING QUAIL DR ARLINGTON, TX 76002 TERRANCE, JOSEPH B01-Roofing, B77-FLOORING, B80-Wall Covering and Painting, B87-Drywall Contractor, B95-Wood Framing, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 817-538-7317		11/30/2013
J&A SPECIALTY DISTRIBUTORS 4436 YOUREE DRIVE, SUITE A SHREVEPORT, LA 71105 MARTINEZ, JUAN 080-Wholesale Tobacco Supplier	MINORITY BUSINESS ENTERPRISE HISPANIC 318-861-7100 318-861-7060 terrib@jaspecialtyinc.com		9/30/2014
J&B Contractors Unlimited 8947 Hwy 182 E Morgan City, LA Wilbert Johnson, Jr. B93-Metal Fabrication, TRK-Trucking, 040-Steel Fabricator, 807-Structural Metals	MINORITY BUSINESS ENTERPRISE BLACK 985-226-4405 985-873-7061 wilbertjohnsonjr@yahoo.com		2/22/2016
J. BROWN CONSTRUCTION, LLC 282 CITRUS ROAD RIVER RIDGE, LA 70123 JESSICA RICHARD BC-Building Construction, B52-Commercial Painting, B89-Building Site Preparation, 201-Clearing and Grubbing, 203-Excavation and Embankment, 706-Concrete Walks, Drives And Incidental Paving, 811-Painting and Protective Coatings	MINORITY ENTERPRISE HISPANIC 985-290-8094 jbrownconstructionllc@gmail.com	WOMEN	BUSINESS 3/24/2016
J.A. MANNING CONSTRUCTION CO., INC 46420 US HWY 231 ONEONTA, AL 35121 MANNING, NILAREE B36-Landscape Pavers and Modular Retaining Walls, B94-Concrete Block Installation	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 205-594-3505 205-594-3552 nilaree@jamanning.com		8/31/2010 41703
J.A. WATTS, INC. 940 WEST ADAMS STREET, SUITE 400 CHICAGO, IL 60607 WATTS, JULIE A. CSL-Construction Layout Design, C21-Construction Inspections, C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 312-997-3120 3129973726 jwatts@jwincorporated.com		8/13/2013
J.E.S. CONSTRUCTION, INC. PO BOX 442 EDGARD, LA 70049 SILAS, JESSIE 201-Clearing and Grubbing, 204-Temporary Erosion Control, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 726-Bedding Materials, 727-Mobilization, 735-Mailboxes and Mailbox Support	MINORITY BUSINESS ENTERPRISE BLACK 985-497-8433 985-497-5854 jesconstruc22028@bellsouth.net		1/31/2004 39505
J.E.S., Inc 730 NAPOLEON AVENUE NEW ORLEANS, LA 70115 Harper, Gloria BC-Building Construction, B80-Wall Covering and Painting, B87-Drywall Contractor, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-301-1402 504-373-5104 liz@jesincorporated.com		10/1/2009 25491
J A L I V E ENTERPRISE, INC. 330 MARSHAL STREET, STE 934 SHREVEPORT, LA 71101 PRIEST, LILLIAN C47-Public Relations	MINORITY ENTERPRISE BLACK 318-222-3750 318-222-3758 lapriest4@aol.com	WOMEN	BUSINESS 2/28/2001
Jackson & Fontenot Const. Co., Inc. 5707 BAY OAKS DRIVE MONROE, LA 71203 Jackson, Anderson BC-Building Construction, B01-Roofing, B03-Masonry, B04-Ceramic, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 318-345-1742 318-343-6269 asj3@bellsouth.net		8/1/2003 23493
Jackson & Tull 2705 Bladensburg Road NE Washington, DC 20018	MINORITY BUSINESS ENTERPRISE BLACK 202-333-1100		2/22/2016

Mossi Knox Tull C21-Construction Inspections, C74-Construction Management	202-526-2876 hqadmin.1@jnt.com	
JACOBSEN/DANIELS ASSOCIATES, LLC 121 PEARL STREET YPSILANTI, MI 48197- DANIELS, DARRYL C11-Planning, C14-Transportation Planning, C36-Marketing	MINORITY BUSINESS ENTERPRISE BLACK 734-961-3200 7349613204 darryl@jacobsendaniels.com	3/26/2002
JADE'S CONCRETE AND TRUCKING SERVICES 250 RIVERVIEW DRIVE SAINT ROSE, LA 70087 BERFECT, PETER C17-Supportive Services, 706-Concrete Walks, Drives And Incidental Paving	MINORITY BUSINESS ENTERPRISE BLACK 504-628-8166 5044646252 berfectp@bellsouth.net	11/23/2011
JAT CONSULTING SERVICES, INC. 1301 SHILOH ROAD, N.W., SUITE 1430 KENNESAW, GA 30144- TUTTLE, JO ANN C10-Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 770-975-7359 7709751195	5/18/2004
JAT Trucking PO Box 453 Geismar, LA 70734	MINORITY BUSINESS ENTERPRISE BLACK 225-364-6689	1/20/2015
TRK-Trucking	jatruckinginc@yahoo.com	
JAZFAM ASSOCIATES, INC. 104 CALDERWOOD ROAD AMSTERDAM, NY 12010 ZAWISA, AMY K. C19-Accounting, C64-Broker Fees - Miscellaneous	WHITE WOMEN BUSINESS ENTERPRISE OTHER 518-843-7243 5188431568 jazfamin@jazfam.com	10/7/2010
JB COMMUNICATION, LLC 1601 PRINCETON STREET NEW ORLEANS, LA 70003 BONANO, JACQUELINE C36-Marketing, C47-Public Relations, C79-MEDIA & ADVERTISING	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-512-0147 5048890498 jacquie@jbcommunications.net	5/11/2012
JC Cheek Contractors, Inc. PO BOX 1138 KOSCIUSKO, MS 39090 HOLLIS CHEEK 509-Cold Planing Asphalt Pavement, 703-Underdrain Systems, 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-hcheek@jccheck Seeding, 718-Fertilizer and Agricultural Lime, 719-Landscaping, 720-Erosion Control Systems, 721-Asphalt Mulch, 727-Mobilization, 731-Raised Pavement Markings, 737-Painted Traffic Stripping, 738-Mulch Sodding, 739-Hydro-Seeding	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 662-289-1631 662-289-6806 hcheek@jccheck	3/31/2006 08902
JC Machine Works 5700 NW 32 Court Miami, FL 33142 Pedro L. Amador B93-Metal Fabrication, 807-Structural Metals	MINORITY BUSINESS ENTERPRISE HISPANIC 305-634-5280 305-634-5224 manny@jcmachineshop.com	2/20/2015
JC Supply & Manufacturing 1612 S CUCAMONGA AVENUE ONTARIO, CA 91761 Lightcap, Connie 040-Steel Fabricator, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 909-373-1773 909-373-1785 connie@jcsupply.us	3/1/2012
JD James, Inc Dba Nature Bridges 1586 SEVEN BRIDGES ROAD MONTICELLO, FL 32344 JAMES, APRIL D14-Timber Bridges & Structures, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 850-997-8585 850-385-3493 april@naturebridges.com	1/1/2013
JD's Rebar & Construction Inc. 1348 RAPIDES AVENUE ALEXANDRIA, LA 71301 HARLEY, JOHN D. B09-Saw Cutting, B49-Stay in Place Metal Forms, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 302-Base Course - Class II, 402-Traffic Maintenance Aggregates, 502-Superpave Asphaltic Concrete Mixtures, 509-Cold Planing Asphalt Pavement, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 711-RipRap, 712-Revetments, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 727-Mobilization, 729-Traffic Signs and Devices, 733-Concrete Roadway Barriers, 740-Construction Layout, 805-B-Structural Concrete-Precast Box Culverts and Headwalls, 806-Reinforcement, 810-Bridge Railing and Barriers, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 318-561-2977 318-561-7542 jdsrebarandconstruction@aol.com	9/1/2001 39001
JDC SECURE SOLUTIONS, LLC 70 BERNICE DRIVE LULING, LA 70070 JAYMIE LAFLEUR BC-Building Construction, C26-Security Systems, C32-Installation of Audio and Video Equipment, C41-Network Security support@jdcsecure.com Services, C55-Security Surveillance	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-427-9723 504-708-5343	5/13/2015

JEFF-CO CONTRACTORS, INC. 4238 POCHE COURT WEST NEW ORLEANS, LA 70129 JEFFERSON, BRENDA 050-Concrete Pumping, 706-Concrete Walks, Drives And Incidental Paving, 802-Structural Excavation and Backfill, 806-Reinforcement	MINORITY BUSINESS ENTERPRISE BLACK 504-255-9624 504-255-9626 jeffco_contractors@yahoo.com	6/30/2000 26637
Jemison & Partners, Inc. 3521 LAKE DES ALLEMANDS DRIVE HARVEY, LA 70058 JEMISON, LYDIA C10-Management, C11-Planning, C14-Transportation Planning, C15-Research Surveys	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-361-5233 504-361-5233 jempart@bellsouth.net	9/1/2001
JLE CONTRACTORS, LLC 1620 MONROE STREET GRETN, LA 70053 LEMUS, JAIME R. B32-Maintenance Mowing, B52-Commercial Painting, B80-Wall Covering and Painting, B95-Wood Framing, 706-Concrete Walks, Drives And Incidental Paving, 719-Landscaping, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 504-201-8858 5043989833 jlecontractors@att.net	8/12/2013
JLG Trucking Co., LLC 9537 MILLWOOD CREEK CT ZACHARY, LA 70791 Greening Gordie, Jr. B30-Railroads, TRK-Trucking, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 225-978-4881 lindagreen1@bellsouth.net	6/1/2010
JIJ A/C AND ELECTRICAL, LLC 1808 FRANKLIN AVE NEW ORLEANS, LA 70117 JAMES L. JONES BC-Building Construction, B06-HVAC, B41-PVC Sewer and Drain Pipe, B46-Full Depth Patching of Jointed Concrete Pavement, B84-Residential Building Construction, B85-Joint Cleaning and Sealing, B89-Building Site Preparation, B94-Concrete Block Installation, C07-Electrical Engineering, C24-Telecommunications, C74-Construction Management, 201-Clearing and Grubbing, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 724-Pavement Patching, Widening, and Joint Repair, 726-Bedding Materials, 730-Electrical Systems, 740-Construction Layout, 802-Structural Excavation and Backfill, 803-Sheet Piles, 804-Driven Piles, 805-Structural Concrete, 806-Reinforcement, 807-Structural Metals, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 504-941-6415 504-945-4511 jjairandelectric@yahoo.com	7/9/2013
JOHN F GRADNEY GENERAL CONTRACTOR 1354 LAVERGNE ROAD LAKE CHARLES, LA 70611 C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK jfgradney@yahoo.com	4/1/2015
John H. Willis 264 WILLIS ROAD SIBLEY, LA 71073-2604 Willis, John H. TRK-Trucking, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 318-377-0116 318-377-8902	12/1/1985
JOHN HEIMS TRUCK AND TRANS, LLC PO BOX 173 LABADIEVILLE, LA 70372 HEIMS, JOHN PAUL B89-Building Site Preparation, TRK-Trucking, 201-Clearing and Grubbing	MINORITY BUSINESS ENTERPRISE BLACK 985-665-3275 johnheimstrucking@gmail.com	9/30/2012 57332
JOKERS WYLD, LLC 2709 ALLEN STREET NEW ORLEANS, LA 70119 MAYO, EUGENE C. B89-Building Site Preparation, TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-442-0712 5049429277 jokerswyldllc@yahoo.com	9/18/2014
JONES BROTHERS ENTERPRISE, INC. P. O. BOX 1053 ST. ROSE, LA 70087 JONES, J.B. TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 401-Aggregates Surface Course, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 709-Steel Cattle Guards, 709-Steel Cattle Guards, 710-Flowable Fill, 711-RipRap, 712-Revetments, 714-Slab Sodding, 726-Bedding Materials, 733-Concrete Roadway Barriers, 802-Structural Excavation and Backfill, 803-Sheet Piles, 803-Sheet Piles, 804-Driven Piles, 804-Driven Piles, 805-B-Structural Concrete-Precast Box Culverts and Headwalls, 805-C-Structural Concrete-Cast in Place Box Culverts, 806-Reinforcement, 812-Treated Timber, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 504-466-7835 504-467-6363 linda@tco.nocoxmail.com	7/29/1994
JONES WORLEY DESIGN, INC. 723 PIEDMONT AVENUE, N.E. ATLANTA, GA 30308 CYNTHIA JONES PARKS C36-Marketing, C43-Computer Assisted Drafting	MINORITY BUSINESS ENTERPRISE BLACK 404-876-9272 404-876-9224 cjonesparks@jonesworley.com	1/31/2013
Jordim International, Inc. 12502 SW 78 Street Miami, FL 33183 Jorge Hernandez C65-Airport Equipment Installation and Maintenance	MINORITY BUSINESS ENTERPRISE HISPANIC 305-273-7441 305-273-7442 jordimint@aol.com	5/28/2015

JOSEPH ELECTRIC, INC. P. O. BOX 26221 NEW ORLEANS, LA 70186 JOSEPH, WADE BC-Building Construction, C07-Electrical Engineering, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 504-305-6307 504-305-6379 wade@josephelectric.net	6/23/1995
JP And Concepts Co. 9060 PASEO DE VALENCIA ST FORT MYERS, FL 33908 Florance, Joann P. B30-Railroads, 060-Supply of Railroad Materials, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 239-437-3108 239-437-3109 jpforance@jpc-co-dbe.com	1/1/2012
JRE LLC dba Ascension Roofing & Sheet Metal 2140 S PHILIPPE AVE GONZALES, LA 70737 Evans, Rebecca B01-Roofing, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-647-3576 225-647-6013 rebevas@ascensionrsm.com	1/1/2010 44993
Julie Z. Leblanc 4460 MANDEVILLE STREET NEW ORLEANS, LA 70122 LEBLANC, JULIE Z. C09-Civil Engineering, C22-Environmental Engineering	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-304-1246 julie.z.leblanc@cox.net	7/1/2013
JULIEN ENGINEERING & CONSULTING, INC. 3520 GEN DEGAULLE DR STE 1045 NEW ORLEANS, LA 70114 JULIEN, KERWIN E. SR. C05-Structural Engineering, C09-Civil Engineering, C10-Management, C21-Construction Inspections, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-366-3454 504-366-8726 kerwin@julieng-engineering.com	11/25/1995
JULIEN ENTERPRISES INC PO BOX 447 ST. GABRIEL, LA 70776 ROOSEVELT VAUGHN TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 303-In-Place Stabilized Cement Base Course, 304-Lime Treatment, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed, 401-Aggregates Surface Course, 402-Traffic Maintenance Aggregates, 403-Aggregates Roadway Surfacing, 715-Topsoil, 723-Granular Materials, 726-Bedding Materials, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 225-650-1187 225-319-7043 julenenterprises@cox.net	10/1/2007 52011
JUNKAROOS AND MOVEROOS FRANCHISE SYS LLC 1901 WESTBANK EXPWY STE 600A HARVEY, LA 70058 BYRON LEE B67-Hazardous Waste Removal, B81-Solid Waste Disposal, B90-Roll Off Containers for Hazardous/Non-Hazardous Debris, C61-Real Estate Sales, C62-Hazardous Waste Removal, C80-TEMPORARY HELP SERVICES, C83-Courier Messenger Services, TRK-Trucking, 045-Janitorial Supplies, 046-Supply of Oil & Petroleum Products	MINORITY BUSINESS ENTERPRISE BLACK 504-227-1115 866-873-6763 moveroosllc@gmail.com	2/15/2012
JUSTICE & HUANG ENGINEERS, INC PO BOX 80104 BATON ROUGE, LA 70898-0104 HUANG, ANDREW T. C05-Structural Engineering, C09-Civil Engineering, C11-Planning, C30-Airport Planning and Design	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 225-768-7696 225-768-7690 jhengineer1980@gmail.com	9/30/2004
Justin J. Reeves 132 Industrial Blvd Houma, LA 70363 Justin J. Reeves BC-Building Construction, B89-Building Site Preparation	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 985-580-0888 985-580-0888 jreeves@jircompany.com	12/15/2015

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
K & B CONSTRUCTION & RENOVATION, LLC 1936 CLOUET STREET NEW ORLEANS, LA 70117 RHODES, JASON BC-Building Construction, B43-Safety Equipment, B52-Commercial Painting, C73-Broker Fees for Construction Materials, C87-Broker Fees for Janitorial Supplies, 043-Supply of Safety Equipment, 045-Janitorial Supplies, 049-Furnish and Install Flooring and Ceiling Products	MINORITY BUSINESS ENTERPRISE BLACK 504-520-0392	1/21/2010
K & M Company Of North La, LLC PO BOX 665 STERLINGTON, LA 71280 DREHER, KATY D17-Hauling of Liquid Asphalt, 002-Supply of Asphaltic Materials and Additives, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-282-5699 katydreher@aol.com	7/1/2013
K-BELLE CONSULTANTS, LLC 3727 Canal Blvd NEW ORLEANS, LA 70119 Mirambell, Kristi B80-Wall Covering and Painting, B87-Drywall Contractor, C09-Civil Engineering, 201-Clearing and Grubbing, 202-Removal or	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-488-0222 504-617-7797 kimirambell@k-belle.com	5/1/2015

Relocating Structures and Obstructions, 305-Subgrade Layer, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 726-Bedding Materials, 727-Mobilization

KARMA CONTRACTORS, LLC 193 PROMENADE AVE SHREVEPORT, LA 71115 PARALIKAR, RESHMA BC-Building Construction, B84-Residential Building Construction	MINORITY ENTERPRISE ASIAN OR PACIFIC ISLANDER 318-344-4942 318-918-1291 reshma@karmacontractors.com	WOMEN	BUSINESS 5/31/2012 56734
Kass Bros. Inc. 700 RIVER ROAD WESTWEGO, LA 70096-0487 B46-Full Depth Patching of Jointed Concrete Pavement, TRK-Trucking, 003-Supply of Aggregates, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 303-In-Place Stabilized Cement Base Course, 304-Lime Treatment, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed, 401-Aggregates Surface Course, 402-Traffic Maintenance Aggregates, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 602-Portland Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 709-Steel Cattle Guars, 710-Flowable Fill, 711-RipRap, 712-Revetments, 714-Slab Sodding, 720-Erosion Control Systems, 723-Granular Materials, 726-Bedding Materials, 727-Mobilization, 733-Concrete Roadway Barriers, 735-Mailboxes and Mailbox Support, 802-Structural Excavation and Backfill, 812-Treated Timber	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-348-9018 504-340-0339 jkass@kassbros.com		4/1/2003 14914
KAZETTE ENTERPRISES, INC 5411 COLISEUM BLVD SUITE A ALEXANDRIA, LA 71303 VARNADO, JOHNNIE C17-Supportive Services, C18-System Design, C42-Computer Maintenance and Repair, C44-Information Technology, C57-DBE Plans & Goal Preparation	MINORITY ENTERPRISE BLACK 318-442-3593 318-487-8401 johnnie@kazette.com	WOMEN	BUSINESS 7/31/2013
KB Environmental Sciences, Inc. 9500 KOGER BOULEVARD SUITE 211 ST. PETERSBURG, FL 33702 FOWLER, L. CARROL C20-Environmental Impact Assessments	WHITE WOMEN BUSINESS ENTERPRISE OTHER 727-578-5152 727-578-5210 cfowler@khenv.com		2/1/2007
KCB MANAGEMENT 150 Briscoe Road Opelousas, LA 70570 Ralph Broussard C10-Management, C11-Planning	MINORITY BUSINESS ENTERPRISE BLACK 337-948-2030 337-678-1214 capital_management@charter.net		7/16/2015
KEL-KAT LAND, LLC 160 W AIRLINE HWY KENNER, LA 70062 KELSEA AND KATHARINE RENTON B69-Construction Machinery & Equipment Rental & Leasing, C61-Real Estate Sales, C79-MEDIA & ADVERTISING, 003-Supply of Aggregates, 018-Supply of Miscellaneous Materials	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-338-6154 kelsea.g.renton@gmail.com		7/25/2013
Kelly Road Builders, Inc. PO BOX 101687 BIRMINGHAM, AL 35210 Kelly, Jerry L. 202-Removal or Relocating Structures and Obstructions, 507-Asphaltic Surface Treatment, 509-Cold Planing Asphalt Pavement, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 205-957-2484 205-957-2485 jkelly@kellyconstructioncompany.com		11/1/2007 51976
Ken Tillage Construction, Co. 2635 CHOCTAW DR BATON ROUGE, LA 70805 TILLAGE, KEITH BC-Building Construction, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 225-356-1700 225-356-1709 rlhmic@tillageconstruction.com		10/1/2002 37753
KEN WEEDEN & ASSOCIATES, INC. P O BOX 3113 WILMINGTON, NC 28406 WEEDEN, KENNETH C57-DBE Plans & Goal Preparation, 063-DBE Plan & Goal Preparation	MINORITY BUSINESS ENTERPRISE BLACK 910-762-6297 9107625963 kwa-office@kwaplaning.com		8/14/2014
KENALL, INC 5120 STOREY ST. HARAHAN, LA 70123 KRIS PRASAD B63-Construction Material Testing, C01-Geotechnical Engineering, C22-Environmental Engineering	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 832-251-8200 832-251-8201 kris.prasad@kenallinc.com		8/31/2009 03942
KENDRA'S PROFESSIONAL, INC. 1200 LAKE FRANCES DRIVE GRETN, LA 70056 CARVAJAL, ISABEL R. BC-Building Construction, B84-Residential Building Construction	MINORITY ENTERPRISE HISPANIC 504-655-1693 kendraspro@gmail.com	WOMEN	BUSINESS 10/10/2014
KENDRICK & KENDRICK CONSTRUCTION 11670 FOUNTAIN DRIVE SUITE 200 MAPLE GROVE, MN 55369 KENDRICK, LENFIELD	MINORITY BUSINESS ENTERPRISE BLACK 888-963-9163		9/30/2014

201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 706-763-445-2501 Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters	kendrick_kendrickconstruction@yahoo.com		
KENT CONTRACTORS, INC. 914 KEPLER STREET GRETNA, LA 70053 KENT, AARON SR. BC-Building Construction, BC-Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 504-304-1241 504-281-4561 aaronkentsr@cox.net	9/28/2007 33045	
Kevin Masonry 7516 Patricia Street Arabi, LA 70032 B03-Masonry, B91-Plastering and Stucco	MINORITY BUSINESS ENTERPRISE HISPANIC 504-940-4927 504-324-0377 kevin.masonry@yahoo.com	12/10/2014	
KEYMEL TECHNOLOGIES, LLC 938 LAFAYETTE ST SUITE 107 NEW ORLEANS, LA 70113 ROGERS KENNER D18-Scrubber Emission Technology	MINORITY BUSINESS ENTERPRISE BLACK 504-307-8082 keymeltech@gmail.com	8/31/2013	
KHAFRA ENGINEERING CONSULTANTS INC 225 PEACHTREE STREET NESUITE 1600 ATLANTA, GA 30303-1730 BATES, VALENTINO C02-Mechanical Engineering, C03-Drafting, C04-Architectural Engineering, C05-Structural Engineering, C07-Electrical Engineering, C09-Civil Engineering, C20-Environmental Impact Assessments, C21-Construction Inspections, C22-Environmental Engineering, C30-Airport Planning and Design, C63-Environmental Remediation	MINORITY BUSINESS ENTERPRISE BLACK 404-693-8228 404-525-3611 smason@khafra.com	9/30/2003	
KINGDOM SECURITY LLC PO BOX 1 LONGLAUF, LA 71448 SANDERS, WILBERT C55-Security Surveillance	MINORITY BUSINESS ENTERPRISE BLACK 318-201-2747 318-748-8253	4/30/2007	
KINGDOM SECURITY, LLC P.O. BOX 1 LONGLAUF, LA 71448 WILBERT SANDERS C55-Security Surveillance	MINORITY BUSINESS ENTERPRISE BLACK 318-201-2747 318-748-8253 wilsanders@yahoo.com	4/26/2007	
KIRK LASTRAPES CONSTRUCTION CO., LLC 5810 KENSINGTON BLVD NEW ORLEANS, LA 70127 LASTRAPES, KIRK BC-Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 504-416-6696 5042458932 lastcollc14@aol.com	11/9/2010	
Kitterlin Creek Nursery 234 Kitterlin Bay Road Jena, LA 71342 Homer Gahn, Jr. 085-FLOWER AND NURSERY STOCK SUPPLIER	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 318-992-4868 318-308-8992 kitterlin_creek@hughes.net	5/22/2015	
KLI, Inc. 304 ROMA JEAN PARKWAY STREAMWOOD, IL 60107 CARSO, LISA H. C24-Telecommunications	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 630-213-1282 630-213-1297 support@kli-inc.com	5/1/2002	
KLP Commercial, LLC 329 W. Main Street PO Box 685 Rosebud, TX 76570 Parker, Karen C73-Broker Fees for Construction Materials, 009-Supply of Reinforcing Steel, 028-Supply of Electrical Equipment, 727- Mobilization	MINORITY WOMEN BUSINESS ENTERPRISE NATIVE AMERICAN 512-294-9078 512-255-4032 kp@klpcommercial.com	7/1/2013	
KMAD Business Service, Inc 502 SINBAD STREET BAKER, LA 70714 Dickson Samuel C18-System Design, C21-Construction Inspections, C24-Telecommunications, C70-Telephone Systems, C71-Fiber Optics, 727- Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 225-775-3901 225-775-3901 skinadickson@yahoo.com	2/1/2006 53477	
KNIGHTEN CONSTRUCTION, LLC PO BOX 485 MARINGOUIN, LA 70757 KNIGHTEN, MICHAEL 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 602-Portland Cement Concrete Pavement Rehabilitation, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 225-806-3711 225-344-0010 mjknighten@yahoo.com	5/31/1984 47087	
KSK PLUMBING & MECHANICAL, LLC P O BOX 841 METAIRIE, LA 70004 KERRY DIXON B05-Plumbing, B06-HVAC	MINORITY BUSINESS ENTERPRISE BLACK 504-266-2122 504-267-5761 kerry@kskplumbingllc.com	1/8/2015	

KSO MetalFab, Inc.
250 ROMA JEAN PARKWAY
STREAMWOOD, IL 60107
KUZEKKA, DORA E.
B93-Metal Fabrication, 727-Mobilization

WHITE WOMEN BUSINESS ENTERPRISE 2/1/2010
OTHER
630-372-1200
630-372-1251
karik@kso.com

KULKARNI CONSULTANTS
3000 KINGSMAN STREET, SUITE 101
METAIRIE, LA 70006
KULKARNI, SUBHASH
C05-Structural Engineering, C09-Civil Engineering

MINORITY BUSINESS ENTERPRISE 8/31/2006
SUBCONTINENTAL ASIAN
5048873100
5048875515
kcaps@aol.com

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
L-FORCE MANAGEMENT GROUP, INC DBA NOAH W P O BOX 871223 NEW ORLEANS, LA 70187-1223 NOAH WAYNE LEWIS C23-Insurance Management	MINORITY BUSINESS ENTERPRISE BLACK 504-754-1138 504-754-1105 noah@noahlewisinsurance.com	4/27/2012 316988
L. O. AUSAMA ENTERPRISES, INC. 11201 ALMONASTER AVENUE NEW ORLEANS, LA 70129 AUSAMA, LORIS O. TRK-Trucking, 003-Supply of Aggregates	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-382-4004 5049495805 loausamaenterprises@yahoo.com	12/20/2012
L. White Companies LLC 5287 Canfield Road PO Box 3406 St. Francisville, LA 70775 White Jr, Leonard C C17-Supportive Services, C45-Business Process Analysis, C57-DBE Plans & Goal Preparation	MINORITY BUSINESS ENTERPRISE BLACK 225-301-2567 8668904778 lwhitecompanies@yahoo.com	5/1/2014 60091
L.A.N. ENTERPRISES OF NEW ORLEANS, LLC 2804 CHERRY STREET NEW ORLEANS, LA 70118 LISA DUSSET C10-Management, C17-Supportive Services, C74-Construction Management, C94-Human Resources Consulting, TRK-Trucking, 018-Supply of Miscellaneous Materials	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-628-9961 504-484-5604 ldusset@earthlink.net	6/19/2014
LA Gator Trucking, LLC 10003 SARATOGA DRIVE SHREVEPORT, LA 71115 Valladolid, Evelyn TRK-Trucking, 003-Supply of Aggregates, 051-Supply of Ready Mix Concrete, 062-Ready Mix Concrete Manufacturer, 727-lagator.evie@gmail.com Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-550-7277 318-798-3865	8/1/2012
LA SURETY BONDS AND INSURANCE AGENCY, L* 528 SOUTH BROAD STREET NEW ORLEANS, LA 70119 GLASPER, GREGORY C23-Insurance Management, C53-Performance and Payment Bonds and Insurance	MINORITY BUSINESS ENTERPRISE BLACK 504-715-2999 bondingpartnerships@gmail.com	11/17/2014
LACHER REAL ESTATE, LLC P O BOX 202 CONVENT, LA 70723 CASSANDRA JOHNSON C56-Real Estate Evaluation and Consulting, C61-Real Estate Sales	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 225-562-3357 866-910-5399 lacherrealestate@yahoo.com	5/10/2013
LaDanco, LLC 1012 HAWN AVENUE SHREVEPORT, LA 71107 NEUBERT, LAURA B07-Core Drilling, B09-Saw Cutting, B80-Wall Covering and Painting, B84-Residential Building Construction, B89-Building Site Preparation, B95-Wood Framing, C74-Construction Management, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-841-1091 318-841-1093 laura@ladanco.com	1/1/2014 36908
LAKE CITY TRUCKING PO BOX 16545 LAKE CHARLES, LA 70616-6545 GOBERT, JAMES G. TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 337-494-6900 337-436-4606 gary@lakecitytrucking.com	12/31/2007
LAMB CONSTRUCTION 210 OLD RIVER RD ALEXANDRIA, LA 71302 LAMB JOSEPH 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters	MINORITY BUSINESS ENTERPRISE BLACK 318-443-4441 318-442-4039	2/28/2010

Lamb-Star Engineering 5700 W PLANO PKWY, SUITE 1000 COLLIN, TX 75093 Lamb, John C09-Civil Engineering, C21-Construction Inspections, C74-Construction Management	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 214-440-3680 214-440-3601 john.lamb@lamb-star.com	6/1/2014
LAMBENT RISK MANAGEMENT SERVICES 1 N. LASALLE STREET, 35TH FLOOR CHICAGO, IL 60602 EVANS-WOFFORD, SHIRLEY C23-Insurance Management, C46-Training Development	MINORITY ENTERPRISE BLACK 886-419-1415 3212200117 shirley_evans@lambent-rms.com	WOMEN BUSINESS 1/29/2013
LAND PILOT EXCAVATION CO 7241 WESTHAVEN ROAD NEW ORLEANS, LA 70126 THORPE, ROGER TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-386-3432 504-242-1306 mthorpe3@aol.com	5/31/2014
LandCoast 4017 Second Street New Iberia, LA 70560 Mick Morton BC-Building Construction, B03-Masonry, B52-Commercial Painting, B80-Wall Covering and Painting, B87-Drywall Contractor, C19-Heating & Air Duct/Equipment Installation	MINORITY BUSINESS ENTERPRISE HISPANIC 337-367-7741 337-367-7744 cmarks@landcoast.com	8/25/2015
LANDMARK CONSULTING, LLC 525 ST. CHARLES AVENUE STE 330 NEW ORLEANS, LA 70130 KEELY C. THIBODEAUX C04-Architectural Engineering, C05-Structural Engineering, C10-Management, C74-Construction Management, C88-Architectural Services	MINORITY ENTERPRISE BLACK 504-524-8880 504-524-8884 keelyr@landmarkconsultingllc.com	WOMEN BUSINESS 7/25/2011
LARRY FERDINAND & ASSOCIATES, INC. 4615 MONKHOUSE DRIVESUITE 106 SHREVEPORT, LA 71119 FERDINAND, LARRY C56-Real Estate Evaluation and Consulting, C61-Real Estate Sales	MINORITY BUSINESS ENTERPRISE BLACK 318-636-1555 318-636-5800 kingferdinandsr@earthlink.net	4/30/2012
LARRY HUTCHINS, LLC 10 AYRES ROAD NATCHEZ, MS 39120 HUTCHINS, LARRY D. BC-Building Construction, 201-Clearing and Grubbing	MINORITY BUSINESS ENTERPRISE BLACK 601-446-5584 601-446-5584 hutchins4952@bellsouth.net	3/31/2011
LARRY MCCORKLE STEEL REINFORCEMENT, INC. 13000 DEAUVILLE COURT NEW ORLEANS, LA 70129 MCCORKLE, LARRY BC-Building Construction, B01-Roofing, B03-Masonry, B49-Stay in Place Metal Forms, B86-Pressure Washing, B94-Concrete Block Installation, C51-Construction Layout Design, C02-Mechanical Engineering, C21-Construction Inspections, C43-Computer Assisted Drafting, C74-Construction Management, 202-Removal or Relocating Structures and Obstructions, 704-Guardrails, 709-Steel Cattle Guars, 733-Concrete Roadway Barriers, 740-Construction Layout, 802-Structural Excavation and Backfill, 803-Sheet Piles, 805-Structural Concrete, 806-Reinforcement, 807-Structural Metals, 808-Steel Grid Flooring, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 504-254-8699 504-254-8636 ldmccorkle@bellsouth.net	2/5/2014
LARRY RICHARD & ASSOCIATES, INC. 3203 AVERY ISLAND ROAD NEW IBERIA, LA 70560 RICHARD, LARRY C51-Broker Fees For Precast Concrete Bridges, C73-Broker Fees for Construction Materials, 008-Supply of Paints, 009-Supply of Reinforcing Steel, 010-Supply of Fence and Guardrail, 011-Supply of Concrete Curing Materials, 013-Supply of Metals, 015-Supply of Signs and Pavement Markings, 030-Supply of Diamond Saw Blades, 033-Supply of Batteries and Lanterns, 034-Supply of Geotextile Fabric and Grout, 043-Supply of Safety Equipment, 048-Supply of Airfield Reflective Markers, Signs & Lights, 065-Supply of Highway Concrete Dividers, 066-Supply of Material Divider Blocks, 067-Supply of Parking Curbs, 070-Supplier Bolts, Nuts and Screws, 096-Flexible Revetment, 097-Tarps, 705-Fences, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 729-Traffic Signs and Devices, 735-Mailboxes and Mailbox Support	MINORITY BUSINESS ENTERPRISE BLACK 337-560-0015 337-560-0014 larry@lratrafficcontrol.com	7/31/2001 42832
LATHAN CONSTRUCTION, LLC 556 NORTH PARK DRIVE BOSSIER CITY, LA 71111 LATHAN, WILLIE 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment	MINORITY BUSINESS ENTERPRISE BLACK 318-525-5300 318-549-4628 jeromelathan@yahoo.com	3/31/2011
LAVINE DIRT WORKS 4532 LUKE POWERS RD LAKE CHARLES, LA 70815 LAVINE, ISAAC JOSEPH TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 337-515-4508 337-433-8391 ikelavine@bellsouth.net	10/31/2011
LAW OFFICE OF ALEXANDRA MORA, APLC 322 LAFAYETTE STREET NEW ORLEANS, LA 70130 MORA, ALEXANDRA C31-Legal Services	MINORITY ENTERPRISE HISPANIC 504-566-0233 504-566-8997 amora@alexamora.com	WOMEN BUSINESS 3/31/2012

4/18/2016

LAW OFFICE OF BERNARD CHARBONNET, JR., * 365 CANAL STREET, SUITE 1155 NEW ORLEANS, LA 70130 CHARBONNET, BERNARD L. C31-Legal Services	MINORITY BUSINESS ENTERPRISE BLACK 5049490996 bcharbonnet@charbonnetassociates.com	
LAW OFFICE OF RANDY DUKES, LLC 1100 POYDRAS STREET, SUITE 2900 NEW ORLEANS, LA 70115 DUKES, RANDY C31-Legal Services, C67-Notary Services, C94-Human Resources Consulting	MINORITY BUSINESS ENTERPRISE BLACK 504-266-8668 5042669501 rjd@dukeslawoffice.com	7/18/2014
Lawson's Maintenance & Clean Out 2286 PALISADES DRIVE BATON ROUGE, LA 70815 LAWSON, DEMETRIS B32-Maintenance Mowing, B45-Janitorial Services, B48-Commercial Cleaning, B77-FLOORING, B80-Wall Covering and Painting, B87-Drywall Contractor, 727-Mobilization	MINORITY ENTERPRISE BLACK 225-234-4303 225-636-2471 demetris@lawsonsmaintenance.com	WOMEN BUSINESS 3/1/2014
Lazer's Edge, LLC 2168 AIRLINE DRIVE, SUITE C BOSSIER CITY, LA 71111 NIX, SANDRA 078-Supply Remanufactured Toner and Ink Cartridges	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-742-6232 318-742-7010 nix@lazers-edge.com	8/1/2006
LDK SERVICES, LLC 373 WINCHESTER CIRCLE MANDEVILLE, LA 70448 KALMBACH, LYNNE D C92-Broker of Flooring	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-807-5448 ldkservllc@aol.com	3/2/2015
Le Famille 4407 Crosby Court Louisville, KY 40218 Brenton Keye C64-Broker Fees - Miscellaneous	MINORITY BUSINESS ENTERPRISE BLACK 502-473-1776 502-473-0643 lcfamille@msn.com	9/16/2015
LE NOUVEAU CONSTRUCTION CO., LLC 32 MAGNOLIA TRAC DRIVE HARVEY, LA 70058 THOMPSON, ERIC BC-Building Construction, C24-Telecommunications	MINORITY BUSINESS ENTERPRISE BLACK 504-931-6983 5043627241 lenouveau@nocomail.com	10/22/2008
LEAAF ENVIRONMENTAL, LLC 812 RUPP STREET GRETN, LA 70053 BLAZEK, CLAIRE R. C20-Environmental Impact Assessments, C62-Hazardous Waste Removal, C63-Environmental Remediation	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-342-2687 5043422715 claire@leaa.com	7/7/2006
Lee's Concrete 4315 N FOSTER DRIVE BATON ROUGE, LA 70805-4144 GOODLOW, BRENDA LEE 202-Removal or Relocating Structures and Obstructions, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 727-Mobilization	MINORITY ENTERPRISE BLACK 225-358-1831 225-358-1831 leesconcrete@hotmail.com	WOMEN BUSINESS 10/1/1996 32110
Leflore Construction 5860 Kristen Drive Jackson, MS 39211 Kerry Leflore BC-Building Construction	MINORITY ENTERPRISE BLACK 769-233-7791 krlcflore@hotmail.com	WOMEN BUSINESS 4/7/2016
Legacy Construction PO BOX 2424 NATCHITOCHES, LA 71457 Pleasant, Pete TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 711-RipRap, 712-Revetments, 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 720-Erosion Control Systems, 727-Mobilization	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 318-238-4200 318-238-4201 ppleasant.specialty@live.com	9/1/2014 58601
LEGACY RESOURCE GROUP 2560 CEDAR CREST BLVD DALLAS, TX 75203 HUELON H. HARRISON C36-Marketing	MINORITY BUSINESS ENTERPRISE BLACK 214-941-6885 214-943-8836 hugh@legacyresourcegroup.net	5/9/2011
LEGETTE CONSTRUCTION INC. 1065 MULLER PARKWAY, SUITE A WESTWEGO, LA 70094 LEGETTE, TYRONE BC-Building Construction, B84-Residential Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 504-340-0616 5043400646 legetteconstruction@yahoo.com	4/29/2015
LEONARDO'S PAINTING & MAINTENANCE, L.L.* 7738 BREVARD AVENUE NEW ORLEANS, LA 70127	MINORITY BUSINESS ENTERPRISE BLACK 504-235-2112	4/29/2005

LEONARD, GEORGE B45-Janitorial Services, B48-Commercial Cleaning, B52-Commercial Painting, 811-Painting and Protective Coatings	5042406947 geoleonard3@yahoo.com		
LESLIE SAUNDERS INSURANCE AGENCY, INC. 1535 NORTH DALE MABRY LUTZ, FL 33549 SAUNDERS, LESLIE C23-Insurance Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 8139498964 msepa@lsini.com	4/18/2016	
LEWIS, PAUL 212 KIM RUSH ROAD MARKSVILLE, LA 71351-4956 PAUL LEWIS 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 709-Steel Cattle Guards, 711-RipRap, 712-Revetments, 726-Bedding Materials, 727-Mobilization, 733-Concrete Roadway Barriers, 806-Reinforcement, 810-Bridge Railing and Barriers, 812-Treated Timber, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 318-253-8337 318-253-9810 EndLewis3025@bellsouth.net	5/1/1985 19672	
Lewtech 7911 Chef Menteur Boulevard New Orleans, LA 70126 Tresslar Lewis BC-Building Construction, B63-Construction Material Testing, 028-Supply of Electrical Equipment, 055-Electrical Supplies	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-244-2605 504-244-2606 lewtechps@msn.com	9/3/2015	
LHT SERVICES, INC. 7416 BARTLETT DRIVE MARRERO, LA 70072 THOMAS, LOUIS BC-Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 504-368-7688 teburnside@yahoo.com	7/30/2007	
LITTLE COMPUTER SOLUTIONS, INC. 3813 DEERCREEK LANE HARVEY, LA 70058 LITTLE, WILLIAM C16-Computer Analysis, C17-Supportive Services, C18-System Design	MINORITY BUSINESS ENTERPRISE BLACK 504-348-1500 5043489777 reportwriter1@aol.com	4/18/2016	
LIVE WIRE ELECTRIC, INC. 433 STARLING DRIVE SLIDELL, LA 70461 MONICA MENDEL BC-Building Construction, C07-Electrical Engineering, 730-Electrical Systems	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-641-2034 985-641-2034 lweine@bellsouth.net	9/5/2012	
LKG-CMC, INC. 550 N. BRAND BLVD STE 1660 GLENDALE, CA 91203 MCCLURE, KATHY A C14-Transportation Planning, C34-Procurement Specialist	WHITE WOMEN BUSINESS ENTERPRISE OTHER 818-844-0800 818-844-0806 lterry@lkgcmc.com	6/6/2003	
LLOYD'S TRANSPORTATION, TOWING & AUTO SV P O BOX 270 CONVENT, LA 70723 LLOYD FERDINAND B65-Freight Transportation, B88-House Mover, TRK-Trucking, 061-Towing and Recovery	MINORITY BUSINESS ENTERPRISE BLACK 225-562-3066 225-869-4913 lloydstowingllc@yahoo.com	5/13/2013	
LMCC Specialty Contractors Mims PO BOX 681554 ORLANDO, FL 32868-1554 Mims, Lyndell B03-Masonry, C74-Construction Management, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 407-298-6936 407-290-1217 lyndell111@cs.com	6/1/2011	
LO-KEY EXPRESS, INC. 1066 CAL-KOLOLA ROAD CALEDONIA, MS 39740 KEY, DON TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 662-356-4869 662-356-0865 pdkey@bellsouth.net	7/31/2014	
LOGZONE, INC. 555 SPARKMAN DRIVE NWSUITE 1040 HUNTSVILLE, AL 35816 COLE, DAVID C10-Management, C11-Planning, C44-Information Technology	MINORITY BUSINESS ENTERPRISE BLACK 256-964-7000 256-517-8705 david.cole@logzoncine.com	9/30/2013	
LONGHOUSE INVENTORY SOLUTIONS, LLC P.O. BOX 1212 CLAREMORE, OK 74018 JONES, JAMI B70-SIGN MANUFACTURING	MINORITY WOMEN BUSINESS ENTERPRISE ENTERPRISE NATIVE AMERICAN 918-342-3127 9183422423 jami@longhouseinventorysolutions.com	6/24/2013	
LONGWIND PRODUCTS & SERVICES, INC. P. O. BOX 11838 JACKSON, MS 39283 WALKER, LONNIE B43-Safety Equipment, 043-Supply of Safety Equipment, 045-Janitorial Supplies	MINORITY BUSINESS ENTERPRISE BLACK 601-750-4597 6013669813 longwindproducts@hotmail.com	10/24/2011	

LOUISIANA ENTERGY SOLUTIONS, LLC 7700 DOWMAN ROADBLDG #6-A NEW ORLEANS, LA 70126 KIMBERLY J. POREE, SR. BC-Building Construction, C07-Electrical Engineering, D03-Solar Energy Equipment Installation, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 504-931-8031 kimporee@yahoo.com	12/12/2013
Louisiana Infrared 2202 HICKORY RIDGE BOSSIER CITY, LA 71111 COX, MELISSA D21-Thermal Imaging, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-207-0220 318-550-5423 melissa@louisianainfrared.com	2/1/2014
Louisiana Roof Coatings 2202 HICKORY RIDGE BOSSIER CITY, LA 71111 COX, MELISSA 727-Mobilization, 811-Painting and Protective Coatings	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-207-0220 318-550-5423 melissa@louisianagroofcoatings.com	2/1/2014
LOUISIANA SKILLED LABOR, L.L.C. 3115 PRYTANIA STREET NEW ORLEANS, LA 70115 IVENS, KEVIN C78-BROKER FEES FOR TEMPORARY STAFFING, C80-TEMPORARY HELP SERVICES	MINORITY WOMEN BUSINESS ENTERPRISE HISPANIC 504-602-5570 5043336971 kevin@stnola.com	6/26/2014
LOWERY ENTERPRISES OF THE SOUTH INC 2929 MOHICAN STREET BATON ROUGE, LA 70805 LOWERY, VALERY A. C27-Real Estate Appraisals, C61-Real Estate Sales	MINORITY BUSINESS ENTERPRISE BLACK 225-356-5338 225-356-2925 val@vallowery.com	2/28/2011
LUCIEN T. VIVIEN, JR. AND ASSOCIATES, I* 3001 22ND STREET METAIRIE, LA 70002 VIVIEN, KAREN C02-Mechanical Engineering, C07-Electrical Engineering	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-218-5409 5042185412 kvivien@vivienengineers.com	11/2/2015
Lulu's Landscaping, LLC 408 SPEED AVENUE MONROE, LA 71201 SCHWEEN, LAURIE 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 719-Landscaping, lululandscaping@gmail.com 727-Mobilization, 738-Mulch Sodding, 739-Hydro-Seeding	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-355-2877	10/1/2011 55930
LUSTER NATIONAL, INC. 1701 WESTWIND DRSTE 117 BAKERSFIELD, CA 93301 ROBERT LUSTER C09-Civil Engineering, C10-Management, C16-Computer Analysis, C17-Supportive Services, C18-System Design, C74-ichureh@luster.com Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 661-869-0157 661-327-3606 ichureh@luster.com	8/22/2011
LUTHER SPEIGHT & COMPANY, LLC 1100 POYDRAS STREETSUITE 1225 NEW ORLEANS, LA 70163 LUTHER SPEIGHT, JR. C19-Accounting, C59-Financial Consulting	MINORITY BUSINESS ENTERPRISE BLACK 504-561-8600 504-561-8800 luther@speightcpa.com	12/14/2015

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
M & M ENTERPRISE GROUP, LLC P O BOX 791467 NEW ORLEANS, LA 70119 SPEARS, MICHAEL BC-Building Construction, B11-Grooving, B45-Janitorial Services, B67-Hazardous Waste Removal, B82-Mold Remediation, C62-Hazardous Waste Removal, C74-Construction Management, C80-TEMPORARY HELP SERVICES, C81-Interior Design, TRK-Trucking, 049-Furnish and Install Flooring and Ceiling Products, 058-Interior Design Services, 201-Clearing and Grubbing, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 803-Sheet Piles, 804-Driven Piles	MINORITY BUSINESS ENTERPRISE BLACK 504-473-9578 504-240-0204 mikedemolition@yahoo.com	2/12/2010
M & M ENTERPRISES OF BASTROP, LLC 9182 TUPELO DRIVE BASTROP, LA 71220 Hicks, Michael B09-Saw Cutting, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 302-Base Course - Class II, 401-Aggregates Surface Course, 403-Aggregates Roadway Surfacing, 502-Superpave Asphaltic Concrete Mixtures, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 704-Guardrails, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 711-RipRap, 712-Revetments, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 726-Bedding Materials, 727-Mobilization, 729-Traffic Signs and Devices, 740-Construction Layout, 805-B-Structural	MINORITY BUSINESS ENTERPRISE BLACK 318-282-6772 318-600-4258 mikehicks@mmeoh.com	9/1/2004 41947

Concrete-Precast Box Culverts and Headwalls, 805-C-Structural Concrete-Cast in Place Box Culverts, 806-Reinforcement, 810-Bridge Railing and Barriers, 813-Concrete Approach Slabs

M & M Sales And Service, L.L.C PO BOX 6 TIMPSON, TX 75975 B30-Railroads, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 936-254-2524 936-254-3437 brendamackey@sbcglobal.net	4/1/2011
M & M TRUCKING COMPANY, INC. PO BOX 1743 AUBURN, AL 36831 MCANALLY, BRETT B57-Fuel Oil Transportation, B65-Freight Transportation, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 334-887-3976 334-887-3145 teresa@mmtruck.com	4/30/2011
M & R DISPOSAL, INC. 9515 ALMONASTER AVE NEW ORLEANS, LA 70127 MICHAEL C. RAINES B81-Solid Waste Disposal, B90-Roll Off Containers for Hazardous/Non-Hazardous Debris	MINORITY BUSINESS ENTERPRISE BLACK 504-240-6880 504-240-6806 mike@mrdisposalservices.com	7/9/2015
M KROMAH TRUCKING, LLC 8312 LIVINGSTON AVE CHALMETTE, LA 70043 MUSA KROMAH B81-Solid Waste Disposal, TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 713-870-8174 musastrucking2015@yahoo.com	1/14/2016
M. JOHANNA LEIBE, LLC 6887 WEST END BLVD. NEW ORLEANS, LA 70124 LEIBE, MARY C08-Landscape Architecture	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-231-6062 johanna@leibe.org	7/11/2011
M.B. CHURCHILL CONSULTING, LLC 1234 N. CLAIBORNE AVE STE 2 NEW ORLEANS, LA 70116 IBRAHIM BELLO D07-Sustainable Energy and Design	MINORITY BUSINESS ENTERPRISE BLACK 504-264-4515 866-840-3977 mbchurchillandconsultants@gmail.com	5/4/2015
M3A Architects 4880 MCWILLIE CIRCLE JACKSON, MS 39206 Mcclroy, William L. C04-Architectural Engineering	MINORITY BUSINESS ENTERPRISE BLACK 601-981-1227 601-983-4444 ymcclroy@m3aarch.com	8/1/2002
Mac Consulting, LLC 6368 COOK ROAD GUILFORD, IN 47022 MATTILIN, JULIE A. C59-Financial Consulting	WHITE WOMEN BUSINESS ENTERPRISE OTHER 812-487-2547 812-487-2547 jmatlin@macconsultingllc.com	11/1/2005
MACK'S TRUCKING OF INDEPENDENCE LLC 19133 CUTLER RD. KENTWOOD, LA 70444 MCCARTER, FRED TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 303-In-Place Stabilized Cement Base Course, 401-Aggregates Surface Course, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 709-Steel Cattle Gnarls, 710-Flowable Fill, 711-RipRap, 712-Revetments, 714-Slab Sodding, 719-Landscaping, 726-Bedding Materials, 733-Concrete Roadway Barriers, 802-Structural Excavation and Backfill, 805-B-Structural Concrete-Precast Box Culverts and Headwalls, 805-C-Structural Concrete-Cast in Place Box Culverts, 806-Reinforcement, 807-Structural Metals, 812-Treated Timber, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 985-507-3316 985-229-2065 fdmccarter@gmail.com	11/30/1999 35629
Mahab Construction Company, Inc. 11150 South Road Folsom, LA 70437 Thomas Baham C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 985-630-9530 tmahab@aol.com	11/1/1992 23478
Maldonado-Burkett Intelligent Transportation Systems 2205 Western Trails Blvd Suite B Austin, TX 78745 Ramon Maldonado C09-Civil Engineering	MINORITY BUSINESS ENTERPRISE HISPANIC 512-916-1386 maldonado-burkett@sbcglobal.net	3/16/2016
MALONE ELECTRICAL SERVICES, INC. 2657 DREAUX STREET NEW ORLEANS, LA 70122 MALONE, ELBRED 054-Supply of Light Fixtures, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 504-288-4000 5042884524 danah@maloneelectrical.com	10/23/2008
MANNING ARCHITECTS 650 POYDRAS STREET, SUITE 1250 NEW ORLEANS, LA 70130	MINORITY BUSINESS ENTERPRISE BLACK 5044122000	4/18/2016

MANNING, RAYMOND C04-Architectural Engineering, C11-Planning	5044122001 wmanning@manningarchitects.com	
MARCELIN ENGINEERING, LLC 938 LAFAYETTE ST., STE 406 NEW ORLEANS, LA 70113 SUNDIATA MARCELIN CSL-Construction Layout Design, C02-Mechanical Engineering, C09-Civil Engineering, C22-Environmental Engineering	MINORITY BUSINESS ENTERPRISE BLACK 504-975-5795 504-286-1473 sundiata@marcelinengineering.com	1/29/2015
Marcia Johnson Construction 419 North Main Street Poplarville, MS 39470 Marcia Johnson B80-Wall Covering and Painting, B87-Drywall Contractor	WHITE WOMEN BUSINESS ENTERPRISE OTHER 601-359-7936 601-576-4504 marcia_johnson5@hotmail.com	9/17/2015
MARIAN'S MEDICAL SUPPLIES, LLC 11447 FLORIDA BLVD BATON ROUGE, LA 70815 COLLINS, ANTWANETTE 090-Medical Supplies	MINORITY BUSINESS ENTERPRISE BLACK 225-454-6852 225-615-8277 marians1@att.net	1/31/2011
MARK DOYLE CONSTRUCTION, LLC 2577 VANCEVILLE ROAD BOSSIER CITY, LA 71111 DOYLE, MARK 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-slynddoyle@aol.com Temporary Erosion Control, 701-Culverts and Storm Drains, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 726-Bedding Materials	MINORITY BUSINESS ENTERPRISE BLACK 318-218-5638 318-746-2955 slynddoyle@aol.com	12/31/2010 50407
Mark's Electric 11457 George McCoy Amite, LA 70422 Mark Batiste BC-Building Construction, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 730-Electrical marksselectric@att.net Systems	MINORITY BUSINESS ENTERPRISE BLACK 985-969-2688 985-748-6107 marksselectric@att.net	4/4/2016
Marmillion Gray Media, Inc. 838 NORTH BOULEVARD BATON ROUGE, LA 70802 Gray, Ramiah C47-Public Relations	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-381-3036 ramiah@marmilliongray.com	2/1/2011
MARRERO COUVILLON & ASSOCIATES, LLC 4354 S. SHERWOOD FOREST BLVD., SUIT BATON ROUGE, LA 70816 MARRERO, HUGO A. C02-Mechanical Engineering, C07-Electrical Engineering	MINORITY BUSINESS ENTERPRISE HISPANIC 225-408-8249 2254088244 hmarrero@mca-llc.com	12/4/2003
Marshall & Company, Pllc 8402 PARKBROOK LANE KNOXVILLE, TN 37919 MARSHALL, LAURA C88-Architectural Services	WHITE WOMEN BUSINESS ENTERPRISE OTHER 865-691-9720 marshall-co@bellsouth.net	6/1/2012
MARTHA C. PENA D/B/A MARQUEZ SERVICES 122 PÎTRE STREET ST. ROSE, LA 70087 PENA, MARTHA CECILIA C36-Marketing	MINORITY WOMEN BUSINESS ENTERPRISE HISPANIC 504-469-1701 marquezserv@gmail.com	5/23/2012
MARTIN INSURANCE AGENCY, INC 4700 ORLEANS AVE NEW ORLEANS, LA 70119 GEMELLE M. LINZY C23-Insurance Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-486-6133 504-482-3514 gemelle@martin-agency.com	8/13/2015 103424
MARTINEZ CORPORATION 8011 34TH AVE SOUTH, STE C47 MINNEAPOLIS, MN 55425 MARTINEZ, ANTHONY C69-Aerial Mapping Topographic	MINORITY BUSINESS ENTERPRISE HISPANIC 651-686-8424 651-686-8389 john@mtzgeo.com	7/31/2007
Mary A Lynch 5719 OVERRIDGE DRIVE ARLINGTON, TX 76017-1139 LYNCH, MARY A. C10-Management, C30-Airport Planning and Design, C36-Marketing, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 817-478-3308 malyinch316@aol.com	4/1/2010
MASON TRUCK SERVICE 7230 WESTHAVEN ROAD NEW ORLEANS, LA 70126 MASON, SHALOHM P. TRK-Trucking, 003-Supply of Aggregates	MINORITY BUSINESS ENTERPRISE BLACK 504-415-3979 5013019675 shalohm76@gmail.com	3/7/2012

4/18/2016

MATERIALS MANAGEMENT GROUP, INC. 3520 GENERAL DEGAULLE, SUITE 3010 NEW ORLEANS, LA 70114 LO, C. PAUL C22-Environmental Engineering	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 5043680568 5043688403 paul@mmgnola.com	
MATRIX NEW WORLD ENGINEERING, INC. 4451 BLUEBONNET BOULEVARD, STE E BATON ROUGE, LA 70809 WARNE, JAYNE C01-Geotechnical Engineering, C09-Civil Engineering, C22-Environmental Engineering	WHITE WOMEN BUSINESS ENTERPRISE OTHER 973-240-1800 9732401818 jwarne@matrixnewworld.com	3/6/2012
MAURICIO AND SON'S PLUMBING, LLC 608 NORTH UPLAND AVENUE METAIRIE, LA 70003 SANTIAGO MAURICIO BC-Building Construction, B05-Plumbing, B06-HVAC, C02-Mechanical Engineering, C07-Electrical Engineering, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE HISPANIC 504-667-3968 225-439-4024 santiagomauricio77@yahoo.com	4/22/2015
MAYA ENGINEERING 1747 FORT GRANT DR ROUND ROCK, TX 78665 WINSTON, VICTOR G C02-Mechanical Engineering	MINORITY BUSINESS ENTERPRISE BLACK 512-563-1720 512-233-5868 vwinston@mayaengineering.com	1/31/2012 34575
MAX COOLING & HEATING, LLC 2130 N. JOHNSON STREET NEW ORLEANS, LA 70116 MCCLELLAN, MARKETHY 082-HEATING & AIR CONDITIONER SUPPLIES	MINORITY BUSINESS ENTERPRISE BLACK 504-251-4059 5043146013 mark@maxcooling.net	8/12/2013
MB Design Consultants 8841 Bluebonnet, Suite A Baton Rouge, LA 70810 Jatinder Goel C21-Construction Inspections, C74-Construction Management	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 225-612-3938 225-412-4900 mbdesigncon@gmail.com	3/8/2016
MB PAINTING & MAINTENANCE, LLC 306 EDEN ISLES BLVD. SLIDELL, LA 70458 BIAS, WILBERT B52-Commercial Painting, B80-Wall Covering and Painting, B86-Pressure Washing, B87-Drywall Contractor, B91-Plastering and mbpaintinginc@gmail.com Stucco, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 504-261-5383 9856433552	8/12/2013
MCR CONSTRUCTION, LLC P.O. BOX 792652 NEW ORLEANS, LA 70179 CORRAL, MARTIN 805-B-Structural Concrete-Precast Box Culverts and Headwalls	MINORITY BUSINESS ENTERPRISE HISPANIC 504-710-9004 mcrconstructionllc@gmail.com	1/28/2015
MEL, INC. 1752 DALLAS DRIVE BATON ROUGE, LA 70806 MORGAN WATSON C02-Mechanical Engineering, C10-Management, C15-Research Surveys, C17-Supportive Services, C20-Environmental Impact Assessments, C21-Construction Inspections, C22-Environmental Engineering, C82-Debris Monitoring	MINORITY BUSINESS ENTERPRISE BLACK 225-927-7240 225-927-1560 morganmwatson@yahoo.com	9/30/2007 12942
MESALAIN CONSULTING GROUP, LLC 37 DRIFTWOOD BLVD KENNER, LA 70065 HOLLY MESSA B45-Janitorial Services, B48-Commercial Cleaning, B89-Building Site Preparation, C10-Management, C36-Marketing, C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-259-4072 504-289-9013 messaholly@gmail.com	1/13/2016
METRO ELECTRIC & MAINTENANCE, INC. PO BOX 5021 LAFAYETTE, LA 70502-5021 RISER, CHARLIE C24-Telecommunications, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 337-232-3539 337-232-9067 charlieriser@bellsouth.net	6/30/1995 29357
Metro Service Group Inc. 9641 OLD GENTILLY ROAD NEW ORLEANS, LA 70127 Jimmie Woods B32-Maintenance Mowing, B81-Solid Waste Disposal, B98-Street Sweeping, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 504-520-8331 504-365-1762 wbergeron@metrodisposalservice.com	5/1/2014 31964
METRO-SOURCE, L.L.C. 1240 N. CLAIBORNE AVE. NEW ORLEANS, LA 70116 WILLIAMS, TREVOR C17-Supportive Services, C46-Training Development, C57-DBE Plans & Goal Preparation	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-529-1912 5045291914 judithwilliams@metro-source.com	8/24/2000

3/1/2009

MHR International, Inc. 1075 PEACHTREE ST NE #3650 ATLANTA, GA 30309 Ross, Michael H. C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 404-880-9602 404-880-9622 gporter@mhrinternational.com	
MICHAEL GROUP, LLC P O BOX 3508 HARVEY, LA 70159 MICHELLE HALL BC-Building Construction, B84-Residential Building Construction, B89-Building Site Preparation, B94-Concrete Block Installation, C74-Construction Management, 201-Clearing and Grubbing, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 724-Pavement Patching, Widening, and Joint Repair, 726-Bedding Materials	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-717-9993 504-510-4229 michelle@michallgroup.com	7/28/2015
MICHELLE ROBINSON DESIGN P.O. BOX 2234 LEANDER, TX 78641 ROBINSON, MICHELLE C04-Architectural Engineering, C10-Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 267-767-9644 mrarchitects@gmail.com	1/26/2010
MIDWEST BUILDING SUPPLIES, INC. 15319 DALE STREETSUITE B DETROIT, MI 48223 DIXON, ELMER H. C73-Broker Fees for Construction Materials, 083-Auto Parts & Supplies	MINORITY BUSINESS ENTERPRISE BLACK 313-592-4989 313-592-1989 elmerdx@aol.com	7/31/2009
MISSISSIPPI PAVING & CONST., INC. PO BOX 237 MATHISTON, MS 39752-0237 GUYTON, HAROLD 501-Asphaltic Concrete Mixures, 502-Superpave Asphaltic Concrete Mixtures, 503-Asphaltic Concrete Equipment and Processes, 504-Asphalt Tack Coat, 505-Asphalt Prime Coat, 506-Asphalt Curing Membrane, 507-Asphaltic Surface Treatment, 508-Stone Matrix Asphalt, 509-Cold Planing Asphalt Pavement, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters	MINORITY BUSINESS ENTERPRISE BLACK 601-323-7277 601-323-7145 mspaving@bellsouth.net	6/30/1993
Mitchell Contracting 420 Hwy 1085 Madisonville, LA 703-Underdrain Systems	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 985-200-0518 985-845-2775 mitchell@mitchellcontractinginc.com	9/3/2015
MK LITTLEPAGE, LLC 149 2ND STREET COLFAX, LA 71417 LITTLEPAGE, MARY KATHERINE B61-Parking Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-481-2727 3184420926 littlepagenk@outlook.com	4/18/2016
Mobile Enterprises Inc. 832 SOUTHWAY CIRCLE FORT WORTH, TX 76115 Pierce, Lynette B03-Masonry, B46-Full Depth Patching of Jointed Concrete Pavement, B77-FLOORING, 727-Mobilization, 811-Painting and Protective Coatings	WHITE WOMEN BUSINESS ENTERPRISE OTHER 817-921-1444 817-429-7300 jpierce@mobileenterprises.com	10/1/2006 25415
Modular Building Systems International 614 E Hwy 50, Ste 326 Clermont, FL 34711 Patricia Berk B49-Stay in Place Metal Forms	WHITE WOMEN BUSINESS ENTERPRISE OTHER 407-905-9951 pberk@mbsi.com	3/18/2015
Moigne Consulting 26024 Willow Wood Street Denham Springs, LA 70726 Ketreena Moses B45-Janitorial Services	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 225-439-5100 moigneconsulting@gmail.com	7/16/2015
MONOKO, LLC 1037 PENINSULA AVENUE TARPON SPRINGS, FL 34689 MONOKANDILOS, KERI 811-Painting and Protective Coatings	WHITE WOMEN BUSINESS ENTERPRISE OTHER 727-940-3244 727-279-8795 monokolc@aol.com	2/28/2014 57058
MONTGOMERY CONSULTING GROUP, INC. 501 S. NEW YORK AVENUE, SUITE 210 WINTER PARK, FL 32789 GETTYS, MONTGOMERY C04-Architectural Engineering, C08-Landscape Architecture, C30-Airport Planning and Design	WHITE WOMEN BUSINESS ENTERPRISE OTHER 4075397030 4075397035 monty.gettys@mcgi-us.com	4/18/2016
MORET PLUMBING, LLC 640 EAST MARLIN COURT GRETN, LA 70056 MORET, ANGELIQUE B05-Plumbing	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-915-5219 5043735424 am@moretplumbing.com	12/21/2012

MORGAN ELECTRIC, INC. 1200 DISTRIBUTORS ROW HARAHAN, LA 70123 DENISE N. MORGAN BC-Building Construction, C07-Electrical Engineering, 730-Electrical Systems	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-733-2900 504-736-0137 denise@morganelectric.us	5/15/2015
MORINE TRUCKING & CONSTRUCTION, INC. PO BOX 141 OPELOUSAS, LA 70570 MORINE, RODNEY B65-Freight Transportation	MINORITY BUSINESS ENTERPRISE BLACK 337-351-0748 866-878-6745 rodneymorine@yahoo.com	4/30/2008
MPRINT ADVERTISING SPECIALTIES, INC. 1739 WOODDALE BLVD BATON ROUGE, LA 70806 FONTENETTE, MIGNON B D12-Printing of Promotional Items	MINORITY BUSINESS ENTERPRISE BLACK 225-924-1646 225-923-1153 mprint1@aol.com	WOMEN BUSINESS 12/31/2012
MS AND SONS, LLC POST OFFICE BOX 112 PICAYUNE, MS 39466-7483 MAYA/SEAN L.ADMIRAULT B03-Masonry	MINORITY BUSINESS ENTERPRISE BLACK 504-512-3048 601-799-3340 msandsons@hotmail.com	10/30/2012
MS ENGINEERING AND DEVELOPMENT 7604 Fairway Drive Diamondhead, MS 39525 Karen Sites C09-Civil Engineering, C15-Research Surveys, C48-Community Involvement	WHITE WOMEN BUSINESS ENTERPRISE OTHER 228-265-4726 228-255-9360 ksites@msedllc.com	4/24/2015
MSP GLOBAL SOLUTIONS, LLC P. O. BOX 741883 NEW ORLEANS, LA 70174 MARSEYAS FERNANDEZ C18-System Design	MINORITY BUSINESS ENTERPRISE BLACK 504-872-0641 504-301-4856 marseyas@msyglobal.net	8/9/2012
MSMM ENGINEERING, LLC 4640 SOUTH CAROLLTON AVESUITE 220 NEW ORLEANS, LA 70119 MANISH MARDIA C03-Drafting, C05-Structural Engineering, C09-Civil Engineering, C20-Environmental Impact Assessments, C22-Environmental Engineering, C74-Construction Management	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 504-559-1897 504-466-1347 mmardia@cox.net	1/13/2012 4896
MST ENTERPRISE, L.L.C. P.O. BOX 641871 KENNER, LA 70064 THORNTON, MARILYN TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-467-3808 504-467-4070 mstent@bellsouth.net	WOMEN BUSINESS 10/15/1999
MYCITY TRANSPORTATION 16781 CHAGRIN BLVD, STE 283 SHAKER HTS., OH 44120 CROSBY, JAMES B59-Non-Emergency Patient Transport	MINORITY BUSINESS ENTERPRISE BLACK 216-591-1900 216-591-1921 james@mynicitytransportation.com	11/30/2014
Back to Top		
Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
NATION SERVICES COMPANY, INC. 6624 GREENWOOD ROAD SHREVEPORT, LA 71119 NATION, MIKE 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 731-Raised Pavement Markings, 732-Plastic Pavement Markings, 737-Painted Traffic Stripping	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 318-635-1683 318-635-1986 mikenation@bellsouth.net	9/30/2014 47422
NATIONAL DEVELOPMENT ADVISORS & STRATEG* 935 GRAVIER STREET, SUITE 1028 NEW ORLEANS, LA 70112 DIAL, MARLENE C47-Public Relations	WHITE WOMEN BUSINESS ENTERPRISE OTHER 803-379-1246 marlenedialndas@gmail.com	12/11/2015
NATIONAL INSURANCE CONSULTANTS, INC. D/* 8637 W. SAHARA AVENUE, SUITE 200 LAS VEGAS, NV 89117 ROSS, HERMAN L C23-Insurance Management	MINORITY BUSINESS ENTERPRISE BLACK 702-696-9586 702-696-9899 am@nicinsure.com	9/10/2008
NATIONAL SECURITY & PROTECTIVE 8553 N BEACH STREET, STE 187	MINORITY BUSINESS ENTERPRISE BLACK	6/30/2014

FORT WORTH, TX 76244 ELMORE, DANNY C55-Security Surveillance	214-299-8772 866-562-8432 operations@nationalsecurityus.org		
NATIVE ENGINEERS, LLC 1042 WHITETAIL DRIVE MANDEVILLE, LA 70448 SEAN P. WARREN, PE C07-Electrical Engineering, C09-Civil Engineering, C20-Environmental Impact Assessments, C74-Construction Management	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 985-778-4337 spwarren3@gmail.com	8/22/2013	
NEAR FUTURE LLC 11700 PRESTON ROAD, STE 660-365 DALLAS, TX 75254 TYRIE JAMERSON C26-Security Systems, C32-Installation of Audio and Video Equipment	MINORITY BUSINESS ENTERPRISE BLACK 972-392-1955 972-392-3776 twins@nearfuture.biz	5/31/2009	
Neer Enterprises, Inc. PO BOX 18445 SHREVEPORT, LA 71138-8448 PHARR, BONNIE 025-Supply of Chemicals, 043-Supply of Safety Equipment, 045-Janitorial Supplies, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-687-8193 318-687-0301 neerenterprise85@aol.com	4/1/2003	
Nelson Equipment 7096 HIGHWAY 84 EAST NATCHITOCHES, LA 71457-9803 Nelson, Wilbert 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 714-Slab Sodding, 726-Bedding Materials, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 318-357-8085 318-356-8085	11/1/1990 25428	
NESTOR HOUGHTON, INC. D/B/A HOUGHTON EN* 67315 ARMEL ROAD MANDEVILLE, LA 70471- HOUGHTON, NESTOR C07-Electrical Engineering	MINORITY BUSINESS ENTERPRISE HISPANIC 985-590-8707 9858678800 njh7899@gmail.com	5/13/2003	
New Gen Construction 1925 Vaughn Road Suite #100 Kennesaw, GA 30144 Erskin Harris B03-Masonry, 706-Concrete Walks, Drives And Incidental Paving	MINORITY BUSINESS ENTERPRISE BLACK 770-635-8701 770-635-8610 eharris@newgenconst.com	2/22/2016	
NEW LIMITS ENTERPRISE, LLC P.O. BOX 641707 KENNER, LA 70064 KELLY, ROBIN S. BC-Building Construction	MINORITY WOMEN BUSINESS ENTERPRISE ENTERPRISE BLACK 504-305-5055 5043053674 newlimitsllc@bellsouth.net	8/13/2010	
NEW ORLEANS CAR SERVICE, LLC 719 ATLANTIC AVENUE NEW ORLEANS, LA 70114 CUIELLETTE, VALIANT C14-Transportation Planning	MINORITY BUSINESS ENTERPRISE BLACK 504-258-2422 val@neworleanscarservice.com	7/22/2013	
NEW ORLEANS TELEPORT, INC. PO BOX 51808 LAFAYETTE, LA 70505-1808 LAMONT, BARBARA C58-Telecommunications Call Center	MINORITY BUSINESS ENTERPRISE BLACK 337-704-0550 337-704-0552 accounting@callsplus.net	8/31/2005	
Newhouse & Associates 14152 Jamie Drive Hamilton, IN 46033 Monica Newhouse C30-Airport Planning and Design	WHITE WOMEN BUSINESS ENTERPRISE OTHER 317-669-2662 mrnewhouse29@gmail.com	2/25/2015	
Next Generation Logistics 4728 Utica Street Metairie, LA 70006 Eddie Compass IV D04-Tugboat Transportation	MINORITY BUSINESS ENTERPRISE BLACK 504-251-3788 504-393-1210 ecompassiv@gmail.com	12/15/2015	
NICK'S JANITORIAL SERVICE 4311 GABRIEL CIRCLE SHREVEPORT, LA 71109 NICKELBERRY, CAROLYN B45-Janitorial Services	MINORITY WOMEN BUSINESS ENTERPRISE ENTERPRISE BLACK 318-208-3237 318-636-6481 jwiltmer@aol.com	7/31/1999	
Niclosi Janitorial 5805 York Street Metairie, LA 70003 B45-Janitorial Services	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-905-4694 niclosijanitorial@yahoo.com	4/1/2015	

NOLA STEELE FABRICATION & ERECTION, LLC P. O. BOX 91 WESTWEGO, LA 70096 KAREN L. WILLIAMS B93-Metal Fabrication, C80-TEMPORARY HELP SERVICES, 009-Supply of Reinforcing Steel, 012-Supply of Bridge Railings and Barriers, 040-Steel Fabricator, 704-Guardrails, 806-Reinforcement, 807-Structural Metals	MINORITY ENTERPRISE BLACK 504-264-7499 504-458-8530 nolasteefab@gmail.com	WOMEN	BUSINESS 9/4/2014
NOLAND & WONG 8316 KELWOOD AVENUE BATON ROUGE, LA 70806 WONG, SIT L C88-Architectural Services	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 225-923-3181 225-926-0956 slwong@bellsouth.net		2/28/2010 02836
NOLMAR CONSTRUCTION, LLC P.O. BOX 850275 NEW ORLEANS, LA 70185 WALLACE, AL JAI BC-Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 504-486-7681 5044868114 aljai@nolmar.com		5/11/2012
NOLMAR CORPORATION 3615 D'HEMECOURT ST. NEW ORLEANS, LA 70119 MARSHALL-WALLACE, ROBIN 005-Supply of Joint Materials for Pavement and Structures, 008-Supply of Paints, 011-Supply of Concrete Curing Materials, 046-Supply of Oil & Petroleum Products	MINORITY ENTERPRISE BLACK 5044867681 5044868114 amarshall@nolmar.com	WOMEN	BUSINESS 11/2/2015
NORTHERN FLORIDA RECRUITING & CONSULTING 4280 BLEINHEIM PLACE JACKSONVILLE, FL 32225 PAYNE, WILLARD B62-Event Planning, C17-Supportive Services, C46-Training Development	MINORITY BUSINESS ENTERPRISE BLACK 904-928-9254 9049971664 willardjr@aol.com		3/3/2011
Northgate Land Development Corp 1821 WOODDALE CT, #214 BATON ROUGE, LA 70806 Allen, Stephanie 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 303-In-Place Stabilized Cement Base Course, 304-Lime Treatment, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 720-Erosion Control Systems, 726-Bedding Materials, 727-Mobilization, 741-Water Distribution Systems, 742-Sanitary Sewer Systems, 802-Structural Excavation and Backfill	MINORITY BUSINESS ENTERPRISE BLACK 225-590-7599 225-924-0776 nglanddev@bellsouth.net		8/1/2009 46285
NORTHSHORE GENERAL CONTRACTORS, LLC 22060 ST. AMAND COVINGTON, LA 70435 JESSICA E. BARONI BC-Building Construction, B67-Hazardous Waste Removal, B89-Building Site Preparation, C05-Structural Engineering, C63-Environmental Remediation, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-373-5732 985-400-1922 baroni.beth@gmail.com		11/10/2014
NOVO COMMUNICATIONS, LLC 935 GRAVIER STREETSUITE 1044 NEW ORLEANS, LA 70112 MILISS MCKAY C07-Electrical Engineering, C17-Supportive Services, C18-System Design, C24-Telecommunications, C71-Fiber Optics, C99-BROKER FEES FOR IT SERVICE/REPAIR, D03-Solar Energy Equipment Installation, 018-Supply of Miscellaneous Materials, 027-Supply of Data Processing Equipment, 028-Supply of Electrical Equipment, 055-Electrical Supplies, 730-Electrical Systems	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-491-0060 mchristman@novocommunications.com		12/10/2014
Nu-Crete Designs, LLC 9480 MAMMOTH AVE BATON ROUGE, LA 70814 HEROMAN, EMILY H. D08-Stain, Score, Stamp or Polish Concrete, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-572-6005 225-663-2061 eheroman@cox.net		11/1/2012
NVISIONS COMMUNICATIONS & CONSULTING, L* 1716 WATLING DRIVE MARRERO, LA 70072 WILSON, NAYITA C36-Marketing, C47-Public Relations	MINORITY ENTERPRISE BLACK 504-358-2874 nayitaw@yahoo.com	WOMEN	BUSINESS 2/25/2013

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
O.G.I.H. Enterprises 201 17th Street NW, Suite 300 Atlanta, GA 30363 Benny Nesbitt C64-Broker Fees - Miscellaneous	MINORITY BUSINESS ENTERPRISE BLACK 404-478-7852 866-374-1575 b.nesbitt@ogih-enterprises.com	12/19/2014
O.J.'S JANITORIAL & SWEEPING SERVICES, * 7809 AIRLINE HWY., SUITE 207 E METAIRIE, LA 70003	MINORITY BUSINESS ENTERPRISE BLACK 504-450-9655	5/6/2009

JONES, OTIS B45-Janitorial Services	5043054300 ojs@ojsjanitorial.com		
ODUM SERVICES, L.P. 6555 HARRIS LAKE RD MARSHALL, TX 75672 ODUM, GREG 202-Removal or Relocating Structures and Obstructions, 704-Guardrails, 705-Fences, 708-Right-of-Way Monuments, 729-Traffic Signs and Devices	MINORITY BUSINESS ENTERPRISE BLACK 903-938-8059 903-938-8830 cw@odumservices.com	1/31/1998 41747	
Ohmega Engineering 1756 Silver Street Jacksonville, FL 32206 C07-Electrical Engineering	MINORITY BUSINESS ENTERPRISE BLACK 904-807-6512 mmorley@ohmegagroup.com	3/18/2015	
OLH, Inc. 8300 Dunwoody PlaceSUITE 205 Sandy Springs, GA 30350 Regina Bennett B40-Scheduling, C17-Supportive Services, C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 404-881-0099 404-881-8429 gbennett@olhinc.com	8/1/2010	
ONE ON ONE COPY AND SIGN CENTER, INC. 4608 OWNES BLVD. NEW ORLEANS, LA 70122 WINCHESTER, TODD C39-Commercial Printing, D12-Printing of Promotional Items	MINORITY BUSINESS ENTERPRISE BLACK 504-427-6087 5042841168 oneonone44@hotmail.com	2/5/2015	
One Stop Environmental, LLC 4800 DIVISION AVE. BIRMINGHAM, AL 35222 Riley, Shannon S. B67-Hazardous Waste Removal, 719-Landscaping, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 205-595-8188 205-595-8901 sriley@onestopenv.com	7/1/2013	
ONEBUNCHHOOKUP, L.L.C. 2428 RUE NOTRE DAME GRETN, LA 70056 BUNCH, SHERMAN B59-Non-Emergency Patient Transport	MINORITY BUSINESS ENTERPRISE BLACK 504-416-9793 5043096688 sherman@onebunchhookup.com	7/3/2008	
OPTIMUM MANAGEMENT & CONSULTING GROUP, L. 2439 MANHATTAN BLVDSTE 502 HARVEY, LA 70058 CAROL SMITH C10-Management, C21-Construction Inspections, C36-Marketing, C46-Training Development, C47-Public Relations, C94-Human Resources Consulting, C95-Stormwater Plans/Inspections	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-912-0407 504-309-0644 smith.optimum@gmail.com	6/19/2014	
Outreach Process Partners, Inc 2521 RIVA ROAD, SUITE P-1 ANNAPOLIS, MD 21401 Roper-Graham, Janice B72-ADVERTISING AGENCIES, C15-Research Surveys, C17-Supportive Services, C18-System Design, C25-Computer System Architecture, C36-Marketing, C44-Information Technology, C45-Business Process Analysis, C47-Public Relations	WHITE WOMEN BUSINESS ENTERPRISE OTHER 888-677-0101 888-784-5441 janice@opp-llc.com	7/1/2008	
OVERTIME IRONWORK & FENCING, LLC 3426 FRANKLIN AVENUE NEW ORLEANS, LA 70122 BROWN, FREDDIE 010-Supply of Fence and Guardrail, 040-Steel Fabricator	MINORITY BUSINESS ENTERPRISE BLACK 504-452-3171 5043097945 overtime11c@cox.net	11/9/2010	
Overton Construction Co., Inc. PO Box 1193 Carenero, LA 70520 OVERTON, LEROY TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 401-Aggregates Surface Course, 502-Superpave Asphaltic Concrete Mixtures, 503-Asphaltic Concrete Equipment and Processess, 504-Asphalt Tack Coat, 506-Asphalt Curing Membrane, 507-Asphaltic Surface Treatment, 508-Stone Matrix Asphalt, 509-Cold Planing Asphalt Pavement, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 709-Steel Cattle Guars, 710-Flowable Fill, 711-RipRap, 712-Revetments, 714-Slab Sodding, 717-Seeding, 726-Bedding Materials, 727-Mobilization, 733-Concrete Roadway Barriers, 802-Structural Excavation and Backfill, 806-Reinforcement, 812-Treated Timber, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 225-337-1208 225-304-6406 ewing9437@hotmail.com	8/1/1980 30133	
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	Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
P J NOBLE AND ASSOCIATES INC PO BOX 11733 COLUMBIA, SC 29211 NOBLE, PATRICK J C10-Management, C11-Planning, C47-Public Relations		MINORITY BUSINESS ENTERPRISE BLACK 803-256-5025 803-256-5026	1/31/1980

P. STRADA, LLC 3900 CAUSEWAY BLVD, SUITE 1200 METAIRIE, LA 70002 MANUEL, PATRICE W. C24-Telecommunications, C46-Training Development	MINORITY ENTERPRISE BLACK 816-256-4577 8167530472 kim@pstrada.com	WOMEN	BUSINESS 2/4/2014
PACO GROUP, INC. 110 WILLIAMS ST. 12TH FLOOR NEW YORK, NY 10038 OTERO, FRANK C10-Management, C21-Construction Inspections, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 212-685-0578 212-685-0578 rbuchalski@pacogroup.com		7/25/1995
PAINT PRO DEPOT 3120 PARIS AVENUE NEW ORLEANS, LA 70119 HARDY, ERIC 008-Supply of Paints	MINORITY BUSINESS ENTERPRISE BLACK 504-940-1375 5049401919 paintdepot@belsouth.net		7/11/2011
PALMISANO TRUCKING, INC. 1129 N. SIBLEY STREET METAIRIE, LA 70003 PALMISANO, JILL TRK-Trucking	WHITE WOMEN BUSINESS ENTERPRISE OTHER 5044664952 5044664952 palmisanobrian@aol.com		2/11/2010
Parns Construction LLC 6169 SUMRALL DR BATON ROUGE, LA 70811 Parns Willie lii BC-Building Construction, C74-Construction Management, 201-Clearing and Grubbing, 203-Excavation and Embankment, 706-Concrete Walks, Drives And Incidental Paving, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 225-381-8248 225-757-3658 willie@parnsconstruction.com		2/1/2012 51817
PARR INDUSTRIES 500 11th Street Pulaski, TN 38478 Shannon Downs B81-Solid Waste Disposal	WHITE WOMEN BUSINESS ENTERPRISE OTHER 931-363-5379 931-363-5589 shannondowns@gmail.com		7/2/2015
PARTNERS FOR ECONOMIC SOLUTIONS 349 CEDAR STREET, NW WASHINGTON, DC 20012 MORRISON, ANITA C04-Architectural Engineering, C15-Research Surveys, C36-Marketing, C36-Real Estate Evaluation and Consulting, C59-Financial Consulting	WHITE WOMEN BUSINESS ENTERPRISE OTHER 202-621-9103 202-621-9129 amorrison@pesconsult.com		2/26/2009
Patriot Petroleum PO Box 146 Newburyport, MA 01950 Jayne Peng 046-Supply of Oil & Petroleum Products	WHITE WOMEN BUSINESS ENTERPRISE OTHER 978-462-5544 978-462-6140 jaynep@patriot-petroleum.com		11/24/2015
PATTEN ENERGY ENTERPRISES, INC. 3437 S. MAIN STREET LOS ANGELES, CA 90007 PATTEN, EZEKIEL B57-Fuel Oil Transportation, 046-Supply of Oil & Petroleum Products	MINORITY BUSINESS ENTERPRISE BLACK 504-596-2020 3232353400 zeke.patten@pattenenergy.com		11/23/2011
PBG ENTERPRISES, LLC 3601 MEADOWDALE DRIVE SLIDELL, LA 70458 CRUZ, RAFAEL WILSON BC-Building Construction, 706-Concrete Walks, Drives And Incidental Paving	MINORITY BUSINESS ENTERPRISE HISPANIC 985-707-3823 rwcruzpe@pbjenterprises.com		7/29/2015
Peak Mountain Technology 5133 Citrus Blvd Harahan, LA 70123 Darryl Hall C16-Computer Analysis, C18-System Design, C41-Network Security Services, C44-Information Technology	MINORITY BUSINESS ENTERPRISE BLACK 504-355-8400 info@peakmountain-techsolutions.com		1/25/2016
PEMCCO, INC 4445 CORPORATION LANESUITE 166 VIRGINIA BEACH, VA 23462 SHERROD, PRESCOTT C18-System Design	MINORITY BUSINESS ENTERPRISE BLACK 757-437-8862 757-437-8835 prescott.sherrod@pemeco.com		6/15/2004
Perero Companies, Inc. 3409 CAPTAIN CADE ROAD BROUSSARD, LA 70518 PERERO, DIANE B89-Building Site Preparation, TRK-Trucking, 003-Supply of Aggregates, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 715-Topsoil, 727-Mobilization, 739-Hydro-Seeding	WHITE WOMEN BUSINESS ENTERPRISE OTHER 337-364-6131 337-364-3448 pererodi@aol.com		2/1/2005 47149
PEREZ, A PROFESSIONAL CORPORATION 317 BURGUNDY STREET, STE 3 NEW ORLEANS, LA 70112 O'BRYNE, ANGELA	MINORITY ENTERPRISE HISPANIC 504-584-5100	WOMEN	BUSINESS 4/12/2004

BC-Building Construction, B01-Roofing, B05-Plumbing, B06-HVAC, B07-Core Drilling, B08-Wall Sawing, B09-Saw Cutting, 504-584-5140
 B80-Wall Covering and Painting, B84-Residential Building Construction, B89-Building Site Preparation, C04-Architectural aobyrie@e-perez.com
 Engineering, C05-Structural Engineering, C08-Landscape Architecture, 058-Interior Design Services

Perfect Finish Concrete 6823 Bicentennial Place Baton Rouge, LA 70805	MINORITY BUSINESS ENTERPRISE BLACK 504-975-8302 225-223-6027	5/12/2015
201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters	perfectfinish2008@yahoo.com	
PERLE CONSTRUCTION MATERIALS, LLC 6633 CATINA STREET NEW ORLEANS, LA 70124 MEGAN FUSELIER C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-957-1336 megan@perleconstruction.com	10/15/2012
PHARR BROS., INC. PO BOX 69 BLANCHARD, LA 71009-0069 HORTON, SHERRY PHARR TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 302-Base Course - Class II, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 710-Flowable Fill, 711-RipRap, 712-Revetments, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 714-Slab Sodding, 726-Bedding Materials, 802-Structural Excavation and Backfill	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-929-2337 318-929-2339 tpharr2@bellsouth.net	12/31/1995 05517
PHOENIX CONSTRUCTORS, LLC PO BOX 1491 SLIDELL, LA 70459 WILLIAMS, BYRON 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 703-Underdrain Systems	MINORITY BUSINESS ENTERPRISE BLACK 985-288-5082 985-288-5092 bwilliams@phoenixconstructorsllc.com	1/31/2013 54982
PHOENIX GLOBAL ENG. & CONST., INC. 2901 INDEPENDENCE ST.SUITE 103 METAIRIE, LA 70006 LO, YU-CHIAO C05-Structural Engineering, C09-Civil Engineering, C10-Management, C21-Construction Inspections	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 504-883-9021 504-883-9023 phoenixglobal@bellsouth.net	8/31/2004
PIONEER CONSTRUCTION & MAINTENANCE PO BOX 1277 NAPOLEONVILLE, LA 70390 BUGGAGE EDWARD, SR. 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 985-513-1862 985-369-4050 edwbug@aol.com	3/31/2007
PIZZATI ENTERPRISES, INC. 8135 BALTER STREET METAIRIE, LA 70003 MURILLO, MARIE B91-Plastering and Stucco, D13-Wall Panel Installation	MINORITY BUSINESS ENTERPRISE WOMEN HISPANIC 504-400-7672 5043051111 nick.pizzati@gmail.com	BUSINESS 8/13/2015
Plain Dealing Trucking Co., Inc. PO BOX 72693 BOSSIER CITY, LA 71172-2693 Harris, L. J. TRK-Trucking, 002-Supply of Asphaltic Materials and Additives, 727-Mobilization	MINORITY BUSINESS ENTERPRISE WOMEN BLACK 318-746-1554 318-746-1555 plain_dealing@bellsouth.net	BUSINESS 11/1/1988
Plan B Solutions 600 Jefferson Street Lafayette, LA 70501 Alexis Amos-Neuville C78-BROKER FEES FOR TEMPORARY STAFFING, C80-TEMPORARY HELP SERVICES, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 401-Aggregates Surface Course, 701-Culverts and Storm Drains, 706-Concrete Walks, Drives And Incidental Paving, 727-Mobilization	MINORITY BUSINESS ENTERPRISE WOMEN BLACK 337-424-5224 lexi.planbsolutions@gmail.com	BUSINESS 6/24/2015
POINT MANAGEMENT GROUP, LLC 3042 BAY SHORE LANE SUFFOLK, VA 23435 POINT, T. WENDELL C10-Management, C17-Supportive Services, C36-Marketing, C45-Business Process Analysis	MINORITY BUSINESS ENTERPRISE BLACK 540-847-8935 480-287-8565 twpoint@pointmgt.us	9/30/2014
PONTCHARTRAIN METALS & SALVAGE 700 S PETERS ST #315 NEW ORLEANS, LA 70130 HORNBOOK, CARLOS J. 013-Supply of Metals	MINORITY BUSINESS ENTERPRISE HISPANIC 504-522-6177 5044128778 chornbrook@msn.com	11/3/2011
PONTCHARTRAIN PARTNERS, LLC 650 POYDRAS STREET, SUITE 2345 NEW ORLEANS, LA 70130 JARQUIN, TIMOTHY BC-Building Construction, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-872-3199 5047547826 tim.jarquin@pontchpartners.com	5/17/2012

5/27/2010

PORTER DEVELOPMENT UNLIMITED, LLC 6008 DEBORE DRIVE NEW ORLEANS, LA 70126 PORTER, TROY D. BC-Building Construction, TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-239-6800 5043244934 porterdevlpunltd@aol.com		
POTT'S DISTRIBUTING, INC. PO BOX 179 COLUMBIA, LA 71418-0179 POTTS, MABLE TRK-Trucking, 004-Supply of Masonry Units, 010-Supply of Fence and Guardrail, 014-Supply of Timber and Timber Preservatives, 032-Supply of Sac Revetment, 034-Supply of Geotextile Fabric and Grout, 044-Supply of Adhesives/Lubricants/Sealants, 064-Supply of Doors and Windows, 075-Supply of PVC Sewer and Drain Pipe, 076-Supply Polyethylene Pipe Less than 15" diameter	MINORITY BUSINESS ENTERPRISE WOMEN BLACK 318-649-6133 318-649-5661 pottspdc@aol.com	BUSINESS 9/30/1990	
Power Trucking 10493 Trailmont Lane Cordora, TN 38016 Cherylrita Johnson TRK-Trucking	MINORITY BUSINESS ENTERPRISE WOMEN BLACK 901-581-9157 powertruckingllc1@yahoo.com	BUSINESS 12/10/2015	
Precision Inspection, LLC PO BOX 246 PLAUCHEVILLE, LA 71362 JOHNSON, CHRISTINA 727-Mobilization, 811-Painting and Protective Coatings	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-359-9027 318-922-3337 precisioninspectionllc@yahoo.com	2/1/2013 57181	
PRECISION TASK GROUP 9801 WESTHEIMER, SUITE 803 HOUSTON, TX 77042 VILLARREAL, MACEDONIO C18-System Design, C42-Computer Maintenance and Repair, C80-TEMPORARY HELP SERVICES	MINORITY BUSINESS ENTERPRISE HISPANIC 713-781-7481 713-781-8912 massey@ptg.com	11/30/2014	
PREMIERE CONSULTING GROUP 503 POTOMAC VALLEY DRIVE FORT WASHINGTON, MD 20744 TURNER, ALVIN AALIM B64-Electronic Toll Collection Systems, C91-Monitor Fare Collections	MINORITY BUSINESS ENTERPRISE BLACK 443-650-8274 4433810717 aturner@premierecg.biz	9/11/2014	
PREMIERE DESIGN SOLUTIONS, INC. 150 OAKLAND AVENUE SUITE 215 ROCK HILL, SC 29730 JURADO, LUIS J. C74-Construction Management	MINORITY BUSINESS ENTERPRISE HISPANIC 803-310-3090 954-337-2332 pds@pds-eng.com	5/31/2050	
PRIDE WATERPROOFING, LLC P.O. BOX 7792 METAIRIE, LA 70010 PIERCE-JACKSON, DONNA M. B32-Maintenance Mowing, B52-Commercial Painting, B85-Joint Cleaning and Sealing, B86-Pressure Washing, B96-Housing Weatherization, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE WOMEN BLACK 504-832-4989 5048317712 djacks504@gmail.com	BUSINESS 10/22/2012	
Prime Focus 918 Fox River Drive DePere, WI 54115 C11-Planning, C36-Marketing	WHITE WOMEN BUSINESS ENTERPRISE OTHER 920-217-7222 920-983-8428 logard@new.rr.com	5/4/2015	
Pro Placement USA 935 Gravier Street, Suite #684 New Orleans, LA 70112 Will Bryant C78-BROKER FEES FOR TEMPORARY STAFFING	MINORITY BUSINESS ENTERPRISE BLACK 504-293-4557 504-617-7626 will@proplacementusa.com	5/22/2015 61865	
Pro-West & Associates 8239 STATE 371 NW WALKER, MN 56484 Theroux, Annette C69-Aerial Mapping Topographic	WHITE WOMEN BUSINESS ENTERPRISE OTHER 218-547-3374 218-547-3375 consult@prowestgis.com	7/1/2014	
PROFESSIONAL SAFETY & TRAINING SERVICES 38 SHERLING AVENUE JEFFERSON, LA 70121 DECKER, DENISE C46-Training Development, C94-Human Resources Consulting	WHITE WOMEN BUSINESS ENTERPRISE OTHER 812-664-8814 prosafetytrainingservices@gmail.com	2/19/2016	
PROGRESSIVE CONSTRUCTION CO., LLC. PO BOX 11594 ALEXANDRIA, LA 71315-1594 URBINA, TODD B46-Full Depth Patching of Jointed Concrete Pavement, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 303-In-Place Stabilized Cement Base Course, 304-Lime Treatment, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed, 401-Aggregates Surface Course, 502-Superpave Asphaltic Concrete Mixtures, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 602-Portland Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives	MINORITY BUSINESS ENTERPRISE HISPANIC 318-473-9522 318-473-9997 turbina@progressivecon.com	7/31/2013 30774	

And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 709-Steel Cattle Guards, 710-Flowable Fill, 711-RipRap, 712-Revetments, 714-Slab Sodding, 726-Bedding Materials, 727-Mobilization, 733-Concrete Roadway Barriers, 802-Structural Excavation and Backfill, 805-A-Structural Concrete-Bridges, 805-B-Structural Concrete-Precast Box Culverts and Headwalls, 805-C-Structural Concrete-Cast in Place Box Culverts, 806-Reinforcement, 810-Bridge Railing and Barriers, 812-Treated Timber, 813-Concrete Approach Slabs

PROGRESSIVE INDUSTRIES, INC. 6133 N. NORTHWEST HWY CHICAGO, IL 60631 VALERIE O'DONNELL 046-Supply of Oil & Petroleum Products	WHITE WOMEN BUSINESS ENTERPRISE OTHER 773-763-9566 773-792-3383 tryan@pii-chicago	4/13/2010
PROJECT CONTROLS GROUP, INC 2 CAMPBELL PLAZABLDG C ST. LOUIS, MO 63139 MARVIN WOODS C10-Management	MINORITY BUSINESS ENTERPRISE BLACK 314-647-0707 314-647-0709 mwoods@projectcontrolsgroup.com	9/12/2011
PROVERBS ELITE CONTRACTING, LLC 5648 TULLIS DRIVE NEW ORLEANS, LA 70131 DAVIS, KENNETH BC-Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 504-208-6010 proec@yahoo.com	6/9/2015
PSA CONSTRUCTORS, INC 1516 HILLCREST, SUITE 310 ORLANDO, FL 32803 ALIJI, PATRICK S. C10-Management, C21-Construction Inspections	MINORITY BUSINESS ENTERPRISE BLACK 4078989119 4078989077 chichi@pasonline.com	4/18/2016
Public Information Associates PO BOX 570 ALLEN, TX 75013 Meyer, Judy A C46-Training Development, C48-Community Involvement	WHITE WOMEN BUSINESS ENTERPRISE OTHER 214-495-0403 214-495-0479 judy.meyer@publicinformationassociates.c	12/1/2005
PUNCTUAL TRANSPORTATION, LLC 1841 MANDEVILLE STREET NEW ORLEANS, LA 70117 JOSHUA J. DAVIS B59-Non-Emergency Patient Transport	MINORITY BUSINESS ENTERPRISE BLACK 504-939-9660 504-947-5279 punctualtransprt@aol.com	4/28/2010
PURNELL CONSTRUCTION CO., LLC PO BOX 2702 BATON ROUGE, LA 70821 PURNELL, ERIC N.A. BC-Building Construction, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 401-Aggregates Surface Course, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 708-Right-of-Way Monuments, 709-Steel Cattle Guards, 710-Flowable Fill, 711-RipRap, 712-Revetments, 714-Slab Sodding, 726-Bedding Materials, 733-Concrete Roadway Barriers, 802-Structural Excavation and Backfill, 810-Bridge Railing and Barriers, 812-Treated Timber, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 225-343-1888 225-343-9888 enap@cox.net	4/30/1986 20737

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
QUALITY FIRST CONSTRUCTION LLC DBA QUALI 2160 8TH STREET MANDEVILLE, LA 70471 THUY C. COUVILLION C10-Management, D04-Tugboat Transportation, D11-Dredging, 202-Removal or Relocating Structures and Obstructions, 204-Temporary Erosion Control, 720-Erosion Control Systems	MINORITY ENTERPRISE SUBCONTINENTAL ASIAN 985-624-3699 985-624-3699 qualityfirstmarine@gmail.com	BUSINESS 8/18/2015
QUALITY SUPPORT SERVICES, INC 1515 POYDRAS STREET, SUITE 1140 NEW ORLEANS, LA 70112 MCCALL, TERRY C78-BROKER FEES FOR TEMPORARY STAFFING, 023-Supply of Work Crews - Employment Agency	MINORITY BUSINESS ENTERPRISE BLACK 504-301-1655 504-301-1752 tmccall@qualitysupportservices.com	7/2/2010
Quaternary Resource Investig , LLC 13588 Florida Blvd BATON ROUGE, LA 70819 C20-Environmental Impact Assessments, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-292-1400 225-292-1404 ngoo@qri.com	3/1/2004 40834
QUE CONSTRUCTION I 13800 ALBA DRIVE BAKER,, LA 70714 JOHNSON, KERMIT C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 225-771-1144 225-775-6996 queconstruction1@cox.net	3/31/2014 54965

8/1/2007

Quest Corporation Of America, Inc.
3837 NORTHDAL BLVD, #242
TAMPA, FL 33624
LAIRSCEY, SHARLENE
C18-System Design, C36-Marketing, C47-Public Relations

WHITE WOMEN BUSINESS ENTERPRISE
OTHER
866-662-6273
813-926-2962
corporate@qcausa.com

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
R & G BUSINESS ENTERPRISES, LLC 4 CREAMERY BROOK ROAD EAST GRANBY, CT 06026 POGLITSCH, CURTISS A01-Airport Shuttle Bus, B61-Parking Management	MINORITY ENTERPRISE BLACK 860-653-7744 8606530858 tish@ct.necoxmail.com	BUSINESS 11/13/2013
R & S COMMERCIAL SERVICES, LP 10462 PLANO ROAD DALLAS, TX 75238 RICK UNDERWOOD B52-Commercial Painting, B80-Wall Covering and Painting	MINORITY BUSINESS ENTERPRISE BLACK 214-348-4300 214-348-4303 rick@randscommercial.com	11/18/2009
R.E. Bentz PO BOX 4726 MONROE, LA 71211 BENTZ, MELANIE TRK-Trucking, 003-Supply of Aggregates, 076-Supply Polyethylene Pipe Less than 15" diameter, 201-Clearing and Grubbing, 202-rebentzinc@bellsouth.net Removal or Relocating Structures and Obstructions, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-387-2048 318-387-3013	7/1/2002 03372
R.K. CONSTRUCTION, INC. 2817 DEBORAH DR MONROE, LA 71201 CALHOUN, RONALD BC-Building Construction, 004-Supply of Masonry Units, 075-Supply of PVC Sewer and Drain Pipe, 201-Clearing and Grubbing, rk06@yahoo.com 203-Excavation and Embankment, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 711-RipRap, 739-Hydro-Seeding, 806-Reinforcement	MINORITY BUSINESS ENTERPRISE BLACK 318-267-6256	9/30/2012 35277
R.W. BLOCK CONSULTING, INC. 871 OUTER ROAD, SUITE B OLANDO, FL 32814 BLOCK, ROY C10-Management, C11-Planning, C45-Business Process Analysis	MINORITY BUSINESS ENTERPRISE HISPANIC 407-897-5354 407-897-5356 roy.block@rwblockconsulting.com	6/30/2014
RAHMAN AND ASSOCIATES, INC. 3645 WILLIAMS BOULEVARD SUITE 208 KENNER, LA 70065 BHIATTI, A. RAHMAN C03-Drafting, C05-Structural Engineering, C09-Civil Engineering	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 504-469-0022 504-469-9966 raddoc@bellsouth.net	3/31/2008
RAKS FIRE SPRINKLER, LLC 215 MOBILE STREET HATTIESBURG, MS 39401 ALI, ROMERO B99-Fire Protections Systems	MINORITY BUSINESS ENTERPRISE BLACK 601-261-0820 6012961688 rali@raksfiresprinkler.com	12/20/2012
RDM International, Inc. 14310 Sullyfield Circle Suite 600 Chantilly, VA 20151 Yip, Peter C.K. C09-Civil Engineering	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 703-709-2540 703-709-2535 pckyip@rdmcqueen.com	4/1/2009
REAL ESTATE CONSULTANTS, LLC 329 OAKLAND PLACE BOSSIER CITY, LA 71112 MERO CHAUNTA C61-Real Estate Sales, C67-Notary Services	MINORITY ENTERPRISE BLACK 318-617-6685 318-747-0148 chauntamero@bellsouth.net	WOMEN BUSINESS 7/31/2009
REED EXTERMINATING CO., INC. PO BOX 5734 GREENVILLE, MS 38701 REED, REGINALD B83-Pest and Termite Exterminating	MINORITY BUSINESS ENTERPRISE BLACK 662-332-2147 662-335-1688 mail@reedexterminating.com	9/30/2013
REGENCY ENTERPRISES SERVICES, LLC 416 CHERRYBARK SLIDELL, LA 70460 BROWN, CHARLES L. B45-Janitorial Services	MINORITY BUSINESS ENTERPRISE BLACK 314-581-8469 3148943037 info@regencystl.com	7/23/2014
REHABERS, INC. 7210 ARBOR DRIVE	MINORITY BUSINESS ENTERPRISE BLACK	4/30/2015

NEW ORLEANS, LA 70126 BAUGH, ANDRE C10-Management, C11-Planning, C17-Supportive Services, 090-Medical Supplies	504-244-0842 5042089585 andrebaugh44@gmail.com	
Reliable Traffic Data Services 2146 Roswell Road, Suite 108-707 Marietta, GA 30062 Badar Omer C33-Traffic Counting and Data Collection	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 770-578-8158 770-578-8159 sameer@reliabletraffic.org	6/19/2015
RENAISSANCE CONSTRUCTION GROUP, LLC PO BOX 298 DESTREHAN, LA 70047 CHARLES, CARROLL JR BC-Building Construction, B01-Roofing, B52-Commercial Painting, B77-FLOORING, B80-Wall Covering and Painting, B84-reconstructiongroup@yahoo.com Residential Building Construction, B87-Drywall Contractor, B95-Wood Framing	MINORITY BUSINESS ENTERPRISE BLACK 504-905-8181 985-764-2233	12/31/2010 44998
Restoration Contracting Services PO Box 4295 Shreveport, LA 71134 Rickey L Coleman C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 318-518-4434 dricoleman@yahoo.com	1/25/2016
REZ THREADS, INC. PO BOX 640 SIREN, WI 54872 EMERY, DUANE TRK-Trucking	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 715-220-3911 715-349-7505 rezthreads1@gmail.com	3/31/2011
RICARD'S PAPER & CHEMICAL COMPANY 810 N. BROAD STREET NEW ORLEANS, LA 70119 RICARD, CHARLES 025-Supply of Chemicals, 045-Janitorial Supplies, 057-Office Supplies	MINORITY ENTERPRISE BLACK 504-822-8355 5048224469 ricardspaper@msn.com	WOMEN BUSINESS 4/18/2016
RICHARD'S DISPOSAL, INC. 11600 OLD GENTILLY RD NEW ORLEANS, LA 70129 RICHARD, ALVIN, JR. B67-Hazardous Waste Removal, B81-Solid Waste Disposal, C62-Hazardous Waste Removal	MINORITY BUSINESS ENTERPRISE BLACK 504-241-2142 504-244-9799 support@richardsdisposal.com	3/23/2000
Right Of Way Acquisition Group LLC 1924 ALBERT STREET ALEXANDRIA, LA 71301 Brewer, Delores B35-Right-of-Way Acquisitions, C10-Management, C28-Title Abstracts, C29-Relocation Assistance	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-623-0872 318-473-2361 deloresbrewer@gmail.com	10/1/2004
RILEY PAVING COMPANY PO BOX 521 HAMBURG, AR 71646-0521 RILEY, CLAUDE 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 401-Aggregates Surface Course, 501-Asphaltic Concrete Mixtures, 502-Superpave Asphaltic Concrete Mixtures, 503-Asphaltic Concrete Equipment and Processes, 504-Asphalt Tack Coat, 505-Asphalt Prime Coat, 506-Asphalt Curing Membrane, 507-Asphaltic Surface Treatment, 508-Stone Matrix Asphalt, 708-Right-of-Way Monuments, 709-Steel Cattle Guards, 710-Flowable Fill, 714-Slab Sodding, 726-Bedding Materials, 802-Structural Excavation and Backfill, 812-Treated Timber	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 870-853-8779 870-853-8676	7/31/1981
Risk Management Solutions of America 309 W Washington Street Suite 200 Chicago, IL 60606 Bennie Jones C23-Insurance Management	MINORITY BUSINESS ENTERPRISE BLACK 312-960-6200 312-960-1920 bjones@rmson.com	4/12/2016
RIVER CITY FIRE PROTECTION, INC. 2911 WILLIAMSON WAY SHREVEPORT, LA 71118 THOMPSON, DELBERT B99-Fire Protections Systems	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 318-688-6644 318-688-6616 delbert@rivercityfirepro.com	8/31/2013
River City Railroad 1759 Glenview Avenue Memphis, TN 38114 Clarence Harris B30-Railroads, 201-Clearing and Grubbing, 203-Excavation and Embankment, 706-Concrete Walks, Drives And Incidental Paving	MINORITY BUSINESS ENTERPRISE BLACK 901-502-7145 901-728-4998 rivercityrailroad@gmail.com	7/7/2015
RIVER PARISH APPRAISERS, INC. 1724 N. BURNSIDE, SUITE 2 GONZALES, LA 70737 NIPPER, MARCELLE C27-Real Estate Appraisals	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-647-7710 225-647-7800 rivparish@catel.net	5/31/1994
RJM-MCQUEEN CONTRACTING, INC. 80 Ramsey McQueen Rd COLLINS, MS 39428 McQueen, Regina	WHITE WOMEN BUSINESS ENTERPRISE OTHER 601-765-6561	7/1/2010 14034

201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-601-765-6562
 Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 507-Asphaltic Surface Treatment, 701-Culverts jamie@rjmncqueen.com
 and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete
 Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 714-Slab Sodding, 715-Topsoil, 716-Vegetative
 Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 719-Landscaping, 720-Erosion Control Systems, 721-Asphalt
 Mulch, 726-Bedding Materials, 727-Mobilization, 738-Mulch Sodding, 739-Hydro-Seeding

RI. Controls, LLC 10-V GILL STREET WOBURN, MA 01801 Walsh, Lena D06-Electromechanical Component Repair, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 617-771-6167 781-932-3359 lena@rlcontrols.com	2/1/2013
RLH INVESTMENTS, L.L.C. 2034 AGRICULTURE STREET NEW ORLEANS, LA 70122 LANDRIEU, RENEE BC-Building Construction, 051-Supply of Ready Mix Concrete, 062-Ready Mix Concrete Manufacturer	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-304-4406 5046134567 reencelandrieu@gmail.com	4/5/2004
RMB Consultants, LLC 10953 Chaucer Street New Orleans, LA 70127 C10-Management, C59-Financial Consulting	MINORITY BUSINESS ENTERPRISE BLACK 850-509-3627 877-274-3190 abarrington723@gmail.com	5/28/2015
ROBERTSON WEALTH ADVISORS 4298 ELYSIAN FIELDSSUITE A2 NEW ORLEANS, LA 70122 BERNARD ROBERTSON C59-Financial Consulting	MINORITY BUSINESS ENTERPRISE BLACK 504-304-9593 504-304-9594 bernard.robertson@raymondjames.com	7/23/2015
ROBINSON CONSTRUCTION 204 TENNESSEE STREET MONROE, LA 71203 B01-Roofing, B52-Commercial Painting, B80-Wall Covering and Painting, B84-Residential Building Construction, B87-Drywall brianrobinson02@yahoo.com Contractor, B95-Wood Framing, 706-Concrete Walks, Drives And Incidental Paving	MINORITY BUSINESS ENTERPRISE BLACK 318-376-4458	4/1/2015
ROCK ENTERPRISES CONSTRUCTION, LLC 120 22ND STREET #C KENNER, LA 70062 JEANPIERE, DAMION BC-Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 504-628-4039 5044640468 lrockent@bellsouth.net	3/12/2010
RODGERS & RODGERS ENTERPRISE, L.L.C. 3601 POST OAK AVENUE NEW ORLEANS, LA 70131- RODGERS, LORENZO TRK-Trucking, 003-Supply of Aggregates, 302-Base Course - Class II, 726-Bedding Materials	MINORITY BUSINESS ENTERPRISE BLACK 504-813-9969 5043630225 lorenzorodgers@yahoo.com	6/20/2005
ROHADFOX CONSTRUCTION CONTROL SVCS 171 17TH STREET NW, SUITE 1625 ATLANTA, GA 30363 ROHADFOX REBEKAH B40-Scheduling, C74-Construction Management	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 919-682-5741 919-683-3072 roccsc@roccsc.net	6/30/2009
Romar Staffing Services 414 CHALYBEATE SPRINGS PLAIN DEALING, LA 71064 MARY HELEN STOVALL C78-BROKER FEES FOR TEMPORARY STAFFING, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-326-4878 318-326-4300 romarstaffing@romarstaffing.com	12/1/2005
ROOFING SOLUTIONS, LLC 37302 COMMERCE LANE PRAIREVILLE, LA 70769 CRUZ, TUPAC DE LA BC-Building Construction, D22-Waterproofing, 706-Concrete Walks, Drives And Incidental Paving	MINORITY BUSINESS ENTERPRISE HISPANIC 225-744-3912 2257440037 tupac@roofingsolutionsla.com	4/14/2014
ROSALES + PARTNERS, INC. 37 NEWBURY ST., 6TH FLOOR BOSTON, MA 02116 GOTEMOELLAR, MIGUEL C04-Architectural Engineering	MINORITY BUSINESS ENTERPRISE HISPANIC 617-247-7499 617-247-7139 mrosales@rosalespartners.com	6/30/2004
ROSELL HUMPHREY TRUCKING CO, INC. 2302 HWY 124 WINNIE TEX, AS 77665 HUMPHREY, ROSELL TRK-Trucking, 002-Supply of Asphaltic Materials and Additives	MINORITY BUSINESS ENTERPRISE BLACK 409-296-9582 409-296-9585 rhtrucking@windstream.net	7/31/2007
ROYAL ENGINEERS & CONSULTANTS, L.L.C. 4298 ELYSIAN FIELDS AVENUE, SUITE B NEW ORLEANS, LA 70122 BERNAL, DWAYNE C10-Management, C11-Planning	MINORITY BUSINESS ENTERPRISE BLACK 504-283-9400 5042839001 dbernal@royalengineering.net	10/4/2007

RUFINO'S PAINTING & CONSTRUCTION, INC P. O. BOX 6366 NEW ORLEANS, LA 70174 SAAVEDRA, RUFINO BC-Building Construction, B10-Asbestos Abatement, B52-Commercial Painting, B80-Wall Covering and Painting, B87-Drywall Contractor, C88-Architectural Services	MINORITY BUSINESS ENTERPRISE BLACK 504-394-3143	7/29/1994
RYCARS CONSTRUCTION, LLC P. O. BOX 370 KENNER, LA 70063 BURKS, RYAN E. BC-Building Construction, B01-Roofing, B84-Residential Building Construction, B89-Building Site Preparation, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-305-5309 504-305-5308 ryanburks@rycars.com	6/13/2013 39349
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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
S. HOLT CONSTRUCTION, LLC 1429 THIRD STREET ALEXANDRIA, LA 71301 HOLT, SIBAL S BC-Building Construction, B84-Residential Building Construction	MINORITY BUSINESS ENTERPRISE BLACK 225-241-9724 318-487-9265 teesib60@gmail.com	5/31/2010 45192
S. Lewis Contractor, LLC 3441 Hwy 1 Marksville, LA 71351 Shantella Lewis Barton 706-Concrete Walks, Drives And Incidental Paving, 806-Reinforcement	MINORITY BUSINESS ENTERPRISE BLACK 318-447-8974 318-253-0513 slewiscontractorllc@yahoo.com	WOMEN BUSINESS 12/9/2014
S.M. Interiors PO BOX 2002 RUSTON, LA 71273-2002 Mills, Sandy C92-Broker of Flooring, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-349-1860 318-251-0906 mills_sandy@bellsouth.net	7/1/2010 42063
SAFE SPOT PEST CONTROL, LLC 10709 CHEF MENTEUR HWYSUITE 4 NEW ORLEANS, LA 70127 KENDALL J. WASHINGTON B83-Pest and Termite Exterminating	MINORITY BUSINESS ENTERPRISE BLACK 504-280-0058 504-243-5125 safespotpest@aol.com	9/30/2011
Safeway Security Agency, Inc 10001 LAKE FOREST BLVD, STE 508 NEW ORLEANS, LA 70127 JARRELL, WILLIAM JR C41-Network Security Services	MINORITY BUSINESS ENTERPRISE BLACK 504-240-0404 504-240-0403 williamjrll@yahoo.com	8/1/2007
SAH Enterprises 7162 Hnasko Court Marrero, LA 70072 HOLDER, SHELDON A. C10-Management, C19-Accounting, C59-Financial Consulting	MINORITY BUSINESS ENTERPRISE BLACK 504-507-0284 845-698-2256 info@saheplc.com	8/18/2010
SANDERS CLEANING SERVICE 6749 NORTH PARK CIRCLE SHREVEPORT, LA 71107 SANDERS, CLARENCE B45-Janitorial Services	MINORITY BUSINESS ENTERPRISE BLACK 318-929-7458 318-309-0276 sanderscleaning@bellsouth.net	5/31/2009
SAVANT CONSULTING 12 SANTA CATRINA RSM, CA 92688 JONES, PAUL C16-Computer Analysis, C18-System Design, C25-Computer System Architecture, C44-Information Technology	MINORITY BUSINESS ENTERPRISE BLACK 949-682-5298 prjones05@gmail.com	12/31/2013
SBB1 3282 Hwy 82 Sonoita, AZ 85637 Deborah Echeverria-Fain 203-Excavation and Embankment, 301-Base Course - Class I, 303-In-Place Stabilized Cement Base Course, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed	MINORITY BUSINESS ENTERPRISE WOMEN HISPANIC 520-455-5983 520-455-5984 aartigas@sbbiaz.com	BUSINESS 1/4/2016
SCARLETT LOGISTICS 748 Parkway Avenue Jefferson, LA 70121 Courtney Richard C77-Broker Fees for Trucking	WHITE WOMEN BUSINESS ENTERPRISE OTHER 5049061790 cbrauminger@gmail.com	5/22/2015
SCN SERVICES, LLC 4800 GOOD DRIVE NEW ORLEANS, LA 70127	MINORITY BUSINESS ENTERPRISE BLACK 504-913-9335	2/25/2011

NAAMAN C. STEWART TRK-Trucking	985-652-2829 scnservicesllc@hotmail.com		
SCROGGINS CONSULTING, L.L.C. 3224 MIDWAY AVE SHREVEPORT, LA 71109 SCROGGINS, TIYA C10-Management, C46-Training Development	MINORITY ENTERPRISE BLACK 318-635-5326 8885400783 ty@scrogginsconsulting.com	WOMEN	BUSINESS 8/10/2004
SEASONS CLEANING SERVICE 4520 MONKHOUSE DRIVE SHREVEPORT, LA 71109 BURNS, SANDRA B45-Janitorial Services	MINORITY ENTERPRISE BLACK 337-631-4716 337-631-4716 seasonscleaningservice@gmail.com	WOMEN	BUSINESS 7/31/2013
SECAM TECHNOLOGIES, INC. D/B/A STI 62 ROSEDOWN DRIVE DESTREHAN, LA 70047- STANLEY, SUSANNE M. B75-Bird Deterrent/Proofing Services, C10-Management, C21-Construction Inspections, C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-388-8601 9857250086 mredstanley@gmail.com		3/1/2006
SECUR ADVISORS 10505 CHERRY LAKE COURT BATON ROUGE, LA 70810 PITTMAN, SHERMAN C23-Insurance Management	MINORITY BUSINESS ENTERPRISE BLACK 504-722-4412 888-653-2557 thegeminigroup@brcxmail.com		6/30/2014
SECURANCE, LLC 6922 W. LINEBAUGH AVENUE SUITE 101 TAMPA, FL 33625 ASHE, PAUL C16-Computer Analysis, C25-Computer System Architecture, C44-Information Technology	MINORITY BUSINESS ENTERPRISE BLACK 877-578-0215 813-960-4946 contactus@securanceconsulting.com		4/30/2013
Separation Systems Consultants Inc 1244 BARROW ST. HOUMA, LA 70360 Hodges, Helen C20-Environmental Impact Assessments, C22-Environmental Engineering, C62-Hazardous Waste Removal, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-876-4080 985-876-4088		1/1/2011 23933
SERV-U COMPUTERS, LLC 6211 5TH AVENUE MARRERO, LA 70072 JERAMY JOHNSON C16-Computer Analysis, C17-Supportive Services, C18-System Design, C42-Computer Maintenance and Repair, C44-Information Technology	MINORITY BUSINESS ENTERPRISE BLACK 504-473-0707		3/7/2016
Service International of SWLA 3530 Hecker Road Iowa, LA 70647 TRK-Trucking	MINORITY BUSINESS ENTERPRISE HISPANIC 337-884-8662 shalonll@aol.com		9/29/2015
SG Contracting 6969 Titan Avenue, Suite F Baton Rouge, LA 70806 Samona Gaudet B45-Janitorial Services	MINORITY ENTERPRISE BLACK 225-315-2207 sgcontractingllc@gmail.com	WOMEN	BUSINESS 9/29/2015
SGJ Enterprises 4052 PLANK ROAD BATON ROUGE, LA 70805 JOHNSON, SHANNON B C23-Insurance Management, 727-Mobilization	MINORITY ENTERPRISE BLACK 225-281-1919 225-355-5396 flowersinsurance@att.net	WOMEN	BUSINESS 1/1/2014
Shamburger Lawns 4115 Meadow Lane Bossier City, LA 71111 Jackie Shamburger B32-Maintenance Mowing, 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, 719-Landscaping, 739-Hydro-Seeding, jackieshamburger@gmail.com 741-Water Distribution Systems	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-459-7547 318-658-9985 jackieshamburger@gmail.com		1/8/2016
Shark Supply 2825 A Mills Road Lafayette, LA 70507 Sherrie Marks C64-Broker Fees - Miscellaneous	WHITE WOMEN BUSINESS ENTERPRISE OTHER 337-504-8545 sherrie@sharksupplyllc.com		12/15/2015
Sharp and Clean 203 Milton Estates Youngsville, LA 70592 B45-Janitorial Services	MINORITY BUSINESS ENTERPRISE BLACK 337-303-8628 sharpclean@yahoo.com		9/29/2015

Shaw Development 3918 Milton Street Shreveport, LA 71109 Sharon Crump C35-Lighting and Lamp Design, D07-Sustainable Energy and Design	MINORITY ENTERPRISE BLACK 888-834-8867 shaw_devilo@att.net	WOMEN	BUSINESS 10/21/2015
SHAWNTECH COMMUNICATIONS, INC. 1700 LYONS RD., SUITE C DAYTON, OH 45458 FANCHER, LANCE C58-Telecommunications Call Center	MINORITY BUSINESS ENTERPRISE BLACK 937-898-4724 937-898-4447 records@shawntech.com		2/28/2007
Sherman & Associates 202 RUE PACANNIER #1 CARENCRO, LA 70520 SHERMAN, JANICE B45-Janitorial Services, C87-Broker Fees for Janitorial Supplies	MINORITY ENTERPRISE BLACK 337-886-7889 337-886-7889 janice_sherman@bellsouth.net	WOMEN	BUSINESS 11/1/2014
SHIFT 4 CONSULTING, LLC 7240 CROWDER BLVD STE 300 NEW ORLEANS, LA 70127 GINO CARR C10-Management, C15-Research Surveys, C36-Marketing, C47-Public Relations, C59-Financial Consulting, C74-Construction Management, C80-TEMPORARY HELP SERVICES, C95-Stormwater Plans/Inspections	MINORITY BUSINESS ENTERPRISE BLACK 678-612-5281 shift4gi70@gmail.com		3/28/2014
SHREWSBERRY & ASSOCIATES, L.L.C. 7321 SHADELAND STATION, STE. 160 INDIANAPOLIS, IN 46256 SHREWSBERRY, WILLIAM C14-Transportation Planning, C20-Environmental Impact Assessments, C22-Environmental Engineering, C63-Environmental Remediation	MINORITY BUSINESS ENTERPRISE BLACK 317-841-4799 317-841-4799 certifications@shrewsusa.com		3/26/2013
SI PARTNERS, INC. 944 TUCANA DRIVE SAN MARCOS, CA 92078 SCHOOLEY, SUSAN C. C10-Management, C11-Planning, C30-Airport Planning and Design, C59-Financial Consulting	WHITE WOMEN BUSINESS ENTERPRISE OTHER 760-625-1151 714-961-8704 sipartners@sipartners.com		3/28/2011
SIERRA ENGINEERING & ENVIRONMENTAL SERV* 400 POYDRAS STREET, SUITE 2305 NEW ORLEANS, LA 70130 YANGUBA, JOHN C05-Structural Engineering, C09-Civil Engineering, C10-Management, C22-Environmental Engineering	MINORITY BUSINESS ENTERPRISE BLACK 504-566-0900 504-566-0800 joyang1971@yahoo.com		12/21/2012
SIERRA INFOSYS, INC. 6001 SAVOY DR. HOUSTON, TX 77036 KUMAR, RAGHUNATHAN C16-Computer Analysis, C18-System Design, C25-Computer System Architecture	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 713-747-9693 713-222-2434 senthil@sierratec.com		5/31/2006
SIGNS NOW 1903 POYDRAS STREET NEW ORLEANS, LA 70112 MICHELLE GOBERT C39-Commercial Printing	MINORITY ENTERPRISE BLACK 504-523-6699 504-523-1903 signsnow@attglobal.net	WOMEN	BUSINESS 7/20/2004
SIMMONS & SIMMONS GENERAL CONTRACTOR LLC 2701 ORCHID STREET NEW ORLEANS, LA 70119 MILTON SIMMONS BC-Building Construction, B11-Grooving, B36-Landscape Pavers and Modular Retaining Walls, B70-SIGN MANUFACTURING, C39-Commercial Printing, C74-Construction Management, G10-No Item, TRK-Trucking, 304-Lime Treatment, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed, 402-Traffic Maintenance Aggregates, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 712-Revetments, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 723-Granular Materials, 725-Temporary Detour Roads and Bridges, 733-Concrete Roadway Barriers, 740-Construction Layout, 803-Sheet Piles, 804-Driven Piles, 805-Structural Concrete, 806-Reinforcement, 807-Structural Metals, 810-Bridge Railing and Barriers, 811-Painting and Protective Coatings, 813-Concrete Approach Slabs, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 504-439-7641 504-341-2588 msimmons0942@yahoo.com		4/9/2010
Simmons Erosion Control, Inc. PO BOX 206 LAKE, MS 39092 SIMMONS JENNIFERE 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 711-RipRap, 720-Erosion Control Systems, 726-Bedding Materials, 727-Mobilization, 729-Traffic Signs and Devices, 730-Electrical Systems	WHITE WOMEN BUSINESS ENTERPRISE OTHER 601-775-3305 601-775-8797 jennie.simmons@simmonserosion.com		10/1/2013 58815
Simplex Construction Supplies, Inc. 9020 WEST 35W SERVICE DRIVE BLAINE, MN 55449 BAZEY, SARAH C. 001-Supply of Hydraulic Cement, 005-Supply of Joint Materials for Pavement and Structures, 008-Supply of Paints, 009-Supply of Reinforcing Steel, 011-Supply of Concrete Curing Materials, 013-Supply of Metals, 017-Supply of Epoxy Systems, 018-Supply of	WHITE WOMEN BUSINESS ENTERPRISE OTHER 763-398-0040 763-398-0039 froxy@simplexsupplies.com		1/1/2006

Miscellaneous Materials, 019-Supply of Geotextile Fabrics & Geocomposite Systems, 025-Supply of Chemicals, 034-Supply of Geotextile Fabric and Grout, 727-Mobilization

SIMS PRESSURE WASHING, LLC 1820 DELERY STREET NEW ORLEANS, LA 70117 SHAUN SIMS B86-Pressure Washing	MINORITY BUSINESS ENTERPRISE BLACK 504-826-0474 504-253-9582 shaun.sims38@yahoo.com	6/21/2011
SITEWORK SAFETY SUPPLIES, INC. 4020 SEVEN HICKORIES ROAD DOVER, DE 19904 COKER, PETER D TRK-Trucking, 713-Temporary Signs, Barricades, Barriers and Pavement Markings	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 302-672-7011 302-672-7177 peter@siteworksafety.com	11/30/2013
Skye's Janitorial 7001 Lawrence Road, Apt. 130 New Orleans, LA 70126 Fallon Evans B45-Janitorial Services	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-331-2729 skyesjanitorial@yahoo.com	11/16/2015
SLADE LAND USE ENVIR & TRANS PLAN 1500 FIRST AVENUE NUNIT 54 BIRMINGHAM, AL 35203 SLADE, L'TRYCE C20-Environmental Impact Assessments	MINORITY BUSINESS ENTERPRISE BLACK 205-413-4685 800-618-8602 lslade@sladelc.com	7/31/2014
SNA Contracting 612 Hyde Park Place Shreveport, LA 71108 Chauncy Horton C74-Construction Management, 706-Concrete Walks, Drives And Incidental Paving	MINORITY BUSINESS ENTERPRISE BLACK 318-918-0032 318-686-8682 info@snacontracting.com	5/22/2015
SNILLOC, LLC PO BOX 286 BARKSDALE AFF., LA 71110 COLLINS, APRIL B62-Event Planning, C17-Supportive Services, C80-TEMPORARY HELP SERVICES	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 318-734-9616 888-315-5747 bids@snillocks.com	1/31/2013
Software & Scanning Services PO BOX 641617 KENNER, LA 70064 KLEIN, SUZANNE Q. C16-Computer Analysis, C18-System Design, C69-Aerial Mapping Topographic	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-887-2900 504-910-9777 info@s-s-s.com	10/1/2013
SOIL AND FOUNDATION ENGINEERING & CONSU* 2 FAIRFIELD COURT METAIRIE, LA 70001 GHOSE-HAJRA, MALAY C01-Geotechnical Engineering, C05-Structural Engineering, C09-Civil Engineering, C20-Environmental Impact Assessments	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 504-324-1523 5043241523 soilandfoundation@gmail.com	8/20/2012
SOL ENGINEERING SERVICES, LLC 1100 POYDRAS STREET, SUITE 2621 NEW ORLEANS, LA 70163 O'NEAL, WILLIE C01-Geotechnical Engineering, C06-Land Surveying, C09-Civil Engineering, C10-Management, C20-Environmental Impact Assessments, C21-Construction Inspections, C43-Computer Assisted Drafting	MINORITY BUSINESS ENTERPRISE BLACK 504-522-4575 5045224576 wonealjr@solengrs.com	1/17/2012
SOLID BORDER, INC. 1806 TURNMILL STREET SAN ANTONIO, TX 78248 BARRIO, KAYE DEL C42-Computer Maintenance and Repair	WHITE WOMEN BUSINESS ENTERPRISE OTHER 210-492-8125 8008879974 kaye@solidborder.com	12/18/2013
Solid Ground Innovations 4242 Government Street, Suite 201 Baton Rouge, LA 70806 C36-Marketing, C46-Training Development, D16-Grant Research, Writing and Administration	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 225-330-4924 225-361-0075 sevetri@sgicares.com	4/29/2015
Solid Network Solutions, LLC 326 BRANDON BOULEVARD FREEHOLD, NJ 07728 CURCIO, MARIA C16-Computer Analysis, C18-System Design, C25-Computer System Architecture, C41-Network Security Services	WHITE WOMEN BUSINESS ENTERPRISE OTHER 732-863-7080 732-863-6614 certs@solidnetsol.com	2/1/2003
Soll Planning, LLC 48 SPANISH FORT BLVD NEW ORLEANS, LA 70124 SOLL, ELLEN C14-Transportation Planning	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-610-3765 ellensoll@cox.net	9/1/2014

9/1/2010

Solscaapes, LLC PO BOX 1123 LECOMPTE, LA 71346 STEWART, IVIANA B32-Maintenance Mowing, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 719-Landscaping, 727- Mobilization, 738-Mulch Sodding	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-776-0556 318-776-9902 iviana@solscapes.com		
Solutions A.E. 236 Auburn Avenue Atlanta, GA 30303 Ana Everett C10-Management	MINORITY ENTERPRISE BLACK 888-562-4441 solutionsae@yahoo.com	WOMEN	BUSINESS 4/4/2016
SOUTH POINT MANAGEMENT, LLC 147 CARONDELET STREET, SUITE 1123 NEW ORLEANS, LA 70130 LAWHORN, DON C36-Marketing, C46-Training Development, C80-TEMPORARY HELP SERVICES	MINORITY BUSINESS ENTERPRISE BLACK 504-458-0447 lawhorn.d@gmail.com		6/2/2014
Southeast Stair, Inc PO BOX 851 GOODLETTSVILLE, TN 37070 BUTTRAM, ASENATH C93-Broker Fees for Stairs, Rails, and Misc Metals, 727-Mobilization	WHITE WOMEN BUSINESS ENTERPRISE OTHER 615-230-7848 615-230-7848 southeaststair@bellsouth.net		8/1/2011
SOUTHERN CHARM JANITORIAL SERVICE, LLC 1917 RICHLAND AVENUE METAIRIE, LA 70001 ALISON, CHERI B45-Janitorial Services	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-289-7914 cheri_alison@cox.net		11/12/2013
SOUTHERN CONTRACTORS GROUP, LLC P O BOX 202 CONVENT, LA 70723 CASSANDRA JOHNSON C80-TEMPORARY HELP SERVICES, 005-Supply of Joint Materials for Pavement and Structures, 009-Supply of Reinforcing Steel, 013-Supply of Metals, 018-Supply of Miscellaneous Materials, 070-Supplier Bolts, Nuts and Screws, 082-HEATING & AIR CONDITIONER SUPPLIES	MINORITY ENTERPRISE BLACK 225-362-3337 866-910-5399 southern_contractors_group@yahoo.com	WOMEN	BUSINESS 5/10/2013
SOUTHERN SERVICES & EQUIPMENT, INC. 321 BAYOU ROAD ST. BERNARD, LA 70085 NUNEZ, MARC 040-Steel Fabricator, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 401-Aggregates Surface Course, 710-Flowable Fill, 720-Erosion Control Systems, 726-Bedding Materials, 802- Structural Excavation and Backfill, 807-Structural Metals	MINORITY BUSINESS ENTERPRISE HISPANIC 504-682-8800 504-682-8810 southernservices@yahoo.com		9/30/1999 34668
Southern Site Development 5591 Peachtree Road Chamblee, GA 30341 BC-Building Construction	MINORITY BUSINESS ENTERPRISE HISPANIC 404-867-6262 404-795-0946 mgorman@southernsitedevelopment.com		4/22/2015
SOUTHERN SYNERGY, L. L. C. 1105 BERT STREET LAPLACE, LA 70068 NGUYEN, LAM G80-No Item, 015-Supply of Signs and Pavement Markings, 048-Supply of Airfield Reflective Markers, Signs & Lights, 713- Temporary Signs, Barricades, Barriers and Pavement Markings, 731-Raised Pavement Markings, 732-Plastic Pavement Markings, 737-Painted Traffic Stripping	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 985-359-9953 5046176247 southernsynergy@cox.net		7/24/2008
SPARK ELECTRIC A/C HEATING & GAS, LLC P.O. BOX 73596 METAIRIE, LA 70033 WILLIAMS, KEVIN B06-HVAC, 054-Supply of Light Fixtures, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 504-784-2251 5042658032 sparkelectric0881@yahoo.com		7/15/2013
Spartan Construction, Inc 1619 DISTRIBUTION DRIVE BURLINGTON, KY 41005 Brossart, Dianne 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 727- Mobilization, 741-Water Distribution Systems, 742-Sanitary Sewer Systems	WHITE WOMEN BUSINESS ENTERPRISE OTHER 859-371-3538 859-371-2786 dibrossart@spartanconstruction.com		9/1/2010 16525
SPEARS CONSULTING GROUP 132 CARONDELET, SUITE A NEW ORLEANS, LA 70130 SPEARS, CLEVELAND C36-Marketing, C47-Public Relations	MINORITY BUSINESS ENTERPRISE BLACK 504-304-8198 8669295538 cleveland@spearsconsultinggroup.com		2/28/2011
SPECIAL K TRUCKING 8433 MYRTLE LAKE DRIVE BATON ROUGE, LA 70810 MORRISON, KEVIN L. TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 225-757-8001 225-757-7412 kmorr5506@aol.com		10/31/2009

Specialty Contractors Of La L.L.C. PO BOX 38 MARTHAVILLE, LA 71450 Doyle Pleasant TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 305-Subgrade Layer, 401-Aggregates Surface Course, 402-Traffic Maintenance Aggregates, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 705-Fences, 711-RipRap, 712-Revetments, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 719-Landscaping, 720-Erosion Control Systems, 722-Field Laboratories, 726-Bedding Materials, 727-Mobilization, 735-Mailboxes and Mailbox Support, 738-Mulch Sodding, 739-Hydro-Seeding, 802-Structural Excavation and Backfill, 805-Structural Concrete	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 318-472-6478 318-472-9115 specialtycontractors@hotmail.com	2/1/2006 52711
SPECTRA GROUP, LLC 2025 JACKSON STREET ALEXANDRIA, LA 71485 TURNER, AL C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 318-512-6907 318-427-7810 spectragroupllc@gmail.com	11/30/2013
SPEIDEL CONSTRUCTION, INC. P.O. BOX 1477 CULPEPER, VA 22701 SPEIDEL, DONNA J. BC-Building Construction, 015-Supply of Signs and Pavement Markings, 048-Supply of Airfield Reflective Markers, Signs & Lights, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 724-Pavement Patching, Widening, and Joint Repair, 731-Raised Pavement Markings, 740-Construction Layout, 801-General Requirement for Structures, 805-Structural Concrete, 805-A-Structural Concrete-Bridges, 805-B-Structural Concrete-Precast Box Culverts and Headwalls, 805-C-Structural Concrete-Cast in Place Box Culverts	WHITE WOMEN BUSINESS ENTERPRISE OTHER 540-825-9660 540-825-9088 lynda@cleanrunways.com	7/1/2004
SPORTS AND IMPORTS, INC. 2433 HICKORY AVENUE METAIRIE, LA 70003 HARRIS, MARGARET PEGGY B73-USED CAR SALES, B79-Automotive Detailing Services	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-738-7233 5047387305 sportsandimports@msn.com	8/20/2012
SQUARE BUTTON CONSULTING, LLC 2632 LAPEYROUSE STREET, #1 NEW ORLEANS, LA 70119 SQUARE, ALLEN C02-Mechanical Engineering, C10-Management, C16-Computer Analysis, C26-Security Systems, C41-Network Security Services, asquare@squarebuttonconsulting.com C45-Business Process Analysis	MINORITY BUSINESS ENTERPRISE BLACK 504-259-6314 asquare@squarebuttonconsulting.com	1/27/2013
ST. MARTIN BROWN & ASSOCIATES, L.L.P. 3201 GENERAL DEGAULLE DRIVE, SUITE NEW ORLEANS, LA 70114 ST. MARTIN, JOSEPH C04-Architectural Engineering, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-210-3391 5045240713 cmanning@stmartinbrown.com	11/10/2009
Starline Ventures 9225 Worthington Lake Avenue Baton Rouge, LA 70810 Douglas Finley C44-Information Technology	MINORITY BUSINESS ENTERPRISE BLACK 504-298-9354 dfinley@starlineventures.com	6/12/2015
STARR POWER, LLC 40204 PELICAN POINT PKWY. GONZALES, LA 70737 BELL-WICKHAM, TRUDY C10-Management, C45-Business Process Analysis, C46-Training Development, C48-Community Involvement	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 225-772-5321 225-746-1877 trudy@starrpowerconsulting.com	6/30/2013
START SMART, LLC 7240 CROWDER BLVD., SUITE 300 NEW ORLEANS, LA 70127 ROUSSELL, NORMAN D C10-Management, C11-Planning, C17-Supportive Services, C31-Legal Services, C34-Procurement Specialist, C37-Contract Compliance, C45-Business Process Analysis, C57-DBE Plans & Goal Preparation, C59-Financial Consulting, D16-Grant Research, Writing and Administration, 063-DBE Plan & Goal Preparation	MINORITY BUSINESS ENTERPRISE BLACK 504-324-1110 5043240217 ndrousell@startsmartllc.com	1/15/2015
STELLAR SERVICES, INC. 70 WEST 36TH STREET, SUITE 702 NEW YORK, NY 10018 CHEN, LIANG C16-Computer Analysis	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 212-432-2848 2124322846 contact@stellar4.com	8/21/2013
STEMBRIDGE CUSTOM METALS 10720 WOODRUFF ROAD FAIRBURN, GA 30213 STEMBRIDGE, BRADFORD B49-Stay in Place Metal Forms, B93-Metal Fabrication	MINORITY BUSINESS ENTERPRISE BLACK 770-969-8139 770-964-9964 bstemsr@att.net	3/31/2014
STEWART, LLC/L.L. 5 CLAIRMONT LANE HOUMA, LA 70360 STEWART, LESTER L. TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 985-876-3577 985-857-8565	10/31/2004

STONE'S TRUCKING, LLC 8711 MORRISON ROAD NEW ORLEANS, LA 70127 BLACKSTONE, MANDELL C77-Broker Fees for Trucking, TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-210-5980 blackstonemandell@yahoo.com	12/1/2011
STRAGISTICS TECHNOLOGY, INC. 6263 POPLAR AVENUE, SUITE 950 MEMPHIS, TN 38119 DUDLEY, HUGHETTA C16-Computer Analysis, C18-System Design, C24-Telecommunications, C25-Computer System Architecture, C44-Information Technology	MINORITY BUSINESS ENTERPRISE BLACK 901-309-5550 901-309-2228 stt@stragistics.com	8/31/2012
STRAIGHT LINE MANAGEMENT 734 N. NEW BRAUNFELS SUITE 103 SAN ANTONIO, TX 78202 ARCH, SHERRIKA C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 210-226-2107 straightlinem@gmail.com	5/4/2015
STRATEGIC PLANNING ASSOCIATES, LLC 5037 VETERANS BLVD., STE. 1B METAIRIE, LA 70006 BURNELL, CHARLOTTE BC-Building Construction, C09-Civil Engineering, C10-Management, C63-Environmental Remediation, 003-Supply of Aggregates, cburnell@strategicplanning1.com 301-Base Course - Class I	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-455-2842 5044552843 cburnell@strategicplanning1.com	4/18/2016
Stripe Force 1, Inc. 128 THRUSH LOOP LAFAYETTE, LA 70508 DOWELL, BARBARA B07-Core Drilling, B09-Saw Cutting, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 713-Temporary Signs, bpdowell@bellsouth.net Barrecaes, Barriers and Pavement Markings, 727-Mobilization, 729-Traffic Signs and Devices, 731-Raised Pavement Markings, 732-Plastic Pavement Markings, 735-Mailboxes and Mailbox Support, 737-Painted Traffic Stripping	WHITE WOMEN BUSINESS ENTERPRISE OTHER 337-984-9008 337-981-9720	10/1/2005 43909
STRONG ARM CONCRETE, LLC 57211 JAMES HARRISON SR. ROAD SLIDELL, LA 70461 ARCHIE AMBO, III BC-Building Construction, 701-Culverts and Storm Drains, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and strongarmconcrete.aa3@gmail.com Gutters, 724-Pavement Patching, Widening, and Joint Repair, 813-Concrete Approach Slabs	MINORITY BUSINESS ENTERPRISE BLACK 985-288-9766	11/14/2014
SUANE MASONRY, LLC 6638 HAYNE BOULEVARD NEW ORLEANS, LA 70125 SUANE, LEO V. B03-Masonry	MINORITY BUSINESS ENTERPRISE BLACK 504-416-8470 suanejr@yahoo.com	1/2/2014
SUN TROPIC LANDSCAPES & GARDEN, INC. 1502 ENGINEERS ROAD BELLE CHASSE, LA 70037 CASTRO, RAUL B32-Maintenance Mowing, B36-Landscape Pavers and Modular Retaining Walls, 717-Seeding, 739-Hydro-Seeding	MINORITY BUSINESS ENTERPRISE HISPANIC 504-392-3639 5043409218 suntropiclandscape@yahoo.com	10/10/2014
Sunland Group, Inc. 1033 LA POSADASUITE 370 AUSTIN, TX 78758 Thompson, Carla B40-Scheduling, C10-Management, C11-Planning, C21-Construction Inspections, C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 512-494-0208 512-494-0406 cthompson@sunlandgrp.com	5/1/2012
SUNSHINE OF ALX, INC 800 WASHINGTON STREET MONROE, LA 71201 JONES, OTIS 00A-Broker of Asphaltic Additives, 045-Janitorial Supplies, 077-Manufacturer/Packager of Industrial Cleaning & Maintenance southside5656@att.net Chemic	MINORITY BUSINESS ENTERPRISE BLACK 318-325-9090 318-325-3786 southside5656@att.net	9/30/2014
SUPERIOR CONCIERGE SERVICES, LLC 2646 BANKS STREET NEW ORLEANS, LA 70119 BURNS, MICHAEL A. C14-Transportation Planning	MINORITY BUSINESS ENTERPRISE BLACK 504-296-6132 5045227948 superiorconciergesrv@gmail.com	8/20/2014
SUPRA OFFICE SOLUTIONS, INC 5070 PARKSIDE AVENUE, STE 2106 PHILADELPHIA, PA 19131 THOMAS, MARLIN 057-Office Supplies	MINORITY BUSINESS ENTERPRISE BLACK 267-275-8888 267-275-8883 execs@supraos.com	1/31/2013
SUPREME DEVELOPERS, LLC 265 VILLERE DRIVE DESTREHAN, LA 70047 KEIONE JACKSON BC-Building Construction, B01-Roofing, B03-Masonry, B04-Ceramic, B45-Janitorial Services, B48-Commercial Cleaning, B52-Commercial Painting, B77-FLOORING, B80-Wall Covering and Painting, B84-Residential Building Construction, B87-Drywall supremedevelopersllc@gmail.com Contractor, B89-Building Site Preparation	MINORITY BUSINESS ENTERPRISE BLACK 504-258-9883 504-259-1921	10/22/2014

SURETEMPS, LLC 1631 ELYSIAN FIELDS AVE NEW ORLEANS, LA 70117 MAURICE ROBICHAUX C78-BROKER FEES FOR TEMPORARY STAFFING	MINORITY BUSINESS ENTERPRISE BLACK 504-522-5665 504-373-5788 suretcmps@gmail.com	9/3/2015
Surface Systems 2619 Tchoupitoulas Street New Orleans, LA 70130 B04-Ceramic, B77-FLOORING	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-309-2509 504-309-2988 ssbroadwell@gmail.com	4/29/2015
SUSAN HAFNER, MULTIMODAL SOLUTIONS 7300 EADS AVENUE LA JOLLA, CA 92037 SUSAN HAFNER C11-Planning, C36-Marketing	WHITE WOMEN BUSINESS ENTERPRISE OTHER 619-417-2444 shafner@multimodalsolutions.org	4/23/2014
SUSCO SOLUTIONS, LLC 1215 PRYTANIA STREET, #431 NEW ORLEANS, LA 70130 SUS, NEEL C16-Computer Analysis, C17-Supportive Services, C18-System Design	MINORITY BUSINESS ENTERPRISE BLACK 504-619-4150 504-910-8462 neel.sus@suscosolutions.com	10/6/2009
SWANSON AND ASSOCIATES 5301 ELYSIAN AVENUE NEW ORLEANS, LA 70122 SWANSON, DONNA C23-Insurance Management, C59-Financial Consulting	MINORITY ENTERPRISE BLACK 5048210303 5048219474 donna@theswansongroup.net	WOMEN BUSINESS 6/29/2001
SWAVISION, L.L.C. 12076 DEYSAY STREET LUTCHER, LA 70071 WALKER, STEPHANIE C10-Management	MINORITY ENTERPRISE BLACK 504-468-2463 5044682462 swavision@gmail.com	WOMEN BUSINESS 8/17/2004
SWJ CONSTRUCTORS, LLC 118 MAYERS TRACE SLIDELL, LA 70460 JENKINS, LOUISE M. BC-Building Construction, B80-Wall Covering and Painting, B84-Residential Building Construction, B91-Plastering and Stucco	MINORITY ENTERPRISE HISPANIC 985-641-1771 504-617-6322 constructors@bellsouth.net	WOMEN BUSINESS 1/20/2010
SYNCHRONOUS SOLUTIONS, INC. 211 W. WACKER DRIVE, SUITE 300 CHICAGO, IL 60606 STERLING, JOHN C18-System Design, C44-Information Technology	MINORITY BUSINESS ENTERPRISE BLACK 312-252-3700 3122015226 jsterling@synch-solutions.com	5/25/2007
SYNERGON, LLC 1100 POYDRAS STREETSTE 2900 NEW ORLEANS, LA 70163 PAMELA SCOTT C17-Supportive Services, C29-Relocation Assistance, C66-Employee Background Checks, C80-TEMPORARY HELP SERVICES, C94-Human Resources Consulting	MINORITY ENTERPRISE BLACK 504-214-2481 504-799-2221 pam@synergon.careers	WOMEN BUSINESS 5/6/2013
SYNERGY GLASS COMPANY, LLC 1800 SOUTH LANE MANDEVILLE, LA 70471 GILLIAN REARDON BC-Building Construction, 064-Supply of Doors and Windows	WHITE WOMEN BUSINESS ENTERPRISE OTHER 985-888-1075 985-888-1074 gillian@synergyglassco.com	5/1/2015

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
T & B ELECTRIC, INC. 3800 DEERCREEK LANE HARVEY, LA 70058 GAINES, JOHN C. BC-Building Construction, C07-Electrical Engineering, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 504-258-7431 504-304-8426 tb_electric@yahoo.com	5/24/2010
T & M Dynamic Enterprises 316 S Lightner Ave Apt B Iowa, LA 70647 Thyferria Hayes B10-Asbestos Abatement, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions	MINORITY ENTERPRISE BLACK 337-351-7842 337-358-2004 thyferriahayes@yahoo.com	WOMEN BUSINESS 1/15/2016
T. DAWSON GROUP, LLC P.O. BOX 6622	MINORITY BUSINESS ENTERPRISE BLACK	7/2/2015

Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 727-Mobilization

TATE SERVICES, INC. PO BOX 791389 NEW ORLEANS, LA 70179 TATE, CARL BC-Building Construction, 730-Electrical Systems	MINORITY BUSINESS ENTERPRISE BLACK 504-822-1103 504-822-7603 tateservicesinc@gmail.com	6/30/2002 27571
TCN D/B/A EXECUTONE SYSTEMS CO, OF LA, * 1016 HARIMAW COURT EAST METAIRIE, LA 70001 LABICHE, PATRICIA H. C70-Telephone Systems	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-838-9600 5048334725 angelle@executonesystems.com	6/15/2015
TDI, TATE DISTRIBUTING INC PO BOX 791389 NEW ORLEANS, LA 70179 TATE, CARL 082-HEATING & AIR CONDITIONER SUPPLIES	MINORITY BUSINESS ENTERPRISE BLACK 504-822-1103 504-822-7630 tatedistributinginc@gmail.com	1/31/2006
Technical Resource Group 131 PECAN ROW LANE ALEXANDRIA, LA 71303 Hess, Anne L. C57-DBE Plans & Goal Preparation, D16-Grant Research, Writing and Administration	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-419-0092 bobbihess55@gmail.com	6/1/2013
TEI Construction And Eng. Inc. 1825 MARKET CENTER BLVD #600 DALLAS, TX 75207 FULLER, L.G. C10-Management, C11-Planning	MINORITY BUSINESS ENTERPRISE BLACK 214-760-1966 214-760-1943 lgfuller@teiconstruction.com	5/1/2006
TELECOMMUNICATIONS DEVELOPMENT CORPORAT* 1919 13TH ST., NW WASHINGTON, DC 20009 WOODYARD, JAMES 027-Supply of Data Processing Equipment	MINORITY BUSINESS ENTERPRISE BLACK 202-234-9400 2022340770 jwoodyard@telcomdc.com	3/28/2009
TG Consulting Group, LLC 600 Jefferson Street, Suite 405 LAFA YETTE, LA 70501 GUIDRY, VICTORIA C17-Supportive Services, C45-Business Process Analysis	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-358-0933 337-266-2250 tori@tg-consulting.us	4/1/2014
THADDEUS VALLERY TRUCKING CO., INC. 37430 PARKWOOD AVENUE PRAIRIEVILLE, LA 70769 VALLERY, TIFFANY C77-Broker Fees for Trucking, TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 225-673-9842 225-677-9634 tvallery@eatel.net	10/31/2009
THE ADVENT GROUP 18942 WILDLIFE WAY DRIVE BATON ROUGE, LA 70817 SAINI, SHRUTI C10-Management, C74-Construction Management	MINORITY WOMEN BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 225-354-5140 shruti@theadventgroupinc.com	7/31/2014
THE CRESCENT CITY REBUILD, LLC 13 NAVIGATION CT NEW ORLEANS, LA 70131 JEFFERY THOMAS BC-Building Construction, B03-Masonry, B84-Residential Building Construction, B87-Drywall Contractor	MINORITY BUSINESS ENTERPRISE BLACK 832-767-8917 877-330-7784 zoilee@excecappr.com	4/30/2013 56117
THE ESTOPINAL GROUP 501 BASIN STREETSUITE B NEW ORLEANS, LA 70112 DENISE ESTOPINAL C47-Public Relations	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-269-9233 504-269-9232 denise@estopinalgroup.com	4/8/2008
THE GALLA GROUP, LLC 19300 N. THIRD STREET COVINGTON, LA 70133 GALLARDO, GERARDO BC-Building Construction	MINORITY BUSINESS ENTERPRISE HISPANIC 985-893-5596 rorygallardo@hotmail.com	10/13/2015
THE HACKETT GROUP 650 POYDRAS STREET, SUITE 1400 NEW ORLEANS, LA 70130 ANTRUM, TONI HACKETT C56-Real Estate Evaluation and Consulting, C59-Financial Consulting	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-521-6114 5042660283 toni@hackett-group.com	3/10/2014
THE HALE GROUP, L.L.C. 549 COFFEE STREET MANDEVILLE, LA 70448	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-628-6300	10/9/2007

HALE, DENISE C10-Management, C11-Planning	dhale@thehalegroupllc.com			
THE KEITH GROUP, LLC 3055 WOODGLYNN DRIVE BATON ROUGE, LA 70814 KEITH, GREGORY B52-Commercial Painting, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 225-266-0194 thekeithgroup20@yahoo.com		10/31/2013	
THE KENNEDY FINANCIAL GROUP 935 GRAVIER STREETSUITE 2010 NEW ORLEANS, LA 70112 CHARLES KENNEDY, JR. C23-Insurance Management, C59-Financial Consulting	MINORITY BUSINESS ENTERPRISE BLACK 504-942-1640 504-942-1641 kennedy@financial.nocoxmail.com		1/23/2004	
The Lakvold Group, LLC 4520 JAMESTOWN AVENUESUITE 1 BATON ROUGE, LA 70808 Lakvold, Angela L. C27-Real Estate Appraisals	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-248-9984 225-246-9986 angelalakvold@cox.net		7/1/2010	
THE LUSTER GROUP, LLC PO BOX 3052 BATON ROUGE, LA 70821 LUSTER, KOURTNI C10-Management, C74-Construction Management, TRK-Trucking	MINORITY ENTERPRISE BLACK 225-329-6573 fluster@thelustergroup.com	WOMEN	BUSINESS 3/31/2013	
THE MEDICAL ADVANTAGE, INC. D/B/A BAYOU* P.O. BOX 19345 NEW ORLEANS, LA 70179 HIGHTOWER, PATRICIA C59-Financial Consulting, C61-Real Estate Sales	MINORITY ENTERPRISE BLACK 504-875-4018 5048754022 patricia@bayouequity.com	WOMEN	BUSINESS 12/8/2010	
THE PRALINE CONNECTION, INC. 542 FRENCHMAN STREET NEW ORLEANS, LA 70116 MOORE, CURTIS B74-CATERERS	MINORITY BUSINESS ENTERPRISE BLACK 504-943-3934 5049437903 praline1@bellsouth.net		4/18/2016	
THE PRUITT GROUP, LLC 2435 DRUSILLA LAND, SUITE C BATON ROUGE, LA 70809 PRUITT, LAKEISHA C19-Accounting, C78-BROKER FEES FOR TEMPORARY STAFFING	MINORITY ENTERPRISE BLACK 225-278-1070 225-325-3490 lpruitt@thepruitgrp.com	WOMEN	BUSINESS 11/30/2014	
THE SUN GROUP INC 820 W. INDIANTOWN ROAD JUPITER, FL 33458 SUN, VALERIE C04-Architectural Engineering	WHITE WOMEN BUSINESS ENTERPRISE OTHER 561-746-7706 561-746-7478		1/31/1980	
The Thomas Brothers Group 15114 Woodstone Drive Parrishville, LA 70769 Connie Thomas C44-Information Technology	MINORITY ENTERPRISE BLACK 225-673-6209 225-673-6209 yvetteking_2000@yahoo.com	WOMEN	BUSINESS 6/12/2015	
THE VILLAVASO GROUP 7111 BARRINGTON DRIVE NEW ORLEANS, LA 70128 VILLAVASO, CORINNE C20-Environmental Impact Assessments, C48-Community Involvement	MINORITY ENTERPRISE BLACK 504-905-2892 villavasogroup@gmail.com	WOMEN	BUSINESS 11/30/2014	
THE WALTERS GROUP, LLC 4640 FRANCISCO VERRETTE DR. NEW ORLEANS, LA 70126 PATRICIA WALTERS BC-Building Construction, B05-Plumbing, B84-Residential Building Construction, 730-Electrical Systems, 811-Painting and Protective Coatings	MINORITY ENTERPRISE BLACK 882-954-7955 thewaltersgroupllc@yahoo.com	WOMEN	BUSINESS 3/30/2016	
THE WEBSTER GROUP, INC. 1907 POYDRAS STREET NEW ORLEANS, LA 70112 WEBSTER, KYSHUN C10-Management, C15-Research Surveys, C45-Business Process Analysis	MINORITY BUSINESS ENTERPRISE BLACK 504-994-0996 kyshun@thewebstergroupinc.com		3/31/2013	
THOMPSON REAL ESTATE CONSULTANTS, LLC 2233 ST. CHARLES AVENUE, SUITE 409 NEW ORLEANS, LA 70130 THOMPSON, MICHELLE M. C69-Aerial Mapping Topographic, 052-Supply of Aerial Mapping and Surveys	MINORITY ENTERPRISE BLACK 504-427-4087	WOMEN	BUSINESS 1/14/2013	

michelle@trecgis.com

Thrasher Construction, Inc.
501 HIGHWAY 22 W
MADISONVILLE, LA 70447
PIERCE, DORSEY
B44-Adhesives/Sealants/Lubricants, D22-Waterproofing, 727-Mobilization

WHITE WOMEN BUSINESS ENTERPRISE 2/1/2014
OTHER 46494
985-845-8353
985-845-8463
dltp@bellsouth.net

Three C's Properties Inc
141 I-310 SERVICE ROAD
ST. ROSE, LA 70087
BOE, CONNIE
B09-Saw Cutting, B41-PVC Sewer and Drain Pipe, B46-Full Depth Patching of Jointed Concrete Pavement, B89-Building Site Preparation, B90-Roll Off Containers for Hazardous/Non-Hazardous Debris, TRK-Trucking, 003-Supply of Aggregates, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 401-Aggregates Surface Course, 510-Asphaltic Concrete Pavement Patching, Widening & Joint Repair, 602-Portland Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 711-RipRap, 723-Granular Materials, 725-Temporary Detour Roads and Bridges, 726-Bedding Materials, 727-Mobilization, 741-Water Distribution Systems, 742-Sanitary Sewer Systems

WHITE WOMEN BUSINESS ENTERPRISE 4/1/2004
OTHER 38610
504-712-7922
504-712-1831
boe@bellsouth.net

Three N One Enterprise of Prairieville
14448 Hwy 73, Suite B
Prairieville, LA 70769
Tiffany Vallery
C77-Broker Fees for Trucking, TRK-Trucking, 727-Mobilization

MINORITY WOMEN BUSINESS 11/16/2015
ENTERPRISE
BLACK
225-673-6360
225-677-9634
tvallery@eatel.net

Tierra Resources, LLC
1310 ST. ANDREW STE #1
NEW ORLEANS, LA 70130
MACK, SARAH
C20-Environmental Impact Assessments, C63-Environmental Remediation

WHITE WOMEN BUSINESS ENTERPRISE 9/1/2009
OTHER
504-339-4547
888-339-9510
sarahmack@tierraresourcesllc.com

TJ MECHANICAL AIR CONDITIONING
3385 AIRWAYS BLVD. #209
MEMPHIS, TN 38116
CANNON, JOYCE
082-HEATING & AIR CONDITIONER SUPPLIES

MINORITY WOMEN BUSINESS 6/27/2014
ENTERPRISE
BLACK
901-395-0085
901-395-0081
tjmechanicalcompany@gmail.com

TJS TRUCKING, LLC
14111 OLD HIGHWAY 49
GULFPORT, MS 39503
FIELDS, TEDDY
TRK-Trucking

MINORITY BUSINESS ENTERPRISE 10/24/2011
BLACK
228-234-6211
228-320261
teddyfields@cableone.net

TLC Engineering, Inc.
8204 WESTGLEN DRIVE
HOUSTON, TX 77063
Council, Tony L
C09-Civil Engineering, C22-Environmental Engineering, C74-Construction Management

MINORITY BUSINESS ENTERPRISE 9/1/2011
BLACK
713-868-6900
713-868-0001
dayhanaalzaat@tlceng.com

TMG, INC. (THE MOORE GROUP)
201 ST. CHARLES AVENUE, SUITE 114
NEW ORLEANS, LA 70170
MOORE, HERBERT
C78-BROKER FEES FOR TEMPORARY STAFFING

MINORITY BUSINESS ENTERPRISE 10/31/2000
BLACK
504-309-2355
281-5382223
hmoore@themoore-group.com

TNR, LLC
1720 PARKER STREET
BATON ROUGE, LA 70808
TANNER, ELIZABETH
C19-Accounting, C45-Business Process Analysis, C59-Financial Consulting

WHITE WOMEN BUSINESS ENTERPRISE 1/1/2014
OTHER
225-241-3745
tnr.elizabeth@gmail.com

TOM SAWYER PRODUCTIONS
CAPITAL STATION PMB 12551
COLUMBIA, SC 29211
SAWYER, CAROLYN
C11-Planning, C47-Public Relations, C58-Telecommunications Call Center, C79-MEDIA & ADVERTISING

MINORITY BUSINESS ENTERPRISE 6/30/2010
BLACK
803-252-8773
803-252-9760
carolyn@tomsawyercompany.com

Toole Design Group, LLC
8484 GEORGIA AVE, SUITE 800
SILVER SPRING, MD 20910
TOOLE JENNIFER
C11-Planning

WHITE WOMEN BUSINESS ENTERPRISE 12/1/2007
OTHER
301-927-1900
301-927-2800
jtoole@tooledesign.com

Tootle Construction LLC
PO BOX 520187
LONGWOOD, FL 32752-0187
TOOTLE, LINDA
201-Clearing and Grubbing, 204-Temporary Erosion Control, 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 719-Landscaping, 720-Erosion Control Systems, 721-Asphalt Mulch, 727-Mobilization, 738-Mulch Sodding

WHITE WOMEN BUSINESS ENTERPRISE 9/1/2011
OTHER
407-227-6032
407-829-7841
linda@tootleconstruction.com

TOP 2 BOTTOM CLEANING SUPPLIES & SERVICE 3223 METAIRIE ROAD METAIRIE, LA 70001 KELLY, LEROY B45-Janitorial Services, C87-Broker Fees for Janitorial Supplies, 045-Janitorial Supplies	MINORITY BUSINESS ENTERPRISE BLACK 504-831-3339 5048313397 top2bottomservice@yahoo.com	7/18/2014
TRACIE'S CONSTRUCTION SERVICES, LLC 1408 RICHLAND ROAD NEW ORLEANS, LA 70114 TRACIE K. SANDERS BC-Building Construction, B03-Masonry, B84-Residential Building Construction, B89-Building Site Preparation, C10-Management, C74-Construction Management, 058-Interior Design Services, 202-Removal or Relocating Structures and Obstructions, 705-Fences, 706-Concrete Walks, Drives And Incidental Paving, 719-Landscaping, 726-Bedding Materials, 806-Reinforcement, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 504-570-8255 504-509-7838 2palms5800@yahoo.com	WOMEN BUSINESS 11/5/2015
TRACK ALL, INC. P.O. BOX 19921 NEW ORLEANS, LA 70179 GREENUP, RANDY C55-Security Surveillance	MINORITY BUSINESS ENTERPRISE BLACK 504-915-5212 2064268725 rgreenup@trackall.org	8/6/2010
Traffic Control Prod. Co of LA 2230 TOWER DRIVE DENHAM SPRINGS, LA 70726 Suzanne Albin 015-Supply of Signs and Pavement Markings, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 729-Traffic Signs and Devices, 735-Mailboxes and Mailbox Support	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-665-7950 225-665-7978 suzanne@tcpofla.com	2/22/2016 50550
Traffic Solutions, Inc. 2950 ST. ANTHONY AVE. NEW ORLEANS, LA 70122 SEAMON, STACY B43-Safety Equipment, B76-Noise Barrier Walls (Fiberglass), 015-Supply of Signs and Pavement Markings, 202-Removal or Relocating Structures and Obstructions, 704-Guardrails, 705-Fences, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 727-Mobilization, 729-Traffic Signs and Devices, 735-Mailboxes and Mailbox Support	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-948-4809 504-948-4802 stacy@trafficsolutionsinc.net	11/1/2004 00164
Transafe 1625 Spectrum Drive Lawrenceville, GA 30043 Betty Sue Parks 015-Supply of Signs and Pavement Markings	WHITE WOMEN BUSINESS ENTERPRISE OTHER 770-982-2222 770-613-8881 betysue@transafeproducts.com	10/20/2015
Transcend Spatial Solutions, LLC 2970 UNIVERSITY PARKWAYSUITE 201 SARASOTA, FL 34243 GURCHIEK, CONNIE C16-Computer Analysis, C18-System Design, C25-Computer System Architecture	WHITE WOMEN BUSINESS ENTERPRISE OTHER 941-359-9697 941-360-2226 cgurchick@tssgis.com	10/1/2011
TRANSIT AUTO PARTS, LLC 3712 N. BROADWAY#352 CHICAGO, IL 60613 MICHAEL HERNANDEZ D05-Broker Fees for Mechanical Components and Assemblies	MINORITY BUSINESS ENTERPRISE HISPANIC 888-744-7590 888-744-7593 mhernandez@transitautoparts.com	9/19/2014
Transport Services of Louisiana, LLC 7524 HWY 31 OPELOUSAS, LA 70570 Wright, Marvin B65-Freight Transportation, TRK-Trucking, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 337-351-5386 713-634-2855 wtipc@yahoo.com	9/1/2007
TRANSOLUTIONS, L.L.C. 14600 TRINITY BLVD., SUITE 200 FORT WORTH, TX 76155 HARGROVE, BELINDA C08-Landscape Architecture, C14-Transportation Planning, C30-Airport Planning and Design	WHITE WOMEN BUSINESS ENTERPRISE OTHER 817-359-2950 8173592959 bhargrove@transolutions.com	6/6/2005
Trawee Tree And Landscape, LLC 1301 BOB STREET WIGGINS, MS 39577 TRAWEK, JESSICA 204-Temporary Erosion Control, 714-Slab Sodding, 715-Topsoil, 716-Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 719-Landscaping, 720-Erosion Control Systems, 721-Asphalt Mulch, 727-Mobilization, 738-Mulch Sodding, 739-Hydro-Seeding	WHITE WOMEN BUSINESS ENTERPRISE OTHER 601-928-5555 601-928-5555 jessicat@traweeconstruction.com	8/1/2009 53051
Tremac Resteel, Inc. PO BOX 1422 MADISON, MS 39110 TREVATHAN, PHYLLIS 727-Mobilization, 806-Reinforcement	WHITE WOMEN BUSINESS ENTERPRISE OTHER 601-853-3123 601-853-3559 ptrevathan@aol.com	3/1/2006 52211
Treo Staffing 1922 Hwy 22 W Madisonville, LA 70447 Trudy Cuillote C80-TEMPORARY HELP SERVICES	MINORITY BUSINESS ENTERPRISE BLACK 985-845-3339 213-403-5401 trudy@treostaffing.com	WOMEN BUSINESS 10/21/2015

TREPAGNIER'S CONSTRUCTION CO., LLC 949 MINDEN STREET KENNER, LA 70062 TREPAGNIER, LAWRENCE 706-Concrete Walks, Drives And Incidental Paving	MINORITY BUSINESS ENTERPRISE BLACK 504-427-9308 5044630496 contractorlt1@yahoo.com	12/13/2012
Tribal Industries 401 Market Street, Suite 655 Shreveport, LA 71101 C74-Construction Management	WHITE WOMEN BUSINESS ENTERPRISE OTHER 318-299-0232 888-529-8752 samanthecarr@tribalindustriesllc.com	5/12/2015
TRIGON ASSOCIATES, LLC 1515 POYDRAS ST., STE. 2200 NEW ORLEANS, LA 70112 MANSOUR, SOUHEIL C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-585-5767 5045855747 smansour@trigonassociates.com	9/23/2010
TRINITY CONSTRUCTION INDUSTRIES, LLC 25 BELLE GROVE DRIVE DESTREHAN, LA 70047 GOODEN, JIMMIE B11-Grooving, C10-Management, C55-Security Surveillance, C74-Construction Management, 201-Clearing and Grubbing, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 710-Flowable Fill, 711-RipRap, 712-Revetments, 803-Sheet Piles	MINORITY BUSINESS ENTERPRISE BLACK 504-416-4170 985-725-8003 jgooden@trinityconstructionindustries.com	7/15/2009
Triple HHH Trucking LLC 405 POPLAR STREET GRENADA, MS 38901 HOWARD, HERBERT B57-Fuel Oil Transportation, TRK-Trucking, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 662-230-3908 662-226-4394 business@triplehhliquidbulkcarrier.com	2/1/2014
TriState Legal Services 819 Ohio Avenue Glassport, PA 15045 Esther M. Franklin C31-Legal Services	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 412-889-6078 tristatelegal@gmail.com	12/10/2015
Triumph Construction LLC 8599 Joor Road Suite D BATON ROUGE, LA 70818 Rowe, Patrick BC-Building Construction, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 225-355-3334 225-355-5334 patrick@triumphconstructionbr.com	7/1/2009
TRUCK BY CARRIERE 6021 APPLGATE CIRCLE BOSSIER CITY, LA 71111 CARRIERE, EMILE TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 318-465-4157 tbc1533@yahoo.com	4/30/2014
TRUCKING INNOVATION, LLC 5623 NORTH VILLERE STREET NEW ORLEANS, LA 70117-2452 OTIS TUCKER TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-905-6719 truckinnovation@yahoo.com	5/4/2015
TRULY BLESSED ENTERPRISE, LLC 2048 ARMSTRONG DRIVE MARRERO, LA 70073 JAMES H JONES BC-Building Construction, B81-Solid Waste Disposal, C80-TEMPORARY HELP SERVICES, TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-654-8082 504-348-0801 jamesjones1965@yahoo.com	4/23/2015
TSG SERVICES, LLC 7420 CROWDER BLVD STE 300 NEW ORLEANS, LA MICHAEL SULLIVAN C10-Management, C17-Supportive Services, C21-Construction Inspections	MINORITY BUSINESS ENTERPRISE BLACK 404-849-1708 tsgrco@yahoo.com	3/30/2016
Turner & Turner Contracting 1501-A Wimbledon, Suite 122 Alexandria, LA 71301 Turner, Al B09-Saw Cutting, B49-Stay in Place Metal Forms, B77-FLOORING, B87-Drywall Contractor, B89-Building Site Preparation, B95-Wood Framing, B97-Parking Lot Paint Striping, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 204-Temporary Erosion Control, 301-Base Course - Class I, 302-Base Course - Class II, 305-Subgrade Layer, 306-Scarifying & Compacting Roadbed, 601-A-PCCP ? Crossovers, Turnouts and Less Than 400 Foot Sections, 602-Portland Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 727-Mobilization, 806-Reinforcement	MINORITY BUSINESS ENTERPRISE BLACK 318-290-3231 318-625-0707 turnerturnercontracting@gmail.com	11/1/2013 55276
Twin Shores Lands. & Const Serv Inc 701 S. Alexander Street New Orleans, LA 70118 Susanne Drygalla B03-Masonry, B36-Landscape Pavers and Modular Retaining Walls, B41-PVC Sewer and Drain Pipe, C08-Landscape Architecture, 042-Supply of Bedding Materials, 047-Supply of Organically Blended Soil, 085-FLOWER AND NURSERY STOCK SUPPLIER, 204-Temporary Erosion Control, 701-Culverts and Storm Drains, 703-Underdrain Systems, 714-Slab Sodding, 715-Topsoil, 716-	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-885-5661 504-324-6304 sdrygalla1959@gmail.com	5/12/2015 32462

Vegetative Fiber Mulch, 717-Seeding, 718-Fertilizer and Agricultural Lime, 719-Landscaping, 720-Erosion Control Systems, 738-Mulch Sodding

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
UATC & ASSOCIATES, INC. 7911 CHEF MENTEUR NEW ORLEANS, LA 70126 LEWIS, WILLIAM BC-Building Construction, B63-Construction Material Testing, 028-Supply of Electrical Equipment, 055-Electrical Supplies	MINORITY BUSINESS ENTERPRISE BLACK 504-244-2604 504-430-8222 uato@msn.com	11/26/2007
UH SERVICES GROUP, LLC 401 METAIRIE ROAD, SUITE 423 METAIRIE, LA 70005 VALDES, RAFAEL A. BC-Building Construction, G50-No Item, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and rayuhsg@gmail.com Embankment	MINORITY BUSINESS ENTERPRISE HISPANIC 504-458-5230	10/1/2009
ULTIMATE TECHNICAL SOLUTIONS, INC. 651 LESON CT. HARVEY, LA 70058 ST. ETIENNE, DAVID B. C16-Computer Analysis, C42-Computer Maintenance and Repair	MINORITY BUSINESS ENTERPRISE BLACK 504-367-4957 5043624988 dbs@utsi.us	10/22/2010
UNIQUE ACCESS OFFICE & ADMINISTRATIVE S* 781 BEHRMAN HWY., STE 107 GRETNA, LA 70056 PRICE, JOANNETTIA C47-Public Relations, C79-MEDIA & ADVERTISING	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-324-7002 5043247195 uniqueaccess@yahoo.com	7/2/2015
UNITED STATES HEALTH & ENVIRONMENTAL LI* 356 CANAL STREET, SUITE 2760 NEW ORLEANS, LA 70130 DODD, TRACEY C63-Environmental Remediation	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-561-6563 5045616624 tdodd@ushelmllc.com	8/21/2014
United Truck Hauling Services 11839 Florida Blvd Baton Rouge, LA 70815 Warner, Fredrick TRK-Trucking, 727-Mobilization	MINORITY BUSINESS ENTERPRISE BLACK 225-284-1604 unitedtruckfw@yahoo.com	2/1/2007
UNIVERSAL PRINTING, LLC 9900 LAKE FOREST BLVD., SUITE K NEW ORLEANS, LA 70127 JORDAN, PSYTIA F. C39-Commercial Printing	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-244-1177 5042441127 print@uvprintcenter.com	3/13/2013
UNIVERSAL SAFETY CONSULTANT & SERVICES 1419 ST. BERNARD AVENUE NEW ORLEANS, LA 70116 BOBBIE WHITE B45-Janitorial Services, 719-Landscaping	MINORITY WOMEN BUSINESS ENTERPRISE BLACK 504-945-1822 uscs12@yahoo.com	8/28/2014
UNLIMITED LAWN CARE 3801 GRANT AVENUE NEW ORLEANS, LA 70128 WILLIE GRIGGS B32-Maintenance Mowing, C08-Landscape Architecture, TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 504-272-1128 504-436-3883 griggswillie15@yahoo.com	7/2/2013
URBAN FOCUS LOUISIANA, LLC 8518 OAK STREET NEW ORLEANS, LA 70118 STROUD, ALEXANDRA C11-Planning, C56-Real Estate Evaluation and Consulting	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-444-6422 5048610661 astrod@urbanfocusllc.com	7/11/2011
Urban GIS, Inc 1021 W. ADAMS STREET SUITE LL4 CHICAGO, IL 60607 SEARLES, KEITH C44-Information Technology, C69-Aerial Mapping Topographic	MINORITY BUSINESS ENTERPRISE BLACK 312-666-7581 877-815-4450 ks@urbangis.com	3/1/2014
URBAN SYSTEMS ASSOCIATES, INC. 400 N. PETERS STREET, STE. 206 NEW ORLEANS, LA 70130 ALLISON CATARELLA-MICHEL C03-Drafting, C09-Civil Engineering, C11-Planning, C14-Transportation Planning, C21-Construction Inspections, C33-Traffic acmichel@urbansystems.com	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-523-5511 504-523-5522	2/3/2015

Counting and Data Collection, C43-Computer Assisted Drafting, C74-Construction Management, C96-Traffic and Transportation Engineering, D25-Public Transportation

US Essential Supply and Services 2836 Locust Street St Louis, MO 63103 Dawn Teixeira B43-Safety Equipment, B87-Drywall Contractor, B95-Wood Framing, 034-Supply of Geotextile Fabric and Grout, 043-Supply of Safety Equipment	MINORITY ENTERPRISE BLACK 314-713-2449 314-336-1332 kld@usessllc.com	WOMEN	BUSINESS 3/8/2016
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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax		Date Certified License #
V Technologies 133 ATWELL DRIVE STATESVILLE, NC 28677 DOHRER, VICKY L. C26-Security Systems	WHITE WOMEN BUSINESS ENTERPRISE OTHER 704-528-0620 704-528-0620 vicky_dohrer@yahoo.com		4/1/2013
V. KEELER & ASSOCIATES, INC P O BOX 3424 NEW ORLEANS, LA 70126 KEELER, VERNES TRK-Trucking, 003-Supply of Aggregates, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 301-Base Course - Class I, 302-Base Course - Class II, 401-Aggregates Surface Course, 504-Asphalt Tack Coat, 505-Asphalt Prime Coat	MINORITY BUSINESS ENTERPRISE BLACK 5049470447 5049479620 vkeeler299@aol.com		10/2/2001
V. KEELER & ASSOCIATES, L.L.C. P O BOX 3424 NEW ORLEANS, LA 70126 KEELER, VERNES TRK-Trucking, 003-Supply of Aggregates, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 301-Base Course - Class I, 302-Base Course - Class II, 401-Aggregates Surface Course, 504-Asphalt Tack Coat, 505-Asphalt Prime Coat	MINORITY BUSINESS ENTERPRISE BLACK 504-947-0447 504-947-9620 vkeeler299@aol.com		10/2/2001
VALLEY ILLUMINATORS PO BOX 3001 FEDERAL WAY, WA 98063-3001 VALLEY, POLLY 048-Supply of Airfield Reflective Markers, Signs & Lights	WHITE WOMEN BUSINESS ENTERPRISE OTHER 253-833-3016 253-735-5414 valley@zipcon.com		6/21/2000
VANDERBERG CONSTRUCTION 629 CROCKETT STREET SHREVEPORT, LA 71101 VANDERBERG, DORRETT BC-Building Construction	MINORITY ENTERPRISE BLACK 318-222-0715 318-222-0710 vandberg@bellsouth.net	WOMEN	BUSINESS 5/31/1999
VERIUS PROPERTY GROUP, LLC 99 LAKE LYNN DRIVE NEW ORLEANS, LA 70058 ANDRE LEWIS BC-Building Construction, B89-Building Site Preparation, C05-Structural Engineering, C56-Real Estate Evaluation and Consulting, mmerideth@veriusproperty.com C61-Real Estate Sales	MINORITY BUSINESS ENTERPRISE BLACK 504-265-9918		5/1/2015
VETERANS CONSTRUCTION, LLC P. O. BOX 1447 LAPLACE, LA 70069 AL P. JACKSON, II BC-Building Construction, B01-Roofing, B11-Grooving, B87-Drywall Contractor, B89-Building Site Preparation, C10-Construction Management, C74-Construction Management, C95-Stormwater Plans/Inspections, 201-Clearing and Grubbing, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 704-Guardrails, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 711-RipRap, 712-Revetments, 803-Sheet Piles, 804-Driven Piles	MINORITY BUSINESS ENTERPRISE BLACK 504-232-6235 866-585-8256 alpjackson@gmail.com		12/10/2014
VGR CPA, LLC 1855 N. GAYOSO ST. NEW ORLEANS, LA 70119 VICTOR ROBINSON C19-Accounting	MINORITY BUSINESS ENTERPRISE BLACK 504-494-1902 504-872-9531 v-robinson@yahoo.com		8/24/2011 25780
Vinson Enterprises, LLC of Florida 1314 Lloyd Price SUITE B KENNER, LA 70062 Vinson, Sherman 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 727-Mobilization, 804-Driven Piles, 807-Structural Metals, 811-Painting and Protective Coatings	MINORITY BUSINESS ENTERPRISE BLACK 504-617-4456 877-224-0474 shermanl@vinsonllc.com		10/1/2009 51257
VIRTUOUS EXECUTIVE SERVICES, LLC 2309 HAMPTON DRIVE HARVEY, LA 70058	MINORITY ENTERPRISE BLACK	WOMEN	BUSINESS 8/1/2011

SHEREE VENSON NELSON
C10-Management, C17-Supportive Services, C47-Public Relations, C57-DBE Plans & Goal Preparation, C74-Construction Management
800-952-8578
504-366-6190
ves201210@gmail.com

VISION ENGINEERING & PLANNING, LLC
516 NORTH CHARLES STREETSUITE 301
BALTIMORE, MD 21201
GILLIAM, PAUL
C14-Transportation Planning
MINORITY BUSINESS ENTERPRISE
BLACK
410-982-6488
410-721-7846
pgilliam@vision-ep.com
2/28/2012

VOLUME ZERO, LLC
1034 JOLIET STREET
NEW ORLEANS, LA 70118
CAJSKI, MICHAEL
C04-Architectural Engineering
MINORITY BUSINESS ENTERPRISE
ASIAN OR PACIFIC ISLANDER
5048649909
5048649983
michael@volumezero.com
2/25/2013

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
W R CONTRACTORS, LLC 26501 OAK PLAZA AVE #196 PRAIRIEVILLE, LA 70769 WILLIAMS, CARMEN C74-Construction Management	MINORITY ENTERPRISE BLACK 225-308-4520 carmen.williams@wr-contractors.com	WOMEN BUSINESS 5/31/2012 56846
W&Y SHEETMETAL MECH 5261 HOPEWELL LANE GAINESVILLE, GA 30507 WENCES, YESENIA D19-Heating & Air Duct/Equipment Installation	MINORITY ENTERPRISE HISPANIC 678-414-1827 ywences6@gmail.com	WOMEN BUSINESS 1/31/2014
W B. COMPANY, INC. 5955 GRAND CAILLOU ROAD HOUMA, LA 70363-7240 BONVILLAIN, JOSEPHINE TRK-Trucking	MINORITY BUSINESS ENTERPRISE BLACK 985-707-6148 985-563-2927 wbbonvillain_inc@yahoo.com	6/30/1999
W D. Lewis 12488 Brookshire Avenue Baton Rouge, LA W D. Lewis 090-Medical Supplies	MINORITY BUSINESS ENTERPRISE BLACK 225-445-0681 225-273-6202 dl1114@bellsouth.net	5/12/2015
W2 HOLDINGS, LLC D/B/A DIAMOND MEDICAL * 2538 RAMSEY DRIVE NEW ORLEANS, LA 70131 WALKER, HIRAM M. C10-Management, 090-Medical Supplies	MINORITY BUSINESS ENTERPRISE BLACK 504-343-1911 5043925114 hmrw1911@aol.com	5/15/2013
WALDO BROTHERS, INC. 721 PAPWORTH AVENUE METAIRIE, LA 70005 WALDO-COWEN, MARY KAY C73-Broker Fees for Construction Materials	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-834-8456 504-832-0125 marykay@waldobrothers.com	10/30/2009
WALKER LANDSCAPING & CONSTRUCTION 3178 BLUEBIRD LANE KEITHVILLE, LA 71047 WALKER, JOHNSON 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 719-Landscaping	MINORITY BUSINESS ENTERPRISE BLACK 318-925-9598 jwalker61@bellsouth.net	4/30/2000 24418
WALTER L. MARTIN, JR. 639 LOYOLA AVENUE, SUITE 1900 NEW ORLEANS, LA 70113 MARTIN, WALTER L. C23-Insurance Management, C53-Performance and Payment Bonds and Insurance	MINORITY BUSINESS ENTERPRISE BLACK 504-569-0764 8665282321 waltst@bellsouth.net	1/9/2012
WARREN BELL & ASSOCIATES, LLC 1700 MIRABEAU AVE NEW ORLEANS, LA 70122 WARREN A. BELL JR. C47-Public Relations	MINORITY BUSINESS ENTERPRISE BLACK 504-283-1418 504-235-8706 wbellassoc@gmail.com	7/15/2011
WASHINGTON BUILDING SERVICES, L.L.C. 4618 LURLINE STREET NEW ORLEANS, LA 70127 WASHINGTON, BRIAN B48-Commercial Cleaning	MINORITY BUSINESS ENTERPRISE BLACK 504-453-7693 5042440044 washingtonbrian1@bellsouth.net	5/19/2009

4/24/2013

WATERLINE, LLC 933 STATE STREET NEW ORLEANS, LA 70118 SCHMITT, EUGENE C56-Real Estate Evaluation and Consulting, C61-Real Estate Sales	MINORITY BUSINESS ENTERPRISE ASIAN OR PACIFIC ISLANDER 240-813-5905 eugeneschmitt@mac.com	
WAYNE JAMES & ASSOCIATES, L.L.C. 2903 LEPAGE STREET NEW ORLEANS, LA 70119 JAMES, WAYNE C31-Legal Services	MINORITY BUSINESS ENTERPRISE BLACK 504-236-5608 5049422776 waynejam1@yahoo.com	4/28/2005
WAYNE PLEASANT LAND CLR AND DVLPT PO BOX 81 MARTHAVILLE, LA 71450 PLEASANT, WAYNE B32-Maintenance Mowing, TRK-Trucking, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 301-Base Course - Class I, 302-Base Course - Class II, 305-Subgrade Layer, 401-Aggregates Surface Course, 701-Culverts and Storm Drains, 706-Concrete Walks, Drives And Incidental Paving, 711-RipRap, 712-Revetments, 725-Temporary Detour Roads and Bridges, 726-Bedding Materials, 727-Mobilization, 802-Structural Excavation and Backfill, 805-Structural Concrete	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 318-472-8586 318-472-8058 waynepleasant@yahoo.com	12/31/2005 49149
WCJ Consultants 16415 Crepeymrtle Drive Baton Rouge, LA 70817 Willie Johnson C10-Management	MINORITY ENTERPRISE BLACK 225-921-6314 kbardeil@wcjconsultants.com	WOMEN BUSINESS 12/15/2015
WEIR ENVIRONMENTAL, LLC 5732 SALMEN STREETSUITE B JEFFERSON, LA 70123 AMANDA WEIR C22-Environmental Engineering	WHITE WOMEN BUSINESS ENTERPRISE OTHER 504-655-8850 amanda@weirenv.com	2/14/2012
WENLIGHT FIBER OPTIC SERVICES 1709 WENDY CIRCLE BIRMINGHAM, AL 35235 HARRIS, WENDELL C71-Fiber Optics	MINORITY BUSINESS ENTERPRISE BLACK 205-266-3611 205-815-1779 wen@wenlightfiber.com	11/30/2006
WENLIGHT FIBER OPTIC SERVICES LLC 1709 WENDY CIRCLE BIRMINGHAM, AL 35235 HARRIS, WENDELL C71-Fiber Optics	MINORITY BUSINESS ENTERPRISE BLACK 205-266-3611 205-815-1779 wen@wenlightfiber.com	11/30/2006
WESTCO TRUCKING AND CONT, LLC 9723 HIGHWAY 165 POLLOCK, LA 71467 WESTBROOK, TERRY B57-Fuel Oil Transportation, 706-Concrete Walks, Drives And Incidental Paving	MINORITY BUSINESS ENTERPRISE NATIVE AMERICAN 318-765-7991 318-765-7691 4westco@suddenlink.net	11/30/2005 44197
WILBORN INVESTMENTS, LLC D/B/A ACE VEND* 5910 MILNE BLVD NEW ORLEANS, LA 70124 WILBORN, ANTHONY 018-Supply of Miscellaneous Materials	MINORITY BUSINESS ENTERPRISE BLACK 504-496-1181 5043736655 anthonywilborn@yahoo.com	9/8/2009
WILLIAMS CLEANING WIZARDS PO BOX 454 MAURICE, LA 70555 WILLIAMS, TERRY B45-Janitorial Services, B48-Commercial Cleaning	MINORITY BUSINESS ENTERPRISE BLACK 337-230-7577 williamsclaningwizards@cox.net	11/30/2012
WILLIAMS GROUP, LLC 9070 HWY 39 BOLIGEE, AL 35443 WILLIAMS, MICHAEL 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions	MINORITY BUSINESS ENTERPRISE BLACK 251-867-5502 888-217-6654 williamsgroup39@yahoo.com	7/31/2013
WILSON ELECTRICAL CONTRACTOR P.O. BOX 26494 NEW ORLEANS, LA 70186 WILSON, TYRONE BC-Building Construction, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 504-628-6370 work01230@yahoo.com	1/28/2010
WILSON ENVIRONMENTAL SERVICES, LLC 1501 PRESSBURG STREET NEW ORLEANS, LA 70122 WILSON, CHARLES J B10-Asbestos Abatement	MINORITY BUSINESS ENTERPRISE BLACK 225-806-5691 kcuhcj30@yahoo.com	1/2/2014
WIMBLEY CONSTRUCTION, LLC PO BOX 29453 SHREVEPORT, LA 71149	MINORITY BUSINESS ENTERPRISE BLACK 318-688-6076	8/31/1994 43176

WIMBLEY, LARRY 318-688-6449
201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 510-Asphaltic Concrete Pavement Patching, wimblyconst@bellsouth.net
Widening & Joint Repair, 602-Portland Cement Concrete Pavement Rehabilitation, 701-Culverts and Storm Drains, 702-Manholes,
Junction Boxes, Catch Basins, and End Treatments, 706-Concrete Walks, Drives And Incidental Paving, 710-Flowable Fill, 813-
Concrete Approach Slabs

WJE, LLC	MINORITY BUSINESS ENTERPRISE	2/11/2010
4440 FRANKLIN AVE	BLACK	
NEW ORLEANS, LA 70122	504-439-0098	
ENCALARDE, WAYNE		
B05-Plumbing	goob1553@yahoo.com	

Workzone 5300 HWY 56 CHAUVIN, LA 70344 Lugo, Larry B09-Saw Cutting, 015-Supply of Signs and Pavement Markings, 202-Removal or Relocating Structures and Obstructions, 704- Guardrails, 713-Temporary Signs, Barricades, Barriers and Pavement Markings, 727-Mobilization, 729-Traffic Signs and Devices, 735-Mailboxes and Mailbox Support	MINORITY BUSINESS ENTERPRISE HISPANIC 985-790-1164 985-594-0759 larry@workzonellc.com	9/1/2019 59933
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WTAA Engineers, LLC 2622 NORTH STREET BATON ROUGE, LA 70802 Winfield, W.T. C02-Mechanical Engineering, C03-Drafting, C05-Structural Engineering, C07-Electrical Engineering, C09-Civil Engineering, C10- Management, C20-Environmental Impact Assessments, C21-Construction Inspections, C22-Environmental Engineering, C43- Computer Assisted Drafting, C74-Construction Management	MINORITY BUSINESS ENTERPRISE BLACK 225-383-0822 225-346-4023 wt@wtaaengineers.com	12/1/2005
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WWB Enterprise	MINORITY BUSINESS ENTERPRISE	7/16/2015
204 Blue Heron Drive	BLACK	
Monroe, LA 71203	318-366-3131	
Caleb Tucker	318-345-3992	
C64-Broker Fees - Miscellaneous	tuttie210510@yahoo.com	

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
X-I CONTRACTING INC 20 MID RIVERS TRADE CT ST PETERS, MO 63376 NOVEL, KENNETH L 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 703-Underdrain Systems, 706-Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 710-Flowable Fill, 726-Bedding Materials	MINORITY BUSINESS ENTERPRISE BLACK 314-731-0800 314-731-0802	11/30/2011

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Contractor Address City, State Zip Owner Work Type	Type Minority Phone Fax	Date Certified License #
ZAXON, INC. 3132 SE LOOP 820 FORT WORTH, TX 76140 TENGRAS, SAM B40-Scheduling, C10-Management	MINORITY BUSINESS ENTERPRISE SUBCONTINENTAL ASIAN 817-551-7772 817-551-7752 tengrasl@zaxonusa.com	10/31/2000

Zee Consulting, LLC 676 HWY. 307 THIBODAUX, LA 70301 Zeringue, Rachel B09-Saw Cutting, B41-PVC Sewer and Drain Pipe, B85-Joint Cleaning and Sealing, C77-Broker Fees for Trucking, 003-Supply of Aggregates, 201-Clearing and Grubbing, 202-Removal or Relocating Structures and Obstructions, 203-Excavation and Embankment, 204-Temporary Erosion Control, 302-Base Course - Class II, 401-Aggregates Surface Course, 402-Traffic Maintenance Aggregates, 701-Culverts and Storm Drains, 702-Manholes, Junction Boxes, Catch Basins, and End Treatments, 706- Concrete Walks, Drives And Incidental Paving, 707-Curbs and Gutters, 714-Slab Sodding, 715-Topsoil, 720-Erosion Control Systems, 723-Granular Materials, 726-Bedding Materials, 727-Mobilization, 740-Construction Layout	WHITE WOMEN BUSINESS ENTERPRISE OTHER 225-413-1603 225-208-1368 rachel@zeeconsultingllc.com	2/1/2013 57375
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ATTACHMENT 5

Overall Goal Calculations and Appendices

2016-2018 DBE Goal for Hammond Northshore Regional Airport

Name of Recipient: City of Hammond, LA - Hammond Northshore Regional Airport

Goal Period: FY 2016-2018 (October 1, 2015-September 30, 2018). Note: No DOT-assisted contracts are anticipated at the Hammond Airport in FY 2017 and FY2018. Therefore the goal calculations for the 2016 project, below, will be applied to the entire three year period.

DOT-assisted contract amount: \$5,179,480.

DBE Goal: 11.0%

Total dollar amount to be expended on DBEs: \$569,742.80

Number and Type of project for this Period: One Project: Rehabilitate Runway 18/36 and 13/31 Intersection. Amount: \$5,179,480.

Market Area: After careful research of the historical bidding practices and responses to requests for professional services, the Hammond Northshore Regional Airport has determined that its market area is made up of the following Parishes/Counties: Caldwell, East Baton Rouge, Jefferson, Lafayette, Plaquemines, and Tangipahoa Parishes in Louisiana and Harrison County in Mississippi.

The analysis prepared in determining this included a review of the responses to advertised opportunities over the last several years. Immediate past projects entailed runway and taxiway repair/construction, airfield drainage and control tower construction spanning a period of 2000 to 2013. Please see Appendix 1 for a full listing of all of the villages/towns/cities in the anticipated market area.

Method: In accordance with the current FAA and DOT guidance, the Airport is utilizing a two-step process in setting its FY 2016-2018 goals. The first step examines the relative availability of DBE firms in the established Market Area and the second step allows for adjustments to the relative availability based on:

- Information from available Disparity Studies
- Information gained from research and outreach with:
 - Organizations servicing or representing DBEs,
 - Federal, State and local agencies that procure services,
 - Agencies charged with enforcing Civil Rights Law
 - State and local agencies responsible for minority/women's affairs
- Historical accomplishments of the Airport's DBE program

Relative Availability: Since the 2016 project will include runway demolition, construction and painting/marketing, the following documents the relative availability for each of these trades and will be used in the overall calculation of relative availability for the FY 2016-2018 goals.

The following is a summary of the method used to calculate this goal:

Step 1: The method used to calculate the relative availability of DBEs for Step 1 in this process is 26.45(c)(4), which states that The Airport may use the goal of another DOT recipient in the same, or substantially similar, market that has set an overall goal in compliance with this rule. Accordingly, The Airport used the 9.19% goal of the Baton Rouge Airport (BTR) in Baton Rouge, LA as our Step 1 relative availability figure. The Baton Rouge Airport is approximately 40 miles from the Hammond Airport and expects to draw bids from the same relative geographic area.

Step 2: This step is intended to adjust the "base figure" percentage from Step 1 so that it reflects as accurately as possible the DBE participation the Airport would expect in the absence of discrimination.

First, the airport searched out the availability of information from disparity studies. This yielded no documentation of any disparity studies for the area over the course of the last seven years. To document this fact, the Airport first performed an internet search which yielded two databases of disparity studies – both of which are maintained by the DOT Office of Small and Disadvantaged Business Utilization:

- Disparity Studies Performed Since 1998 and found at <http://osdbuTheAirportb.dot.gov/disparity/>
- Partial List of Disparity Studies conducted for State and Local Agencies and found at [http://osdbuThe Airportb.dot.gov/business/Dbe/disparit3.xls](http://osdbuTheAirportb.dot.gov/business/Dbe/disparit3.xls)

Finding no available pertinent data at either of these sites, the Airport contacted the following entities and was unable to document any other documentation of disparity studies performed for the region:

- The Louisiana Small Business Development Center at Southeastern Louisiana University in Hammond, LA.

Finally, in accordance with the public participation requirements of 49 CFR 26, the Airport published the announcement at Appendix 2, announcing a public meeting to solicit input on goal setting efforts. This public notice was advertised in the local newspaper (*The Daily Star*), posted to the City of Hammond's The website, and either faxed or emailed to the entities listed in Appendix 3.

The meeting was relatively well attended, but no one was able to offer any suggestions to influence the goal setting process. Please refer to Appendix 3 for a list of attendees and a synopsis of their comments.

Since none of these sources were able to provide the Airport with any available disparity study information and with the lack of any disparity study being performed in the region, the Airport must then look to historical performance and DBE goal accomplishment under previous federal grants for similar types of construction. The Airport reviewed its historical DBE participation achievement in order to ensure the goal's reasonableness.

The below table shows all federally funded projects at the Airport from 2000 to the present.

FY	Goal	Accomplishment	Type of Work
2013	10.13%	44.0%	Professional Services and Control Tower Construction
2010	10.13%	8.3%	Professional Services and Taxiway Repair and Construction
2009	9.39%	9.4%	Professional Services, Runway 18-36, Taxiway Rehab
2005	13.7%	3.0%	Professional Services, Asphaltic Paving and Base
2004	8.89%	18.3%	Professional Services, Asphaltic Paving, Electrical and Pavement Marking
2003	13.47%	0.0%	Professional Services and Fencing
2002	16.95%	7.5%	Professional Services and Asphaltic Paving
2001	13.0%	25.8%	Professional Services and Asphaltic Paving
2000	23.1%	31.2%	Professional Services, Asphaltic Paving and Electrical
		16.4%	Average Percentage of Historical Accomplishment

The average DBE accomplishment rate of all (nine) projects is 16.4%;

$$31.2 + 25.8 + 7.5 + 0.0 + 18.3 + 3.0 + 9.4 + 8.3 + 44 = \frac{147.50}{9} = 16.4\%.$$

This is significantly higher than the median, or middle, value of all projects at 9.4%;

0.0, 3.0, 7.5, 8.3, **9.4 (median)**, 18.3, 25.8, 31.2, 44.

Further, if the Airport averages the median value of 9.4% with our Step 1 amount from the BTR's DBE goal of 9.19% (our relative availability figure) The Airport end up with an average of 9.3%, which is not only less than the national aspirational goal of 10%, but less than the Airport's past performance indicates is reasonably attainable.

Therefore, in order to achieve a more meaningful result, the Airport took the median value of the past nine projects: 9.4%;

and averaged this with the average of the past nine projects: 16.4%;

$$9.4 + 16.4 = \frac{25.8}{2} = 12.9\%,$$

thus giving a heavier weighting factor to our overall DBE success rate.

The Airport then took this new 12.9% average and averaged it with the relative availability figure from Step 1 to get a more reasonable and accurate adjusted DBE goal for the years 2016–2018;

$$12.9 + 9.19 = \frac{22.09}{2} = 11.045.$$

Thus, 11.0 % is the Airport's adjusted overall DBE Goal for 2016-2018.

Breakout of Estimated Race Neutral (RN) and Race Conscious (RC) Participation:

The Airport will meet the maximum feasible portion of its overall goal by using RN means of facilitating DBE participation. Whenever possible, the Airport will use some or all of the following RN means to increase DBE participation:

- Arranging solicitations and times for the presentation of bids, quantities, specifications, and delivery schedules in ways that facilitate participation by DBEs and by making contracts more accessible to DBEs.
- Providing assistance in overcoming limitations such as inability to obtain bonding or financing (e.g., by such means as simplifying the bonding process, reducing bonding requirements, eliminating the impact of surety costs from bids, and providing services to help DBEs obtain bonding and financing);
- Hosting information and communications programs on contracting procedures and specific contract opportunities (ensuring the inclusion of DBEs, and other small businesses, on recipient mailing lists for bidders; ensuring the dissemination to bidders on prime contracts of lists of potential subcontractors; and providing information in languages other than English, where appropriate); and,
- Ensuring distribution of a DBE directory, through print and electronic means, to the widest feasible universe of potential prime contractors.

Based on DBE performance history, the Airport anticipates being able to meet its entire goal through RN means. In the event that a shortfall is projected, the Airport will establish contract goals, as necessary. If the Airport does establish contract goals, the Airport understands the following:

- The Airport may use contract goals only on those DOT-assisted contracts that have subcontracting possibilities.
- The Airport is not required to set a contract goal on every DOT-assisted contract
- The Airport is not required to set each contract goal at the same percentage level as the overall goal. The goal for a specific contract may be higher or lower

than that percentage level of the overall goal, depending on such factors as the type of work involved, the location of the work, and the availability of DBEs for the work of the particular contract. However, over the period covered by the overall goal, the Airport must set contract goals so that they will cumulatively result in meeting any portion of the overall goal the Airport does not project being able to meet through the use of race-neutral means.

- Operating administration approval of each contract goal is not necessarily required. However, operating administrations may review and approve or disapprove any contract goal the Airport establishes.
- The Airport's contract goals must provide for participation by all certified DBEs and must not be subdivided into group specific goals.
- To ensure that the Airport's DBE program continues to be narrowly tailored to overcome the effects of discrimination, The Airport must adjust its use of contract goals as follows:
 - If the approved projection estimates that the Airport can meet its entire overall goal for a given year through race-neutral means, The Airport must implement its program without setting contract goals during that year, unless it becomes necessary in order meet overall goal.
 - If, during the course of any year in which the Airport is using contract goals, the Airport determines that it will exceed its overall goal, the Airport must reduce or eliminate the use of contract goals to the extent necessary to ensure that the use of contract goals does not result in exceeding the overall goal.
 - If the Airport determines that it will fall short of its overall goal, then the Airport must make appropriate modifications in its use of race-neutral and/or race-conscious measures to allow it to meet the overall goal.
 - If the DBE participation the Airport has obtained by race-neutral means alone meets or exceeds its overall goals for two consecutive years, the Airport is not required to make a projection of the amount of its goal the Airport can meet using such means in the next year. The Airport does not set contract goals on any contracts in the next year. The Airport will continue using only race-neutral means to meet its overall goals unless and until the Airport does not meet its overall goal for a year.
 - If the Airport obtains DBE participation that exceeds its overall goal in two consecutive years through the use of contract goals (*i.e.*, not through the use of race-neutral means alone), the Airport must reduce its use of contract goals proportionately in the following year.
- In any year in which the Airport projects meeting part of its goal through race-neutral means and the remainder through contract goals, the Airport must maintain data separately on DBE achievements in those contracts with and without contract goals, respectively. The Airport must report this data to the concerned operating administration as provided in §26.11.

Public Participation

Consultation

The Airport encourages the participation of Disadvantaged Business Enterprises in its Development Program. In an effort to reach the available DBE community, seek out public input into the goal setting process, and to ensure wide distribution of the information contained in this document, the Airport makes copies of its DBE Program and Annual Goals Setting Document available to the local chapter of the Associated General Contractors, local architects and engineers, prospective bidders, and other interested parties.

In order to encourage participation by Certified DBE firms, the Airport:

- Provides prospective bidders with information on the State of Louisiana's certified list of DBE contractors.
- Contacts the State of Louisiana to ascertain the availability of DBE contractors in the Market Area and work on ways to encourage participation.
- As documented in Appendix 3 to Attachment 5, to comply with Code of Federal Regulations Title 49, Part 26, Section 26.45(g)(1)(i), held a public meeting on May 4, 2016, to:
 - Reach out to minority, women's and general contractor groups to discuss opportunities for DBEs;
 - Discuss the process to become a certified-DBE;
 - Address issues that contractors face with the DBE certification process;
 - Present the proposed DBE Goal for FY 2016-2018, and
 - Discuss proposed construction projects that are planned at the airport during this period.

Finally, once the Airport's DBE goals were fully calculated, the Airport published the announcement at Appendix 4 on the City of Hammond's website and in the following publications:

- The Daily Star Newspaper, 725 S. Morrison, Hammond, LA 70401; Phone – 985-254-7827
- The Louisiana Weekly (Minority Focused), PO Box 8628, New Orleans, LA 70182; Phone – 504-282-3705
- The Daily Journal of Commerce (Statewide Circulation Trade Journal), 111 Veterans Blvd., Suite 1440, Metairie, LA 70005; Phone – 504-834-9292

Additionally, The Airport faxed or emailed the announcement to the same list of organizations and businesses, listed in Appendix 3, to whom The Airport had sent the initial notice of public participation. The comment period is currently running until June 24, 2016. To date no comments have been received. Any comments received between the submission date of this document and the comment end date will be forwarded to the FAA Civil Rights Office and may result in an amendment to this document.

Appendix 1 to Attachment 5
 Cities/Towns Included in the
 Parishes/Counties of the Anticipated
 Market Area

Caldwell, LA	East Baton Rouge, LA	East Baton Rouge, LA	East Baton Rouge, LA	East Baton Rouge, LA	East Baton Rouge, LA	East Baton Rouge, LA	East Baton Rouge, LA
Banks	Alford	Briarwood	East	Highland	Maryland	Plains	Smiley
Springs	Acre	Estates	Ridgewood	Crossing	Heights	Plantation	Heights
Bellevue	Aisen	Bridlewood	Eden Park	Highland	McClure	Way	South
Blankston	Aisen	Broadmoor	El Ranchito	Estates	Place	Platation	Highland
Clarks	Heights	Brookhollow	Ellen Place	Highland	McHugh	Acres	Southern
Columbia	Antioch	Glen	Elliot Acres	Lakes	McLemore	Pleasant	Stevensdale
Heights	Villa	Brookstown	Engleswood	Highlandia	Acres	Hills	Sunnybrook
Copenhagen	Aubin	Brouard	Essen	Hillside	Meadow	Port Hickey	Tanglewood
Corey	Autumn	Plaza	Evangeline	Holiday	Park	Port Hickey	Terra Haute
Cotton Plant	Run	Brown	Hermitage	Acres	Mengel	Landing	The
Grayson	Baker	Heights	Estates	Howell	Landing	Port Hudson	Highlands
Hebert	Barkley	Brownsfield	Evergreen	Howell	Milldale	Pride	The Myrtles
Holum	Place	Burtville	Hills	Community	Millerville	Puckett	The Shire
Kelly	Baton	Carmel	Felicina	Farms	Monhegan	Quail	The Woods
Riverton	Rouge	Acres	Foreman	Huntley	Montan	Hollow	University
Seven Runs	Bayou	Castle	Forest	Place	Estates	Quail Ridge	Shadows
Crossing	Fountain	Ridge	Glen	Iberville	Morgan	Rambling	Village Cote
Spaulding	Baywood	Estates	Estates	Terrace	Place	Oaks	Billage Saint
Vixen	Beabois	Castlewood	Fox Run	Indian	Morgan	Red Oak	George
	Place	Cedar Mill	Fred	Park	Place	Ridgewood	Waters
	Beauregard	Run	Frenchtown	Inniswold	West	Riverland	Edge
	Town	Centerra	Acres	Irene	Nesser	Riverview	Welcome
	Beechwood	Central	Gadere	Istrouma	North	Rolling	Heights
	Bell Grove	Central	Gardere	Jackson	Highlands	Acres	Westchester
	Place	Estates	Place	Park	North	Round Oak	Whispering
	Bellingrath	Central	Gibbens	Jackson	Maryland	Sable Chase	Oaks
	Bellingrath	Place	Place	Place	Mortheast	Scotlandville	White Hills
	Hills	Cimmaron	Glenbrook	Jones	Place	Shamrock	White Oak
	Bethany	College Hills	Goodwood	Creek	Oak	Gardens	Run
	Cooperative	Collegietown	Green	Kings	Cluster	Shenandoah	Willow
	Community	Comie	Acres	Estates	Oak Hills	Estates	Creek
	Bilmore	Comite	Green Gate	Kingston	Oak Hills	Shenandoah	Willowood
	Bird	Estates	Greendale	Estates	Place	North	Acres
	Bluebonnet	Comite Hills	Greenwell	Kleinpeter	Oak	Shenandoah	Winchester
	Ridge	Comite Hills	Acres East	Kleinpeter	Shadows	Park	Woodland
	Boganvilla	West	Greenwell	Terrace	Place	Shenadoah	View
	Bolwood	Country	Springs	Lafitte Hill	Oakbrook	Ridge	Woodlawn
	Acres	Estate	Greenwood	Lakeland	Old	Shenandoah	Acres
	Bon Dickey	Acres	Estates	Terrace	Jefferson	Square	Woodlawn
	Bonn	Country	Harding	Lakeside	Pate Place	Shenadoah	Acres
	Brandon	Road	Heights	Lazy Lake	Pecan	Trails	Woodlawn
	Place	Crystal	Hareison	Estates	Cove	Sherrington	Estates
	Brentwood	Place	Hidden	Liberty	Pecan	Place	Woods
	Place	Cunnard	Creek	Farms	Creek	Siegen	Edge
	Brian	Place	Highland	Lincoln	Pecan	Ski Stone	Woodshire
	Estates	Deerford	Community	Heights	Ridge		Village
	Briar Place	Deerford		Magnolia	Perkins		Yorkdale
	Briarcliff	Delmont		Magnolia	South		Zachary
		Place		Bend	Perkins		Zion
				Maryland	Village		
					Petite		
					Place		
					Pinewood		
					Acres		

<u>Jefferson, LA</u>	<u>Lafayette, LA</u>	<u>Plaquemines, LA</u>	<u>Plaquemines La</u>	<u>Tangipahoa LA</u>	<u>Tangipahoa LA</u>	<u>Harrison MS</u>
<u>Avondale</u>	<u>Billeaud</u>	<u>Augusta</u>	<u>Lake Judge</u>	<u>Akers</u>	<u>Tickfaw</u>	<u>Airey</u>
<u>Barataria</u>	<u>Broussard</u>	<u>Bayou Cane</u>	<u>Perez</u>	<u>Amite</u>	<u>Tilman Park</u>	<u>Beauvoir</u>
<u>Bassa</u>	<u>Capitan</u>	<u>Belair</u>	<u>Linwood</u>	<u>Amite City of</u>	<u>Uneedus</u>	<u>Biloxi</u>
<u>Bissonet</u>	<u>Carencro</u>	<u>Belle Chasse</u>	<u>Live Oak</u>	<u>Hammond,</u>	<u>Velma</u>	<u>Bulah</u>
<u>Plaza</u>	<u>Elks</u>	<u>Bertrandville</u>	<u>Monsecour</u>	<u>LA arcola</u>	<u>Wadesboro</u>	<u>Cedar Lake</u>
<u>Bonnabel</u>	<u>Flanders</u>	<u>Beshel</u>	<u>Naim</u>	<u>Bailey</u>	<u>Wallace</u>	<u>Coalville</u>
<u>Place</u>	<u>Judice</u>	<u>Bohemian</u>	<u>Naomi</u>	<u>Baptist</u>	<u>Landing</u>	<u>Cuevas</u>
<u>Bridge City</u>	<u>Lafayette</u>	<u>Boothville</u>	<u>Nero</u>	<u>Bedico</u>	<u>Wilmer</u>	<u>D'Iberville</u>
<u>Bucktown</u>	<u>Larabee</u>	<u>Braithwaite</u>	<u>Nestor</u>	<u>Bolivar</u>	<u>Woodhaven</u>	<u>De Buys</u>
<u>Cheniére</u>	<u>Milton</u>	<u>Bremond</u>	<u>Noble Manor</u>	<u>Bonaire</u>		<u>De Lisle</u>
<u>Caminada</u>	<u>Mouton</u>	<u>Breton</u>	<u>Oakville</u>	<u>Estates</u>		<u>Dedeaux</u>
<u>Coverdale</u>	<u>New</u>	<u>Brewtons Mill</u>	<u>Olga</u>	<u>Chesbrough</u>		<u>Edgewater</u>
<u>Crown Point</u>	<u>Flanders</u>	<u>Buras</u>	<u>Ollie</u>	<u>Coburn</u>		<u>Park</u>
<u>Elmwood</u>	<u>Ossun</u>	<u>Burbridge</u>	<u>Orchard</u>	<u>Cranky</u>		<u>Gulfport</u>
<u>Estelle</u>	<u>Pilette Pont</u>	<u>Burnbridge</u>	<u>Ostrica</u>	<u>Corner</u>		<u>Handsboro</u>
<u>Grand Isle</u>	<u>Des Moulton</u>	<u>Crisle</u>	<u>Phoenix</u>	<u>Day</u>		<u>Henderson</u>
<u>Gretna</u>	<u>Ridge</u>	<u>Cedar Grove</u>	<u>Pilottown</u>	<u>Fiker</u>		<u>Point</u>
<u>Harahan</u>	<u>Sadou</u>	<u>Concession</u>	<u>Point Celeste</u>	<u>Gamble Spur</u>		<u>Hovey</u>
<u>Harahan</u>	<u>Scott</u>	<u>Dalcoour</u>	<u>Pointe A LA</u>	<u>Genessee</u>		<u>Howison</u>
<u>Junction</u>	<u>Stekey</u>	<u>Davant</u>	<u>Hache</u>	<u>Greenlaw</u>		<u>Jones Mill</u>
<u>Harvey</u>	<u>Vatican</u>	<u>Deer Range</u>	<u>Port Eads</u>	<u>Gullet</u>		<u>Landon</u>
<u>Indian Beach</u>	<u>Walroy</u>	<u>Diamond</u>	<u>Port Nickel</u>	<u>Hammond</u>		<u>Lizana</u>
<u>Jean Lafitte</u>	<u>youngsville</u>	<u>Duvic</u>	<u>Port Sulphur</u>	<u>Happy Woods</u>		<u>Long Beach</u>
<u>Jefferson</u>		<u>Empire</u>	<u>potash</u>	<u>Hillsdale</u>		<u>Loraine</u>
<u>Jefferson</u>		<u>Encalade</u>	<u>Promised</u>	<u>Holton</u>		<u>Lyman</u>
<u>Heights</u>		<u>English Turn</u>	<u>Land</u>	<u>Husser</u>		<u>Mississippi</u>
<u>Kenner</u>		<u>Fort Jackson</u>	<u>Reussite</u>	<u>Husser</u>		<u>City</u>
<u>Lafitte</u>		<u>Fort Saint</u>	<u>Saint Clair</u>	<u>Independence</u>		<u>New Hope</u>
<u>Live Oak</u>		<u>Phillip</u>	<u>Saint Rosalie</u>	<u>Kentwood</u>		<u>North Biloxi</u>
<u>Manor</u>		<u>Fosters Canal</u>	<u>Sarah</u>	<u>Kin Tally</u>		<u>Nugent</u>
<u>Marrero</u>		<u>Gloria</u>	<u>Scarsdale</u>	<u>Lees Landing</u>		<u>Pass</u>
<u>mcDonoghville</u>		<u>Grand Bayou</u>	<u>Scola</u>	<u>Leonard</u>		<u>Christian</u>
<u>Metairie</u>		<u>Grnde Ecalie</u>	<u>South Pass</u>	<u>Chapel</u>		<u>Riceville</u>
<u>Metairie</u>		<u>Gulftown</u>	<u>Stella</u>	<u>Loranger</u>		<u>Sauder</u>
<u>Terrace</u>		<u>Happy Jack</u>	<u>Triumph</u>	<u>Lorraine</u>		<u>Success</u>
<u>River Ridge</u>		<u>Harlem</u>	<u>Tropical Bend</u>	<u>Manchac</u>		<u>West</u>
<u>Shrewsbury</u>		<u>Hesperides</u>	<u>Venice</u>	<u>Millards</u>		<u>Gulfport</u>
<u>South Kenner</u>		<u>Home Place</u>	<u>West Point</u>	<u>Natalbany</u>		<u>White</u>
<u>Southport</u>		<u>Ironton</u>	<u>West Pointe</u>	<u>New Zion</u>		<u>Harbor</u>
<u>Terrytown</u>		<u>Jusult Bend</u>	<u>A LA</u>	<u>North Pass</u>		<u>White</u>
<u>Waggaman</u>		<u>La Reussite</u>	<u>Ache</u>	<u>Ponchatoula</u>		<u>Plains</u>
<u>Walkertown</u>			<u>Wills Point</u>	<u>Pumpkin</u>		<u>Wortham</u>
<u>Westgate</u>			<u>woodland</u>	<u>Center</u>		
<u>Weswego</u>				<u>Robert</u>		
<u>Willodale</u>				<u>Robinwood</u>		
<u>Willswood</u>				<u>Rosaryville</u>		
<u>Woodmere</u>				<u>Roseland</u>		
				<u>Sharkey</u>		
				<u>South Bilt</u>		
				<u>Spring Creek</u>		
				<u>Strader</u>		
				<u>Tallow Wood</u>		
				<u>Tangipahoa</u>		

Appendix 2 to Attachment 5

PUBLIC NOTICE CITY OF HAMMOND

Invitation for Public Participation in Setting the DBE Goals of Hammond Northshore Regional Airport

Hammond Northshore Regional Airport, City of Hammond, Tangipahoa, Louisiana, intends to apply for FY16–18 Federal Airport Improvement funds. To apply for these funds, the Airport must update its Disadvantaged Business Enterprise (DBE) Program setting reasonable goals for DBE participation. In establishing these goals, the Airport must, according to federal requirements (i.e. 49 CFR 26.45(g)(1)), "provide for public participation" through "consultation with minority, women's and general contractor groups, community organizations, and other officials or organizations which could be expected to have information concerning the availability of disadvantaged and non-disadvantaged businesses, the effects of discrimination on opportunities for DBEs, and [the Airport's] efforts to establish a level playing field for the participation of DBEs."

Accordingly, the Airport Director invites public participation from anyone who could assist the Airport Director, the Airport, or the City in establishing a level playing field for the participation of DBE's in Airport construction projects to a goal setting meeting, to be held from 2–3 p.m. Wednesday, May 4, 2016 at the Hammond City Council Chambers, 312 East Charles Street in Hammond, Louisiana (70401).

Appendix 3 to Attachment 5

2016-2018 DBE Goal Setting Meeting

For

Hammond Northshore Regional Airport

May 4, 2016, 2-3 P.M.

The announcement at Appendix 2 was advertised in the local newspaper, posted on the City of Hammond's website and either emailed or faxed to the following:

- **Community Organizations**
 - Louisiana Small Business Development Center at Southeastern Louisiana University
 - Hammond Area Economic and Industrial Development District/Hammond Downtown Development District
 - Tangipahoa Parish Economic Development Foundation
 - New Orleans Regional Planning Commission
 - Louisiana State Chamber of Commerce
 - Hammond Chamber of Commerce
 - Louisiana Association of Business and Industry
 - Louisiana Economic Development Office
 - Economic Development Offices of all Parishes/Counties in the Anticipated Market Area.
 - South Louisiana Economic Development Council
 - Small Business Association – Louisiana District Office, New Orleans
 - Louisiana Minority Business Council
 - Louisiana Associated General Contractors
- **General Contractors**
 - Integrated Pro Services, Belle Chase LA
 - Phillips and Jordan, Lafayette, LA
 - Byron E. Talbot Contractors, Robert, LA (Bid winner, 2010 project)
 - C.E.C., Inc., Lafayette, LA
- **DBE Contractors**
 - DANCO, Belle Chase, LA
 - Spartan Construction, Biloxi, MS (Bid winner, 2013 Control Tower Project)
 - Mack's Trucking, Kentwood, LA
 - First Millennium, Lafayette, LA
 - McElwee Bros, Independence, LA

Attendees:

David L. Lobue, Director, Hammond Northshore Regional Airport (COH DBELO)

Beth Yokum, Assistant, Hammond Northshore Regional Airport

Stacey Neal, Director, Tangipahoa Economic Development Foundation

Melody Woodworth, Director, Hammond Area Economic and Industrial Development District/Hammond Downtown Development District

Melissa Bordelon, CEO, Hammond Chamber of Commerce

Shauna Seals, Interested Citizen

William Wainwright, Contractor

Fred D. McCarter III, DBE Owner/Operator, Mack's Trucking, Independence, LA

Comments:

- Shauna Seals stated that prior to seeing our notice in the paper, she knew nothing of the DBE process. She asked many general questions designed to help her understand the process better. She stated her desire to help get the word out to the minority community.
- Fred McCarter thanked us for the opportunity, but stated that he would likely not be bidding on this project due to his company already being overbooked for the remainder of the year.

Sign in Sheet

1. Name Shauna Seals
Address 610 Range Rd Hammond, LA 70403
Phone 504 874 2175
Email syseals@yahoo.com
2. Name Melody Woodworth - HAEI DOD
Address 1514 Martens Dr, Hammond, LA 70401
Phone 985-351-5111
Email mgw@haeidd.org
3. Name William Woodward
Address _____
Phone 985 328 8204
Email W.Woodward@wardenlife.com
4. Name Stacey Neal
Address 1514 Martens Drive Hammond, La 70401
Phone 985-549-3170
Email sneal@tangipahoa.org
5. Name Melissa Bordelon
Address PO Box 1458, Hammond, LA 70404
Phone 985-345-4457
Email melissa.bordelon@hammondchamber.org

6. Name Fred D. McCarty, III
Address 1933 Cutrer Road
Phone 955-229-2697
Email fdmccarty@gmail.com

7. Name _____
Address _____
Phone _____
Email _____

8. Name _____
Address _____
Phone _____
Email _____

9. Name _____
Address _____
Phone _____
Email _____

10. Name _____
Address _____
Phone _____
Email _____

Appendix 4 to Attachment 5

PUBLIC NOTICE CITY OF HAMMOND

Request for Comments on the Proposed DBE Goal of Hammond Northshore Regional Airport

Hammond Northshore Regional Airport, City of Hammond, Tangipahoa, Louisiana, proposes a FY16–18 Disadvantaged Business Enterprise (DBE) goal of 11% for airport construction projects. Summarized below, this proposed goal—and the methods by which it was determined—will be available for public review from 8:00 a.m.–5:00 p.m. Monday–Friday at the Hammond Northshore Regional Airport Terminal Building, 600 Judge Leon Ford Drive in Hammond, Louisiana (70401), until June 9, 2016. Written comments will be accepted until June 24, 2016 and should be addressed to both of the following and reference "Hammond Northshore Regional Airport FY16–18 DBE Goal:"

David Lobue
Airport Director/DBELO
Hammond Northshore Regional Airport
600 Judge Leon Ford Dr
Hammond LA 70401-9589

Federal Aviation Administration
Civil Rights Staff, AWP-9
PO Box 92007
Los Angeles CA 90009-2007

The Airport's FY16–18 DBE goal is summarized as follows:

49 CFR Part 26.45(g)(1): Public Participation & Consultation

Name of Recipient:	Hammond Northshore Regional Airport, City of Hammond, Tangipahoa, Louisiana
Goal Period:	FY16–18 (October 1, 2015–September 30, 2018)
DBE Goal:	11% *
Market Area:	Caldwell, East Baton Rouge, Jefferson, Lafayette, Plaquemines, and Tangipahoa Parishes in Louisiana and Harrison County in Mississippi (as determined by Bidder's List from previous projects)
Number/Type of Projects:	1 Project: Runway 18-36/13-31 Intersection Rehabilitation
Potential Work Items:	Mobilization, Temporary Marking Barricades, Lighting and Facilities, Pavement Removal, Unclassified Excavation, Undercut Excavation, Crushed Aggregate Base Course, PCC Pavement, Bituminous Prime Coat, Pavement Marking and Removal, Temporary Runway Marking, Final Runway Marking, Final Outline Marking, Concrete Pavement Grooving, Underdrain, Underdrain Cleanout, Airfield Lighting, In-pavement Light Removal, Runway Asphalt Work

* This figure was mathematically calculated using information from the following sources: LaDOTD DBE Roster, U.S. Census Bureau County Business Patterns, U.S. Census Bureau North American Industry Classification System (NAICS), and previous federally-funded projects at the Airport.

ATTACHMENT 6

Demonstration of Good Faith
Efforts

Appendix A to Part 26—Guidance Concerning Good Faith Efforts

I. When, as a recipient, you establish a contract goal on a DOT-assisted contract, a bidder must, in order to be responsible and/or responsive, make good faith efforts to meet the goal. The bidder can meet this requirement in either of two ways. First, the bidder can meet the goal, documenting commitments for participation by DBE firms sufficient for this purpose. Second, even if it doesn't meet the goal, the bidder can document adequate good faith efforts. This means that the bidder must show that it took all necessary and reasonable steps to achieve a DBE goal or other requirement of this part which, by their scope, intensity, and appropriateness to the objective, could reasonably be expected to obtain sufficient DBE participation, even if they were not fully successful.

II. In any situation in which you have established a contract goal, part 26 requires you to use the good faith efforts mechanism of this part. As a recipient, it is up to you to make a fair and reasonable judgment whether a bidder that did not meet the goal made adequate good faith efforts. It is important for you to consider the quality, quantity, and intensity of the different kinds of efforts that the bidder has made. The efforts employed by the bidder should be those that one could reasonably expect a bidder to take if the bidder were actively and aggressively trying to obtain DBE participation sufficient to meet the DBE contract goal. Mere *pro forma* efforts are not good faith efforts to meet the DBE contract requirements. We emphasize, however, that your determination concerning the sufficiency of the firm's good faith efforts is a judgment call: meeting quantitative formulas is not required.

III. The Department also strongly cautions you against requiring that a bidder meet a contract goal (*i.e.*, obtain a specified amount of DBE participation) in order to be awarded a contract, even though the bidder makes an adequate good faith efforts showing. This rule specifically prohibits you from ignoring *bona fide* good faith efforts.

IV. The following is a list of types of actions which you should consider as part of the bidder's good faith efforts to obtain DBE participation. It is not intended to be a mandatory checklist, nor is it intended to be exclusive or exhaustive. Other factors or types of efforts may be relevant in appropriate cases.

A. Soliciting through all reasonable and available means (e.g. attendance at pre-bid meetings, advertising and/or written notices) the interest of all certified DBEs who have the capability to perform the work of the contract. The bidder must solicit this interest within sufficient time to allow the DBEs to respond to the solicitation. The bidder must determine with certainty if the DBEs are interested by taking appropriate steps to follow up initial solicitations.

B. Selecting portions of the work to be performed by DBEs in order to increase the likelihood that the DBE goals will be achieved. This includes, where appropriate, breaking out contract work items into economically feasible units to facilitate DBE participation, even when the prime contractor might otherwise prefer to perform these work items with its own forces.

C. Providing interested DBEs with adequate information about the plans, specifications, and requirements of the contract in a timely manner to assist them in responding to a solicitation.

D. (1) Negotiating in good faith with interested DBEs. It is the bidder's responsibility to make a portion of the work available to DBE subcontractors and suppliers and to select those portions of the work or material needs consistent with the available DBE subcontractors and suppliers, so as to facilitate DBE participation. Evidence of such negotiation includes the names, addresses, and telephone numbers of DBEs that were considered; a description of the information provided regarding the plans and specifications for the work selected for subcontracting; and evidence as to why additional agreements could not be reached for DBEs to perform the work.

(2) A bidder using good business judgment would consider a number of factors in negotiating with subcontractors, including DBE subcontractors, and would take a firm's price and capabilities as well as contract goals into consideration. However, the fact that there may be some additional costs involved in finding and using DBEs is not in itself sufficient reason for a bidder's failure to meet the contract DBE goal, as long as such costs are reasonable. Also, the ability or desire of a prime contractor to perform the work of a contract with its own organization does not relieve the bidder of the responsibility to make good faith efforts. Prime contractors are not, however, required to accept higher quotes from DBEs if the price difference is excessive or unreasonable.

E. Not rejecting DBEs as being unqualified without sound reasons based on a thorough investigation of their capabilities. The contractor's standing within its industry, membership in specific groups, organizations, or associations and political or social affiliations (for example union vs. non-union employee status) are not legitimate causes for the rejection or non-solicitation of bids in the contractor's efforts to meet the project goal.

F. Making efforts to assist interested DBEs in obtaining bonding, lines of credit, or insurance as required by the recipient or contractor.

G. Making efforts to assist interested DBEs in obtaining necessary equipment, supplies, materials, or related assistance or services.

H. Effectively using the services of available minority/women community organizations; minority/women contractors' groups; local, state, and Federal minority/women business assistance offices; and other organizations as allowed on a case-by-case basis to provide assistance in the recruitment and placement of DBEs.

V. In determining whether a bidder has made good faith efforts, you may take into account the performance of other bidders in meeting the contract. For example, when the apparent successful bidder fails to meet the contract goal, but others meet it, you may reasonably raise the question of whether, with additional reasonable efforts, the apparent successful bidder could have met the goal. If the apparent successful bidder fails to meet the goal, but meets or exceeds the average DBE participation obtained by other bidders, you may view this, in conjunction with other factors, as evidence of the apparent successful bidder having made good faith efforts.

ATTACHMENT 7

DBE Monitoring and Enforcement Mechanisms

ATTACHMENT 7

DBE Monitoring and Enforcement Mechanisms

The City of Hammond, LA has available several remedies to enforce the DBE requirements contained in its contracts, including, but not limited to, the following:

1. Breach of contract action, pursuant to the terms of the contract;
2. Breach of contract action, pursuant to state law – Louisiana Revised Statute 39:1673;
3. All criminal penalties provided under state law (Louisiana Revised Statute Title 49)

In addition, the Federal government has available several enforcement mechanisms that it may apply to firms participating in the DBE program, including, but not limited to, the following:

1. Suspension or debarment proceedings pursuant to 49 CFR Part 26
2. Enforcement action pursuant to 49 CFR Part 31
3. Prosecution pursuant to 18 USC 1001.

ATTACHMENT 8

DBE Certification Application Form



UNIFORM CERTIFICATION APPLICATION
DISADVANTAGED BUSINESS ENTERPRISE (DBE) /
AIRPORT CONCESSION DISADVANTAGED BUSINESS ENTERPRISE (ACDBE)
49 C.F.R. Parts 23 and 26

Roadmap for Applicants

1. Should I apply?

You may be eligible to participate in the DBE/ACDBE program if:

- The firm is a for-profit business that performs or seeks to perform transportation related work (or a concession activity) for a recipient of Federal Transit Administration, Federal Highway Administration, or Federal Aviation Administration funds.
- The firm is at least 51% owned by a socially and economically disadvantaged individual(s) who also controls it.
- The firm's disadvantaged owners are U.S. citizens or lawfully admitted permanent residents of the U.S.
- The firm meets the Small Business Administration's size standard and does not exceed \$23.98 million in gross annual receipts for DBE (\$52.47 million for ACDBEs). (Other size standards apply for ACDBE that are banks/financial institutions, car rental companies, pay telephone firms, and automobile dealers.)

2. How do I apply?

First time applicants for DBE certification must complete and submit this certification application and related material to the certifying agency in your home state and participate in an on-site interview conducted by that agency. The attached document checklist can help you locate the items you need to submit to the agency with your completed application. If you fail to submit the required documents, your application may be delayed and/or denied. Firms already certified as a DBE do not have to complete this form, but may be asked by certifying agencies outside of your home state to provide a copy of your initial application form, supporting documents, and any other information you submitted to your home state to obtain certification or to any other state related to your certification.

3. Where can I send my application? INSERT UCP PARTICIPATING MEMBER CONTACT INFORMATION

4. Who will contact me about my application and what are the eligibility standards?

The DBE and ACDBE Programs require that all U.S. Department of Transportation (DOT) recipients of federal assistance participate in a statewide Unified Certification Program (UCP). The UCP is a one-stop certification program that eliminates the need for your firm to obtain certification from multiple certifying agencies within your state. The UCP is responsible for certifying firms and maintaining a database of certified DBEs and ACDBEs for DOT grantees, pursuant to the eligibility standards found in 49 C.F.R. Parts 23 and 26.

5. Where can I find more information?

U.S. DOT—<https://www.civilrights.dot.gov/> (This site provides useful links to the rules and regulations governing the DBE/ACDBE program, questions and answers, and other pertinent information)

SBA—Small Business Size Standards matched to the North American Industry Classification System (NAICS): <http://www.census.gov/eos/www/naics/> and <http://www.sba.gov/content/table-small-business-size-standards>.

In collecting the information requested by this form, the Department of Transportation (Department) complies with the provisions of the Federal Freedom of Information and Privacy Acts (5 U.S.C. 552 and 552a). The Privacy Act provides comprehensive protections for your personal information. This includes how information is collected, used, disclosed, stored, and discarded. Your information will not be disclosed to third parties without your consent. The information collected will be used solely to determine your firm's eligibility to participate in the Department's Disadvantaged Business Enterprise Program as defined in 49 CFR §26.3 and the Airport Concession Disadvantaged Business Enterprise Program as defined in 49 CFR §23.3. You may review DOT's complete Privacy Act Statement in the Federal Register published on April 11, 2000 (65 FR 19477).

Under 49 C.F.R. §26.107, dated February 2, 1999 and January 25, 2011, if at any time, the Department or a recipient has reason to believe that any person or firm has willfully and knowingly provided incorrect information or made false statements, the Department may initiate suspension or debarment proceedings against the person or firm under 2 CFR Parts 180 and 1200, Nonprocurement Suspension and Debarment, take enforcement action under 49 C.F.R. Part 31, Program Fraud and Civil Remedies, and/or refer the matter to the Department of Justice for criminal prosecution under 18 U.S.C. 1001, which prohibits false statements in Federal programs.



**INSTRUCTIONS FOR COMPLETING THE
DISADVANTAGED BUSINESS ENTERPRISE (DBE)
AIRPORT CONCESSIONS DISADVANTAGED BUSINESS ENTERPRISE (ACDBE)
UNIFORM CERTIFICATION APPLICATION**

NOTE: All participating firms must be for-profit enterprises. If your firm is not for profit, then you do NOT qualify for the DBE/ACDBE program and should not complete this application. If you require additional space for any question in this application, please attach additional sheets or copies as needed, taking care to indicate on each attached sheet/copy the section and number of this application to which it refers.

Section 1: CERTIFICATION INFORMATION

A. Basic Contact Information

- (1) Enter the contact name and title of the person completing this application and the person who will serve as your firm's contact for this application.
- (2) Enter the legal name of your firm, as indicated in your firm's Articles of Incorporation or charter.
- (3) Enter the primary phone number of your firm.
- (4) Enter a secondary phone number, if any.
- (5) Enter your firm's fax number, if any.
- (6) Enter the contact person's email address.
- (7) Enter your firm's website addresses, if any.
- (8) Enter the street address of the firm where its offices are physically located (not a P.O. Box).
- (9) Enter the mailing address of your firm, if it is different from your firm's street address.

B. Prior/Other Certifications and Applications

- (10) Check the appropriate box indicating whether your firm is currently certified in the DBE/ACDBE programs, and provide the name of the certifying agency that certified your firm. List the dates of any site visits conducted by your home state and any other states or UCP members. Also provide the names of state/UCP members that conducted the review.
- (11) Indicate whether your firm or any of the persons listed has ever been denied certification as a DBE, 8(a), or Small Disadvantaged Business (SDB) firm, or state and local MBE/WBE firm. Indicate if the firm has ever been decertified from one of these programs. Indicate if the application was withdrawn or whether the firm was debarred, suspended, or otherwise had its bidding privileges denied or restricted by any state or local agency, or Federal entity. If your answer is yes, identify the name of the agency, and explain fully the nature of the action in the space provided. Indicate if you have ever appealed this decision to the Department and if so, attach a copy of USDOT's final agency decision(s).

Section 2: GENERAL INFORMATION

A. Business profile:

- (1) Give a concise description of the firm's primary activities, the product(s) or services the company provides, or type of construction. If your company offers more than one product/service, list primary product or service first (attach additional sheets if necessary). This description may be used in our UCP online directory if you are certified as a DBE.

- (2) If you know the appropriate NAICS Code for the line(s) of work you identified in your business profile, enter the codes in the space provided.
- (3) State the date on which your firm was established as stated in your firm's Articles of Incorporation or charter.
- (4) State the date each person became a firm owner.
- (5) Check the appropriate box describing the manner in which you and each other owner acquired ownership of your firm. If you checked "Other," explain in the space provided.
- (6) Check the appropriate box that indicates whether your firm is "for profit." If you checked "No," then you do NOT qualify for the DBE/ACDBE program and should not complete this application. All participating firms must be for-profit enterprises. If the firm is a for profit enterprise, provide the Federal Tax ID number as stated on your firm's Federal tax return.
- (7) Check the appropriate box that describes the type of legal business structure of your firm, as indicated in your firm's Articles of Incorporation or similar document. Identify all joint venture partners if applicable. If you checked "Other," briefly explain in the space provided.
- (8) Indicate in the spaces provided how many employees your firm has, specifying the number of employees who work on a full-time, part-time, and seasonal basis. Attach a list of employees, their job titles, and dates of employment, to your application.
- (9) Specify the firm's gross receipts for each of the past three years, as stated in your firm's filed Federal tax returns. You must submit complete copies of the firm's Federal tax returns for each year. If there are any affiliates or subsidiaries of the applicant firm or owners, you must provide these firms' gross receipts and submit complete copies of these firm(s) Federal tax returns. Affiliation is defined in 49 C.F.R. §26.5 and 13 C.F.R. Part 121.

B. Relationships and Dealings with Other Businesses

- (1) Check the appropriate box that indicates whether your firm is co-located at any of its business locations, or whether your firm shares a telephone number(s), a post office box, any office space, a yard, warehouse, other facilities, any equipment, financing, or any office staff and/or employees with any other business, organization or entity of any kind. If you answered "Yes," then specify the name of the other firm(s) and fully explain the nature of your relationship with these other businesses by identifying the business or person with whom you have any formal, informal, written, or



oral agreement. Provide an explanation of any items shared with other firms in the space provided.

- (2) Check the appropriate box indicating whether any other firm currently has or had an ownership interest in your firm at present or at any time in the past. If you checked yes, please explain.
- (3) Check the appropriate box that indicates whether at present or at any time in the past your firm:
 - (a) ever existed under different ownership, a different type of ownership, or a different name;
 - (b) existed as a subsidiary of any other firm;
 - (c) existed as a partnership in which one or more of the partners are/were other firms;
 - (d) owned any percentage of any other firm; and
 - (e) had any subsidiaries of its own.
- (f) served as a subcontractor with another firm constituting more than 25% of your firm's receipts.

If you answered "Yes" to any of the questions in (3)(a-f), you may be asked to explain the arrangement in detail.

Section 3: MAJORITY OWNER INFORMATION

Identify all individuals or holding companies with any ownership interest in your firm, providing the information requested below (if your firm has more than one owner, provide completed copies of this section for each owner):

A. Identify the majority owner of the firm holding 51% or more ownership interest

- (1) Enter the full name of the owner.
- (2) Enter his/her title or position within your firm.
- (3) Give his/her home phone number.
- (4) Enter his/her home (street) address.
- (5) Indicate this owner's gender.
- (6) Identify the owner's ethnic group membership. If you checked "Other," specify this owner's ethnic group/identity not otherwise listed.
- (7) Check the appropriate box to indicate whether this owner is a U.S. citizen or a lawfully admitted permanent resident. If this owner is neither a U.S. citizen nor a lawfully admitted permanent resident of the U.S., then this owner is NOT eligible for certification as a DBE owner.
- (8) Enter the number of years during which this owner has been an owner of your firm.
- (9) Indicate the percentage of the total ownership this person holds and the date acquired, including (if appropriate), the class of stock owned.
- (10) Indicate the dollar value of this owner's initial investment to acquire an ownership interest in your firm, broken down by cash, real estate, equipment, and/or other investment. Describe how you acquired your business and attach documentation substantiating this investment.

B. Additional Owner Information

- (1) Describe the familial relationship of this owner to each other owner of your firm and employees.
- (2) Indicate whether this owner performs a management or supervisory function for any other business. If you

checked "Yes," state the name of the other business and this owner's function/title held in that business.

- (3) (a) Check the appropriate box that indicates whether this owner owns or works for any other firm(s) that has any relationship with your firm. If you checked "Yes," identify the name of the other business, the nature of the business relationship, and the owner's function at the firm.
 - (b) If the owner works for any other firm, non-profit organization, or is engaged in any other activity more than 10 hours per week, please identify this activity.
- (4) (a) Provide the personal net worth of the owner applying for certification in the space provided. Complete and attach the accompanying "Personal Net Worth Statement for DBE/ACDBE Program Eligibility" with your application. Note, complete this section and accompanying statement only for each owner applying for DBE qualification (i.e., for each owner claiming to be socially and economically disadvantaged).
- (b) Check the appropriate box that indicates whether any trust has been created for the benefit of the disadvantaged owner(s). If you answered "Yes," you may be asked to provide a copy of the trust instrument.
- (5) Check the appropriate to indicate whether any of your immediate family members, managers, or employees, own, manage, or are associated with another company. Immediate family member is defined in 49 C.F.R. §26.5. If you answered "Yes," provide the name of each person, your relationship to them, the name of the company, the type of business, and whether they own or manage the company.

Section 4: CONTROL

A. Identify the firm's Officers and Board of Directors

- (1) In the space provided, state the name, title, date of appointment, ethnicity, and gender of each officer.
- (2) In the space provided, state the name, title, date of appointment, ethnicity, and gender of each individual serving on your firm's Board of Directors.
- (3) Check the appropriate box to indicate whether any of your firm's officers and/or directors listed above performs a management or supervisory function for any other business. If you answered "Yes," identify each person by name, his/her title, the name of the other business in which s/he is involved, and his/her function performed in that other business.
- (4) Check the appropriate box that indicates whether any of your firm's officers and/or directors listed above own or work for any other firm(s) that has a relationship with your firm (e.g., ownership interest, shared office space, financial investments, equipment leases, personnel sharing, etc.) If you answered "Yes," identify the name of the firm, the individual's name, and the nature of his/her business relationship with that other firm.



B. Duties of Owners, Officers, Directors, Managers and Key Personnel

(1), (2) Specify the roles of the majority and minority owners, directors, officers, and managers, and key personnel who control the functions listed for the business. Submit resumes for each owner and non-owner identified below. State the name of the individual, title, race and gender and percentage ownership if any. Circle the frequency of each person's involvement as follows: "always, frequently, seldom, or never" in each area.

Indicate whether any of the persons listed in this section perform a management or supervisory function for any other business. Identify the person, business, and their title/function. Identify if any of the persons listed above own or work for any other firm(s) that has a relationship with this firm (e.g. ownership interest, shared office space, financial investment, equipment, leases, personnel sharing, etc.) If you answered "Yes," describe the nature of his/her business relationship with that other firm.

C. Inventory: Indicate firm inventory in these categories:

(1) Equipment and Vehicles

State the make and model, and current dollar value of each piece of equipment and motor vehicle held and/or used by your firm. Indicate whether each piece is either owned or leased by your firm or owner, whether it is used as collateral, and where this item is stored.

(2) Office Space

State the street address of each office space held and/or used by your firm. Indicate whether your firm or owner owns or leases the office space and the current dollar value of that property or its lease.

(3) Storage Space

State the street address of each storage space held and/or used by your firm. Indicate whether your firm or owner owns or leases the storage space and the current dollar value of that property or its lease. Provide a signed lease agreement for each property.

D. Does your firm rely on any other firm for management functions or employee payroll?

Check the appropriate box that indicates whether your firm relies on any other firm for management functions or for employee payroll. If you answered "Yes," you may be asked to explain the nature of that reliance and the extent to which the other firm carries out such functions.

E. Financial / Banking Information

Banking Information. State the name, City and State of your firm's bank. In the space provided, identify the persons able to sign checks on this account. Provide bank authorization and signature cards.

Bonding Information. State your firm's bonding limits (in dollars), specifying both the aggregate and project limits.

F. Sources, amounts, and purposes of money loaned to your firm, including the names of persons or firms guaranteeing the loan.

State the name and address of each source, the name of person securing the loan, original dollar amount and the current balance of each loan, and the purpose for which each loan was made to your firm. Provide copies of signed loan agreements and security agreements.

G. Contributions or transfers of assets to/from your firm and to/from any of its owners or another individual over the past two years:

Indicate in the spaces provided, the type of contribution or asset that was transferred, its current dollar value, the person or firm from whom it was transferred, the person or firm to whom it was transferred, the relationship between the two persons and/or firms, and the date of the transfer.

H. Current licenses/permits held by any owner or employee of your firm.

List the name of each person in your firm who holds a professional license or permit, the type of permit or license, the expiration date of the permit or license, and issuing State of the license or permit. Attach copies of licenses, license renewal forms, permits, and haul authority forms.

I. Largest contracts completed by your firm in the past three years, if any.

List the name of each owner or contractor for each contract, the name and location of the projects under each contract, the type of work performed on each contract, and the dollar value of each contract.

J. Largest active jobs on which your firm is currently working.

For each active job listed, state the name of the prime contractor and the project number, the location, the type of work performed, the project start date, the anticipated completion date, and the dollar value of the contract.

AIRPORT CONCESSION (AC/DBE) APPLICANTS

Identify the concession space, address and location at the airport, the value of the property or lease, and fees/lease payments paid to the airport. Provide information concerning any other airport concession businesses the applicant firm or any affiliate owns and/or operates, including name, location, type of concession, and start date of the concession enterprise.

AFFIDAVIT & SIGNATURE

The Affidavit of Certification must accompany your application for certification. Carefully read the attached affidavit in its entirety. Fill in the required information for each blank space, and sign and date the affidavit in the presence of a Notary Public, who must then notarize the form.

Section 1: CERTIFICATION INFORMATION



A. Basic Contact Information

- (1) Contact person and Title: _____ (2) Legal name of firm: _____
- (3) Phone #: (____) _____ - _____ (4) Other Phone #: (____) _____ - _____ (5) Fax #: (____) _____ - _____
- (6) E-mail: _____ (7) Firm Websites: _____
- (8) Street address of firm (No P.O. Box): _____ City: _____ County/Parish: _____ State: _____ Zip: _____
- (9) Mailing address of firm (if different): _____ City: _____ County/Parish: _____ State: _____ Zip: _____

B. Prior/Other Certifications and Applications

(10) Is your firm currently certified for any of the following U.S. DOT programs?

☐ DBE ☐ ACDBE Names of certifying agencies: _____

© If you are certified in your home state as a DBE/ACDBE, you do not have to complete this application for other states. Ask your state UCP about the interstate certification process.

List the dates of any site visits conducted by your home state and any other states or UCP members:

Date ____/____/____ State/UCP Member: _____ Date ____/____/____ State/UCP Member: _____

(11) Indicate whether the firm or any persons listed in this application have ever been:

- (a) Denied certification or decertified as a DBE, ACDBE, 8(a), SDB, MBE/WBE firm? ☐ Yes ☐ No
- (b) Withdrawn an application for these programs, or debarred or suspended or otherwise had bidding privileges denied or restricted by any state or local agency, or Federal entity? ☐ Yes ☐ No

If yes, explain the nature of the action. (If you appealed the decision to DOT or another agency, attach a copy of the decision,

Section 2: GENERAL INFORMATION

A. Business Profile: (1) Give a concise description of the firm's primary activities and the product(s) or service(s) it provides. If your company offers more than one product/service, list the primary product or service first. Please use additional paper if necessary. This description may be used in our database and the UCP online directory if you are certified as a DBE or ACDBE.

(2) Applicable NAICS Codes for this line of work include: _____

(3) This firm was established on ____/____/____ (4) I/We have owned this firm since: ____/____/____

(5) Method of acquisition (Check all that apply):

- ☐ Started new business ☐ Bought existing business ☐ Inherited business ☐ Secured concession
- ☐ Merger or consolidation ☐ Other (explain) _____



(6) Is your firm "for profit"? ☐ Yes ☐ No
Federal Tax ID# _____

⊗ STOP! If your firm is NOT for-profit, then you do NOT qualify for this program and should not fill out this application.

(7) Type of Legal Business Structure: (check all that apply):

- ☐ Sole Proprietorship ☐ Limited Liability Partnership
☐ Partnership ☐ Corporation
☐ Limited Liability Company ☐ Joint Venture (Identify all JV partners _____)
☐ Applying as an ACDBE ☐ Other, Describe _____

(8) Number of employees: Full-time _____ Part-time _____ Seasonal _____ Total _____
(Provide a list of employees, their job titles, and dates of employment, to your application).

(9) Specify the firm's gross receipts for the last 3 years. (Submit complete copies of the firm's Federal tax returns for each year. If there are affiliates or subsidiaries of the applicant firm or owners, you must submit complete copies of these firms' Federal tax returns).

Year _____	Gross Receipts of Applicant Firm \$ _____	Gross Receipts of Affiliate Firms \$ _____
Year _____	Gross Receipts of Applicant Firm \$ _____	Gross Receipts of Affiliate Firms \$ _____
Year _____	Gross Receipts of Applicant Firm \$ _____	Gross Receipts of Affiliate Firms \$ _____

B. Relationships and Dealings with Other Businesses

(1) Is your firm co-located at any of its business locations, or does it share a telephone number, P.O. Box, office or storage space, yard, warehouse, facilities, equipment, inventory, financing, office staff, and/or employees with any other business, organization, or entity? ☐ Yes ☐ No
If Yes, explain the nature of your relationship with these other businesses by identifying the business or person with whom you have any formal, informal, written, or oral agreement. Also detail the items shared.

(2) Has any other firm had an ownership interest in your firm at present or at any time in the past?
☐ Yes ☐ No If Yes, explain _____

(3) At present, or at any time in the past, has your firm:

- (a) Ever existed under different ownership, a different type of ownership, or a different name? ☐ Yes ☐ No
(b) Existed as a subsidiary of any other firm? ☐ Yes ☐ No
(c) Existed as a partnership in which one or more of the partners are/were other firms? ☐ Yes ☐ No
(d) Owned any percentage of any other firm? ☐ Yes ☐ No
(e) Had any subsidiaries? ☐ Yes ☐ No
(f) Served as a subcontractor with another firm constituting more than 25% of your firm's receipts? ☐ Yes ☐ No

(If you answered "Yes" to any of the questions in (2) and/or (3)(a)-(f), you may be asked to provide further details and explain whether the arrangement continues).



Section 3: MAJORITY OWNER INFORMATION

A. Identify the majority owner of the firm holding 51% or more ownership interest.

(1) Full Name: _____ (2) Title: _____ (3) Home Phone #: _____
() - _____
(4) Home Address (Street and Number): _____ City: _____ State: _____ Zip: _____

(5) Gender: ☐ Male ☐ Female

(6) Ethnic group membership (Check all that apply):

- ☐ Black ☐ Hispanic
☐ Asian Pacific ☐ Native American
☐ Subcontinent Asian
☐ Other (specify) _____

(7) U.S. Citizenship:

- ☐ U.S. Citizen
☐ Lawfully Admitted Permanent Resident

(8) Number of years as owner: _____

(9) Percentage owned: _____ %

Class of stock owned: _____

Date acquired: _____

(10) Initial investment to acquire ownership interest in firm:	Type	Dollar Value
	Cash	\$
	Real Estate	\$
	Equipment	\$
	Other	\$

Describe how you acquired your business:

- ☐ Started business myself
☐ It was a gift from: _____
☐ I bought it from: _____
☐ I inherited it from: _____
☐ Other _____

(Attach documentation substantiating your investment)

B. Additional Owner Information

(1) Describe familial relationship to other owners and employees:

(2) Does this owner perform a management or supervisory function for any other business? ☐ Yes ☐ No
If Yes, identify: Name of Business: _____ Function/Title: _____

(3)(a) Does this owner own or work for any other firm(s) that has a relationship with this firm? (e.g., ownership interest, shared office space, financial investments, equipment, leases, personnel sharing, etc.) ☐ Yes ☐ No
Identify the name of the business, and the nature of the relationship, and the owner's function at the firm:

(b) Does this owner work for any other firm, non-profit organization, or is engaged in any other activity more than 10 hours per week? If yes, identify this activity: _____

(4)(a) What is the personal net worth of this disadvantaged owner applying for certification? \$ _____

(b) Has any trust been created for the benefit of this disadvantaged owner(s)? ☐ Yes ☐ No
(If Yes, you may be asked to provide a copy of the trust instrument).

(5) Do any of your immediate family members, managers, or employees own, manage, or are associated with another company? ☐ Yes ☐ No If Yes, provide their name, relationship, company, type of business, and indicate whether they own or manage the company: (Please attach extra sheets, if needed): _____



Section 3: OWNER INFORMATION, Cont'd.

A. Identify all individuals, firms, or holding companies that hold LESS THAN 51% ownership interest in the firm (Attach separate sheets for each additional owner)

(1) Full Name: _____ (2) Title: _____ (3) Home Phone #: _____
() - _____
(4) Home Address (Street and Number): _____ City: _____ State: _____ Zip: _____

(5) Gender: ☐ Male ☐ Female

(6) Ethnic group membership (Check all that apply)

- ☐ Black ☐ Hispanic
☐ Asian Pacific ☐ Native American
☐ Subcontinent Asian
☐ Other (specify) _____

(7) U.S. Citizenship:

- ☐ U.S. Citizen
☐ Lawfully Admitted Permanent Resident

(8) Number of years as owner: _____

(9) Percentage owned: _____ %

Class of stock owned: _____

Date acquired: _____

(10) Initial investment to acquire ownership interest in firm:	Type	Dollar Value
	Cash	\$ _____
	Real Estate	\$ _____
	Equipment	\$ _____
	Other	\$ _____

Describe how you acquired your business:

- ☐ Started business myself
☐ It was a gift from: _____
☐ I bought it from: _____
☐ I inherited it from: _____
☐ Other: _____

(Attach documentation substantiating your investment)

B. Additional Owner Information

(1) Describe familial relationship to other owners and employees:

(2) Does this owner perform a management or supervisory function for any other business? ☐ Yes ☐ No

If Yes, identify: Name of Business: _____ Function/Title: _____

(3)(a) Does this owner own or work for any other firm(s) that has a relationship with this firm? (e.g., ownership interest, shared office space, financial investments, equipment, leases, personnel sharing, etc.) ☐ Yes ☐ No

Identify the name of the business, and the nature of the relationship, and the owner's function at the firm:

(b) Does this owner work for any other firm, non-profit organization, or is engaged in any other activity more than 10 hours per week? If yes, identify this activity: _____

(4)(a) What is the personal net worth of this disadvantaged owner applying for certification? \$ _____

(b) Has any trust been created for the benefit of this disadvantaged owner(s)? ☐ Yes ☐ No

(If Yes, you may be asked to provide a copy of the trust instrument).

(5) Do any of your immediate family members, managers, or employees own, manage, or are associated with another company? ☐ Yes ☐ No If Yes, provide their name, relationship, company, type of business, and indicate whether they own or manage: (Please attach extra sheets, if needed): _____

Section 4: CONTROL



A. Identify your firm's Officers and Board of Directors (If additional space is required, attach a separate sheet):

	Name	Title	Date Appointed	Ethnicity	Gender
(1) Officers of the Company	(a)				
	(b)				
	(c)				
	(d)				
(2) Board of Directors	(a)				
	(b)				
	(c)				
	(d)				

(3) Do any of the persons listed above perform a management or supervisory function for any other business?

☐ Yes ☐ No If Yes, identify for each:

Person: _____ Title: _____
 Business: _____ Function: _____

Person: _____ Title: _____
 Business: _____ Function: _____

(4) Do any of the persons listed in section A above own or work for any other firm(s) that has a relationship with this firm? (e.g., ownership interest, shared office space, financial investments, equipment, leases, personnel sharing, etc.)

☐ Yes ☐ No If Yes, identify for each:

Firm Name: _____ Person: _____
 Nature of Business Relationship: _____

B. Duties of Owners, Officers, Directors, Managers, and Key Personnel

1. (Identify your firm's management personnel who control your firm in the following areas (Attach separate sheets as needed).)

A = Always F = Frequently	S = Seldom N = Never	Majority Owner (51% or more)				Minority Owner (49% or less)			
		Name:	Title:	Percent Owned:		Name:	Title:	Percent Owned:	
Sets policy for company direction/scope of operations		A	F	S	N	A	F	S	N
Bidding and estimating		A	F	S	N	A	F	S	N
Major purchasing decisions		A	F	S	N	A	F	S	N
Marketing and sales		A	F	S	N	A	F	S	N
Supervises field operations		A	F	S	N	A	F	S	N
Attend bid opening and lettings		A	F	S	N	A	F	S	N
Perform office management (billing, accounts receivable/payable, etc.)		A	F	S	N	A	F	S	N
Hires and fires management staff		A	F	S	N	A	F	S	N
Hire and fire field staff or crew		A	F	S	N	A	F	S	N
Designates profits spending or investment		A	F	S	N	A	F	S	N
Obligates business by contract/credit		A	F	S	N	A	F	S	N
Purchase equipment		A	F	S	N	A	F	S	N
Signs business checks		A	F	S	N	A	F	S	N

2. Complete for all Officers, Directors, Managers, and Key Personnel who control the following functions for the firm. (Attach separate sheets as needed).

A = Always S = Seldom F = Frequently N = Never	Officer/Director/Manager/Key Personnel				Officer/Director/Manager/Key Personnel			
	Name: _____ Title: _____ Race and Gender: _____ Percent Owned: _____				Name: _____ Title: _____ Race and Gender: _____ Percent Owned: _____			
Sets policy for company direction/scope of operations	A	F	S	N	A	F	S	N
Bidding and estimating	A	F	S	N	A	F	S	N
Major purchasing decisions	A	F	S	N	A	F	S	N
Marketing and sales	A	F	S	N	A	F	S	N
Supervises field operations	A	F	S	N	A	F	S	N
Attend bid opening and lettings	A	F	S	N	A	F	S	N
Perform office management (billing, accounts receivable/payable, etc.)	A	F	S	N	A	F	S	N
Hires and fires management staff	A	F	S	N	A	F	S	N
Hire and fire field staff or crew	A	F	S	N	A	F	S	N
Designates profits spending or investment	A	F	S	N	A	F	S	N
Obligates business by contract/credit	A	F	S	N	A	F	S	N
Purchase equipment	A	F	S	N	A	F	S	N
Signs business checks	A	F	S	N	A	F	S	N

Do any of the persons listed in B1 or B2 perform a management or supervisory function for any other business? If Yes, identify the person, the business, and their title/function: _____

Do any of the persons listed above own or work for any other firm(s) that has a relationship with this firm? (e.g., ownership interest, shared office space, financial investments, equipment, leases, personnel sharing, etc.) If Yes, describe the nature of the business relationship: _____

C. Inventory: Indicate your firm's inventory in the following categories (Please attach additional sheets if needed):

1. Equipment and Vehicles

Make and Model	Current Value	Owned or Leased by Firm or Owner?	Used as collateral?	Where is item stored?
1. _____				
2. _____				
3. _____				
4. _____				
5. _____				
6. _____				
7. _____				
8. _____				
9. _____				

2. Office Space

Street Address	Owned or Leased by Firm or Owner?	Current Value of Property or Lease



3. Storage Space (Provide signed lease agreements for the properties listed)

Street Address

Owned or Leased by
Firm or Owner?

Current Value of Property or Lease

D. Does your firm rely on any other firm for management functions or employee payroll? ☐ Yes ☐ No

E. Financial/Banking Information (Provide bank authorization and signature cards)

Name of bank: _____ City and State: _____
The following individuals are able to sign checks on this account: _____

Name of bank: _____ City and State: _____
The following individuals are able to sign checks on this account: _____

Bonding Information: If you have bonding capacity, identify the firm's bonding aggregate and project limits:
Aggregate limit \$ _____ Project limit \$ _____

F. Identify all sources, amounts, and purposes of money loaned to your firm including from financial institutions. Identify whether you the owner and any other person or firm loaned money to the applicant DBE/ACDBE. Include the names of any persons or firms guaranteeing the loan, if other than the listed owner. (Provide copies of signed loan agreements and security agreements).

Name of Source	Address of Source	Name of Person Guaranteeing the Loan	Original Amount	Current Balance	Purpose of Loan
1.	_____	_____	_____	_____	_____
2.	_____	_____	_____	_____	_____
3.	_____	_____	_____	_____	_____

G. List all contributions or transfers of assets to/from your firm and to/from any of its owners or another individual over the past two years (Attach additional sheets if needed):

Contribution/Asset	Dollar Value	From Whom Transferred	To Whom Transferred	Relationship	Date of Transfer
1.	_____	_____	_____	_____	_____
2.	_____	_____	_____	_____	_____
3.	_____	_____	_____	_____	_____

H. List current licenses/permits held by any owner and/or employee of your firm (e.g. contractor, engineer, architect, etc.) (Attach additional sheets if needed):

Name of License/Permit Holder	Type of License/Permit	Expiration Date	State
1.	_____	_____	_____
2.	_____	_____	_____
3.	_____	_____	_____



I. List the three largest contracts completed by your firm in the past three years, if any:

Name of Owner/Contractor	Name/Location of Project	Type of Work Performed	Dollar Value of Contract
1. _____	_____	_____	_____
2. _____	_____	_____	_____
3. _____	_____	_____	_____

J. List the three largest active jobs on which your firm is currently working:

Name of Prime Contractor and Project Number	Location of Project	Type of Work	Project Start Date	Anticipated Completion Date	Dollar Value of Contract
1. _____	_____	_____	_____	_____	_____
2. _____	_____	_____	_____	_____	_____
3. _____	_____	_____	_____	_____	_____

AIRPORT CONCESSION (ACDBE) APPLICANTS ONLY MUST COMPLETE THIS SECTION

Identify the following information concerning the ACDBE applicant firm:

<u>Concession Space</u>	<u>Address / Location at Airport</u>	<u>Value of Property or Lease</u>	<u>Fees/Lease Payments Paid to the Airport</u>

Provide information concerning any other airport concession businesses the applicant firm or any affiliate owns and/or operates, including name, location, type of concession, and start date of concession

<u>Name of Concession</u>	<u>Location</u>	<u>Type of Concession</u>	<u>Start Date of Concession</u>



AFFIDAVIT OF CERTIFICATION

This form must be signed and notarized for each owner upon which disadvantaged status is relied.

A MATERIAL OR FALSE STATEMENT OR OMISSION MADE IN CONNECTION WITH THIS APPLICATION IS SUFFICIENT CAUSE FOR DENIAL OF CERTIFICATION, REVOCATION OF A PRIOR APPROVAL, INITIATION OF SUSPENSION OR DEBARMENT PROCEEDINGS, AND MAY SUBJECT THE PERSON AND/OR ENTITY MAKING THE FALSE STATEMENT TO ANY AND ALL CIVIL AND CRIMINAL PENALTIES AVAILABLE PURSUANT TO APPLICABLE FEDERAL AND STATE LAW.

I _____ (full name printed),
swear or affirm under penalty of law that I am

_____ (title) of the applicant firm

and that I

have read and understood all of the questions in this application and that all of the foregoing information and statements submitted in this application and its attachments and supporting documents are true and correct to the best of my knowledge, and that all responses to the questions are full and complete, omitting no material information. The responses include all material information necessary to fully and accurately identify and explain the operations, capabilities and pertinent history of the named firm as well as the ownership, control, and affiliations thereof.

I recognize that the information submitted in this application is for the purpose of inducing certification approval by a government agency. I understand that a government agency may, by means it deems appropriate, determine the accuracy and truth of the statements in the application, and I authorize such agency to contact any entity named in the application, and the named firm's bonding companies, banking institutions, credit agencies, contractors, clients, and other certifying agencies for the purpose of verifying the information supplied and determining the named firm's eligibility.

I agree to submit to government audit, examination and review of books, records, documents and files, in whatever form they exist, of the named firm and its affiliates, inspection of its places(s) of business and equipment, and to permit interviews of its principals, agents, and employees. I understand that refusal to permit such inquiries shall be grounds for denial of certification.

If awarded a contract, subcontract, concession lease or sublease, I agree to promptly and directly provide the prime contractor, if any, and the Department, recipient agency, or federal funding agency on an ongoing basis, current, complete and accurate information regarding (1) work performed on the project; (2) payments; and (3) proposed changes, if any, to the foregoing arrangements.

I agree to provide written notice to the recipient agency or Unified Certification Program of any material change in the information contained in the original application within 30 calendar days of such change (e.g., ownership changes, address/telephone number, personal net worth exceeding \$1.32 million, etc.).

I acknowledge and agree that any misrepresentations in this application or in records pertaining to a contract or subcontract will be grounds for terminating any contract or subcontract which may be awarded; denial or revocation of certification; suspension and debarment; and for initiating action under federal and/or state law concerning false statement, fraud or other applicable offenses.

I certify that I am a socially and economically disadvantaged individual who is an owner of the above-referenced firm seeking certification as a Disadvantaged Business Enterprise or Airport Concession Disadvantaged Business Enterprise. In support of my application, I certify that I am a member of one or more of the following groups, and that I have held myself out as a member of the group(s): (Check all that apply):

- ☐ Female ☐ Black American ☐ Hispanic American
☐ Native American ☐ Asian-Pacific American
☐ Subcontinent Asian American ☐ Other (specify) _____

I certify that I am socially disadvantaged because I have been subjected to racial or ethnic prejudice or cultural bias, or have suffered the effects of discrimination, because of my identity as a member of one or more of the groups identified above, without regard to my individual qualities.

I further certify that my personal net worth does not exceed \$1.32 million, and that I am economically disadvantaged because my ability to compete in the free enterprise system has been impaired due to diminished capital and credit opportunities as compared to others in the same or similar line of business who are not socially and economically disadvantaged.

I declare under penalty of perjury that the information provided in this application and supporting documents is true and correct.

Signature _____

(DBE/ACDBE Applicant)

(Date) _____

NOTARY CERTIFICATE



UNIFORM CERTIFICATION APPLICATION SUPPORTING DOCUMENTS CHECKLIST

In order to complete your application for DBE or ACDBE certification, you must attach copies of all of the following **REQUIRED** documents. A failure to supply any information requested by the UCP may result in your firm denied DBE/ACDBE certification.

Required Documents for All Applicants

- ☐ Resumes (that include places of employment with corresponding dates), for all owners, officers, and key personnel of the applicant firm
- ☐ Personal Net Worth Statement for each socially and economically disadvantaged owners comprising 51% or more of the ownership percentage of the applicant firm
- ☐ Personal Federal tax returns for the past 3 years, if applicable, for each disadvantaged owner
- ☐ Federal tax returns (and requests for extensions) filed by the firm and its affiliates with related schedules, for the past 3 years.
- ☐ Documented proof of contributions used to acquire ownership for each owner (e.g., both sides of cancelled checks)
- ☐ Signed loan and security agreements, and bonding forms
- ☐ List of equipment and/or vehicles owned and leased including VIN numbers, copy of titles, proof of ownership, insurance cards for each vehicle.
- ☐ Title(s), registration certificate(s), and U.S. DOT numbers for each truck owned or operated by your firm
- ☐ Licenses, license renewal forms, permits, and haul authority forms
- ☐ Descriptions of all real estate (including office/storage space, etc.) owned/leased by your firm and documented proof of ownership/signed leases
- ☐ Documented proof of any transfers of assets to/from your firm and/or to/from any of its owners over the past 2 years
- ☐ DBE/ACDBE and SBA 8(a), SDB, MBE/WBE certifications, denials, and/or decertifications, if applicable; and any U.S. DOT appeal decisions on these actions.
- ☐ Bank authorization and signatory cards
- ☐ Schedule of salaries (or other remuneration) paid to all officers, managers, owners, and/or directors of the firm
- ☐ List of all employees, job titles, and dates of employment.
- ☐ Proof of warehouse/storage facility ownership or lease arrangements

Partnership or Joint Venture

- ☐ Original and any amended Partnership or Joint Venture Agreements

Corporation or LLC

- ☐ Official Articles of Incorporation (signed by the state official)
- ☐ Both sides of all corporate stock certificates and your firm's stock transfer ledger
- ☐ Shareholders' Agreement(s)
- ☐ Minutes of all stockholders and board of directors meetings

- ☐ Corporate by-laws and any amendments
- ☐ Corporate bank resolution and bank signature cards
- ☐ Official Certificate of Formation and Operating Agreement with any amendments (for LLCs)

Optional Documents to Be Provided on Request

The UCP to which you are applying may require the submission of the following documents. If requested to provide these documents, you must supply them with your application or at the on-site visit.

- ☐ Proof of citizenship
- ☐ Insurance agreements for each truck owned or operated by your firm
- ☐ Audited financial statements (if available)
- ☐ Personal Federal Tax returns for the past 3 years, if applicable, for other disadvantaged owners of the firm
- ☐ Trust agreements held by any owner claiming disadvantaged status
- ☐ Year-end balance sheets and income statements for the past 3 years (or life of firm, if less than three years)

Suppliers

- ☐ List of product lines carried and list of distribution equipment owned and/or leased



U.S. Department of
Transportation

**Personal Net Worth Statement
For DBE/ACDBE Program Eligibility**

As of _____

OMB APPROVAL NO:

EXPIRATION DATE:

This form is used by all participants in the U.S. Department of Transportation's Disadvantaged Business Enterprise (DBE) Programs. Each individual owner of a firm applying to participate as a DBE or ACDBE, whose ownership and control are relied upon for DBE certification must complete this form. Each person signing this form authorizes the Unified Certification Program (UCP) recipient to make inquiries as necessary to verify the accuracy of the statements made. The agency you apply to will use the information provided to determine whether an owner is economically disadvantaged as defined in the DBE program regulations 49 C.F.R. Parts 23 and 26. Return form to appropriate UCP certifying member, not U.S. DOT.

Name		Business Phone
Residence Address (As reported to the IRS) City, State and Zip Code		Residence Phone
Business Name of Applicant Firm		
Spouse's Full Name (Marital Status: Single, Married, Divorced, Union)		

ASSETS (Omit Cents)		LIABILITIES (Omit Cents)	
Cash and Cash Equivalents	\$	Loan on Life Insurance (Complete Section 5)	\$
Retirement Accounts (IRAs, 401Ks, 403Bs, Pensions, etc.) (Report full value minus tax and interest penalties that would apply if assets were distributed today) (Complete Section 3)	\$	Mortgages on Real Estate Excluding Primary Residence Debt (Complete Section 4)	\$
Brokerage, Investment Accounts	\$	Notes, Obligations on Personal Property (Complete Section 6)	\$
Assets Held in Trust	\$	Notes & Accounts Payable to Banks and Others (Complete Section 2)	\$
Loans to Shareholders & Other Receivables (Complete section 6)	\$	Other Liabilities (Complete Section 8)	\$
Real Estate Excluding Primary Residence (Complete Section 4)	\$	Unpaid Taxes (Complete Section 8)	\$
Life Insurance (Cash Surrender Value Only) (Complete Section 5)	\$		
Other Personal Property and Assets (Complete Section 6)	\$		
Business Interests Other Than the Applicant Firm (Complete Section 7)	\$		
Total Assets	\$	Total Liabilities	\$
		NET WORTH	

Section 2. Notes Payable to Banks and Others

Name of Noteholder(s)	Original Balance	Current Balance	Payment Amount	Frequency (monthly, etc.)	How Secured or Endorsed Type of Collateral

Section 3. Brokerage and custodial accounts, stocks, bonds, retirement accounts. (Full Value) (Use attachments if necessary).

Name of Security / Brokerage Account / Retirement Account	Cost	Market Value Quotation/Exchange	Date of Quotation/Exchange	Total Value

Section 4. Real Estate Owned (including Primary Residence, Investment Properties, Personal Property Leased or Rented for Business Purposes, Farm Properties, or any Other Income Producing property). (List each parcel separately. Add additional sheets if necessary).

	Primary Residence	Property B	Property C
Type of Property			
Address			
Date Acquired and Method of Acquisition (purchase, inherit, divorce, gift, etc.)			
Names on Deed			
Purchase Price			
Present Market Value			
Source of Market Valuation			
Name of all Mortgage Holders			
Mortgage Acc. # and balance (as of date of form)			
Equity line of credit balance			
Amount of Payment Per Month/Year (Specify)			

Section 5. Life Insurance Held (Give face amount and cash surrender value of policies, name of insurance company and beneficiaries).

Insurance Company	Face Value	Cash Surrender Amount	Beneficiaries	Loan on Policy Information

Section 6. Other Personal Property and Assets (Use attachments as necessary)

Type of Property or Asset	Total Present Value	Amount of Liability (Balance)	Is this asset insured?	Lien or Note amount and Terms of Payment
Automobiles and Vehicles (including recreation vehicles, motorcycles, boats, etc.) Include personally owned vehicles that are leased or rented to businesses or other individuals.				
Household Goods / Jewelry				
Other (List)				
Accounts and Notes Receivables				

Section 7. Value of Other Business Investments, Other Businesses Owned (excluding applicant firm)

Sole Proprietorships, General Partners, Joint Ventures, Limited Liability Companies, Closely-held and Public Traded Corporations

Section 8. Other Liabilities and Unpaid Taxes (Describe)**Section 9. Transfer of Assets:** Have you within 2 years of this personal net worth statement, transferred assets to a spouse, domestic partner, relative, or entity in which you have an ownership or beneficial interest including a trust? Yes ☐ No ☐ If yes, describe.

I declare under penalty of perjury that the information provided in this personal net worth statement and supporting documents is complete, true and correct. I certify that no assets have been transferred to any beneficiary for less than fair market value in the last two years. I recognize that the information submitted in this application is for the purpose of inducing certification approval by a government agency. I understand that a government agency may, by means it deems appropriate, determine the accuracy and truth of the statements in the application and this personal net worth statement, and I authorize such agency to contact any entity named in the application or this personal financial statement, including the names banking institutions, credit agencies, contractors, clients, and other certifying agencies for the purpose of verifying the information supplied and determining the named firm's eligibility. I acknowledge and agree that any misrepresentations in this application or in records pertaining to a contract or subcontract will be grounds for terminating any contract or subcontract which may be awarded; denial or revocation of certification; suspension and debarment; and for initiating action under federal and/or state law concerning false statement, fraud or other applicable offenses.

NOTARY CERTIFICATE:

(Insert applicable state acknowledgment, affirmation, or oath)

Signature (DBE/ACDBE Owner)

Date

In collecting the information requested by this form, the Department of Transportation complies with Federal Freedom of Information and Privacy Act (5 U.S.C. 552 and 552a) provisions. The Privacy Act provides comprehensive protections for your personal information. This includes how information is collected, used, disclosed, stored, and discarded. Your information will not be disclosed to third parties without your consent. The information collected will be used solely to determine your firm's eligibility to participate in the Disadvantaged Business Enterprise (DBE) Program or Airport Concessionaire DBE Programs as defined in 49 C.F.R. Parts 23 and 26. You may review DOT's complete Privacy Act Statement in the Federal Register published on April 11, 2000 (65 FR 19477).



General Instructions for Completing the Personal Net Worth Statement for DBE/ACDBE Program Eligibility

Please do not make adjustments to your figures pursuant to U.S. DOT regulations 49 C.F.R. Parts 23 and 26. The agency that you apply to will use the information provided on your completed Personal Net Worth (PNW) Statement to determine whether you meet the economic disadvantage requirements of 49 C.F.R. Parts 23 and 26. If there are discrepancies or questions regarding your form, it may be returned to you to correct and complete again.

An individual's personal net worth according to 49 C.F.R. Parts 23 and 26 includes only his or her own share of assets held separately, jointly, or as community property with the individual's spouse and excludes the following:

- Individual's ownership interest in the applicant firm;
- Individual's equity in his or her primary residence;
- Tax and interest penalties that would accrue if retirement savings or investments (e.g., pension plans, Individual Retirement Accounts, 401(k) accounts, etc.) were distributed at the present time.

Indicate on the form, if any items are jointly owned. If the personal net worth of the majority owner(s) of the firm exceeds \$1.32 million, as defined by 49 C.F.R. Parts 23 and 26, the firm is not eligible for DBE or ACDBE certification. If the personal net worth of the majority owner(s) exceeds the \$1.32 million cap at any time after your firm is certified, the firm is no longer eligible for certification. Should that occur, it is your responsibility to contact your certifying agency in writing to advise that your firm no longer qualifies as a DBE or ACDBE. You must fill out all line items on the Personal Net Worth Statement.

If necessary, use additional sheets of paper to report all information and details. If you have any questions about completing this form, please contact one of the UCP certifying agencies.

Assets

All assets must be reported at their current fair market values as of the date of your statement. *Assessor's assessed value for real estate, for example, is not acceptable.* Assets held in a trust should be included.

Cash and Cash Equivalents: On page 1, enter the total amount of cash or cash equivalents in bank accounts, including checking, savings, money market, certificates of deposit held domestic or foreign. Provide copies of the bank statement.

Retirement Accounts, IRA, 401Ks, 403Bs, Pensions: On page 1, enter the full value minus tax and interest penalties that would apply if assets were distributed as of the date of the form. Describe the number of shares, name of securities, cost market value, date of quotation, and total value in section 3 on page 2.

Brokerage and Custodial Accounts, Stocks, Bonds, Retirement Accounts: Report total value on page 1, and on page 2, section 3, enter the name of the security, brokerage account, retirement account, etc.; the cost; market value of the asset; the date of quotation; and total value as of the date of the PNW statement.

Assets Held In Trust: Enter the total value of the assets held in trust on page 1, and provide the names of beneficiaries and trustees, and other information in Section 6 on page 3.

Loans to Shareholders and Other Receivables not listed: Enter amounts loaned to you from your firm, from any other business entity in which you hold an ownership interest, and other receivables not listed above. Complete Section 6 on page 3.

Real Estate: The total value of real estate excluding your primary residence should be listed on page 1. In section 4 on page 2, please list your primary residence in column 1, including the address, method of acquisition, date of acquired, names of deed, purchase price, present fair market value, source of market valuation, names of all mortgage holders, mortgage account number and balance, equity line of credit balance, and amount of payment. List this information for all real estate held. Please ensure that this section contains all real estate owned, including rental properties, vacation properties, commercial properties, personal property leased or rented for business purposes, farm properties and any other income producing properties, etc. Attach additional sheets if needed.

Life Insurance: On page 1, enter the cash surrender value of this asset. In section 5 on page 2, enter the name of the insurance company, the face value of the policy, cash surrender value, beneficiary names, and loans on the policy.

Other Personal Property and Assets: Enter the total value of personal property and assets you own on page 1. Personal property includes motor vehicles, boats, trailers, jewelry, furniture, household goods, collectibles, clothing, and personally owned vehicles that are leased or rented to businesses or other individuals. In section 6 on page 3, list these assets and enter the present value, the balance of any liabilities, whether the asset is insured, and lien or note information and terms of payments. For accounts and notes receivable, enter the total value of all monies owed to you personally, if any. This should include shareholder loans to the applicant firm, if those exist. If the asset is insured, you may be asked to provide a copy of the policy. You may also be asked to provide a copy of any liens or notes on the property.

Other Business Interests Other than Applicant Firm: On page 1, enter the total value of your other business investments (excluding the applicant firm). In section 7 on page 3, enter information concerning the businesses you

hold an ownership interest in, such as sole proprietorships, partnerships, joint ventures, corporations, or limited liability corporations (other than the applicant firm). Do not reduce the value of these entries by any loans from the outside firm to the DBE/ACDBE applicant business.

Liabilities

Mortgages on Real Estate: Enter the total balance on all mortgages payable on real estate on page 1.

Loans on Life Insurance: Enter the total value of all loans due on life insurance policies on page 1, and complete section 5 on page 2.

Notes & Accounts Payable to Bank and Others: On page 1, section 2, enter details concerning any liability, including name of noteholders, original and current balances, payment terms, and security/collateral information. The entries should include automobile installment accounts. This should not, however, include any mortgage balances as this information is captured in section 4. Do not include loans for your business or mortgages for your properties in this section. You may be asked to submit copy of note/security agreement, and the most recent account statement.

Other Liabilities: On page 1, enter the total value due on all other liabilities not listed in the previous entries. In section 8, page 3, report the name of the individual obligated, names of co-signers, description of the liability, the name of the entity owed, the date of the obligation, payment amounts and terms. Note: Do not include contingent liabilities in this section. Contingent liabilities are liabilities that belong to you only if an event(s) should occur. For example, if you

have co-signed on a relative's loan, but you are not responsible for the debt until your relative defaults, that is a contingent liability. Contingent liabilities do not count toward your net worth until they become actual liabilities.

Unpaid Taxes: Enter the total amount of all taxes that are currently due, but are unpaid on page 1, and complete section 8 on page 3. Contingent tax liabilities or anticipated taxes for current year should not be included. Describe in detail the name of the individual obligated, names of co-signers, the type of unpaid tax, to whom the tax is payable, due date, amount, and to what property, if any, the tax lien attaches. If none, state "NONE." You must include documentation, such as tax liens, to support the amounts.

Transfers of Assets:

Transfers of Assets: If you checked the box indicating yes on page 3 in this category, provide details on all asset transfers (within 2 years of the date of this personal net worth statement) to a spouse, domestic partner, relative, or entity in which you have an ownership or beneficial interest including a trust. Include a description of the asset; names of individuals on the deed, title, note or other instrument indicating ownership rights; the names of individuals receiving the assets and their relation to the transferor; the date of the transfer; and the value or consideration received. Submit documentation requested on the form related to the transfer.

Affidavit

Be sure to sign and date the statement. The Personal Net Worth Statement must be notarized

ATTACHMENT 9

LA-DOTD UCP Agreement

LOUISIANA UNIFIED CERTIFICATION PROGRAM AGREEMENT

We, the undersigned U.S. Department of Transportation (USDOT) recipients, do hereby agree to participate in a Louisiana Unified Certification Program (LAUCP), as required by 49 CFR Part 26.81. This Agreement includes all USDOT recipients and subrecipients in the State of Louisiana which award contracts that total over \$250,000.00.

The State of Louisiana has developed a Unified Certification Plan containing the definitions, requirements, process, and forms which will be used by the Certifying Agencies identified below. This manual is attached as Exhibit A, and becomes a part of this Agreement.

The Louisiana Department of Transportation and Development (LADOTD), the Louis Armstrong New Orleans International Airport, Orleans Levee District, and New Orleans Regional Transit Authority have been identified as agencies authorized to provide certification services in the State of Louisiana. These agencies will be responsible for certifying firms whose primary place of business is located in the following regions:

Region 1 - The Louisiana Department of Transportation and Development may certify any firm doing business in the State of Louisiana. Further, the LADOTD has entered into agreements with certain USDOT recipients within the state to handle issues relative to Disadvantaged Business Enterprise (DBE) certification. All current and future recipients that receive funds from USDOT shall be required to accept and be bound by the LAUCP. All agreements are attached as Exhibit B. LADOTD shall not certify firms whose primary line of work falls under the concessionaire category. Concessionaire firms will be referred to the certifying agency which is located nearest to their primary place of business.

Region 2 - The Louis Armstrong New Orleans International Airport through the New Orleans Aviation Board, Orleans Levee District through its Board of Commissioners and the New Orleans Regional Transit Authority will certify firms that have their principal place of business in Region 2 as shown on the attached map identified as Exhibit C.

The LAUCP makes the following representations:

1. The LAUCP agrees to follow all certification procedures and standards of 49 CFR Part 26, Subpart E on the same basis as recipients. Further, it will cooperate fully with oversight, review and monitoring activities of USDOT and its operating administrations. All obligations of recipients with respect to certification and non-discrimination will be carried out by the LAUCP.

2. All direct recipients of USDOT funds in Louisiana have signed this agreement, and will accept DBE certification decisions rendered by any of the aforementioned agencies.
3. LAUCP requires all certifications to be pre-certifications in that certifications will be made final before the due date for bids or offers on a contract on which a firm seeks to participate as a DBE.
4. Sufficient resources and expertise will be made available to allow LAUCP to carry out the responsibilities contained herein. Each Certifying Agency will bear its individual and joint costs in a fair and equitable manner. Each Certifying Agency will continue to bear its own costs, such as site visits, travel expenses and administrative costs. The LADOTD will bear the cost of creating the LAUCP's web site.
 - a. LAUCP has developed an implementation schedule ensuring that the UCP is fully operational no later than 18 months following the approval of the agreement by the Secretary. LAUCP will meet on a monthly basis to ensure a seamless integration of the program. A Program Evaluation Review Technique (Pert) chart is attached as Exhibit D.
 - Create Standardized Form Letters
 - Notification to Recipients re process
 - Final Design of Software
 - Purchase and Installation of Hardware
 - Integrate directory databases
 - Site visit to Certifying Agencies for systems inspection, training and technical assistance
 - Evaluation and Report of Systems (12 month)
5. A firm that does not have its principal place of business in Louisiana may apply to be certified with any of the Certifying Agencies, as long as the firm has obtained DBE certification from its home state UCP. Any application received from a firm that is not certified in its home state will be sent back to the applicant for certification and site visit by their home state UCP.
6. The participants in Louisiana's Unified Certification Program (LAUCP) have agreed that the LADOTD will be responsible for maintaining one centralized directory, which shall be Internet based. This directory will be in place and operating within 180 days from the date of USDOT approval of our plan. The directory shall be printed and issued monthly on a date to be

set by the Executive Committee. The LAUCP will maintain a unified DBE directory listing all firms certified by LAUCP (including those from other states certified under these regulations), the information required by 49 CFR §26.81. The LAUCP will make the directory available to the public electronically, on the Internet, as well as in print. The electronic version of the directory shall be updated by including additions, deletions, and other changes as soon as they are made.

One database will be established that will tie all four agencies together. The LADOTD will bear the cost for the main server for the system. Each Certifying Agency will be responsible for purchasing its own hardware. The LAUCP will be responsible for the development of the software. The cost of the software will be developed and paid for jointly. Each Certifying Agency will update all information on the files that it processes although LADOTD will be responsible for hosting the information.

Access/Security levels are as follows:

- Level 1 - Each certifying agency will be able to access its files for updates and posting of real time information, and will be able to access all files for status review.
- Level 2 - Each recipient will be able to access for status review.
- Level 3 - Any user will be able to access the unified directory that will have real time updates of certification status.

Program Features:

- Daily updates for recipients
- Newsletter/Resource information for the general public
- Upcoming Projects
- Contracts Awarded/ News postings
- Links to recipient web pages

Centralized information will be posted and maintained by LADOTD. Individual file information such as annual updates, site visit reports, recertifications, and decertifications will be posted and maintained by each Certifying Agency. Each Certifying Agency shall have full access to the certification file of any applicant or certified firm within the program. Decisions will be communicated to applicants and recipients within fourteen calendar days via U. S. mail. Decisions regarding decertifications and denials will be sent via certified mail.

The LAUCP membership is defined as one member from each USDOT recipient in the State of Louisiana. The LAUCP shall have an Executive Committee, comprised of one representative from each Certifying Agency and two members at large from two separate, non-certifying agencies, to be elected by a majority of the membership present and voting. The Executive Committee shall meet quarterly or when circumstances warrant a special meeting beginning upon program approval.

The Executive Committee shall ensure uniformity among the Certifying Agencies and shall make recommendations for amendments/revisions to the LAUCP Agreement or any associated documents or materials related to the Program. Other committees may be appointed as deemed necessary by the Executive Committee.

The Executive Committee shall:

- Create and amend operational standards for each Certifying Agency
- Monitor and evaluate performance levels for each Certifying Agency on at least a semi-annual basis. Any Certifying Agency that does not comply with corrective action recommended by the Executive Committee shall be subject to removal as a Certifying Agency. Removal as a Certifying Agency shall not affect the recipient's standing as a member of the LAUCP.
- Monitor the development and implementation of the certification directory database including software and hardware.
- Develop LAUCP membership fee structure, if any
- Resolve decisions relative to decertifications and denials of recertifications
- Shall be responsible for initial consolidation of DBE registries until fully operational
- Resolve dispute resolutions of certification

All parties signed herein agree to be bound by this Agreement and the attached Plan and Process Manual. All parties agree that this document shall be valid and binding when executed in multiple counterparts. Each counterpart, when considered collectively with the others, shall constitute the entire agreement between the parties. Subrecipients will be committed to follow the decisions of the LAUCP. Specific language will be included in future sub grant agreements.

Signing as DEPUTY SECRETARY of the LA DEPT. OF TRANSPORTATION & DEVELOPMENT
(Title) (Recipient)


(Signature)

3/25/14
(Date)

ATTACHMENT 10

Small Business Development Plan

Attachment 10 – Small Business Participation Plan

Section 26.39 Fostering Small Business Participation

The Hammond Northshore Regional Airport has developed a race and gender neutral nondiscriminatory Small Business Enterprise program in accordance with the requirements of 49 CFR 26. The SBE program shall be administered by the Airport's DBE Liaison Officer. The DBELO will have direct, independent access to the Mayor of the City of Hammond, the local government entity/agency under which the Airport falls.

Small Business Participation Plan

The Airport has established a SBE Participation Plan to ensure that contracting and procurement policies, procedures, and practices support equity and parity in the economic opportunity the Airport generates through federal and non-federal spending. The DBELO is charged with the task of making business opportunity more available to small, minority, and women-owned businesses through race and gender neutral programmatic activity.

The primary functions of the DEBLO, with respect to SBE participation, include outreach, advocacy, business assistance, and compliance as detailed below.

- **Outreach**

- Serve as an outreach facilitator by connecting the Airport with industry groups, civic organizations, non-profits, small business assistance organizations, and/or professional associations;
- Forge partnerships with regional or industry groups to assist with the dissemination of information on opportunities at the Airport;
- Ensure easy and direct access to information for SBEs through the COH's website and other electronic and print media;
- Issue Requests for Information (RFIs) to obtain general information about suppliers and small business service providers to inform goal setting, set-aside thresholds, and SBE utilization;
- Maintain a registry of certified SBEs; and
- Conduct educational outreach sessions.

- **Advocacy**

- Establish and facilitate a Small Business Advisory Council, a committee of community and industry stakeholders;
- Utilize the Small Business Advisory Council to inform SBE goals that balance supply, demand, and community expectations with project needs;

- Analyze current Census County Business Pattern and Louisiana Unified Certification Program data to estimate realistic opportunities for SBE participation; and
 - Conduct research on local market conditions to inform SBE goal setting.
- **Business Assistance**
 - Work with local banking and financial institutions to develop programs that support small business participation at the Airport; and
 - Work with local small business development agencies to develop programs that support increased SBE participation.
- **Compliance**
 - Ensure nondiscrimination and facilitating the development and maintenance of a contracting environment in which small businesses can compete fairly;
 - Develop tools for the Airport to access and utilize SBEs for competitions and small purchases for both federal and non-federal spending;
 - Set SBE goals that accurately reflect the local market;
 - Establish SBE competition thresholds and determine projects for SBE completion based on the capacity of the local market; and
 - Monitor and report SBE compliance to inform continuous improvement of the program.

The DBELO is also responsible for coordinating and administering all other aspects of SBE participation in Airport contracts, both federally and non-federally funded.

The DBELO is

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